

Annual Town Report



*Prepared for the Citizens
Of
Sanford/Springvale, Maine
2008-2009*

This Annual Town Report is Dedicated to

H. Allen Mapes



For over forty years, H. Allen Mapes has demonstrated a deep pride in the communities of Sanford and Springvale.

A man of leadership and character, Allen has been an organizer and director of many organizations in the Sanford-Springvale area.

When the Goodall mills closed in the early 50's, Allen helped organize the Sanford-Springvale Chamber of Commerce and was a member of a group that went to NYC to sell Sanford "The town that refused to die". This group was a feature article in Life Magazine.

Allen was elected President of the Chamber of Commerce at age 27. He was the youngest Chamber President in the country. The Jaycees honored Allen seven years later with The Distinguished Service Award given to the three most outstanding executives in the state. In the 1990,'s Allen formed the Springvale Redevelopment Corporation and worked diligently to revitalize the core campus of the former Nasson College where he had been trustee for 20 years.

Community Boosters CONTINUED

Mr. Manufacturer . . .
We extend an open invitation to you . . .
**COME, MEET THE MEN
OF SANFORD, MAINE**
"THE TOWN THAT REFUSED TO DIE!"
Come and Talk With All of Us: At
HOTEL COMMODORE
NEW YORK CITY

SANFORD COME-ON, an ad in New York papers,
invites prospects to call on the traveling boosters.

TASK FORCE (from left) is Allen Mapes, William
Wright, Ralph Lovell, Louis Stapel, John Nutter.

A PROSPECT, Louis N. Georges (right), calls on
Sanford group to discuss printing company project.

IN SALES TALK boosters William St. Onge (left),
Andre Chabot (right) show Georges possible sites.

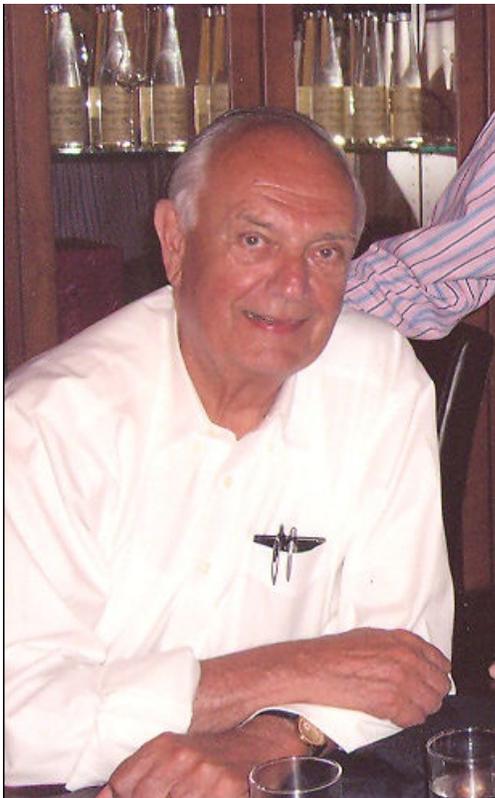
ON THE SPOT, Georges (right) discusses fac-
tory in background, says only problem is financing.

Other local organizations that have benefited from Allen's involvement are Kiwanis Club, United Way, Little League (a team for 25 years), YMCA Board, SHS Athletic Boosters, Goodall Hospital Board, Sweetser, and York County Red Cross. He continues to be a generous supporter of youth sports and was instrumental in the rebuilding of Goodall Park.

A crowning achievement was Allen's recognition as the first Mary Rines Thompson award winner from the Channel 6 Who Care agency of distinction in 2000. His accomplishments are many but if asked Allen would probably say he is proudest of realizing his dream to bring a New England Collegiate Baseball League team to Goodall Park. The Sanford Mainers NECBL team was born in 2002.



Allen Mapes has used his time and talents to improve the Sanford-Springvale communities, but as the 6 Who Care judges noted; 'he has done it quietly.'



**Town of Sanford / Village of Springvale
Annual Town Report**

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In Memoriam of those who passed in 2009
Sanford/Springvale



ACHENBACH, SEAN P.
ADAMS, GEORGE PAUL SR.
ALLARD, JUDITH ANN
AMATO, JOHN MARTIN
ANSON, MARVIN
ARPE, ANTOINETTE
AUSTIN, FRANK C. SR.
BEATTIE, GEORGIA THAYER
BEAULIEU, ERNEST J.
BECKERT, JOHN HENRY
BELANGER, ANITA B.
BELANGER, EVA LILLIAN
BERGERON, LIONEL J.
BERNIER, ROLAND
BERRY, LILLIAN MARGARET
BETTNEY, DOROTHY L.
BLAISDELL, JACQUELINE C.
BLANCHETTE, THERESA M.
BOGART, HELEN J.
BOIVIN, MARY F.
BOWIE, CLYDE E.
BRAWN, ELIZABETH F.
BROOKS, RICHARD E. SR.
BROWN, RITA EDITH
BUTLER, THOMAS ANSON
CAMERON, ROBIN VEE
CAMIRE, LUCIEN P.
CARRIGNAN, ALBERT R.
CARTER, SHEILA MARIE
CASSIDY, CARLTON DOUGLAS JR.
CHARLAND, JEFFREY R.
CHASSE, IRENE L.
CHENARD, GLORIA YVETTE
CHEVALIER, ALBERT EDMUND
CHEVALIER, KATHLEEN V.
CLICK, CARROL W.
CLUFF, RICHARD GORDON
COLLETTE, REGINA THERESA
COOKE, ELSIE ANN
CORLISS, SANDRA LEE
CORMIER, CLIFFORD ALBERT
COTE, ALBERT J.
COTE, HELEN MARIE
COTE, JEANNETTE MARIE
COTE, PAUL EMILE
COX, EDWARD J.
CRAWFORD, PATRICIA ANN
CRESSEY, CARL R. SR.
CROTEAU, ALINE R.
CURTIS, TERENCE MICHAEL
DAFFRON, THOMAS D.
DAVIS, ALICE M.
DEMERS, ALAN P.
DEMERS, HELEN BEATRICE
DEMERS, STEVEN ROY
DERRICK, WILLIAM MICHAEL
DESJARDINS, CLIFFORD
DESROCHERS, ROLAND H.
DOUGLAS, GORDON F.
DOW, MELBA ELEANOR
DOYLE, URBAIN LEO
DUMAS, OVILA A.
DUMONT, GERMAIN L.
DUMONT, HENRIETTE C.
DUMONT, OMER LEON
DUMONT, RAYMOND A.
DUPUIS, MARGARET MARIE
DUREAU, EMMANUEL D.
DURGIN, FAY A.
ELSKAMP, LIETTE MADELEINE
FABRIZIO, LORRAINE LILLIAN
FAURIA, THELMA LOUISE
FLEURANT, ROBERT A.
FLYNN, MICHELLE MARIE
FORTIER, RENE R.
FORTIN, VIVIAN EVELYN
FRANCIS, BRITTANY E.
FREELAND, MARIE JEANNETTE
GAGNE, NICOLE ROSE
GARAND, SIMONNE M.
GARDNER, DIANNE LOUISE
GOFF, CORINNE R.
GOODWIN, RONALD M.
GORDON, RICHARD WAYNE
GOSSELIN, MARIE FLORENCE
GOULD, DONALD ERNEST
GOUNER, HELEN S.
GRAY, MARY ELLA
GRAY, WAYNE
GREEN, LINDA MAE
GROVER, LINWOOD R.
GUILLEMETTE, DONALD A.
GUILLEMETTE, JEAN PAUL
GUPTILL, LORNA PAULINE
HALL, ROGER W.
HARRISON, EDWARD J.
HARTLEY, DAVID C. JR.
HARVEY, LORILDA ALICE
HARVEY, MAXINE E.
HAYES, CHARLOTTE R.
HILTON, THOMAS ALDEN
HOAG, WILLIAM W.
HOLLAND, MURIEL A.
HOLLENBECK, EDWARD H.
HOMER, EBEN CHARLES DARANT
HOUSE, WILFRED L.
HOWARD, ELINOR M.E.
HOWE, PEARL MARIE
HUNT, JOHN WARREN JR.
HURD, RICHARD FRANKLIN
HURLEY, MURIEL A.
HUTCHINS, DARLENE C.
HUTCHINS, VINNIE B.
HYLAN, DOROTHY J.
JOHNSON, MARIE REJEANNE
JOHNSON, URBAN AMOS
JONES, MARY FALL
JONES, THOMAS EMERY
JOURDAIN, STEVEN BRUCE
JUNKINS, DOROTHEA R.

In Memoriam of those who passed in 2009
Sanford/Springvale

KALLOCH, KENNETH M.
KALMAN, ADRIENNE
KITCHEN, CLETA S.
LAMBERT, RENE C.
LANG, CLARENCE J.
LEBLANC, DOROTHY CHRISTINE
LEBLANC, JOYCE MARY ANN
LEBLANC, RICHARD GEORGE
LEFEBVRE, GERMAINE
LEMAY, GIRARD LIONEL
LEMBO, SILVIO PAUL
LEMIEUX, JACQUELINE M.
LESPERANCE, TONY ARMAND
LESSARD, ALBERT R.
LEVELL, MARIE J.
L'HEUREUX, RITA G.
LIBBY, LOREN EDWARD
LOCKE, RAMONA RAE
MANNING, FRANK JOHN JR.
MARTEL, DOUGLAS L.
MARTIN, LUDGER JOSEPH
MATERESE, JANET A.
MCKAY, BERNADETTE R.
MOREAU, LOUIS E.
MORGAN, PHYLLIS ANN
MORIN, ADRIEN A.
MORIN, DOLORES CLAIRE
MORIN, LILLIAN LECLERC
MORIN, PHILIP V.
MORIN, STEPHEN D.
MORRILL, ROBERT EDWARD
MOSES, ANITA B.
MOULTON, DORIS BERNICE
MOULTON, WINIFRED JEAN
NALIBOW, ALTHEA MAY
NASON, BETTY F.
NOLETTE, JACQUELINE GABRIEL
NORBY, BEATRICE I.
NORMAND, GERMAINE L.
OUELLETTE, CHRISTINE E.
PAOLINI, ELSIE SCHWINDT
PAQUETTE, JEAN PAUL
PARE, THERESA B.
PARENT, EVELYN J.
PARKER, HELEN MARJORIE
PARSONS, DONALD S.
PHAUP, PHYLLIS J.
PIERCE, ARNOLD J.
PIERCE, RICHARD ARCHIE
POISSON, DIANA HAMEL
POPE, SHIRLEY M.
PORELL, YVETTE G.
PRASCHAK, JUDITH
PRIVE, CHERYL LYNN
PROVENCHER, DONAT A.

RAMSDELL, BARBARA ANN
RAMSEY, WILLIAM ALBERT
RANKIN, JAMES K.
REMILLARD, GLORIA L.
RICHARDSON, EMMA GRACE
RICKER, CECIL J.
RIDGE, EDWARD MICHAEL SR.
ROBERTS, HAROLD FRANKLIN
ROBICHAUD, BARBARA VIRGINIA
ROUSSIN, EDITH E.
ROUX, BERNADETTE
ROY, THERESE C.
SAING, SANOEUN
SCHLUMP, BETTY A.
SHIKLES, IRENE MARIE
SIMARD, NOELLA J.
SIMONEAU, THERESE B.
SINKS, RITA ANN
SIROIS, LANNY STEPHEN
SMALLEY, ROBIN D.
SOUSA, ALBERT JOSEPH
ST. PIERRE, GERARD LUCIEN SR.
STAMM, AMELIA
STANLEY, ORION D.
STAPLES, THERESA D.
STONEY, BRENDA MAY
STOUGH, CARL L.
THIBODEAU, FRANCES
THORNTON, MARION LOUISE
TOBEY, RICHARD ARNOLD
TOUCHETTE, GLADYS RITA
TREFETHEN, RICHARD A.
TURCOTTE, MARIE ANGE
TUTTLE, JOHN A. SR.
VACHON, JOSEPH ZOEL SR.
VALLEE, PAUL JOSEPH
VERMETTE, THERESA C.
VERONEAU, NORMAN ROBERT SR.
WAKEMAN, MARYJO ANNE
WALLENT, MABEL A.
WARNER, ROBERT PAUL JR.
WATERMAN, JUDITH ATKINSON
WEBBER, CRYSTAL M.
WENTWORTH, FRED L. SR.
WENTWORTH, LAWRENCE EDWIN
WEST, HELEN M.
WHITE, HAZEL P.
WHITE, JAMES E.R.
WILCOX, MARJORIE LOUISE
WILKINSON, CONSTANCE JEANNETTE
WILSON, GILDA GRAY
WINSLOW, TINA DIMITRI
WINTERS, MARK S.
WRIGHT, MARIE CORA

OLYMPIA J. SNOWE
MAINE

154 RUSSELL SENATE OFFICE BUILDING
(202) 224-5344

Web Site: <http://snowe.senate.gov>

DEPUTY WHIP

COMMITTEES:
COMMERCE, SCIENCE, AND
TRANSPORTATION

OCEANS, ATMOSPHERE, FISHERIES AND
COAST GUARD SUBCOMMITTEE

FINANCE

INTELLIGENCE

RANKING MEMBER, SMALL BUSINESS

United States Senate

WASHINGTON, DC 20510-1903

January 10, 2010

Dear Friends:

As we begin this New Year, I want to thank you for the opportunity to offer warm greetings to the people of Sanford. We continue to face many historic challenges together as a nation, as a state, and as individual towns and cities. At this time when we consider where we have been, and look ahead to the year to come, I appreciate this opportunity to share with you my thoughts on some of my goals and priorities for 2010.

Unquestionably, our economy remains the foremost challenge facing us today. We are confronted by an economic crisis that has already lasted for more than two years. Indeed, the national unemployment rate has doubled to 10 percent since the onset of the recession in December 2007, while 7.2 million Americans have lost their jobs. Furthermore, Maine's unemployment rate has risen to 8 percent from 6.2 percent a year ago, while 56,200 of our fellow citizens are jobless. There is still much to be done, with some Maine counties still experiencing a rate over 10 percent.

Congress must embrace bipartisan initiatives that will provide effective solutions to address the critical issue of job creation, and promptly direct essential resources to those people and businesses facing unprecedented challenges and an uncertain future. I strongly support the extension of unemployment and nutrition assistance, in addition to pro-growth policies such as those to promote job-creating small business investment. At the same time, given the federal deficit for FY2009 was a staggering \$1.4 trillion, we must do more to pair the resources targeted to job creation with reductions in other areas. We have an obligation to ensure that each and every dollar we spend either creates jobs at a greater rate or protects displaced individuals at a lower cost than competing policies on the table. Moreover, to the degree that either tax or spending proposals Congress or the Administration seek to enact are more beneficial than proceeding to obligate funds still available in the American Recovery and Reinvestment Act, we should assess the possibility of redirecting those resources.

Here in Maine, I am working to help expand high-speed broadband access in northern, western, and Down East Maine, which could serve as a boon to businesses across the state. The plan, known as the "Three Ring Binder" project, which I supported, would build a 1,100-mile network stretching from the Saint John Valley to the coast and across to western Maine. The network would pass through 100 communities and serve 600 institutions, including the University of Maine, thanks to \$25.4 million in federal aid. This funding will foster entrepreneurial innovation, education, and job growth throughout the state.

As Ranking Member of the Senate Committee on Small Business and Entrepreneurship, I am working to swiftly enact legislation to increase small business loan limits to as high as \$5.5 million and extend through 2010 the fee eliminations and increased guarantee on those loans, measures that will otherwise expire under the Recovery Act. By extending the authorization to temporarily provide higher loan guarantees and eliminate fees for borrowers, I am continuing my effort to build upon what has worked well in the American Recovery and Reinvestment Act. Given the timely necessity of getting 15.3 million unemployed Americans back to work, it is critical that we expeditiously pass this bipartisan bill to help our nation's small businesses spur a sustained and job-filled recovery.

AUBURN
TWO GREAT FALLS PLAZA
SUITE 7B
AUBURN, ME 04210
(207) 786-2451

AUGUSTA
40 WESTERN AVENUE, SUITE 408C
AUGUSTA, ME 04330
(207) 622-8292

BANGOR
ONE CUMBERLAND PLACE, SUITE 306
BANGOR, ME 04401
(207) 945-0432

BIDDEFORD
227 MAIN STREET
BIDDEFORD, ME 04005
(207) 282-4144

PORTLAND
3 CANAL PLAZA, SUITE 601
PORTLAND, ME 04101
(207) 874-0883
MAINE RELAY SERVICE
TDD 1-955-3323

PRESQUE ISLE
169 ACADEMY STREET, SUITE 3
PRESQUE ISLE, ME 04769
(207) 764-5124

IN MAINE CALL TOLL-FREE 1-800-432-1599

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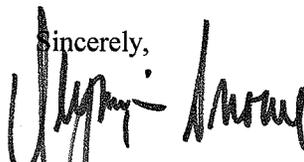
This past year, the Senate also considered one of the most difficult issues of our time, healthcare reform. I could not agree more that reform of our healthcare system is an imperative. The reality that the status quo is unacceptable is what originally brought six of us together on the Senate Finance Committee last summer in the only bipartisan effort in any committee of the House or Senate in the so-called Group of Six, convened by the Chairman of the Committee. I was therefore troubled that when the Finance bill I ultimately supported in the Committee was melded with the measure reported by the Senate Health, Education, Labor, and Pensions (HELP) Committee, it was without the more inclusive, collaborative process I had participated in up to that point and instead it was conducted without transparency.

I also regrettably could not support the bill in the Senate given continued policy concerns I had with the size and scope of the legislation, its potentially negative impact on small businesses and job growth and the reality that we did not have answers to some of the most fundamental questions that people ask at their kitchen tables. These are the critical questions relevant to peoples' daily lives, such as, what will this mean for me? How much will my health insurance plan cost? How much will my deductible or my co-pay be? How much am I going to have to pay out of pocket? That is why I wrote to the Congressional Budget Office on December 3, 2009, requesting a complete analysis of these and other key issues as I felt it was imperative that we had those answers before proceeding to a vote. Unfortunately, I still did not have those responses when the legislation was rushed through the Senate on an arbitrary deadline that short-changed the process on a measure that affects one-sixth of our economy. Nevertheless, as the process continues into 2010 with the necessity of reconciling the House and Senate versions of the bill, I will continue to play a constructive role wherever and whenever possible, and to offer concrete means of improving the bill for small businesses and all Americans.

Looking ahead, we will continue to grapple with such urgent matters as strengthening our nation's homeland security. As a member of the Senate Select Committee on Intelligence, I will conduct a thorough and exhaustive investigation of the attempted Christmas Day 2009 terrorist attack to gather all the relevant facts and make recommendations to fix the egregious intelligence breakdowns highlighted by that potential tragedy. And, of course, we remember today – and every day – the extraordinary contributions and courage of our brave men and women in uniform in Iraq, Afghanistan, and around the world who are the faces of the world's finest defense force.

Again, you may be assured I will continue to work tirelessly on behalf of the people of Maine and America and – in so doing – I deeply appreciate the input of all those who share their insights, concerns, and opinions with me. I encourage you to visit my Senate website at www.snowe.senate.gov for additional details on my efforts, to obtain helpful government information, and to share any concerns or legislative input you may have. You may also visit with members of my staff at my Regional Office located at 227 Main Street in Biddeford, or by calling 207-282-4144 or toll free in Maine at 1-800-432-1599.

Sincerely,



OLYMPIA J. SNOWE
United States Senator

SUSAN M. COLLINS
MAINE

413 DIRKSEN SENATE OFFICE BUILDING
WASHINGTON DC 20510-1904
(202) 224-2523
(202) 224-2693 (FAX)

United States Senate

WASHINGTON DC 20510-1904

COMMITTEES:
HOMELAND SECURITY AND
GOVERNMENTAL AFFAIRS
RANKING MEMBER
ARMED SERVICES
SPECIAL COMMITTEE
ON AGING

January 14, 2010

Town of Sanford
919 Main Street
Sanford, ME 04073

Dear Citizens of Sanford:

In 2009, I began my third term in the United States Senate. I remain deeply honored by the trust the people of Maine have placed in me, and I appreciate this opportunity to report on some highlights of my recent work in the U.S. Senate.

A significant accomplishment came in December when the President signed transportation legislation that includes a provision I authored to create a one-year pilot project to allow trucks weighing up to 100,000 pounds to use federal highways in Maine. This is moving heavy trucks off Maine's secondary roads and out of our downtowns and onto our modern, multi-lane, controlled access highways for one year, during which time a study of the impact on safety, commerce and road wear-and-tear would be conducted. In addition, this change helps to level the economic playing field, as neighboring states already have this exemption.

My appointment in early 2009 to the powerful Appropriations Committee has allowed me to have greater influence on the funding of priorities that are important to Mainers, such as shipbuilding, health care, education, and transportation, while also giving me the ability to continue pressing for the elimination of wasteful spending that exacerbates our federal deficit.

As a member of the Senate Armed Services Committee, I continue to be an advocate for Bath Iron Works, the Portsmouth Naval Shipyard, the Maine Military Authority in Limestone, and the many other defense contractors and institutions in Maine that contribute so much to our national security. In August, I traveled to Iraq and Afghanistan and had the opportunity to meet with many service men and women from Maine. My conversations with them were the most important aspect of my trip to the region. Our troops are brave, dedicated, compassionate, and highly skilled. I will continue to work hard to ensure that they have the support their difficult missions require.

Perhaps the greatest challenge facing our nation continues to be the struggling economy, and among my highest priorities are getting our people back to work and our economy back on track. That is why in early 2009 I joined a bipartisan effort to pass the American Recovery and Reinvestment Act. The bill contains robust infrastructure spending, significant funding for state aid and education, and tax relief for low- and middle-income families and for small businesses. As a result of this bill, Maine is receiving approximately \$133 million for highway investments, more than \$50 million combined for the Clean Water and Drinking Water State Revolving Funds, and \$70.5 million for weatherization and energy efficiency projects.

Energy policy remains another great challenge: America's reliance on foreign oil harms our economy, our security, and our environment. Meeting the challenge of developing energy alternatives will provide great opportunities for Maine to build an economy for the future, with new industries and thousands of good jobs. This endeavor received a significant boost last October when the U.S. Department of Energy announced an \$8 million grant for deepwater offshore wind research at the University of Maine, and Congress also approved \$5 million I sponsored for the Maine Offshore Wind Initiative at UMaine. This January, the U.S. Department of Commerce announced a \$12.4 million laboratory construction grant for the University of Maine. I strongly advocated for these projects because, with some of the strongest winds in the nation off our coast and some of

advocated for these projects because, with some of the strongest winds in the nation off our coast and some of the best engineers in the field, Maine has great potential as an ideal location for offshore wind projects and can take the lead in the development of clean, renewable, and affordable energy for America. Estimates are that development of five gigawatts of offshore wind in Maine – enough to power more than 1 million homes for a year – could attract \$20 billion of investment to our state and create more than 15,000 green energy jobs that would be sustained over 30 years.

Of course, this past year brought not just successes. A disappointment was the failure of Congress to produce bipartisan health care reform legislation that would contain soaring costs and provide more choices for struggling families and small businesses. I am deeply concerned about the nearly \$500 billion in Medicare cuts included in the bill.

It is fiscally irresponsible to raid Medicare – a program which already has long-term financing problems – to pay for a new entitlement program, particularly at a time when the number of Medicare beneficiaries is on the rise. The bill would saddle Maine's hospitals with some \$800 million in Medicare cuts over the next ten years, and could push one in five hospitals, nursing homes, and home health providers into the red. Ultimately, such cuts could jeopardize access to care for millions of our nation's seniors.

As the Ranking Member of the Senate Homeland Security Committee, I am committed to ensuring that our nation is as safe as possible and that government is better prepared to respond to disasters. The Christmas Day terrorist attempt to detonate explosives on an aircraft reminds us of the dangers we continue to confront. My homeland security priorities include further strengthening our defenses against terrorism and providing our first responders with the resources they need.

On March 19, 2009, I reached a personal milestone when I cast my 4,000th consecutive roll call vote, continuing a record of participating in every single roll call vote since I first came to the Senate in 1997. I am grateful for the opportunity to serve Biddeford and Maine in the United States Senate. If ever I can be of assistance to you, please contact my York County office at 207-283-1101, or visit my website at <http://collins.senate.gov>. May 2010 be a good year for your family, your community, and our state.

Sincerely,

A handwritten signature in black ink that reads "Susan Collins". The signature is written in a cursive, flowing style.

Susan M. Collins
United States Senator



ANNUAL REPORT TO THE TOWN OF SANFORD~VILLAGE OF SPRINGVALE
Message from Senator Jon Courtney

Dear Friends and Neighbors:

Thank you for the opportunity to represent the people of Sanford/Springvale in the State Senate. This is my third term and this session is, without doubt, the most challenging.

We faced many difficult decisions in the First Regular Session of the 124th, and I expect the same for the second session of the Legislature. State revenues have continued to fall far below projected amounts, resulting in yet another massive budget shortfall of \$483 million to date and we are only into January with 6 more months until the fiscal year closes.

Unlike last session where we had a massive infusion of one-time stimulus dollars, this session we can expect little help from the federal government. Augusta must solve the problem on its own. Maine families have been forced to make tough economic decisions and the time has come for state government to do the same.

This economic downturn gives lawmakers in Augusta the opportunity and the mandate to look closely at state government and engage in the responsible budgeting and decision-making process that Maine people want and expect from their elected officials. If we have learned anything from the economic upheaval, it is that spending unwisely in the good times only makes it more difficult to weather the bad times. As difficult as these times are, they provide the catalyst to force the tough decisions that will “right-size” government.

I will continue to seek long-term sustainable change that will position Maine to emerge from this downturn, stronger than when it began.

Thank you again for the honor of representing you in Maine Senate. Please feel free to contact me with your thoughts, concerns or if you are having an issue with a state agency. I would be happy to help in any way that I can. You can reach me in Augusta at 287-1505 or at home at 324-5467.

Sincerely,

Jonathan T.E. Courtney
State Senator
District 3

CONGRESSWOMAN
CHELLIE PINGREE

1ST DISTRICT
MAINE



COMMITTEE ON ARMED SERVICES

SUBCOMMITTEE ON SEAPOWER AND
EXPEDITIONARY FORCES

SUBCOMMITTEE ON OVERSIGHT AND
INVESTIGATION

COMMITTEE ON RULES

CONGRESS OF THE UNITED STATES
HOUSE OF REPRESENTATIVES

Dear Friends,

It has been an honor serving you in my first year in Congress and working with you to rise to the many challenges of the last year. Though we have been able to make progress in many areas, there is much to be done in the year ahead.

My focus in Washington and in Maine continues to be creating and preserving jobs, and helping our state recover from the worst economic downturn since the Great Depression. Passing the Recovery Act early in 2009 helped prevent a bad economic situation from getting even worse and has helped us lay the groundwork for long-term, sustainable economic growth.

The Recovery Act is investing in Maine's technology and transportation infrastructure, providing job training to thousands of workers, helping us become a clean energy leader and boosting the real estate market. And according to economists, as of the beginning of this year it has created or saved 10,000 jobs in Maine.

In York County, the Recovery Act has supported an expansion at the airport in Sanford, Community Block Grants for Biddeford, gate improvements at the Portsmouth Naval Shipyard, education investments at Sanford Regional Technical Center, and many other projects helping to strengthen the area's economy. My office also held a workshop in Sanford to meet with local businesses and organizations to look for opportunities to support the great work they're doing for the region.

Despite these successes, we need to do more to get the state back on its feet. Too many Maine families are struggling to make ends meet, too many Mainers are out of work, and too many communities don't have the resources they need.

In Maine, continuing to fight for small businesses will be crucial to creating jobs. Small businesses drive our economy, but the downturn has hit them hard. We have to help them access the capital they need to survive and grow, make sure they have a workforce well-trained for our changing economy, and offer the resources that help good ideas become good businesses.

And work this year will also carry on to give Maine families what they need to prosper: a clean environment, a good education, and access to quality, affordable health care.

I was elected to Congress to serve the people of the First District. If there is ever anything I can do to help you or your community, please feel free to call my office at 774-5019 or visit my website at www.pingree.house.gov.

Looking forward to seeing you in Maine soon.

A handwritten signature in black ink, appearing to read 'Chellie Pingree'.

Chellie Pingree
Member of Congress



HOUSE OF REPRESENTATIVES

2 STATE HOUSE STATION
AUGUSTA, MAINE 04333-0002
(207) 287-1400
TTY: (207) 287-4469

Andrea M. Boland

22 Kent Street
Sanford, ME 04073
Residence: (207) 324-4459
Fax: (207) 324-1627

Sanford Town Report

Dear Friends and Neighbors,

I continue to be honored to represent the residents of Sanford in the Maine House of Representatives. Although these have been difficult times, I'm proud of the work we've accomplished in 2009 and look forward to hearing from all of you as we tackle the challenges ahead in 2010.

Last year's legislative session brought many challenges and so will the 2010 session. The state of Maine is facing record revenue shortfalls. As I'm sure you've experienced, the recession that has struck the national and Maine economies has proven to be more severe than initially anticipated. Rest assured, we will work very hard on your behalf to protect the state's most vital services and continue to provide safeguards for our most vulnerable friends and neighbors.

Not all the news is bleak! Despite a lack of funding, the Legislature was able to tackle many issues that are important to Mainers and the people of Sanford during the last two years. We made great progress on issues such as energy weatherization, health care and economic development.

I am especially proud of the work I did on responsible economic development, wellness and prevention and tax reform.

The most rewarding part of my job as a legislator is being in contact and talking with friends, neighbors and constituents throughout Sanford. It is a pleasure to hear from constituents and especially gratifying when they share their hopes and concerns.

If there is anything I can do to assist you with any state issues, or if you would like to share your views with me, please contact me and I will do everything I can to assist you.

Thank you so much for the honor of serving as your representative.

Sincerely,

A handwritten signature in cursive script that reads "Andrea".

Andrea Boland
State Representative



HOUSE OF REPRESENTATIVES

2 STATE HOUSE STATION
AUGUSTA, MAINE 04333-0002

(207) 287-1400

TTY: (207) 287-4469

John L. Tuttle, Jr.

176 Cottage Street
Sanford, ME 04073
Residence: (207) 324-5964



MESSAGE TO THE CITIZENS OF SANFORD

February 2010

Dear Friends and Neighbors:

It is an honor to serve the residents of Sanford as your State Representative in Augusta. As we enter the second session of the 124th Legislature, I encourage you to contact me with your thoughts on the many important issues we will consider this year.

In the upcoming months, I will be voting on many diverse pieces of legislation and I look forward to hearing your opinions. I am pleased to be able to serve as the House Chair of the Labor Committee. The Committee will examine issues ranging from the minimum wage to workplace safety and unemployment compensation. I also serve as a member of the Committee on Legal and Veterans Affairs and the Joint Rules Committee.

While the financial reports say that the economy is improving, it is hard to see that in most of our communities in Maine. Because of the lack of revenue from the economic slowdown, the state continues to face another significant budget shortfall. The Legislature must make additional budget cuts of an even greater magnitude in order to keep the budget balanced. These budget cuts will be felt across state government, and throughout towns and counties in our state; please be assured that I will work with my fellow legislators to minimize the impact on essential state services.

While we have many challenges before us, we can continue to make accomplishments for Maine people by setting priorities based on fundamental Maine values and common sense. Please feel free to contact me to share your thoughts on state issues or if you need assistance with state services. I can be reached at home at 324-5964 or at the State House in Augusta at 1-800-423-2900.

Sincerely,

A handwritten signature in black ink that reads "John L. Tuttle Jr.".

John Tuttle
State Representative

District 143 Sanford (part)

Printed on recycled paper



HOUSE OF REPRESENTATIVES
2 STATE HOUSE STATION
AUGUSTA, MAINE 04333-0002
(207) 287-1440
TTY: (207) 287-4469

Joan M. Nass

P.O. Box 174

Acton, ME 04001

Home: (207) 477-2607

E-MAIL: RepJoan.Nass@legislature.maine.gov

February 2010

Dear Friends & Neighbors:

It is an ongoing honor and pleasure being your State Representative. I greatly appreciate the faith and trust you have instilled in me during my time in office.

The commencement of the 124th Legislature's Second Regular Session brought to reality the despair of a looming shortfall in excess of \$430 million. Although this challenge seems overwhelming, the opportunities presented to lawmakers allow for real structural changes to occur that will enable our State to be on a more stable financial footing in the future. Beginning Thursday, January 7 and continuing through Thursday, January 14, the Joint Standing Committee on Appropriations and Financial Affairs (AFA) held hearings on Governor Baldacci's supplemental budget proposal. The other 16 joint standing committees will be periodically holding joint hearings and work sessions with the AFA panel on an as-needed basis. If you are interested in the specific work being done to address the budget gap, I would encourage you to visit the Committee's Web site at http://www.maine.gov/legis/ofpr/appropriations_committee/index.htm.

Although the budget is the main topic of discussion in the halls of the State House, other bills of interest include L.D. 1665, "**An Act To Prevent the Spread of H1N1**," which is essentially a mandate passed on to employers to require paid sick leave, L.D. 1320, "**An Act To Ensure the Availability of Alcohol-free Motor Fuels**," and L.D. 1501, "**An Act To Dedicate Surplus Transportation Funds to Highway Maintenance and Paving**." Progress in deliberating these initiatives, as well as their final outcome, can be monitored on the Legislature's Web site, <http://www.maine.gov/legis/>.

Outside the capitol and around the nation U.S. Census workers are beginning their work in verifying the addresses of households across the land. Eventually, more than 140,000 of them will count every person in the United States and will gather information about every person living at each address including name, age, gender, race, and other relevant data. With the process now underway, it is important to be able to recognize official Census employees. The U.S. Census and the Better Business Bureau offered the following advice:

- If a U.S. Census worker knocks on your door, they will have a badge, a handheld device, a Census Bureau canvas bag, and a confidentiality notice. Ask to see their identification and their badge before answering their questions. However, you should never invite anyone you do not know into your home.
- Census workers are currently only knocking on doors to verify address information.
- Do not give your Social Security number, credit card, or banking information to anyone, even if they claim they need it for the U.S. Census.
- No matter what they ask, you really only need to tell them how many people live at your address.
- Census workers may contact you by telephone, mail, or in person at home. They will never request any information via e-mail.

In closing, I wish to once again express my gratefulness for allowing me the privilege of serving you in Augusta.

Sincerely,


Joan M. Nass
State Representative

Sanford/Springvale Town Hall

919 Main Street
Sanford, Maine 04073

Hours of Operation
Monday – Friday
8:00am – 5pm

Town Clerk & Tax Collector Office Hours

Monday - Friday
8:00am – 5pm
Closed Saturdays & Sundays

Town Hall Holidays

New Years Day
Martin Luther King Day
Presidents Day
Patriots Day

Memorial Day
Independence Day
Labor Day
Columbus Day

Veteran's Day
Thanksgiving Day
Day after Thanksgiving
Christmas Day

Town Council Regular Meetings

1st, 3rd and 5th Tuesdays
7:00pm in the Town Hall Annex Chambers

Sanford School Department

917 Main Street, Suite 200
Sanford, Maine 04073
Phone: 324-2810
Office Hours: Monday – Friday 8:00am – 4:30pm

Sanford Transfer Station & Recycling Center

81 Rushton Street
Sanford, Maine 04073
Phone: 324-9135
Regular Operating Hours:
Monday – Saturday 7:30am to 3:30pm

In weeks when holidays are observed on Monday, the transfer station will be closed on Monday and will re-open on Tuesday. In weeks when holidays are observed on workdays other than Monday, check the local newspapers for transfer station operating hours, or call 324-9135.

Visit the Sanford Town Website for Up-to-Date Information on Town Services
www.sanfordmaine.org



STATE OF MAINE
HOUSE OF REPRESENTATIVES
CLERK'S OFFICE
2 State House Station
Augusta, Maine 04333-0002

MILLICENT M. MACFARLAND

Clerk of the House
(207) 287-1400

TO: Editor, Annual Report
Town of Sanford
919 Main St
Sanford, Maine 04073
cemorrison@sanfordmaine.org

FROM: Millicent M. MacFarland *m.m.*
Clerk of the House

Many municipal annual reports include the category of "Representative to Legislature" at the conclusion of the listing of Municipal Officers.

In the belief you may want to aid citizens to more readily contact their House member, we are hopeful that you will include the following information in the Municipal Officers section:

Representative to the Legislature - (term exp 12/1/10)

District: 142

State Representative: Hon. Andrea M. Boland
Home Address: 22 Kent Street
Sanford, Maine 04073

Residence: (207) 324-4459
Business: (207) 324-4459
Fax: (207) 324-1627

E-Mail: sixwings@metrocast.net
State House E-Mail: RepAndrea.Boland@legislature.maine.gov

District: 143

State Representative: Hon. John L. Tuttle, Jr.
Home Address: 176 Cottage Street
Sanford, Maine 04073

Residence: (207) 324-5964
Fax: (207) 324-9122
Cell Phone: (207) 838-3013

District: 144

State Representative: Hon. Joan M. Nass
Home Address: P. O. Box 174
Acton, Maine 04001

Residence: (207) 477-2607
Business: (207) 477-2607

State House E-Mail: RepJoan.Nass@legislature.maine.gov

Capitol Address:
House of Representatives
2 State House Station
Augusta, ME 04333-0002

State House Telephone:
(207) 287-1400 (Voice)
(207) 287-4469 (TTY)

Year-Round Toll Free House of Representatives Message Center 1-800-423-2900

Maine Legislative Internet Web Site - <http://www.maine.gov/legis/house>



Town of Sanford, Maine

Office of the Town Manager

919 MAIN STREET, SANFORD, MAINE 04073
(207) 324-9173 FAX (207) 324-9124

Town Council

Joseph R. Hanslip, Chairperson
Kevin J. Chabot, Vice Chairman
Gordon N. Paul
Anne Marie Mastraccio
Bradford J. Littlefield
Alan R. Walsh
Richard L. Wilkins

Town Manager

Mark Green

Dear Citizens of Sanford and Springvale,

The past year has been a busy and challenging year for our town and Town Council. We find ourselves in historically difficult financial times yet we continue to move forward in terms of economic development, re-development of the mills and re-energizing of the downtown area. In south Sanford, the Super Wal-Mart and Lowe's have opened and there are prospects for new businesses and the expansion of existing ones. Economic Development took on a new look with the formation of the Sanford Regional Economic Growth Council. This is a collaborative effort between the town, the Industrial Development Corporation and the Chamber of Commerce. Sanford received designation as a Maine Downtown Community from the Maine Development Foundation and the Downtown Legacy continues to work tirelessly to bring about the revitalization of the area surrounding Main Street.

We have had our challenges this year. Due largely to decreases in state revenue sharing and local revenues, we were forced to lay off personnel and cut positions. Management positions in town government were flat funded and no one in administration received their contractual raises. Your town council, administration and employees have worked hard to contain costs while maintaining services.

Members of the town council have attended, in addition to our regular meetings, many sub-committee meetings, workshops, various celebrations and openings in town as well as numerous meetings around York County and the state. We continue to work together with other municipalities and agencies and to advocate for Sanford. Our success is evident through the expansion of regionalized dispatch services for police, fire and EMS through the Sanford Regional Communication Center. The town council is a group of dedicated individuals who put a lot of time and effort into doing what they feel is in the best interests of our town. I would be remiss without thanking retiring Councilor Maura Herlihy for her extremely hard work, dedication, and intelligence which she shared with the town council. I would also like to welcome Councilor Dick Wilkins aboard.

As we move on towards another year, I want to thank the citizens of Sanford and Springvale for the faith, confidence and support that you have given to the Town Council. I know each councilor shares with me the feeling that it is a profound honor to serve you.

Joseph R. Hanslip
Chairperson, Sanford Town Council



Town of Sanford, Maine

Office of the Town Manager

919 MAIN STREET, SANFORD, MAINE 04073
(207) 324-9173 FAX (207) 324-9124

Town Council

Joseph R. Hanslip, Chairperson
Kevin J. Chabot, Vice Chairman
Gordon N. Paul
Anne Marie Mastraccio
Bradford J. Littlefield
Alan R. Walsh
Richard L. Wilkins

Town Manager

Mark Green

Town Manager's Report



I am writing this report in late December of 2009 after having just received notice from the State that we were losing another \$485,000 in State Revenue Sharing. This is in addition to the "natural" decrease in this revenue source caused by declining sales tax revenues and is in addition to \$500,000 in cuts we made earlier this year. As always Sanford will survive these cuts and perhaps find new ways to do more for less although with each reduction it becomes more and more difficult to maintain existing service levels. I think the challenge this year will be to find cuts in services that are fair, well considered and that don't have long term negative impacts on our community.

On the bright side 2009 has been the year when some of the projects we have been working on have gone from the planning stage to construction. This is when all the struggles we have had with hazardous waste clean-up and right of way acquisitions all seem worthwhile! Construction on the mill yard road started this past summer and the section of the road from Emery Street to the bridge is complete. Reconstruction of the bridge and the remaining roadway is scheduled to be started in the spring of 2010 with completion expected sometime during the summer. This roadway will open up what is literally the center of our community for redevelopment and fuel improvements to our downtown.

Another project in the mill yard that seemed to surge forward this year is the redevelopment of the Sanford Mill and the adjacent Aero-fab Mill. This past summer and fall the Sanford Mill was closed to the weather and the hazardous waste was removed. The building is now ready for redevelopment which we hope will start sometime in the fall of 2010. The Aero-fab Mill has been acquired by the Town and we are now in the first stages of cleaning up the hazardous waste. This mill will be dismantled and the site used for parking to support the redevelopment of the Sanford Mill. I am hopeful that this project and the new roadway will jump start the reuse and renovation of the entire mill yard by showing property owners and potential developers that Sanford is serious about improving our community.

Another important project that is currently underway is the construction of the new police station. This project has gone smoothly and should be completed sometime in May. This new facility has been built to a standard that should serve the community well for many years. The building is properly equipped with the facilities and tools our officers need to do their jobs effectively and professionally. It has also been built to a high standard for energy efficiency and is equipped with a geo-thermal heating system. I look forward to our open house so that the Citizens of Sanford can see what they have invested in.

In closing I must thank all the folks that have worked this year to make Sanford a better place including citizens, employees, and our Town Council. I would like to give a special thank you to former Councilor Maura Herlihy. Unless someone has been a Town Councilor it is difficult to understand the amount of time that is necessary to do the job well. During my tenure in Sanford I have found that Sanford is blessed with committed, hard working elected officials and Maura is one of the best.

SANFORD ECONOMIC GROWTH COUNCIL
Executive Director, Les Stevens

I am pleased to submit this first Annual Report of the Sanford Economic Growth Council. The Growth Council is a new private non profit development corporation formed in October of 2009. The Growth Council is an economic development partnership between the Town of Sanford, Chamber of Commerce, and Industrial Development Corporation. Each member of the partnership brings unique assets to bear on the practice of economic development; these include:

Town of Sanford:

- Tax Increment Financing (TIF) authority
- Authority to apply for and secure state and federal development grants
- Policy and political leadership
- Land use and regulatory permitting authority
- Capital improvement planning and infrastructure development

Chamber of Commerce:

- Business advocacy powers of a 370 member business organization
- Business communications and networking opportunities
- Private sector business perspective

Industrial Development Corporation:

- Real estate assets
- Industrial park lots
- Investment capital
- Private sector development perspective

The Growth Council is led by a 7 person Board of Directors including: Councilors Brad Littlefield (Vice Chair) and Kevin Chabot and Town Manager Mark Green from the Town of Sanford, Bob Hardison (Chair) and Mike Ralston (Secretary-Treasurer) of the IDC, and Gary Samia and Darlene Stromstad of the Chamber of Commerce. Staff includes an Executive Director and a soon to be hired Business Development Director. The budget is financed with TIF revenues, IDC funds, and General Fund appropriations.

The Growth Council provides the following economic development services: site location assistance, labor market information, demographic information, financial packaging, tax incentives, intergovernmental relations and public policy, client visits and assessments, client casework, referral, and case management, and business advocacy.

Any business, developer, or entrepreneur desiring any combination of the above services should contact the Executive Director at 324-9155, 432-6690 (cell), or lestevens@sanfordmaine.org.

Sincerely, Les Stevens, Executive Director

ASSESSOR'S OFFICE

Property assessment administration is a complex and technical profession vital to the financial health of local government. The Sanford Assessor's Office is responsible for administering the ad valorem (according to value) tax system and its objective is to identify and appraise all property in Sanford and Springvale.

In Maine, the ad valorem tax is based on the principle that the amount of tax paid should depend on the fair market value of property owned on April 1st of the current tax year. The property taxes are a major source of revenue for financing local government services such as police, fire, schools, public works, parks and recreation, and town hall.

Assessed values used for tax purposes must be accurate so that the tax burden will be distributed fairly and equitably. The primary tasks performed by the Assessor's Office as we work toward completion of an assessment roll are:

1. Locate and identify all taxable property in Sanford and Springvale
2. Make an inventory of the quantity, quality and important characteristics of all taxable property
3. Estimate the value of each taxable property
4. Determine the extent of taxability of each property
5. Calculate the assessed value of each property
6. Prepare and certify the assessment roll of the entire jurisdiction
7. Calculation of tax rate and send tax bills

Our Town Meeting Members determine the amount to be spent to run our community. The assessed value is the base for calculating one's tax responsibility.

There are programs offered by the State Bureau of Taxation. For businesses with personal property, inquire about the "BETR Program". For the individual, inquire about the "Tax and Rent Reimbursement Program", filed annually with the State. Veterans, age 62 or 100% disabled are eligible for an exemption. File with Assessor before April 1st after your 62nd birthday. Maine residents are eligible for a "Homestead Exemption" on their home. A one time acceptable filing is required prior to April 1st of the tax year.

The Assessor's staff will answer your questions...help us to attain our objective.

2008 MUNICIPAL TAX ASSESSMENT WARRANT
State of Maine Municipality: Sanford County: York
To: Claire E. Morrison Tax Collector Sanford, Maine

In the name of the State of Maine, you are hereby required to collect of each person named in the list herewith committed to you the amount set down on said list as payable by the person.

Assessments

County Tax	\$	754,623.96
Municipal Appropriation		20,106,944.00
TIF Financing		254,102.62
Educational Appropriation		33,507,839.00
Overlay		189,564.80
Total Assessments	\$	54,813,074.38

Allowable Deductions

State Municipal Revenue Sharing	\$	2,100,000.00
Homestead Reimbursement		416,099.46
Other Revenue		28,455,603.00
Total Deductions	\$	31,015,952.41

Net Assessment for Commitment **\$ 23,797,121.97**

**2008-2009
Taxable Property**

Real Estate

Land	\$	484,968,550.00
Buildings		980,726,350.00
Homestead Exempt		(26,503,150.00)

Net Taxable Real Estate **\$ 1,484,645,000.00**

Personal Property

Machinery & Equipment	\$	59,452,643.00
Furniture & Fixtures		16,260,033.00
Other Personal Property		835,824.00

Taxable Personal Property **\$ 76,548,500.00**

Total Value

Taxable Property **\$ 1,515,740,250.00**

Operating Expenses

General Government	\$	20,106,944.00
TIF Financing Plan Amount		254,102.62
School		33,507,839.00
County Tax		754,623.96
Overlay		189,564.80

Total Expenses **\$ 54,813,074.38**

Revenue

State Revenue	\$	2,100,000.00
Anticipated Revenue		28,455,603.00
Homestead Reimbursement		416,099.46

Total Revenue **\$ 31,015,952.41**

Amount to be raised by taxation **\$ 23,797,121.97**

Tax Rate 2008-2009: \$15.70 (per thousand of assessment)

Taxes Due: September 15, 2008 & March 16, 2009

Declared Ratio of Assessment: 100%

Date of Commitment: August 7, 2008

Town: \$7.87 School: \$7.34 County: \$.49

HUMAN RESOURCES

Glenn J. Dowey, Director
Melissa A. Flayhan, Assistant Director



2008-2009 has been a significant year with our Workman's Compensation Insurance and claims. Our insurance claims in numbers and dollars are measured in calendar years. In 2006 and 2007 we averaged 47 claims that averaged a total annual cost of \$279,185 each year. Our department realized these claims were costly to the Town of Sanford and its tax payers; therefore, we have focused on monitoring and managing each claim. We have since implemented a Quick and Managed Care Policy to assist in reaching our goal of continuing to reduce our claims each year.

We have tried to assist our employees in finding the medical care they need in a timely fashion, not only to provide the best service to our employees, but also to minimize the claim in dollars. The results of this policy amounted to 46 claims in 2008 costing \$75,897 and 31 claims in 2009 costing \$55,020. While the number of claims reduced is significant, the policy of quick and managed care has reduced claims by 72.8% in 2008 and by another 27.5% in 2009. Our employees are happy as they work in a safer work environment and have received the medical care necessary to return to work in a timely fashion. Our management and taxpayers are also happy due to the reduced costs. I would like to take a moment to thank Missy Flayhan, our Assistant Director and H. D. Goodall Hospital's Occupational Health for their assistance in executing this Quick and Managed Care Policy.

This year we experienced turnover in our employees as well as retirements well earned. I would like to thank Bruce Knight, Firefighter; Susan Nye, Assistant to the Fire Chief; Kathleen Wehmeyer, Firefighter; and Noreen Wormwood, Dispatcher and Trainer for their years of dedicated service to the Town of Sanford. We have continued to look for the best employees we could find to fill these positions and in this job market, I believe we have been very successful in hiring people who know how to deliver service.

In the coming year, Missy and I are looking forward to delivering the best service possible to taxpayers, management, the Council, applicants, and our employees. Opportunities for employment are listed on our website at www.sanfordmaine.org. We provide a job description of the position as well as an application for all postings. Applications may be printed out on your computer at home or at our public libraries. Open positions are also posted in the Town Hall.

Sincerely yours,

Glenn J. Dowey

DEPARTMENT of PLANNING & COMMUNITY DEVELOPMENT

The primary responsibility of the Department of Planning & Community Development is to provide technical support to the Planning Board, which is responsible for the development of the Town's Comprehensive Plan and recommending the various ordinances needed to implement the goals and objectives of the Plan to the council. The Planning Board also reviews all the private and public major land development applications and all subdivision applications. The Department has a staff of two, a Director: James Q. Gulnac, AICP and an Administrative Assistant: Barbara Bucklin.

The application review process can be as simple as an administrative review conducted by staff for minor changes to existing site plans; or it can involve the review and approval by the Site Plan Review Committee on those projects classified as minor; and review by staff, SPRC, and Planning Board for all subdivisions and projects classified as major.

The Planning Board is responsible for establishing and updating the town's Comprehensive Plan. During the past year the staff and Board were successful in developing a town wide conservation plan as well as reviewing and approving developmental design guidelines for the Village of Springvale and the Sanford Downtown. These reports were adopted as addendums to the comprehensive plan and are used when reviewing projects within the impacted sections of town. This past year the Board also reviewed and recommended to the Town Council an update to the Shoreland Zoning Ordinance. The Board and staff are currently in the process of reviewing the land use chapters of the Town of Sanford municipal code. These were established over fifteen years ago and are out of date.

In addition to his role as the Director of Planning, Mr. Gulnac serves as one of the town's two Certified Community Development Administrators. In this capacity he assists in the administration of the State of Maine Community Development Block Grants (CDBG). These projects cover a wide variety of areas including public infrastructure projects, financial support for economic development projects that create jobs, and other community development activities relating to meeting the national objectives of eliminating slum and blight and providing assistance to those who are considered low and moderate income.

He is also involved with other community development activities such as the Safe Schools Healthy Students project and Strategies for a Stronger Sanford as well as the Downtown Legacy. In this capacity he works closely with the Town grant writer. Mr. Gulnac also serves as the town's Brownfields project coordinator.

CODE ENFORCEMENT

This department administers the Zoning Ordinance, the Shoreland Zoning Ordinance, building and other codes adopted by the town, and state statutes. We perform property inspections, provide information on codes and ordinances, and issue permits. In 2008-2009, revenues from permits, fees, and fines totaled \$195,317.50. Revenue reduction from the prior year resulted from a decline in permit applications.

BUILDING PERMITS

Residential	311	(19 new)
Commercial	56	(3 new)
Sprinkler System	20	
Plumbing	189	(147 internal)
	_____	(42 external)
TOTAL	576	

CERTIFICATES OF OCCUPANCY

Business	84
Residential	66
Home Business	32

TOTAL	182

This year has seen the start or completion of several construction projects, including a new airport hanger, Lowes, Arenhall incubator space, Public Works office building, a snowmobile bridge over the Mousam River, and expansion of the Springvale Fire Station.

Subdivisions in various stages of completion include Hillside Crossing, Ridley Ridge, Morrison Road, Ridgewood Meadows, Payeur Farms, Hersom Farm, Cedar Woods, Serenity Place, and Springvale Station.

Besides inspecting new construction and renovations, the Codes Enforcement Office performs inspections for license renewal, and responds to complaints associated with buildings and land use. Compliance with codes, ordinances, and state statutes is sought.

The Zoning Board of Appeals may hear appeals of decisions based on the Zoning Ordinance and made by the Codes Enforcement Officer. During 2008-2009, the ZBA heard 3 administrative appeals, 1 dimensional variance appeal, 1 Shoreland zoning variance appeal, and 1 use variance appeal. One appeal was granted.

The department staff consists of a full-time Administrative Assistant, a part-time Field Inspector, a full-time Codes Enforcement Officer, and a full-time Chief Codes Enforcement Officer.

Respectfully submitted,

Shirley Sheesley
Chief Codes Enforcement Officer

Sanford Regional Airport



Evan McDougal resigned as Airport Manager in November 2008 after six years of dedicated service to the airport and Town of Sanford. Sherry Lord took on the additional responsibility as Acting Airport Manager from November 2008 until April 2009 when Dana Parry was hired for the part time Airport Manager position.

During this busy year the airport continued to host numerous events that supported both the aviation and local communities. The New England Aerobatic Club visited Sanford three times to practice their skills, the Rag Wing Fly-In and Open House (and Elks Car Show) attracted many hundreds of visitors to the airport, and the Red Star Pilots again demonstrated their amazing flying skills during the Pumpkin Drop into Number 1 Pond. Also, over 80 local children were given free airplane rides during two Young Eagles Rallies, and the airport hosted the "Wings of Freedom Tour", featuring WW II B-17, B-24 and P-51 aircraft. Hundreds of citizens and veterans toured these historic aircraft during their visit.

Construction at the airport was in full swing this year. The airport now has a new parallel taxiway that connects the approach end of runway 7 to an existing taxiway. This \$2.2 million project, funded almost entirely by the FAA and the State, greatly enhanced runway safety at the airport and included new signage and lighting for three taxiways that were never previously illuminated.

Planning also continues for the airport's next major construction project which will completely renovate our longest runway 7-25 in 2010, bringing the runway into compliance with FAA safety standards. This \$8.3 million project, again funded primarily by the FAA and the State, will also include new lighting and signage, and will significantly reduce the amount of impervious surface at the airport.

This past year, the FAA agreed to fund a new instrument approach to runway 32 based on Global Positioning System technology. This new instrument approach requires no ground based equipment and is due to be activated in April, 2010. It marks the first time in airport history that pilots will be able to make an instrument approach to runway 32 during inclement weather.

Unfortunately, the airport's single largest tenant downsized during this period and rent paid to the airport for use of the Town Hangar was significantly reduced. However, we are moving forward with plans to lease part of the facility and market the Town Hangar to prospective aviation interests.

Finally, special thanks goes to airport maintenance staff Moe Payeur and Jim Emmons for taking great care of one of the finest and best maintained general aviation airports in the country.

Recreation and Public Property

The Town of Sanford's beautiful Parks and Recreational facilities hosted several family and community events this year. For the 2nd year in a row the Portland Symphony Orchestra drew an enthusiastic crowd at Goodall Park as part of our 4th of July celebration. Goodall Park is also home to the Sanford Mainers of the NECBL and possibly one of the finest baseball facilities of its kind in Southern Maine.

In May of 2009 we began hosting a Farmer's Market every Saturday on Gowen Park Drive. This market, sponsored by the Downtown Legacy, offered fresh flowers and produce to catch our eye and lure us in. Another very successful event has been Operation Pumpkin Drop and Harvest Daze, where this agency cooperated with the Downtown Legacy Committee and the Sanford Airport for a beautiful day around #1 Pond. Santa Claus came to town early on Dec. 5th, 2008, for Holly Daze. Families gathered to watch the annual Christmas parade, complete with Santa, wind down Main Street to the tree lighting ceremony in Central Park. Carolers from the Sanford High School Corus completed this postcard-perfect evening!

Holdsworth Park, in Springvale is a nature retreat on the Mousam River, beautifully maintained and welcoming, for picnicking, outdoor games and swimming. Our Park Department crew, in addition to maintaining the above facilities, also maintain five fields for local ball teams to practice on for all sports including the Sanford School sports teams. Between the parks and the baseball fields, our crews are very busy, while still performing their other duties

Our Recreation programs offer day camps during school vacation weeks and throughout the summer. Our children are provided safe and fun activities in structured, yet playful settings. They participate in field trips to Holdsworth Park and many other fine locations in the Southern Maine area and their days are filled with planned fun activities. We also offer a host of fun-filled activities all year long, including Ice Sculpture contests, ice fishing derbys, Easter Egg Hunts, Halloween Parties, just to name a few.

Our Facilities team takes great care in the upkeep and continual improvement of our town buildings and grounds. We are proud to provide this service for the residents of Sanford and Springvale.

PUBLIC WORKS DEPARTMENT / ENGINEERING
JULY 1, 2008 JUNE 30, 2009

During the past year the Public Works Department has strived to provide maximum service to the community through the Bureaus of Highways, Sanitation and Engineering. Due to the fiscal challenges facing Sanford, and continuing reductions in our budget and work force, our employees focus on being more efficient in delivering services. Prices for asphalt and road salt have doubled over the past few years adding to the challenge. This is a challenging time, and all of the Department's personnel have to work to implement and adjust to change. It is a privilege to work with dedicated employees who are willing to do whatever it takes to deal with the demands of maintaining and reconstructing the Town's streets and highways, including winter and summer maintenance; storm water management system; solid waste handling and disposal, including rubbish and recycling; operation of the Transfer Station which accepts rubbish, recyclables, construction and demolition debris, brush, lawn and yard waste, bulky waste items, tires, metals, appliances, electronic and universal waste, including fluorescent bulbs, cathode ray tubes, and electronic waste.

Staff was pleased to move into the new Administration/Operations Building on School Street during September of 2008, and the facility will assist in providing more efficient delivery of services to the public. Thanks to all who made this possible.

Our staff also designs, reviews and/or inspects the many public works construction projects performed each year. The Engineering staff review all development proposals submitted to the Planning Board for approval, and monitors their construction after they are approved. Major efforts this past year included the many highway improvements implemented to accommodate the Wal-Mart / Lowes commercial development in South Sanford, the SIS Bank construction in downtown Sanford and the Roundabout construction at Rte. 4 and 109. The continuation of the pavement management program and repairing and replacing sidewalks will require continued commitment by the Town.

The completion of the Twombly Road reconstruction, the Ellsworth and Verona Street storm drain project, the reconstruction of Nancy, Sandra, Andrew, Deborah and Birch streets and numerous smaller sidewalk and drainage projects constituted the lion's share of the major construction projects from these programs. No mean feat is the maintenance of all of the Department's rolling stock and equipment, along with Fire, Parks and Airport vehicles. Public Works alone has fleet and equipment with replacement costs that exceeds \$6,000,000.

Perhaps the year's most memorable event was the Ice Storm of December 2008, a FEMA event that cost the Department on the order of \$600,000 for response and clean-up activities. Through our record keeping and persistence, we should receive reimbursement of 90% of those expenses. Subsequently, the winter season did not disappoint with its challenges to the Department to maintain the roads for safe operation of vehicles. Unless you participate in these activities it is difficult to appreciate how hard our folks work to provide this service. I want to publicly thank our staff for its

PUBLIC WORKS DEPARTMENT / ENGINEERING
JULY 1, 2008 JUNE 30, 2009

commitment and dedication in service to the Town, and urge all motorists to use proper caution to modify driving practices according to the road conditions that you encounter.

In the solid waste arena, our staff worked with the Solid Waste Task Force to assess alternative approaches to managing solid waste. The result was a decision to test the market place through the bid process to see what cost effective measures might be practical. As a result, the Department stepped up its efforts to promote recycling, entered into a long term contract with Ecomaine for the disposal of "single sort" recyclables, and engaged BBI, Inc. in a five year contract for curbside collection of rubbish and recyclables. Space does not permit an extensive review of the intricacies of the solid waste management strategies looked at by the Steering Committee, but their efforts are greatly appreciated by the Public Works staff.

Space does not allow for all of our efforts to be detailed herein. As with all modern operations, we have ongoing training and administrative activities to comply with state and federal regulations.

On behalf of the Department I would like to thank the community for its support of our activities. Our goal is to provide quality service with the resources that you provide us. We look forward to another challenging and successful year.

Respectfully Submitted on Behalf of the Public Works Department,

Charles J. Andreson, P.E., AICP
Director of Public Works / Town Engineer



Information Systems July 2008 – June 2009

This year the Information Systems Department coordinated the technology to allow Sanford to provide dispatch services to York County Sheriff's Office. Working with technical staff from York County, a microwave data link to York County was integrated into the Town of Sanford data network. The Sanford public safety software system, IMC, was setup to integrate York County's data, allowing for seamless integration of dispatch data into York County's records, which are hosted on the Sanford IMC server. Additional computer workstations were installed to accommodate the increase in the number of dispatchers.

A link from the Sanford public safety software system, IMC, was established with the crime reporting website CrimeReports.com. This website provides both staff and the public with web access to location-based crime statistics for the town. It offers a flexible interface to allow the user to tailor the request for information to specific crime types and time periods, and view the specific geographic area of interest.

A fiber optic link was put in place to service the data and phone needs at the new Public Works office building on School Street. This allows Public Works staff to access the network file servers and applications in the Town Hall at high speed. Their phone system was also integrated with the Town Hall phone system over the same link.

A new high speed Internet connection and firewall was installed in the Town Hall. This advanced firewall allows the IS Department to have granular control over both inbound and outbound access to the network. It also allow traffic between the Town Hall and Internet sites to bypass the Metrocast-provided I-Net, which was becoming a real performance bottleneck for locations trying to access Town Hall data services, and Town Hall users accessing the Internet.

Respectfully submitted,

Bill Botting
Director of Information Systems

SANFORD POLICE DEPARTMENT

2009 was an exciting year for the Police Department. There were new events, new policies, significant grant awards, and the start of a new chapter for the agency as we move into a new facility.

In May 2009 the department instituted two new policies that are aimed at strengthening the trust between the police department and community. The new, streamlined and easy to access Citizen's Complaint Policy ensures that every legitimate complaint is accepted and reviewed by a supervisor and me, regardless of the severity of the allegation. The new Use of Force Review Policy mandates that any time an officer has to use reportable force against a citizen, that a formal supervisor review must take place. The review not only determines if the use of force was reasonable, justified, and proper, but it allows us to examine tactics and training and make improvements where necessary.

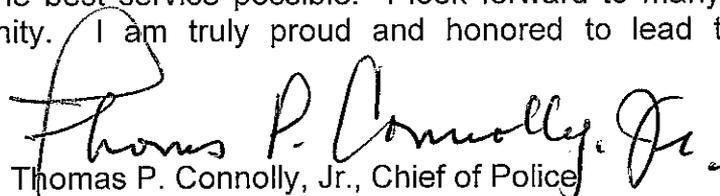
In July, Sanford Regional Communications became quite a bit busier when we took on 10 new towns for fire and emergency medical service dispatching. Additionally, the Town of North Berwick Police Department is now our client for dispatching services. The staff of SRC has grown to 21 full-time employees.

In August, we celebrated our 1st Annual National Night Out. There was food, prizes, and information about domestic violence, senior citizen assistance, health care issues, animal welfare, and crime prevention. The Boy Scouts provided fingerprinting for children. Most importantly, citizens were able to meet and talk to Sanford Police Officers in a non-traditional environment.

Also in August, ground was broken on the new Sanford Police Department Building. This long-needed facility will provide adequate room for officers to work as well as provide space for training, community meetings and inter-agency events. After several decades working in a small, dreary, and non-functional facility, my officers are looking forward to moving into a police station that conveys professionalism and pride. The building is under roof and should be ready for occupation by June 2010. We look forward to seeing you at the open house that will occur right before we move in.

The Sanford Police Department had a very successful year for grant funding. In total, we were awarded over \$560,000 in federally funded grants, to include a \$411,000 Community Oriented Policing grant that will pay the salary and benefits for 2 full-time police officers for three years.

As always, I thank you, the citizens of Sanford, for allowing me the privilege to be your Chief of Police. And, I thank the men and women, sworn and civilian, who comprise this agency, for their hard work. Your police department is professional, well-trained, and dedicated to providing the best service possible. I look forward to many more years of service to this community. I am truly proud and honored to lead this fine police department.


Thomas P. Connolly, Jr., Chief of Police



Town of Sanford

Fire Department
972 Main Street, Sanford, Maine 04073-3592



Emergency Services

CHIEF Raymond M. Parent

January 29, 2010

Mr. Mark Green, Town Manager
Town of Sanford
919 Main Street
Sanford, Maine 04073

Dear Mr. Green:

Our budget for fiscal year 08-09 was \$3,572,368.00 with a capital plan amount of \$39,000.00.

Our manpower remained the same except for a slight buildup in the call department where the number of folks do not adversely impact the amount of our contract.

We have had the vacant position of Fire Prevention and Education officer empty for over a year.

This year we needed a replacement tanker but the price tag of close to \$200,000.00 made us look closely at other options and looking for opportunities where we could operate differently and accomplish the same goals. We came up with replacing the tanker (Forestry 1) with a brush truck. We used an existing pick up truck, with heavy fuel usage as the fire marshal's vehicle, and purchased a "skid" tank, (water, pump and hose) at a total cost of less than \$20,000.00. We replaced the fire marshal's vehicle with the fire chief's car, using less fuel and much more practical for that purpose, and purchased another car. This transaction gave us total savings in the range of \$160,000.00 along with fuel savings from diesel at 13 miles a gallon, to gasoline at 18 to 20 plus miles a gallon each and every year from this point forward.

We also discontinued our 100 year old fire alarm box system convincing and encouraging private companies and other institutions to move to another form of security thereby preventing us from spending thousands of dollars to maintain and repair and replace a system that had gone way beyond its lifespan. This is also a savings of 5 to 7 thousand dollars a year in repairs not counting on replacement costs that would surely reach a half million dollars.

We will continue to find innovative and creative ways to perform our services to the community especially during an upcoming downturn in the economy.

Sincerely,

Raymond M. Parent

Raymond M. Parent
Chief of Department

REPORT FROM GENERAL ASSISTANCE

Diane Gerry-Director of General Assistance
Anne Milton-Caseworker

The General Assistance Program

The General Assistance program is a State mandated, municipality administered financial assistance program. It was designed to be the program of “last resort” for residents of the community who are unable to provide for their basic needs. Applicants must provide verification of their income and expenses, residence, and if unable to work, medical documentation substantiating their work limitations. Applicants are required to seek work if physically able and/or apply for assistance from any other programs that may be available to them. A determination of eligibility is made for a thirty day period based on anticipated earnings.

The General Assistance is the most accountable assistance program in the State of Maine. Applicants are required to take responsibility for themselves by endeavoring to become self-reliant. For disabled persons, this may mean applying for disability benefits, for able-bodied persons, obtaining meaningful employment.

This is a voucher program. Eligible applicants receive vouchers for rent, food, utilities, etc. Payment is made directly to the vendors.

There is no typical General Assistance recipient. A GA recipient may be a person who is temporarily out of work due to a layoff or illness; has a long-term physical or mental disability; or is employed and in an emergency situation through no fault of their own.

Many recipients apply only once; others may apply each month for a long period of time.

The GA program receives partial reimbursement from the State of Maine Department of Health and Human Services. Also, recipients who succeed in obtaining SSI benefits reimburse the Town of Sanford for the assistance granted them while they were waiting for approval.

The program is audited on a yearly basis by the Department of Health and Human Services to ensure that the Town of Sanford is in compliance with state statutes and DHHS policy.

GENERAL ASSISTANCE STATISTICAL REPORT

2008 - 2009

Month	# of cases	Housing	Heating (all types)	Electric Services (non heating)	Propane Gas (non heating)	Food	Prescriptions	Medical Services and Dental	Burials & Cremations	Household Personal Items	Diapers	Total
8-Jul	28	14,485.50	0	95	0	0	0	0	0	11.57	0	14,592.07
8-Aug	39	15,904.00	0	322.4	0	372.36	0	0	0	450.74	0	17,049.50
8-Sep	35	18,036.00	0	314.01	0	330.2	0	0	1,420.00	447.1	0	20,547.31
8-Oct	46	19,788.00	0	282.25	0	891.86	0	0	0	657.18	0	21,619.29
8-Nov	53	20,337.00	0	206.49	0	800.28	0	0	2,120.00	564.35	0	24,028.12
8-Dec	57	22,442.00	0	187.5	0	958.55	0	0	1,445.00	699.91	0	25,732.96
9-Jan	56	21,834.00	0	325	0	1,155.82	0	0	0	552.23	0	23,867.05
9-Feb	47	18,273.00	0	208.7	0	790.78	0	0	0	776.8	0	20,049.28
9-Mar	33	13,429.67	0	153	0	278.84	0	0	0	264.83	0	14,126.34
9-Apr	27	11,297.00	0	39.26	0	562.05	0	0	0	355.12	0	12,253.43
9-May	23	10,590.00	0	33.01	0	49.71	0	0	0	0	0	10,672.72
9-Jun	33	10,149.00	0	69.15	0	636.26	0	0	535	520.1	0	11,909.51
		196,565.17	0	2,235.77	0	6,826.71	0	0	5,520.00	5,299.93	0	216,447.58
Respectfully Submitted,											216,447.58	

Diane G. Gerry
 Director, General Assistance

Return of Registered Voters and Party Enrollments

11/4/2008

MUNICIPALITY: SANFORD

Voting District (Ward or Precinct)	House District Number	Senate District Number	# of Enrolled DEMOCRAT Voters	# of Enrolled GREEN-INDEPENDENT Voters	# of Enrolled REPUBLICAN Voters	# of UNENROLLED Voters	Total Voters Per District
W.1	143	3	242	8	111	271	632
W.1	144	3	499	33	359	527	1,418
W.2	143	3	654	60	328	699	1,741
W.3	143	3	537	45	332	592	1,506
W.3	144	3	147	18	139	204	508
W.4	142	3	496	38	368	597	1,499
W.4	144	3	183	18	161	297	659
W.5	142	3	610	70	471	862	2,013
W.6	142	3	431	31	233	466	1,161
W.6	143	3	235	18	113	244	610
W.7	142	3	531	32	244	570	1,377
W.7	143	3	180	13	82	172	447
TOTALS:			4,745	384	2,941	5,501	13,571

Return of Registered Voters and Party Enrollments

6/9/2009

Voting District (Ward or Precinct)	House District Number	Senate District Number	# of Enrolled DEMOCRAT Voters	# of Enrolled GREEN-INDEPENDENT Voters	# of Enrolled REPUBLICAN Voters	# of UNENROLLED Voters	Total Voters Per District
W.1	143	3	245	8	111	276	640
W.1	144	3	504	31	362	524	1,421
W.2	143	3	669	60	336	713	1,778
W.3	143	3	549	44	338	608	1,539
W.3	144	3	152	19	138	212	521
W.4	142	3	502	38	376	606	1,522
W.4	144	3	182	20	165	302	669
W.5	142	3	615	72	474	867	2,028
W.6	142	3	433	31	234	484	1,182
W.6	143	3	237	18	117	250	622
W.7	142	3	544	33	252	573	1,402
W.7	143	3	188	13	83	173	457
TOTALS:			4,820	387	2,986	5,588	13,781

Claire E. Morrison, Registrar of Voters

Town Meeting Attendance
May 26, 2009

Alley, Joan C.	P
Auger, Claire L.	P
Auger, Gilles E.	P
Auger, Paul G.	P
Ballenger, Faith D.	P
Beal, Carl V.	P
Boucher, Paul	A
Boyle, Barbara F.	P
Boyle, Frederick	P
Brink, Becky	P
Brink, William	P
Calcaterra, Daniel	P
Campbell, Donald	P
Carpenter, Nancy J.	A
Condon, Daniel	P
Cormier, Gerard	P
Cote, Roland A.	P
Cote, Susan H.	P
Coveney, Jerel	P
Coveney, Susan	P
DiGregorio, Victor	A
Driscoll, Eugene	P
Drummey, James R.	A
Dupuis, David A.	P
Dwyer, Anne	NC
Eastman, Harland	P
Eldridge, David	A
Furbish, Lawrence	P
Gagne, Elaine	P
Gagne, Thomas R.	P
Garvin, John N. III	P
Gerrish, Jane M.	P
Gibbs, Judith Ann	P
Greenlee, Arline	P
Greenlee, John E.	P
Grogan, Jill	P
Grogan, Raymond J.	P
Hoey, Lorraine	P
Hoey, Robert N.	P
Howard, James	P
Howard, Sandra	P
Husson, Frances	NC
Jenkel, Steven D.	P

Town Meeting Attendance
May 26, 2009

Jones, Richard B.	P
Kenyon, Monique	P
Knowles, Rose E.	P
Lamb, Richard G.	P
Littlefield, Chris	A
Littlefield, Michelle	A
McKeon, Martin	P
Morse, Gary	P
Nickerson, David C.	P
O'Connor, Elizabeth	P
Patterson, Joel	P
Patterson, Mark	P
Patterson, Suzanne	P
Pelletier, Pascal J.	P
Plante, Charles A. Sr.	P
Prime, Gordon A.	P
Prime, Shirley	P
Saltmarsh, Mary	A
Saltmarsh, Stephen J.	A
Sargent, Claire	P
Sargent, Raymond A.	P
Seavey, Paul E.	P
Sherman, Rachel	P
Signore, Christopher	A
Spaulding, Shirley	P
St. Cyr, Virginia	P
St. John, Susan	P
Stanley, Richard Leo	P
Stone, Herbert A.	P
Titherington, Geoffrey	P
Travis, Carleton F.	P
Trowbridge, Margaret L.	P
Watson, Doris	P
Watson, George Jr.	P
Watson, Scott	P
Wilkins, Helen B.	P
Wilkins, Stephanie	P
Williams, Brett	P
Young, Herbert A.	P

Key:

A = ABSENT	P = PRESENT
D = DECEASED	R = RESIGNED
NC = NOTIFIED CLERK	
NE = NOT ELECTED AT THIS TIME	

TOWN CLERK/TAX COLLECTOR STATISTICS

BIRTHS

There were three hundred thirty-six (336) births recorded in this office for the fiscal year of July 1, 2008 thru June 30, 2009. From this figure, there is a decrease of forty (40) as compared with the fiscal year of 2007/2008.

Of this, one hundred seventy-two (172) were of the male sex and one hundred sixty-three-three (163) were of the female sex.

In addition, ninety-one (91) were reported from other city and town clerks during this same period.

	2008		2009
July	26	January	27
August	41	February	20
September	27	March	27
October	33	April	20
November	18	May	27
December	32	June	38

MARRIAGES

There were one hundred fifty-two (152) marriages recorded in this office for the fiscal year of July 1, 2008 thru June 30, 2009.

This figure represents an increase of five (5) as compared with the fiscal year of 2007/2008.

	2008		2009
July	22	January	4
August	29	February	77
September	15	March	10
October	14	April	6
November	6	May	12
December	11	June	16

DEATHS

There were two hundred thirty-five (235) deaths recorded in this office for the fiscal year of July 1, 2008 thru June 30, 2009. From this figure there is a decrease of forty-one (41) as compared with the fiscal year of 2007/2008.

Of this figure, one hundred eighteen (118 were of the male sex and on hundred seventeen) (117) were of the female sex.

In addition, fifty-five (55) were reported from other city and town clerks during the same period.

	2008		2009
July	24	January	26
August	17	February	9
September	15	March	27
October	21	April	24
November	14	May	20
December	26	June	12

DOG LICENSES

During the fiscal period of July 1, 2008 thru June 30, 2009 there were two thousand two hundred seventy-seven (2,277) dog licenses issued in this office. Of these, two (2) were 2006, three (3) were 2007, one hundred forty-four (144) were 2008 and two thousand one hundred twenty-eight (2,128) and five (5) kennel licenses were 2009.

These licenses represent seven thousand four hundred ninety-four dollars (\$7,494.00) which was received and paid to the Treasurer of the State of Maine on June 30, 2009 and three hundred ninety-five (395) licenses were paid direct through the On-line Dog Licensing program.

On-line Dog Licensing:

There were twenty-five (25) online 2008 dog licenses granted

Three hundred seventy (370) online 2009 dog licenses granted

Total for Animal Welfare Program	\$ 8,685.00
On-line credit from Animal Welfare Program	-1,191.00
TOTAL	\$ 7,494.00

FINANCIAL STATEMENT

2008-09 Real Estate Taxes (Committed August 9, 2008)	
Collected	\$21,426.780.23
Abated	40,737.02
Balance	1,127,793.23
Commitment	\$22,595,310.48
2008-09 Personal Taxes (Committed August 9, 2008)	
Collected	\$1,126,651.64
Abated	25,188.96
Balance	49,970.89
Commitment	\$1,201,811.49
2008-09 Supplemental Real Estate Taxes (Committed August 14, 2008)	
Collected	\$1,193.20
Abated	0.00
Balance	0.00
Commitment	\$1,193.20
2008-09 Supplemental Real Estate Taxes (Committed August 14, 2008)	
Collected	\$1,287.40
Abated	0.00
Balance	0.00
Commitment	\$1,287.40
2008-09 Supplemental Real Estate Taxes (Committed August 14, 2008)	
Collected	\$ 0.00
Abated	0.00
Balance	2,590.50
Commitment	\$ 2,590.50
2008-09 Supplemental Real Estate Taxes (Committed August 14, 2008)	
Collected	\$ 3,124.30
Abated	.00

Balance	.00
Commitment	\$3,124.30
2008-09 Supplemental Real Estate Taxes (Committed September 22, 2008)	
Collected	\$1,445.97
Abated	.00
Balance	.00
Commitment	\$1,445.97
2007-08 Supplemental Real Estate Taxes (Committed July 14, 2008)	
Collected	\$ 0.00
Abated	.00
Balance	1,124.49
Commitment	\$1,124.49
2007-08 Supplemental Real Estate Taxes (Committed July 29, 2008)	
Collected	\$2,589.55
Abated	0.00
Balance	0.00
Commitment	\$2,589.55
Tree Growth Withdrawal Penalty (Committed November 18, 2008)	
Collected	\$980.00
Abated	.00
Balance	.00
Commitment	\$980.00
Automobile Excise Tax Collected	\$2,614,985.39
Boat Excise Tax Collected	13,231.54
Total Excises Collected	\$2,628,216.93
Commitment from estimated revenue	\$2,800,000.00
Uncollected in deficiency of commitment	\$171,783.07

RECAPITULATION

Excises (auto)	\$ 2,614,985.39
Excises (boat)	13,231.54
Licenses & Fees	62,084.79
Auto Registration Fees	38,458.00
2008-09 Real Estate Taxes	21,426,780.23
2008-09 Personal Taxes	1,126,651.64
2008-09 Supplemental Real Estate Taxes	7,050.87
2007-08 Real Estate Taxes	236,859.23
2007-08 Personal Taxes	110,157.62
2007-08 Supplemental Real Estate Taxes	2,589.55
2006-07 Personal Taxes	3,421.68
2005-06 Personal Taxes	1,062.91
2004-05 Personal Taxes	479.10
2003-04 Personal Taxes	1,934.01
2002-03 Personal Taxes	37.26
Interest	94,242.51
Investment Interest	4,400.76
Certified Mail	531.48
Demand Fees	427.00
Department of Animal Welfare	8,508.00
Department of Inland Fisheries & Wildlife	28,831.25
Department of Inland Fisheries & Wildlife Sales Tax	17,119.37
Department of Inland Fisheries (RV Agent)	63,818.25
Department of Motor Vehicles	462,582.25
Impoundment Fees	3,010.00
Animal Welfare Late Fees	12,025.00
Tree Growth Withdrawal Penalty	19,981.00
TC/TC Reimbursable	15.00
TOTAL	\$26,361,311.69

TAX ABATEMENTS GRANTED

2008-09 REAL ESTATE TAX ABATEMENTS

Carle, Eugene	R18-65-33	
Homestead Omitted		\$204.10
Brown, Michael/Holly	R23-101	
Assessment Adj. after site review		230.79
Town of Sanford	R18A-51	
Billed in error		1,193.20
Town of Sanford	R18A-50	
Billed in error		1,287.40
Joy, Peter	L20-16	
Homestead omitted		204.10
Demers, Patrick F.	J25-5	
Billed in error		3,124.30
Burbank, Donald/Patricia	R19-56	
Homestead & veteran exemption omitted		298.30
Paradis, Clarence L/Amy	R12E-2	
Homestead & veteran exemption omitted		298.30
Mara, Richard M/Lois A.	L20-39	
Assessment adj.after review(after review with owner)		139.73
Lizotte, Alfred D/Linda	J28-18	
Veteran exemption omitted		94.20
Whitehouse, Timothy	R6-23C	
Assessment adjustment after site review		874.49
Vachon, Charles J/Alice, Trustees of the Charles J/Alice Vachon Revoc. Trust	R16A-15	
Assessment adj.after site review		456.87
Watson, Delia	R19A-75A	
Billed in error-owned by Town of Sanford-matured tax lien		42.39
Robichaud, Norman R/Nicole I.	R24B-12	
Homestead & Veteran exemption omitted		298.30
Brunette, Theodora, Heirs of	K30-46	
Assessment adj.after site review & inspection with executor of estate		931.01
B T S Associates	L16-100	
Assessment adjustment after site review		411.34
Drummey, James R.	L16-101	
Assessment adjustment after site review		78.50
7E Properties, LLP	L16-102	
Assessment adjustment after site review		34.54
Larson, John	L16-103	
Assessment adjustment after site review		29.83

Larson, John	L16-104	
Assessment adjustment after site review		43.96
Lamb, Bruce E.	L16-105	
Assessment adjustment after site review		58.09
Hamsaw Associates	L16-106	
Assessment adjustment after site review		84.78
Hamsaw Associates	L16-107	
Assessment adjustment after site review		45.53
Hamsaw Associates	L16-108	
Assessment adjustment after site review		36.11
Jacques, Donald & Jeannine, Trustees	K30-1	
Town purchase for future Police Dept. per Treasurer request		4,704.85
Jacques, Donald & Jeannine, Trustees	K30-13	
Town purchase for future Police Dept. per Treasurer request		682.05
KGI Sanford, LLC	R19-2	
Wrong acreage adjusted R19-2 to correct acreage		2,816.58
Edison School, LLP	L28-68	
Land Exchange with Town		587.18
Bissell, Karen L/Richard	R2-56A	
Assessment adj. after site review with new owner		331.27
Airport Manor, LLC	R18-65-34	
Airport Manor, LLC billed in error		1,744.27
Davidson, Patricia S & Morris, Shirley	L17-8	
Assessment adjustment after site review with owner		270.04
LaRose, Dale/Sharon	R8-1	
Assessment adjustment after site review with owner		149.15
Airport Manor, LLC	R18-65	
Property should have been deleted when condos added		15,174.05
Cullen, John G/Daria	R22-97	
Correction on size of house 26' wide not 28' wide		109.90
Ridley, Ralph N., Heirs of	R3-10	
Homestead removed in error		204.10
Paradis, Marga P.	M28-15A	
Assessment adjustment after site review		61.23
Taylor, Sabrina L/Wendon W.	N29A-2	
Assessment adj. after review only 1 bath not 2		70.65
Lunny, Michael, Sr./Joelle	K14-36	
Assessment adj. after site review		270.04
Vezina, Kevin P/Jennifer P.	R2-41A	
Sketch correction after site review		624.86
Knight, Lendall & Mary	K20-32	
Homestead & veteran exemption removed in error		392.50

Kenniston, Frederick G.	R16A-75	
Town acquired property per Treasurer		343.83
Herlihy, Joseph P/Marguerite G.	H29-22	
Assessment adjustment after site review		81.64
Hoyle, Michael	H35-2	
Assessment adj. after site review with owner		354.82
Hoyle, Anne	I28-30	
Assessment adj. after site review with owner		792.85
Coastal Builders, LLC	R19-100-34	
No mobile home on site as of 4/1/08 no notification		471.00
TOTAL		\$40,737.02

2008-09 PERSONAL TAX ABATEMENTS

Kenney, John/Donna	#10761	
Billed in error, duplicate		36.42
General Nutrition Center #5782	#10252	
Personal property removed		337.55
U. S. Optical Disc., Inc.	#10650	
Out of Business – Equipment removed on 11/07		19,957.84
Shelby's Permanent Makeup	#11441	
Business closed March 2008		15.70
Scientific Game Racing, LLC	#11240	
Billed in Error		18.84
H. E. Rodgers & Sons	#11124	
Moved to Alfred last year (07)		282.60
Nature's Life Works Massage	#11411	
Business closed in December 2007		15.70
All Seasons Services, Inc.	#10011	
Business closed October 15, 2007		43.96
Bell Home Mortgage Group	#11311	
Business closed June 20, 2007		67.08
Meridian Leasing Corporation	#11357	
Assets disposed of as of January 1, 2008		12.56
Xerox Leased Equipment, LLC	#10693	
Billed in error		240.21
Fernandes, Paul	#10974	
No longer owns-sold trailer for new on now in Wells		194.68
Time Well Spent Daycare	#11402	
Business closed 9/14/07		15.70
Rent-A-Center	#10508	
Error in total submitted for 801 total		3,249.90
IOS Capital, Inc.	#10307	
Error in reporting from Cyro of leased equipment		392.50

Inergy Propane, LLC	#11467	
Billed in error Personal Property being declared in Town of Wells		307.72

TOTAL **\$25,188.96**

2007-08 REAL ESTATE TAX ABATEMENTS

Bourque, Michael/Gail	R22-5	
Change land units to 3.67 acres		\$ 19.08
Mourmouras, Peter	R12K-1	
Jabez Construction, LLC		1,124.49
Pilon, Leo/Fernande, Trustees	J34-109	
Assessment adjustment after site review		71.93
Schwan's Home Service	R19-214	
Adjustment of assessed value after site review		1,356.43

TOTAL **\$2,571.93**

2007-08 PERSONAL TAX ABATEMENTS

Fireside Pub & Grill	#10226	
Closed in March 2007never notified Assessor		\$132.12

TOTAL **\$132.12**

2008-09 OUTSTANDING REAL ESTATE TAXES

Achenback, Sean P.	3,009.74
Adams, George P., Jr.	29.83
Agarwal, Krishna/Yashoda	3,311.13
Air-Tech, Inc.	1,876.15
Alexander, Donna L	702.57
Alexander, Donna L	2,888.01
Allaire, Lorraine	1,656.35
Allen, Barbara A.	1,690.89
Allen, Barbara A.	1,606.11
Allen, Steven	468.64
Ames, Kerry A.	2,927.33
Anderson, Douglas E.	1,778.81
Anderson, Hildegarde/Jeffrey	1,541.85
Anderson, Sarah Jo	1,606.11
Annkel, LLC	3,994.08
Araujo Gleni V &	2,566.95

Avery, Brian & Bryan, Melanie	589.65
Bagley Management Inc	1,882.43
Baker, Gary D/Linda R.	931.79
Baldwin, David P/Adele L.	1,171.22
Bangs Mobile Home Park, LLC	249.63
Bangs Mobile Home Park, LLC	134.23
Bangs Mobile Home Park, LLC	111.47
Bangs Mobile Home Park, LLC	246.49
Bangs Mobile Home Park, LLC	214.30
Bangs Mobile Home Park, LLC	287.31
Bangs Mobile Home Park, LLC	216.66
Bangs Mobile Home Park, LLC	171.91
Bank of New York as Trustees	1,043.26
Beauchesne, Mona	1,196.34
Beauchesne, Mona	2,119.50
Beaulieu, Andre P. &	2,030.79
Beaulieu, Jeanelle V.	530.89
Bedell, Lyle R/Marianne E.	3,425.74
Belisle, Gerald/Lillian M.	1,794.51
Bennett, Gerald R.	385.80
Bennett, Robin	213.52
Benoit, Sr., Robert M.	1,938.95
Bentz, Brenden/Laurie	2,300.90
Berg, Diane E.	2,502.58
Bergeron, Maurice & Daniel Bergeron	448.23
Bergeron, Maurice & Daniel Bergeron	44.74
Bergeron, Maurcie & Daniel Bergeron	47.10
Bergeron, Maurice & Daniel Bergeron	47.10
Bernier, Donald/Pauline	7,745.13
Bernier, Marcel R. & Donna L. Hall	1,220.88
Bhola Dhankumar	778.72
Bisson, Gloria	1,189.83
Blais, Stephen	1,734.85
Blanchard, Douglas C.	661.94
Blanchette, Thomas M/Lisa A.	1,605.62
Blodgett, Michelle	1,181.42
Boivin, Roland F/Janet T.	995.14
Boston, Alvin/Wendyann	1,293.68
Bouchard, Norman J.	1,604.54
Boucher, Jonathan	1,764.68
Bowman, Charles, Jr/Barbara	1,066.81
Bown, Mark B.	376.80
Bown, Mark B.	737.90
Boyd, Robert I., Heirs of	819.25
Bragdon, Sr., Bruce R.	1,394.16

Brault, Brenda	328.13
Breary Limited Partnership	22,532.64
Breton, Dennis A/Joan	2,169.74
Broadway Homes, Inc.	224.51
Broadway Homes, Inc.	585.61
Broadway Homes, Inc.	546.36
Broadway Homes, Inc.	3,221.64
Brook, Brian M. & Thomas D. Mitchell	563.63
Brown, Patrick/Diane (JTS)	1,262.02
Brownell, Keith	672.74
Bruno, Steven G.	3,004.38
Bruno, Steven G.	3,059.93
Bruno, Steven G/Karen	3,392.77
Bruno, Steven G/Karen P.	2,278.07
Brunow, Shirley & Richard G. Shepard, Jr.	29.94
Burnham, Beverly	254.34
C G A, Inc.	2,453.91
Cabana, Donald/Dorothy	1,378.46
Cambra, Raymond, Heirs of	2,318.89
Camire, Roger	327.46
Campobasso, Wayne & Edna	2,295.34
Canning, Ralph, III/Megan	895.68
Carey, Christine	2,375.41
Carlton, Gary & Bobbie A. Levesque	1,931.10
Caron, Rose	1,674.03
Carter, Lisa	2,606.20
Cates, Larry L., Sr.	3,731.89
Cates, Larry L., Sr.	1,505.63
Cates, Larry L., Sr.	783.43
Cates, Linda J.	351.85
Cavanaugh, William M., Jr.	2,155.61
Chasse, Carl A.	5,488.72
Chasse, Carl A/Gail M	3,738.17
Christensen, Martha J., Heirs of	2,984.57
Chuck Dog Realty Trust	609.16
Clark, Arthur/Bruce A.	298.30
Clarrage, Merrill R., Jr/Susan	682.16
Clifton, John H. & Clifton, Robin Hilton (JTS)	2,752.26
Cloutier, Jill M.	1,172.79
Cobbett, Addie B. Living Trust	1,891.85
Cobbett, Addie B. Living Trust	78.50
Cobbett, Addie B. Living Trust	3,424.17
Coburn, Peter G.	2,351.86
Cochin, Beatrice	1,656.35
Cognato, Anthony J., Jr.	632.73

Cole Dana & Michael Cole	2,678.42
Coluni, Louis J/Doris	274.25
Cook, Virginia	1,464.81
Cooke & Young Development, LLC	835.24
Cooke & Young Development, LLC	874.49
Cooke & Young Development, LLC	872.92
Cooke & Young Development, LLC	891.76
Cooke & Young Development, LLC	869.78
Cooke & Young Development, LLC	901.18
Cooke & Young Development, LLC	898.04
Cooke & Young Development, LLC	868.21
Cooke and Young, LLC	1,191.63
Cooke and Young, LLC	1,193.20
Corliss, Yvonne R.	2,152.47
Cote, Emile D.	527.52
Cote, Joseph R.	3.39
Crabtree, John K., Heirs of	2,094.38
Cram, Clark C.	4,207.60
Cram, Clark C.	4,520.03
Creative Housing Alternatives for Maine People	47.11
Creteau, Carla	1,927.17
Creteau, Cecile	1,043.27
Curit, Lillian F., Heirs of	1,182.21
Curry, Robert R., Trustee	1,312.52
CX4 Management, LLC	2,213.70
Cyr, Karl L/Wendy L	32.97
Cyr, Wendy C/Karl L.	3,596.87
Daily, Adam S.	767.73
Dall, Linwood/Elaine C.	1,855.74
Dare, Ruth	905.89
Dauteuil, Michael J.	1,147.67
Dearborn, Roger M.	2,568.52
Deboer, Virginia M.	1,346.27
Degiacomo, Kimberly A & Alex	405.34
Delano, Troy	850.94
Delisle, Daniel P/Cheryl	1,976.63
Dennis, Michael J. Jr/John H	582.47
Dennis, Patricia	1,172.79
Dennwood Builders, Inc.	579.33
Dennwood Builders, Inc.	700.22
Dennwood Builders, Inc.	626.43
Dennwood Builders, Inc.	488.27
Dennwood Builders, Inc.	474.14
Dennwood Builders, Inc.	445.88
Dennwood Builders, Inc.	551.07

Dennwood Builders, Inc.	827.39
Dennwood Builders, Inc.	514.96
Dery, Donald	310.86
Desjardins, David/Ruthann E.	584.82
Desrochers, Dennis P. & Desrochers, Melissa R.(JTS)	814.83
Desrochers, Dennis P/Melissa	1,277.19
Desrochers, Richard J.	2,987.71
Deutsche Bank National Trust	1,607.68
Deutsche Bank National Trust	2,268.65
Deutsche Bank National Trust	2,959.45
Deyo, Peter D.	546.36
Dion, Larry D.	2,786.75
Distinctive Homes of Maine	937.29
Online 6/30/09	569.14
Do, Kelly J.	1,392.59
Doughty, Brian D Sr/Diane J.	2,030.01
Douglass, Anthony	1,987.62
Doyle, Ellen L. & Howard/Minerva Littlefield	791.78
Drake, Monica	237.07
Drew, Gary A/Susan J.	1,099.00
Drouin, Betty	1,632.80
Drymmey, James/Peggy	2,086.53
Ducharme, Armand	703.36
Ducharme, Oscar/Patricia	832.80
Dudley, Richard W/Elizabeth	2,232.54
Dugre, Heirs of David	471.00
Duguay, Eric J. & Hatcher, Brandy M.	1,817.24
Dumas, Arthur H., Trustee	1,645.36
Dumond, Andrew L/Misty A.	836.81
Dunbar, David, Trustee	3,552.91
Duryea, Jenifer	6,259.59
Dustin, Scott D/Shelley E.	3,394.34
Dutch, David Wayne & Dutch, Dorothy Marie (JTS)	255.91
Eagles Nest Developers, LLC	2,033.15
Easley, Richard M.	2,450.77
Egan, Maureen	3,303.28
Eldredge, Arline	3,034.81
Ellis, Douglas B.	69.05
Emerson, Kathy Ann	2,581.08
Emery, Kim M.	731.76
Fagan, Patrick F. & Joanne Lewis	3,009.69
Fagan, Patrick F. & Joanne Lewis	2,329.88

Fajardo, Jaime	2,708.25
Fall, David Gregory/Joy S	805.41
Fall, Ruth F.	2,369.13
Farley, Justine B.	1,797.65
Farley, Justine B/Peter	240.97
Farley, Peter/Justine B.	1,105.28
Farley, Peter/Justine B.	292.02
Farrer, Rex Lee	2,386.40
Farwell, Gregory B/Kathleen	3,216.93
Fecteau, Nicole	322.63
Fitzpatrick, James/Terry Trustee	1,036.98
Fleming, Christine	1,965.37
Follett, Grace E/Stanley Jr.	2,928.05
Fowler, Shawn R.	667.25
Frasier, Patrick R/Michelle	5,934.60
Frechette, April/Nathan	2,683.13
Frechette, Robert II & Waters, Vikki	1,716.79
Frechette, Robert R.,II	852.46
Freeman, Michael C.	131.88
Freitas, Jose L/Belina C.	2,259.23
Frost, Bonnie J.	254.34
Frost, Bonnie J.	213.52
Fulli, Mahfuz A.	3,766.43
Furbish, Jonathan Keith	3,733.46
Gagne, Beverly J.	11.77
Gagne, Cindy H.	2,907.64
Gale, Harvey L/Carol Ann	394.07
Gallant, Lance G/Karen L.	5.58
Gallo, Gail F.	4,760.24
Garvin, Ralf/Wendy	43.96
Gateway Properties, LLC	13,001.17
Gaudreau, Ryan C.	2,091.24
Gauthier, Sandra	2,281.21
George, James A/Than S.	2,306.33
George, James A/Than S.	2,552.82
Gerrish, Blaine	803.83
Gibson, Linda	466.29
Goodale, Priscilla J/Kimberly	2,742.79
Goodreau, John	1,433.64
Goodrich, Gary G/Marilyn	1,477.37
Goodwin, Kandis A.	1,069.17
Gray, Lynn T.	2,435.07
Green, Scott D.	3.66
Greenlaw, Christine	29.83
Greenlaw, Robin Lee	2,121.07

Guertin, Michele	1,894.99
Guillemette, James R/Suzanne	191.24
Guillemette, Joseph/Sandra	254.34
Guillemette Robert L/Rosita P.	1,022.07
H & J, LLC	6,769.84
Hackett, Raymond & Nancy Brennan	2,237.25
Hague, Susan E.	672.06
Hall, Karen & Erwin Scott	255.91
Hall, Lawrence & Hall, Lorraine	188.74
Ham, David/Linda	1,232.45
Ham, Lynn R/Patricia	2,039.43
Hammond, Gary/Laurie	1,263.65
Hanscom, Ward T/Nancy W.	2,965.73
Hanson, Robert/Lisa	1,099.55
Harmon, Kevin A/Linda M.	1,193.20
Hartford, Dianne A &MacCormack, Peter J. (JTS)	462.92
Haskell, Wilda D/Betsy A.	1,394.16
Healey, Kevin/Elizabeth	196.25
Hebb, Alan E/Karen M.	1,277.19
Herlihy, Paul T.	154.19
Hicks, Catherine J.	1,155.52
High Street Rental Property	1,041.69
Hill, Mildred	2,080.25
Hill, Robert H/Marie	1,365.90
Hixson, Jeremy B/Leslie Y.	357.96
Hobbs, Joan	642.13
Hobbs, Joan	610.73
Hobbs, Joan F.	2,469.61
Hobbs, Joan F. & Judith M. Tress	2,036.29
Hobbs, Joan I.	3,540.35
Hodsdon, Alida C., Heirs of	2,235.68
Holden, Dustin R.	829.77
Holden, Wayne	610.73
Holden, Wayne P.	2,026.87
Holman, Clifford Jr/Glenda	1,427.13
Horr, Arlo J/Jennifer	700.12
Horr, Arlo J/Jennifer L.	594.09
Horseshoe Courtyards, LLC	2,420.47
Horseshoe Courtyards, LLC	1,978.20
House, Geraldine	140.13
Howard, Sandra E.	628.09
Howe, Karen L., Trustee	1,925.35
Howes, Eric & Camire, Heidi & Gagne, Cindy	766.94
Howes, Eric & Camire, Heidi & Gagne, Cindy	349.32
Howes, Eric & Camire, Heidi & Gagne, Cindy	1,873.79

Howes, Eric & Camire, Heidi & Gagne, Cindy	1,522.11
Howes, Eric & Camire, Heidi & Gagne, Cindy	146.01
Howes, John F.	3,146.28
Hubert, Michelle D.	3,460.28
Hubert, Norman	246.49
Huff, Kenneth W.	2,347.15
Hurley, James J/Susan K.	1,584.72
Hussey, Charles H.	1,095.86
Hutchinson, Garland L/Kathleen	2,563.81
Irving, Ethel J. & Johnson, Dana E.	2,421.72
Jack, Blain H/Lois H.	692.76
Jagger Mill Properties, LLC	396.97
Jalbert, Dennis	2,241.96
Janz, Barbara, Life Estate & Michelle L. Davis	2,119.50
Kallis, Matthew W/Heather J	3,137.30
Kenney, Gregory A/Debra A	2,649.37
Ker, Sokhan/Sokha	2,194.86
Kilson, Linda M. & Heirs of Anita Hagerman	1,646.61
Kimball, Steve	321.85
Kingsbury, Bobby C.	1,413.00
Kirkpatrick, Ashley A.	339.12
Kirkpatrick, Kim A.	937.29
Knight, Cindy	1,478.23
Lam, Son Hong	453.73
Error	6.81
Lane, Jeffrey V/Joanne A	404.75
Lane, Priscilla M. & Lane, Jeffrey E. & Nathan (JTS)	3,607.86
Laperriere, Wendi/Gary L.	864.95
Lapierre, Susanne F.	1,789.80
Laroche, Jessica L.	8.63
Larose, Donald J/Tina L.	240.36
Latinski, Joseph W/Joan	2,161.89
Lavigne, Michael L.	1,507.94
Lawberg Real Estate Developer	4,386.58
Lawberg Real Estate Developer	5,190.42
Lawson, Sandra	1,413.00
Lebel, Raynold C/Joan M.	1,219.89
Lebel, Wendy S.	4,308.08
Lebel, Wendy S.	3,827.66
Legere, Margarita	640.01
Legere, Sandra A & Robert L. Austin, Jr.	3,009.69
Legere, Sandra A & Robert L. Austin, Jr.	935.72
Legere, Sandra A & Robert L. Austin, Jr.	755.17
Leggett, Matthew S/Kathleen	2,309.47
Lemelin, Marc E/Sandra R.	3,026.85

Lemelin, Marc E/Sandra R.	3,455.78
Lemelin, Marc E/Sandra R.	2,291.07
LePage, Robert	133.45
Levesque, Carol	249.63
Libbey, James	209.78
Libbey, James	204.84
Libbey, James	206.48
Libby, Jason E.	191.54
Lifetime Homes, Inc.	1,694.03
Limosani, Anthony, Jr., et al	5.60
Limosani, Anthony, Jr., et al	1.25
Lindvall, James W. & Carol L. Mitchell & William Wood	2,789.89
Lindvall, James W. & Carol L. Mitchell & William Wood	1,821.20
Lippincott, John A/Marian B.	1,750.55
Loughran, Jennifer E.	1,909.12
Loughran, John	2,072.40
Lozowski, Fedora M.	59.66
Lunny, Robert J. Jr.	2,793.03
Lyman, Karen B.	2,375.41
M R P, Inc.	3,425.74
Mack, Beverly	1,946.80
Mahoney, Kathleen	540.64
Maine Mobile Home Parks, LLC	718.16
Maine Street, LLC	53.18
Maltese, Sandra L.	762.22
Maltese, Sandra L.	2,524.56
Manning, Donna	3,235.77
Manuel, Donald C. & Beatrice A.	91.18
Mara, LLC	1,310.16
Mara, LLC	1,796.08
Marceau, Richard	1,622.59
Marcotte, Edith G.	1,683.04
Marraffa, Brian V.	2,452.34
Marsh, Michael V.	693.94
Martel, Patrick	251.20
Martel, Raymond J/Edwina	2,106.94
Martin, Ricahrd P.	1,000.09
Materese, Janet A/Alfred J.	2,717.67
Mathieu, James L. & Carol Ann Mathieu	1,764.68
Maynard, Laurie L.	2,679.97
McCann, Steve H/Helen M.	2,031.58
McCann, Steven H/M. Helen	397.21
McCann, Steven/M. Helen	4,727.27

McCann, Steven/M. Helen	1,940.52
McCaul, Dianne M.	1,052.68
McCausland, Joseph A. Jr., & Royal L. Morgan	2,285.40
McCormack, David L. & McCormack, John J. (JTS)	910.60
McCutcheon, Frank, Sr./Paula A.	1.14
McGee, John J/Candis	2,270.22
McPherson, Edward N.	868.21
Meas, Marady D/Channery	1,221.46
Mercier, John/Claudette	3,300.14
Michaud, Richard J., Jr.	685.49
Micue, John J., III & Fowler, Tracy M.	1,734.85
Miles, Deborah J.	2,226.26
Miller Ford, Inc.	83.99
Miller Ford, Inc.	794.42
Miller Ford, Inc.	66.72
Miller Ford, Inc.	984.39
Miranda, Marcel & Heather	2,879.38
Mondoux, Michael/Bari	1,453.98
Moody, Louis B.	2,091.24
Moody, Louis B.	94.20
Moody, Louis B.	1,552.73
Morehart, Michelle	1,227.74
Morin, Joy	229.32
Morissette, Gary R/Leslie A.	628.64
Morrell, Jeffrey	1,555.87
Morrisette, Gerry/Kathleen	990.67
Moses, Nancy A.	1,942.09
Mosher, Anne Marie & Bernadette M. Stevens	1,208.92
Mourmouras, Peter	1,202.62
Mousam Valley Motel	2,835.42
Mt. Hope Enterprises, Inc.	791.28
Murley, Craig	905.89
Murphy, Francis E/Thea E	1,469.52
Murphy, Phyllis M.	2,201.52
Murray, James	529.87
Nason, James H.	4,607.95
National Kidney Foundation	51.02
Nedwied, Colin & Lucie Nedwied	4,341.05
Nevison, Richard/Douglas	963.98
Newhall, Ada May J.	32.97
Newhall, Peggy S.	2,053.56
Newton, Kenneth J. & Tina M. Quint	3,399.05
Nichols, Alan N.	3,337.82
Noble, Arthur E/Amanda M.	2,714.53
Noel, Mary Ellen	1,116.22

Northern Properties LLC	108.33
Northern Properties LLC	1,962.50
Norton, Donald	188.40
Norton, Sr., Harry & Constantin	2,221.55
Noyes, Michael E. & Adams-Noyes, Cheryl A.	2,659.58
O'Blenes, Shirley	246.79
O'Connell, Gary F/Ryan S.	1,615.53
Ocean Oaks Realty, Inc.	1,062.89
Odenchant, Amy	317.14
Offshore Holdings, LTD, LLC	2,039.43
Offshore Holdings, LTD, LLC	5,210.83
Owens, Brian	4.52
Paient, Michael/Suzanne	1,938.95
Paient, Suzanne J.	555.78
Palmer, Eleanor	222.50
Paquette Holdings, LLC	3,499.53
Parent, Kay D/Gordon J.	2,442.92
Parisi, Eileen	2,763.20
Paterson, Sandra R.	3,667.52
Paul, Berry C.	141.30
Payeur, Diane M.	249.63
Pelletier, Benjamin	6,386.76
Pelletier, Sarah	194.68
Pelletier, Scott W.	1,364.33
Pepin, Sylvio	1,237.16
Perkins, Keith A/Donna M.	2,964.16
Peters, John G/Patricia A.	3,983.09
Pettengill, Michael	444.31
Phillips, Edward A/Mary L.	2,150.90
Phillips, Sandra	268.47
Phillips, William T.	3,089.76
Phoenix Associates Group, LLC	3,940.70
Pickett, Michael & John Tierney	1,495.42
Pierce, Philip	198.60
Pike, Casey & Tanya (JTS)	595.99
Pines Edge Apartments, LLC	8,375.95
Pinette, Scott E.	2,690.98
Plante, Romeo/Cecile	1,471.09
Pombriant, Lisa	1,499.35
Pombriant, Mark J.	1,758.40
Poto, David C., Sr.	244.92
Prime, Daniel G/Lisa A.	1,869.87
Proia, Albert & Denise	1,139.03
PWS Holdings – Sanford, LLC	205.25
PZA, LLC	571.48

Quinn, William R. & John R. & Robert J. Quinn	2,673.71
Randall, Jeffrey A/Sue Ellen	43.96
Rea, John, Heirs of	200.96
Recash Properties, LLC	568.22
Reynolds, George/Donna	3,242.05
Rhino Property Development	2,884.09
Richardson, Constance & Adams, Helen M.	139.52
Richer, Shirley F.	3,895.17
Richer, Shirley F.	1,949.94
Richer, Shirley F.	865.07
Rideout, Bruce	1,307.81
Rines, Jason C/Regina D.	1,915.83
Roberge, Cora M.	1,918.54
Roberts, Myra L.	219.80
Roberts, Peggy A.	558.92
Roberts, Peggy A.	3,114.88
Robertson, Scott A/Anne M.	485.83
Robinson, Marie C/David	2,051.99
Rock Bottom Sand & Gravel, LLC	188.40
Roussell, Robert/Bernice	1,583.22
Roussin, Janet	1,894.99
Ruel, Eldora	2,964.16
Ryan, Frederick, II & Bernier, Megan E.	2,593.64
Sam, Pan/Neang, Kong	1,172.00
Sanborn, Mark C/Amy E.	4,215.45
Sanborn, William K & Hebert, David P.	424.68
Sanborn, William K & Hebert, David P.	551.85
Sanford Limited Partnership	15,789.90
Sargent, Dean R/Theresa A.	2,210.56
Sargent, Henry J/Pauline	840.94
Sarruda, Catherine, Heirs of	1,541.61
Sawtell, Deanna M.	315.21
Scanlan, John T/Janet M.	708.07
Scanlan, LLC	944.38
Schultz, Peter T.	3,034.81
Scott, George A & Patricia A.	2,226.26
Scott, John/Kathleen	303.01
Searles, Penny	345.40
Sevigny, Shawn D.	7.85
Sharenow, Eric/Jane	1,530.75
Shaw, Richard H.	3,146.28
Shaw, Richard H.	8,737.05
Shaw, Richard H.	91.06
Shaw, Richard H.	1,285.83
Shaw, Richard H.	3,962.68

Shaw, Stephen W.	896.62
Shaw, Stephen W/Linda L.	3,207.51
Shaw, Stephen W/Linda L.	3,348.81
Shaw, Stephen W/Linda L.	3,595.30
Shaw, Stephen W/Linda L.	2,760.06
Shaw's Ridge Farm	6,105.73
Simonds, Maureen	304.58
Simonds, Maureen	4,140.09
Simpson, Ashley L., et al	1,469.52
Skillings, Theresa	409.77
Sleeper, George J.	4,684.88
Sleeper, George J.	3,849.64
Sleeper, George J.	4,667.61
Sleeper, George J.	4,642.49
Sleeper, George J.	3,607.86
Sleeper, George J.	4,804.20
Sleeper, George J.	4,023.91
Sleeper, George J.	3,612.57
Sleeper, George J.	342.26
Sleeper, George P. & Patti Sleeper	6,677.21
Sleeper, George P. & Patti Sleeper	5,823.13
Smada, II, LLC	2,085.75
Smith, Allan L/Bruce A.	3,003.41
Smith, Bruce A.	3,150.99
Smith, Bruce A.	2,964.16
Smith, Bruce A.	3,047.37
Smith, Bruce A.	1,102.92
Smith, Bruce A.	284.17
Smith, Bruce A.	90.27
Smith, Bruce A.	3,034.81
Smith, David M.	485.13
Smith, Frank W/Karen E.	1,160.23
Smith, Fred W. & Smith, Lisa (JTS)	1,161.80
Smith, Jeffrey R.	622.07
Smith, Lewis	89.49
Smith, Nancy L.	1,055.04
Soule, Michael H/Christine A.	1,641.77
Southern Maine Commerce Center	43,121.62
Southern Maine Commerce Center	1,455.39
Southern Maine Commerce Center	1,127.26
Southern Maine Commerce Center	1,117.84
Southern Maine Commerce Center	1,163.37
Southern Maine Property Management	3,289.15
Spencer, Eva L.	1,075.45
Spulick, Douglas C/Jody	2,579.51

St. Pierre, Gerard/Lorraine	735.31
Staples, Michael	270.04
Stott, Mathew J & Patch, Sandria F.	2,295.34
Sunny Knoll, LLC	2,869.96
Sunny Knoll, LLC	873.70
Sunny Knoll, LLC	1,562.93
Sunny Knoll, LLC	1,630.44
Surette, Ronald J/Nicole D.	1,532.32
Surplus Business Assets, Inc.	4,755.53
Talamelli, Gary W.	736.33
The Diamond Mortgage and Fred K. Bennett	2,353.43
Therrien, Robert L/ Ann M.	1.71
Thebeault, Rita J.	658.13
Thibeault,Thomas R/Anita J.	1,180.64
Thibodeau, Paul	2,797.74
Thistlewood, Paul A/Burke, Jill	1,000.09
Thurlow, George H/Pamela H.	2,657.37
Tillotson, Elisabeth A.	288.88
Titcomb, Edward J.	569.41
Titherington, Geoffrey	2,689.41
Tobri Trust	1,225.58
Tracy, Diane B/Warren J., Jr.	2,092.81
Turgeon, Gerard E/Rita T.	808.55
Turner, Terry	268.47
Urban, Mitchell	828.96
Urban, Mitchell	658.61
Vachon, Arlene E., Heirs of	279.46
VanHouten, Lisa	398.78
Vermette, John N/Diana A.	2,238.82
Vezina. Benjamin S. & Amy Vezina (JTS)	876.84
W K G Realty	6,412.66
Walker, Bryan/Mary	263.76
Walker, Terri A.	1,339.21
Wallace, Derek	1,582.14
Ward Enterprises, Inc.	12,472.95
Warner, Gary K/Karen A.	245.88
Warren, Frederick/Heidi	1,271.70
Warren, Gerald Jr/Doreen A.	4,487.06
Watson, Francis C.	131.88
Watson, Francis C.	4,174.63
Watson, Frank C.	395.64
Watson, Frank C.	1,520.54
Watson, Frank C.	1,414.90
Watson, Lindee J.	2,739.65
Watson, Roger C/Nadine R.	3,251.47

Watson, Roger C/Nadine R.	1,606.11
Webb, Charles R., Jr/Angela R.	2,136.77
Webb, James E.	1,238.73
Webb, James E.	777.15
Webster, James A/Lola C.	2,490.02
Weeks, Leslie K.	3,312.70
Welch, Roger, Trustee	947.85
Welch, Roger, Trustee	313.58
White, Glenn E. Jr., & Gail	1,560.58
Whitehouse, Anne	2,116.36
Whitten Mary L. & Mary P. Rodrigue, Life Estate	1,615.53
Willette, Chad & Tanya L. Hunter	4,163.64
William Street, LLC	2,166.60
Williams, Bruce R/Vianka V.	2,697.26
Williams, Sophie S.	1,096.83
Woodman, Albert	1,196.33
Woodman, Albert	1,596.49
Woodman, Albert	654.37
Woodman, Jr., Harold E.	2,177.59
Woodward, Denise M.	3,493.25
Worden, Kevin P., Jr.	938.86
Wyman, Jacqueline	2,053.56
Yeaton, Heidi	180.55
Young, Jeffrey T.	78.50
Young, Raymond H.	686.09
Zienkiwicz, Kenneth/Jill	1,423.20

TOTAL **\$1,127,793.23**

2008-09 OUTSTANDING SUPP. REAL ESTATE TAXES

Arenhall, Corp.	\$2,590.50
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TOTAL **\$2,590.50**

2007-08 OUTSTANDING SUPP. REAL ESTATE TAXES

Jabez Properties	\$1,124.49
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TOTAL **\$1,124.49**

2008-09 OUTSTANDING PERSONAL TAXES

Airport Redemption Center	\$47.10
Allen, L. V. & Son	3,140.00
American Security Alarm	48.39
Austin Machine & Fabrication	184.91

B P O E	298.30
Ballenger Auto Co.	1,177.50
Back Street Grill	314.00
Bernier's Farm & Storage	78.50
Best Little Hairhouse in Town	19.62
Body Works Fitness Center, Inc.	628.00
Bonanza	1,177.50
Brian's Auto Sales	54.95
Brillard's Snax Sales	94.51
Bullard, Thomas	282.60
Burpee's Sign Co.	23.55
C & S Computer Service	159.35
C U Security Systems	39.25
Castlerock Realty	219.80
Center for Communications	127.17
Century 21 – Samia Realty	376.80
Chadbourne'w Florist	157.00
Champion Glass	408.20
Cockpit Café	502.40
Comb & Clipper	39.25
Courtney Cleaners	78.65
The Craft Gallery	.04
Creative Impressions	54.95
Curley Insurance	50.24
D & L Transmission Clinic	125.60
Choice One Realty/Deboer Prop.	282.60
The Depot	237.13
Detailz Hair Salon-Day Spa	62.80
DirecTV, Inc.	717.49
Downeast Flowers	71.57
Prudential Prime Properties	180.55
Edison Press	5,338.00
Eva's Beauty Lounge	11.77
Fall's Agway	455.30
Farrer Chiropractic Center	300.65
File & Style	54.95
Financial Strategies	125.60
Fitness Forum	318.71
Gager, DDS, Arthur	149.15
Gallo Construction	1,727.00
Gateway Properties, LLC	894.90
Goodrich Cycle Shop	11.77
Grampa's Workshop of Maine	549.50
H P M Company	408.20
Hair Quarters	78.50

Happy House Amusement, Inc.	34.32
High & Dry Laundry Mat	502.40
J & S Grocery Deli	510.25
Jeweler's Outlet	109.90
Jo-Ann's Day Care	19.62
Journal Tribune	149.15
Keystone Management	62.97
King's Country Club Auto Sales	125.60
Launderite Cleaners	1,334.50
Lenkowski, Atty., Joseph	345.40
Magnolia's Beauty Salon	251.20
Liu China Buffet	835.24
Manpower Temporary Services	202.32
Marlin Leasing Corp.	90.12
Mike's Music	39.25
Miller Ford	2,119.50
CT's Mill St. Market & Deli	282.60
Montrose-Sanford Hydraulics	129.52
Mousam Valley Orthopedics	1,020.50
Mousam Valley Motel	282.60
NAPA Auto Parts	290.45
New Beginnings	4.62
Norgetown Clnrs. & Laundramat	1,020.50
Normand's Hardware & Mobile	39.25
Oakwood Inn & Motel	16.01
P & E Supply	70.65
Pat's Pizza	346.00
Pediatric Assoc. of Southern Maine	332.11
Pill, Ralph, Electric Supply	368.95
Points South	1,020.50
Marian Heath Greeting Cards	44.08
Robertson's Power & Sports	117.75
Rock Bottom Sand & Gravel, LLC	109.90
SR Cycle	23.55
Sanford Butcher Shop	172.70
Schleiderer, Alice	23.55
Shain, Atty., Rodney	102.05
Shaw's Ridge Equipment, Inc.	329.70
Wilbur G. Shaw Hardware, Inc.	163.28
Shortill & Shortill, PA's	2.46
Signgraphix	53.69
Sports Haven, Inc.	942.00
Steinmetz, DPM, Richard	94.98
Stilphen Engineering Co.	117.75
Subway #10977	251.20

Subway	251.20
Sunnyside Restaurant, The	376.80
Take 2 Productions, Inc.	494.55
Titcomb, Waterhouse, Marass	533.80
Sanford Redemption Center	15.70
Van Houten, Thomas	78.50
Ward Enterprises, Inc.	196.25
Woodman's Jewelry Store	141.30
Harden, Daniel	49.93
MacPherson, Steve	1.43
Thomas, Steve	13.81
Gray, Robert	144.44
Fiasconaro, Charlotte	39.72
Cannell, William/RuthAnn	37.68
Hager, Todd	45.79
Shaughnessy, John	40.19
Fisher, Steve	.62
Bush, Randall/Christine	31.01
Dube, Lucien	25.82
Jeffrey, Daniel/Kimberly	49.46
Lavoie, Nelson/Joan	18.60
Gardner, Bruce/Shirley	41.76
Carideo, Jr., John P.	96.16
Wilson, Linda	48.98
Ralls, James	46.94
Fortin, Roland	6.28
Potamis, Gregory	160.77
Difulvio, Thomas	42.39
Corson, Bruce	33.91
Cannell, Nicholas	38.94
Paul, James E/Simonne	32.58
Levasseur, Mark & Elaine	24.10
Turner, Chuck	26.06
Jeffrey, Thomas	39.56
Thyng, Herbert/Diane	43.18
Crawford, Mark	44.43
Hannon, Charles	27.16
Kondrat, Kelli	29.42
Zolt, Jeff/Charlotte	43.96
Thyng, Brian	34.54
Grant, Kenneth/Eleanor	20.09
Salois, Eugene H.	48.67
Croteau, James	.30
Gervias, Scott/Elaine	44.59
Murphy, Therese	2.31

Direnzo, James/Kathryn	43.96
Lennon, Thomas	42.70
Lennon, Dawn	38.62
Doll, William & Beverly	43.96
Mahan, Richard E/Ann Marie	40.82
Mahan, Keith/Stacey	45.22
Yockel, Paul & Paula	1.49
Augusto, Nancy	32.66
Creamer, Lorraine	.19
Marinilli, Tonino/Agnes	20.09
White, Kathryn	44.27
Goulding, Gregg	32.66
Cimino, Arnold, Jr.	21.14
Cellamare, Linda	1.85
Pelky, James	58.09
Blaisdell, Wayne L.	3.93
Ferrera, Richard/Patricia	32.11
Verrill, Jeffrey	1.62
Redding, Carole	49.46
McLiveen, Jim	34.38
Donaruma, John	46.94
Wood, Alan	42.39
Davies, Richard	113.51
Sheridan, Philip W., Jr/Judith	21.19
Sheridan, Philip W., Jr/Judith	57.77
Seacoast Hardwood Lumber	88.70
Studio By The Pond	98.12
Surplus Business Assets	23.55
Miller, Anita	70.33
Delisle, Perry/Jean	32.66
Hartshorn, Ben/Karen	.67
Wheeler, Gary	36.11
McIntyre, Michael	67.51
Plante, Arthur	42.39
Homeplate Restaurant	239.42
Horace Mann Insurance	39.25
Timothy's Barber Shop	15.70
Mangual, Susan	20.25
Back To Health Chiropractic	74.57
Start Scrappin' & Stampin'	314.00
All But Grown Ups, Inc.	119.32
Applied Leverage Technology	1.28
Biocon Scientific	2.31
The Body Shop	84.78
First Student	248.64

Health Lyceum	39.25
Holly Lynn's Café	94.20
New England Woodworks	43.96
Sundance Tanning Salon	219.80
Sundara Hair Salon & Day Spa	251.20
Total Care Auto Service	94.20
Totally Tan	253.88
Wears Bonnie	12.56
Currier, Robert	60.92
Corson, Bruce & Suzanne	39.88
Mobile Vehicle Electrical Solu.	76.93
Downeast Mortgage Corp.	54.95
Janvier, Shaun A., DMD	251.20
Mel's Raspberry Patch	227.65
Vachon, David	83.68
109 Haircuts, The	47.10
B M E	31.40
Geotechnical Partnership	109.90
Granite Bay Care, Inc.	306.15
Nichols Enterprises	39.25
Psyco Cycle	31.40
Southern Maine Aviation, LLC	132.66
Sweet Creations Bakery & Café	345.40
Universal Healing Center	31.40
San Diego's Hair Salon	39.25
Beaver Creek Farm Trading Co.	7.85
Residential Mortgage Services	62.80
O'Brien, Kevin	71.43
Boucher, Kenneth & Patricia	63.27
Village Pantry & Bake House	1,397.30
Precision Customs	15.70
Kelley Custom Picture Framing	19.62
Waddell & Reed	109.90
The Green Room, LLC	204.10
Sari's Consignment & 2 nd Hand	15.70
So. Maine Hardwood Flooring	7.87
Good & Evil Tattoo	47.10
Neault, Kimberly A.	15.70
Fabulous Formals, LLC	21.37
AFTA Sport	7.85
Johnson, Dr. Steven	549.50
Crystal Star Healing	7.85
Maine Stove & Chimney	12.56
Face First Electrology	19.62
Dragonfly Massage	94.20

NH Gaming	78.50
Rexford, Brian	35.17
CS Wireless	43.17
G Eatery	314.00
City Limits	78.55
Village Slice	392.50
Best Appearance	7.85
Associated Skin Care	110.37
Raven's realm Café	78.50
Glasworx	18.05
Jazz Tappin' Dance Studio	15.70
Espo's Trattoria	392.50
JPL Guns-Classic Smokepole	7.85
Hong's Oriental Market	23.55
Planet Fitness	27.59
Detailz Hair Salon	157.00
Chapas, Karen	50.24
TRM ATM Corp.	26.69
Smith, Phillip & Mary	.48

TOTAL **\$49,970.89**

2007-08 OUTSTANDING PERSONAL TAXES

Airport Redemption Center	\$1.14
Ballenger Auto Co.	1,101.00
Body Works Fitness Center, Inc.	293.60
Bonanza	1,101.00
Brian's Auto Sales	51.38
Bullard, Thomas	117.40
Castlerock Realty	205.52
Century 21 – Samia Realty	322.96
Chadbourne's Florist	132.12
Champion Gas	352.32
Cockpit Café	469.76
Comb & Clipper	29.36
Creative Impressions	44.04
Choice One Realty/Deboer Prop.	234.88
Detailz, Hair Salon-Day Spa	29.36
Edison Press	4,844.40
Fall's Agway	425.72
File & Style	51.38
Fitness Forum	298.00
Gallo Construction	1468.00
Gateway Properties, LLC	836.76

Global Zero	32.84
Grampa's Workshop of Maine	513.80
H P M Company	352.32
High & Dry Laundry Mat	220.20
Jeweler's Outlet	51.55
Launderite Cleaners	1,247.80
Lenkowsky, Atty., Joseph	134.22
M C R, Inc.	513.80
Magnolias, Inc.	234.88
Liu China Buffet	780.98
Mousam Valley Motel	234.88
NAPA Auto Parts	309.75
Norgetown Cleaners & Laundramat	954.20
Normand's Hardward & Mobile Home	29.36
Points South	23.46
Provo's High Street East	425.72
Sanford Butcher Shop	146.80
Sports Haven, The	440.40
Sunnyside Restaurant, The	352.32
Titcomb, Waterhouse, Marass	469.76
Sanford Redemption Center	14.68
U S Felt Manufacturing, Inc.	29,198.52
U S Optical Disc, Inc.	9,330.61
Woodman's Jewelry Store	132.12
Zippy Copy Center	220.20
Harden, Daniel	58.72
Cannell, William/Ruthann	52.85
Perreault, Christine	57.25
Shaughnessy, John	13.28
Jeffrey, Daniel/Kimberly	38.85
Wilbur, Richard	74.87
McCarthy, Arthur	52.85
Ralls, James	46.98
Difulvio, Thomas	41.10
Corson, Bruce	32.30
Turner, Chuck	22.85
Jeffrey, Thomas	42.57
Hannon, Charles	27.89
Zolt, Jeff/Charlotte	44.04
Thyng, Brian	33.76
Salois, Eugene H.	76.34
Cheney Fred	36.70
Direnzo, James/Kathryn	41.10
Korp, Jr., Arthur	44.04
Lennon, Thomas	24.94

Chapas, Karen	63.12
Doll, William & Beverly	77.80
Mahan, Richard E/Ann Marie	41.10
Mahan, Keith/Stacey	2.44
Augusto, Nancy	30.83
Goulding, Greg	30.83
Pelky, James	61.66
Lowery, George	10.28
Redding, Carole	48.44
Wood, Alan	39.64
Mulligan's Restaurant	572.52
Excelltron Towers	66.06
Deslisle, Perry	30.83
Wheeler, Gary	36.70
McIntyre, Michael	4.92
Plante, Arthur	42.57
Eds Distributors, Inc.	14.68
Ridgeway Riding Academy	14.68
Grant, Karen	32.30
Start Scrappin' & Stampin'	293.60
Marcap Vendor Finance Corp.	265.71
The Body Shop	79.27
Holly's Lynn's Café	88.08
Sundance Tanning Salon	102.76
Sundara Hair Salon & Day Spa	117.44
Bouchard, Wayne	54.32
Currier, Robert	95.42
Corson, Bruce & Suzanne	39.64
Downeast Mortgage Corp	25.69
America Online, Inc.	4.40
Vachon, David	135.06
109 Haircuts, The	22.02
B M E	29.36
Cell Phone N More	120.38
DM Technologies	5,800.88
Geotechnical Partnership	73.40
Psyco Cycle	29.36
Rusted Star, The	14.68
Southern Maine Satellite	36.70
Sweet Creations Bakery & Café	322.96
Universal Healing Center	29.36
Wordwrap Service Corp.	44.04
Village Pantry & Bake House	1,306.52
Wireless Explosion	2.12
Patriot Laundromat	234.88

Precision Customs	14.68
Labor Ready	73.40
Nature's Life Work	10.28
Healthy Habits Culinary Studio	36.70
Good & Evil Tattoo	44.04
Club Adrenaline	293.60
AFTA Sport	7.34
Kotcom Computer Gallery	13.21
Crystal Star Healing	7.34
The Common Restaurant & Bar	146.80
The Magickal Realm	29.36
Dragonfly Massage	73.40
NH Gaming	73.40
Rexford, Brian	7.70

TOTAL **\$71,059.25**

2006-07 OUTSTANDING PERSONAL TAXES

Ballenger Auto Co.	547.50
Brian's Auto Sales	43.80
Castlerock Realty	175.20
Century 21 – Samia Realty	292.00
Champion Glass	321.20
Cockpit Café	342.22
Comb & Clipper	21.90
Creative Impressions	1.98
Edison Press	4,672.00
Edward D. Jones & Co., L P #09	3.81
File & Style	43.80
Fitness Forum	1,387.00
Gallo Construction	1,387.00
Gateway Properties, LLC	803.00
Grampa's Workshop of Maine	511.00
H P M Company	321.20
Image Signs	29.20
Insurance Solutions, LLC	73.00
Launderite Cleaners	6.15
M C R, Inc.	219.00
Magnolias, Inc.	204.40
Mousam Valley Motel	204.40
NAPA Auto Parts	1.23
Normand's Hardware & Mobile	10.95
Off Price Outlet Stores, Inc.	511.00
Points South	394.47
Provo's Main St	438.00

River's Edge Billiards	160.60
Sanford Butcher Shop	131.40
Shampoo Shak	36.50
Sunnyside Restaurant, The	321.20
Titcomb, Waterhouse, Marass	408.80
US Felt Manufacturing, Inc.	7,680.78
Woodman's Jewelry Store	43.91
Zippy Copy Center	6.37
Harden, Daniel	58.40
Cannell, William/Ruthann	52.56
Beote, George	21.65
Wilbur, Richard	74.46
McCarthy, Arthur	50.58
Ralls, James	8.76
Reed, James	166.44
Difulvio, Thomas	40.88
Corson, Bruce	32.12
Turner, Jr., Peter	17.52
Dube, Ronald	137.24
Thomas, Jeffrey	1.86
Hannon, Chalres	27.74
Zolt, Jeff/Charlotte	43.80
Thyng, Brian	33.58
Salois, Eugene H.	36.60
Cheney, Fred	36.50
Direnzo, James/Kathryn	40.88
Chapas, Karen	62.78
Doll, William/Berverly	77.38
Mahan, Richard E/Ann Marie	40.88
Augusto, John & Nancy	30.66
Abitz, Rosmary	16.06
Goulding, Gary	30.66
Stack, Gary & Barbara	13.87
Redding Carole	24.09
Wood, Alan	39.42
Reynolds, Stanley/Carol	46.72
Arsenault, Herve	37.96
Dragon Star Creations	36.50
Dot Com Café	146.00
Three Sisters Bookstore	26.28
York County Stove Shop	14.60
Mulligan's Restaurant	305.74
Western Finance & Lease, Inc.	357.70
Delisle, Perry/Jean	30.66
Wheeler, Gary	36.50

Plante, Arthur	42.34
Power Up Arcade	365.00
Liquid	219.00
Lamy's Family Auto Care, LLC	14.60
Grant, Karen	32.12
Start Scrappin' & Stampin'	146.00
Diversified Masonry, Inc.	296.38
Body Shop, The	78.84
Bouchard, Wayne	54.02
Currier, Robert	94.90
Corson, Bruce & Suzanne	4.57
America Online, Inc.	4.38
Vachon, David	134.32
Cell Phones N More	59.86
Geotechnical Partnership	36.50
High Street Music	14.60
Psyco Cycle	14.60
Southern Maine Satellite	18.25
Universal Healing Center	14.60
Vex	29.20
USA Karate	14.60
Village Pantry & Bake House	654.08

TOTAL **\$26,354.76**

2005-06 OUTSTANDING PERSONAL TAXES

Bob's Parts Express	\$15.36
Brian's Auto Sales	46.08
Consolidated Hydro of Maine	4,067.33
Castlerock Realty	184.32
Century 21 – Samia Realty	138.24
Champion Glass	307.20
Comb & Clipper	23.04
Edison Press	4,761.60
First Corp	93.70
Fitness Forum	1,382.40
Gallo Construction	1,351.68
Gateway Properties, LLC	807.94
Grampa's Workshop of Maine	460.80
H P M Company	307.20
Insurance Solutions, LLC	46.08
Magnolias, Inc.	30.48
Mousam Valley Motel	184.32
New England Benefits	391.68

Province Automation, Inc.	5,299.20
Sanford Butcher Shop	122.88
Shampoo Shak	19.20
Sunnyside Restaurant, The	153.60
Titcomb, Waterhouse, Marass	368.64
Harden, Daniel	61.44
Reed, James	196.61
Difulvio, Thomas	43.01
Corson, Bruce	33.79
Dube, Ronald	42.93
Hannon, Charles	29.18
Zolt, Jeff/Charlotte	44.54
Thyng, Brian	50.69
Direnzo, James/Kathryn	30.30
Whitney, Alden	39.94
Chapas, William	86.02
Doll, William/Beverly	99.84
Augusto, John/Nancy	32.26
Bernier, Gilbert/Eleanor	41.47
Goulding, Gary	32.26
Briley, Mark/Pat	87.55
Wood, Alan	41.47
Dragon Star Creations	3.11
Western Finance & Lease, Inc.	376.32
Wheeler, Gary	38.40
Plante, Arthur	32.26
Villa Capri Restaurant	768.00
Lamy's Family Auto Care, LLC	15.36
Body Shop, The	41.47
Tax World, Inc.	6.14
Currier, Robert	42.82
Johnson, Dawn	24.58

TOTAL **\$22,904.73**

2004-05 OUTSTANDING PERSONAL TAXES

Alexsons Cleaners	\$558.95
Bob's Parts Express	15.97
Bradford Copy Center	646.79
Brian's Auto Sales	47.91
Chadbourne's Florist	111.79
Comb & Clipper	23.96
Crafters Ceramic Center	47.91
Fitness Forum	1,197.75
Gallo Construction	702.68

Gateway Properties, LLC	840.02
Grampa's Workshop of Maine	479.10
H P M Company	319.40
Nissen Bakery Thrift Shop	327.39
Mousam Valley Motel	191.64
Province Automation, Inc.	2,754.82
Sanford Butcher Shop	127.76
Sanford Travel	47.91
Shampoo Shak	63.88
Titcomb, Waterhouse, Marass	383.28
Video Bank	479.10
Difulvio, Thomas	44.72
Stephens, Judy/Washington Peter	54.30
Zolt, Jeff/Charlotte	46.31
Stewart, John Jr.	51.10
Chapas, William	89.43
Doll, William/Beverly	103.81
Augusto, John/Nancy	33.54
Bernier, Gilbert/Eleanor	43.12
Goulding, Gary	33.54
Vecchiarelli, Mark	46.31
Augusto, Daniel	33.54
High Pine Auto Body	15.97
Wheeler, Gary	39.93
Plante, Arthur	33.54
Villa Capri Restaurant	404.72
BTI Automotive	191.64
Lamy's Family Auto Care, LLC	239.55
Hewlett-Packard Co.	14.37

TOTAL **\$10,887.45**

2003-04 OUTSTANDING PERSONAL TAXES

Alexsons Cleaners	\$410.50
Bob's Parts Express	16.42
Bradford Copy Center	665.01
Brian's Auto Sales	16.42
Castlerock Realty	41.05
Comb & Clipper	24.63
Controlled Coating Systems	656.80
Crafters Ceramic Center	24.63
Cynsco Photograph & Memories	41.05
Dominion, Virginia Power	9.60
Downeast Pharmacy of Maine	266.00

FirstCorp	65.42
Fitness Forum	1,231.50
Forever, Inc.	65.68
Grampa's Workshop of Maine	492.60
H P M Company	328.40
Mama's Deli	32.84
Mousam Valley Motel	197.04
North American Mortgage Co	471.25
Sanford Butcher Shop	131.36
Sanford Metal Plating	384.23
Shampoo Shak	32.84
Southern Maine Hypnosis	47.62
Sunny's Hair Care	1.40
Titcomb, Waterhouse, Marass	394.08
Video Bank	410.50
Whiteley's Auto Sales & Rec.	32.84
Wayne, Joan	34.48
Daigneault, Brian	200.32
Leach, Jeffrey	49.26
Welch, Robert F/Della	45.98
Dufulvio, Thomas	45.98
Burns, Robert	49.26
Turner, Jr., Peter	18.06
Mitchell, Robert	52.54
Turner, Ronald/Sikora, Catherine	32.84
Stephens, Judy/Washington, Peter	55.83
Roberge, Paul/Charlene	41.87
Zolt, Jeff/Charlotte	47.62
Stewart, Jr., John	26.27
Chapas, William	43.24
Doll, William/Beverly	124.79
Augusto, John/Nancy	34.48
Bernier, Gilbert/Eleanor	44.33
Vecchiarelli, Mark	23.81
Briley, Mark/pat	111.66
Wood, Alan	44.33
Augusto, Daniel	14.65
Carolyn Parker Counseling Service	16.42
A Little Bit of Southie	9.85
Pyramid Woodworks	123.15
Wheeler, Gary	41.05
TOTAL	\$7,823.78

2002-03 OUTSTANDING PERSONAL TAXES

Alexsons Cleaners	\$431.71
American Express Business	1,246.33
Bob's Parts Express	18.77
Bourassa & Whaley, Inc.	1.54
Brian's Auto Sales	18.77
Christopher's Diner	337.86
Wendy's Tanning	213.98
Comb & Clipper	28.16
Controlled Coating Systems	750.80
Country Cottage	5.63
Delta Temporary Estate	9.38
Down Shift Motor Sports	9.38
Dupuis Airport Garage	112.62
Fitness Forum	1,407.75
Forever, Inc.	75.08
H P M Company	375.40
International Woolen Co., Inc.	39,263.09
JAZ's Convenience Store, Inc.	2.92
Looking Glass Beauty Salon	46.93
Merriam-Graves Corp.	110.19
Mousam Valley Motel	225.24
Piscataqua Cellular Tele of De	109.80
Sanford Automotive	159.55
Shampoo Shak	72.90
Small World Day Care	18.77
Stephanie's Donuts	127.64
Titcomb. Waterhouse, Marass	450.48
Video Bank	235.13
Whiteley's Auto Sales & Rec.	37.54
Tibbetts, Alan/Irene	56.31
Wayne, Joan	39.42
Daigneault, Brian	131.39
Leach, Jeffrey	56.31
Benninton, Donald	26.28
Difulvio, Thomas	61.94
Burns, Robert	56.31
Beaulieu, John	20.64
Roberge, Paul/Charlene	53.35
Zolt, Jeff/Charlotte	54.43
Pittella, Rose	60.06
Young, Mark	65.70
Faiella, Michael	37.54
Mikullitz, Jeni	60.06

Doll, William/Beverly	1.19
Bernier, Gilbert/Eleanor	48.80
Goulding, Gary	39.42
Thompson, Jessica	56.31
Vecchiarelli, Mark	1.19
Moulton, Ross	75.08
Searles, John P.	2.23
Simpson, Elizabeth	24.40
Gately, Margaret	56.31
Briley, Mark/Pat	142.65
Wood, Alan	33.79
TOTAL	\$47,164.45

2001-02 OUTSTANDING PERSONAL TAXES

Alexsons Cleaners	\$470.58
Ames Department Store #425	2,792.18
Appliance Express	20.46
Chancery Lane	859.32
Christopher's Diner	184.14
Fitness Forum	533.50
Forever, Inc.	81.84
Jody's Variety	409.20
Lobster Company, The	76.73
Parkview Lodge III	2,118.60
Sanford Automotive	173.92
Stephanie's Donuts	139.14
Unico, Inc.	3,887.40
Unicomp, Inc.	10,278.08
Wayne, Joan	42.98
Vire, Roger	73.66
Difulvio, Thomas	67.52
Burns, Robert W.	61.38
Brunetta, Ruth	34.78
Cundiff, Catherine	188.24
Mikullitz, Jeni	10.45
Porell, Gary	32.74
Mallette, Leigh/Randy	59.34
Briley Mark/Pat	176.78
Wood, Alan	34.78
Tibbetts, Alan	71.62
TOTAL	\$22,879.36

2000-2001 OUTSTANDING PERSONAL TAXES

Burns, Robert W.	\$56.12
China Moon Restaurant	601.20
Difulvio, Thomas	20.04
First Sierra Financial, Inc.	125.26
Just A Diner	170.34
Just For The Halibut	200.40
New England Mailing Systems	5,511.00
Parkview Lodge III	4,008.00
Poore Simon's	234.08
Prime Time Video	1,503.00
Sanford Automotive	170.34
Stephanie's Donuts	136.28
UNICO, Inc.	3,807.60
UNICOMP, Inc.	10,067.10

TOTAL **\$26,610.76**

1999-2000 OUTSTANDING PERSONAL TAX LIENS

Bankvest Capital Corp.	\$885.27
Burns, Robert W.	60.62
China Moon Restaurant	324.75
Difulvio, Thomas	21.66
Family Skate Center	112.58
Fecteau, Raymond/Roxanne	58.46
Just for the Halibut	147.71
Mussaw, Chris	95.26
New England Mailing Systems	5,953.76
Parkview Lodge III	4,330.00
Prime Time Video	1,623.76
Sanford Automotive	92.02
Stephanie's Donuts	98.97

TOTAL **\$13,804.82**

1998-99 OUTSTANDING PERSONAL TAX LIENS

Burns, William	\$63.36
Burns, Robert W.	19.71
Difulvio, Thomas	20.24
Family Skate Center	54.91
Fecteau Raymond/Roxanne	57.02
Goodwin, Chick	27.46
Jem-T's Marketing	105.60
Kendall Automotives	359.04
Mussaw, Chris	92.94

New England Mailing Systems	5,808.00
Parkview Lodge III	2,112.00
Prime Time Video	1,584.00
Sanford Automotive	179.52
Sweet Sensations	63.36
Victor Collectables	73.92
Work Center, The	844.80
Zolt, Jeff/Charlotte	61.26

TOTAL **\$11,527.14**

1997-98 OUTSTANDING PERSONAL TAX LIENS

Adams's T. V. Rental	\$1,080.50
Changes	75.64
Clearly, John/Claire	58.36
Eyes Have It, The	108.06
Goodwin, Chick	28.10
Harwood, David	38.90
Kendall Automotive	324.16
New England Mailing Systems	649.35
O'Connell, Elizabeth	56.20
Prime Time Video	1,620.76
Primestar, Inc.	648.30
Sanford Automotive	162.08
Stephanie's Donuts	216.10
Sweet Sensations	43.22
X-Press Video	904.82
Zolt, Jeff/Charlotte	62.68

TOTAL **\$6,077.23**

1996-97 OUTSTANDING PERSONAL TAX LIENS

Adams TV Rental	\$862.40
Burns, William	64.68
C G A, Inc.	53.90
Eye's Have It, The	107.80
Food for Thought Restaurant	150.92
Fred Villari's Studio	53.90
Goodwin, Chick	28.04
Harwood, David	38.82
Kendall Automotive	323.40
New England Mailing Systems	5,929.00
O'Connell, Elizabeth	56.06
Prime Time Video	260.79
Redbrook Nautilus	422.43

Sanford Automotive	107.80
Springvale Labs, Inc.	431.20
Stephanie's Donuts	215.60
Strawberry Patch Restaurant	237.16
X-Press Video	852.72
Zolt, Jeff/Charlotte	92.72

TOTAL **\$10,289.34**

1995-96 OUTSTANDING PERSONAL TAX LIENS

Burns, William	31.01
C G A, Inc.	2,067.00
Dream Catcher	103.36
Eye's Have It, The	103.36
Fitness Forum (VIP)	1,240.20
Fred Villari's Studio	51.68
Goodwin, Chick	26.88
Harwood, David	37.22
O'Connell, Elizabeth	53.74
Sanford Automotive	103.36
Springvale Carwash	310.06
Springvale Labs, Inc.	413.40

TOTAL **\$4,541.27**

1994-95 OUTSTANDING PERSONAL TAX LIENS

C G A, Inc.	\$2,118.00
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TOTAL **\$2,118.00**

1993-94 OUTSTANDING PERSONAL TAX LIENS

C G A, Inc.	\$2,010.00
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TOTAL **\$2,010.00**

1992-93 OUTSTANDING PERSONAL TAXES

C G A, Inc.	\$831.00
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TOTAL **\$831.00**

1991-92 OUTSTANDING PERSONAL TAXES

C G A, Inc.	\$1,622.00
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TOTAL **\$1,622.00**

1990-91 OUTSTANDING PERSONAL TAXES

C G A, Inc. \$973.20

TOTAL \$973.20

1989-90 OUTSTANDING PERSONAL TAXES

C G A, Inc. \$321.77

TOTAL \$321.77

1989 OUTSTANDING PERSONAL TAXES

C G A, Inc. \$643.10

TOTAL \$643.10

1988 OUTSTANDING PERSONAL TAXES

C G A, Inc. \$812.04

TOTAL \$812.04

TREASURER'S OFFICE

Paula Simpson – Town Treasurer
Ann Tuttle – Administrative Assistant

The Treasurer's Office primary functions include the collection of Town/School revenue, real estate tax liens, the management of cash flow and investments, the reconciliation of bank accounts and trust accounts, the administration of state/federal grants and tax increment financing.

On August 11, 2008, the Town Clerk/Tax Collector committed, to the Treasurer, 472 liens in the amount of \$930,740 for collection. The liens were a result of nonpayment of 2007/2008 real estate taxes. On February 13, 2009, the 2006/2007 real estate liens matured and the Town acquired four parcels of property (land only). Although foreclosures of tax liens have typically been low in number in the Town of Sanford, many residents continue to struggle paying property tax.

The State of Maine currently has a property tax relief program known as the "circuit breaker" program that has been in effect for over 20 years. The maximum benefit for 2009/2010 is \$1,600. The income limits are based on 2008 - \$61,400 for single and \$81,850 with spouse or dependents. The State no longer mails applications to Town Hall. However, the State continues to mail to those who have previously applied to the program. Filing on-line is now preferred. The website is: www.maine.gov/revenue. If a person qualifies for a refund, a check is mailed directly to the applicant or funds are deposited into a bank account. For help or questions with the application process, please contact Town Hall.

For those unaware of the lien process, the State of Maine has a tough law when it comes to paying real estate taxes. Within a year from when the taxes are due, the Tax Collector sends a 30-Day Lien Notice to property owners and mortgage holders indicating that, if the taxes are not paid in full, a lien will be placed on the property. After the deadline, liens are recorded at the Registry of Deeds. The Tax Collector then commits them to the Treasurer for collection for continued collection over an 18 month period. From 30-45 days before the maturity date, the Treasurer sends, by certified mail, "Notices of Impending Foreclosure" to those property owners and mortgage holders on record. If payment in full is not received by the deadline, the lien matures and an automatic foreclosure occurs. Title of the property then goes to the municipality. If the municipality wishes to avoid acquiring the property that may be a liability (i.e. landfill, dilapidated building), the Town Council can approve a "Waiver of Foreclosure".

After foreclosure, the Treasurer turns the properties over to the Town Council for disposition. There is no obligation on their part to return the property to the former owner. Although foreclosures of owner occupied homes have been rare, it is nice to know that, historically, our Council has always believed in returning homes to former owners. An agreement is usually made to have the owner repay the Town in either a lump sum or over a period of time and a Quitclaim Deed is subsequently issued to return the property back to the former owner.

This fiscal year, Town Council voted to designate two (2) Tax Increment Financing (TIF) Districts. Both TIF's have 15 year terms and include a Credit Enhancement Agreement that will

reimburse the companies percentages of new tax revenue as follows. Sanford Institution for Savings (resubmitted) 75% (Year 1-5), 50% (Year 6-10) and 25% (Year 11-15). Rubb, Inc.: 75% (Year 1-7), 50% (Year 8-15).

In closing, the status of the Town's debt service and the outstanding real estate tax liens are included with this report.

Respectfully submitted,
Paula E. Simpson
Town Treasurer

TOWN OF SANFORD BONDED DEBT SERVICE ~ June 30, 2009

	<u>Original Amount</u>	<u>Current. Principal</u>	<u>Last Payment</u>
<u>Municipal</u>			
Anderson Learning Ctr	\$ 131,000	\$ 39,693	03/20/2019
War Memorial Gym	\$1,350,000	\$ 135,000	11/01/2009
Airport Property	\$1,300,000	\$ 170,000	11/01/2009
PW/Fire Equipment	\$1,310,000	\$ 561,428	11/01/2012
Airport Improvements	\$ 670,000	\$ 574,286	11/01/2014
PW Complex/Fire Renov	\$1,100,000	\$ 880,000	05/01/2017
Roundabout	\$ 800,000	\$ 800,000	11/01/2013
Millyard	\$1,500,000	\$1,500,000	11/01/2013
Misc Bond	\$1,350,000	<u>\$1,350,000</u>	11/01/2013
	Subtotal:	\$6,010,407	
<u>School</u>			
C.J. Lamb School	\$6,038,502	\$ 301,925	10/25/2009
School Renovation	\$1,000,000	\$ 400,000	10/25/2012
Cobb Stadium	\$ 98,800	\$ 19,760	11/01/2009
School Paving	\$ 600,000	\$ 360,000	11/01/2015
School RLF	\$ 354,000	\$ 20,603	11/01/2010
School RLF	\$ 317,000	<u>\$ 253,600</u>	11/01/2016
	Subtotal:	\$1,355,888	
	TOTAL:	\$7,366,295(Principal Only)	

2007/2008 OUTSTANDING REAL ESTATE TAX LIENS

On August 13, 2008, real estate tax liens for 2007/2008 were committed to the Treasurer. As of June 30, 2009, the following tax amounts were still outstanding:

Aerofab, Inc	152.34	Cole, Dana &	2,721.33
Agarwal, Krishna/Yashoda	3,691.63	Cooke and Young LLC	1,244.51
Allaire, Lorraine	1,836.50	Cooke and Young LLC	1,249.27
Allen, Barbara A	1,649.73	Corliss, Yvonne R	2,347.78
Annel LLC	4,487.81	Cote, Emile D	76.05
Bagley Management Inc	1,940.97	Crabtree, John K Heirs of	1,120.54
Baldwin, David P/Adele L	649.46	Cram, Clark C	2,505.86

Beauchesne, Mona	1,249.27	Cram, Clark C	2,525.91
Beauchesne, Mona	2,493.39	Curit, Lillian F Heirs of	657.98
Bennett, Robin	264.73	Cyr, Wendy C/Karl L	3,884.36
Benoit, Robert M Sr	2,031.20	Daily, Adam S	817.14
Berg, Diane E	1,362.77	Dare, Ruth	559.24
Blais, Stephen	958.71	Dauteuil, Michael J	1,303.09
Bouchard, Norman J	1,638.65	Dearborn, Roger M	2,721.33
Bragdon, Bruce R Jr	1,410.72	Delano, Troy	125.10
Braut, Brenda	380.27	Delisle, Daniel P/Cheryl	2,138.84
Breton, Dennis A/Joan	2,379.44	Dennwood Builders Inc	627.20
Broadway Homes Inc	269.46	Dennwood Builders Inc	562.30
Broadway Homes Inc	633.52	Dennwood Builders Inc	749.08
Broadway Homes Inc	593.95	Dennwood Builders Inc	674.68
Broadway Homes Inc	636.69	Dennwood Builders Inc	535.39
Burnham, Beverly	76.24	Dennwood Builders Inc	521.15
C G A Inc	2,517.14	Dennwood Builders Inc	492.65
Cabana, Donald/Dorothy	1,540.52	Dennwood Builders Inc	598.71
Cambra, Raymond	2,528.22	Dennwood Builders Inc	877.29
Carlton, Gary &	349.09	Distinctive Homes of Maine	1,071.99
Carter, Lisa	2,854.29	Do, Kelly J	1,567.42
Cates, Larry L Sr	3,805.60	Doughty, Brian D Sr/Diane J	1,925.89
Cates, Larry L Sr	1,565.85	Drake, Monica	282.14
Cates, Larry L Sr	899.45	Drouin, Betty	1,820.68
Cennamo, Doreen	451.49	Dudley, Richard W/Elizabeth	2,542.46
Chasse, Carl A	5,576.83	Dugre, David Heirs of	529.06
Chasse, Carl A/Gail M	4,057.27	Dumas, Arthur H Trustee	267.52
Cloutier, Jill M	1,037.60	Dunbar, David Trustee	3,620.40
Cobbett, Addie B Living Trust	1,950.48	Duryea, Jenifer	6,893.76
Cobbett, Addie B Living Trust	122.26	Dustin, Scott D/Shelley E	79.28
Cobbett, Addie B Living Trust	3,607.74	Eagles Nest Developers LLC	1,121.92
Coburn, Peter G	2,528.22	Egan, Maureen	3,618.81
Cochin, Beatrice	1,839.67	Eldredge, Arline	3,273.75
Fagan, Patrick &	3,082.23	Jalbert, Dennis	2,499.74
Fagan, Patrick &	2,192.65	Janz, Barbara Life Estate &	2,148.44
Fajardo, Jaime	2,909.69	Ker, Sokhan/Sokha	2,463.32
Fall, Ruth F	906.27	Kirkpatrick, Kim A	502.50
Farley, Justine B	1,655.14	Lawberg Real Estate Develop	4,676.17
Farley, Peter/Justine B	334.56	Lawberg Real Estate Develop	5,709.79
Farrer, Rex Lee	259.49	Lebel, Raynold C/Joan M	1,374.31
Follett, Grace E/Stamley Jr	1,962.46	Legere, Sandra A &	986.51
Fowler, Shawn R	370.15	Legere, Sandra A &	804.48
Fowler, Shawn R	66.97	Lepage, Robert	177.67
Francis C Watson	176.08	Lippincott, John A/Marian B	1,827.02
Frechette, April/Nathan	881.07	Loughran, Jennifer E	2,300.30
Freitas, Jose L/Belina C	2,419.01	Loughran, John	2,110.35
Frost, Bonnie J	299.55	Lozowski, Fedora M	120.68

Frost, Bonnie J	464.17	Lunny, Robert J Jr	3,020.50
Fulli, Mahfuz A	1,872.29	Lyman, Karen B	2,542.46
Furbish, Jonathan Keith	4,063.60	Manning, Donna M	3,441.54
Gale, Harvey L/Carol Ann	440.42	Marsh, Michael V	742.75
Garvin, Ralf/Wendy	109.60	Martel, Patrick	296.38
Gateway Properties LLC	13,150.85	Mathieu, James L &	1,763.93
Gaudreau, Ryan C	1,330.81	McPherson, Edward N	918.44
Gauthier, Sandra L	1,237.35	Mercier, John/Claudette	3,509.60
George, James A/Than S	2,456.99	Moody, Louis B	2,151.50
George, James A/Than S	2,621.61	Moody, Louis B	138.09
Gibson, Linda	206.73	Moody, Louis B	1,608.57
Goodrich, Gary G/Marilyn	1,656.06	Morehart, Michelle	1,280.93
Gray, Lynn T	2,643.76	Morrisette, Gerry/Kathleen	1,041.91
Greenlaw, Christine	313.80	Moses, Nancy A	1,843.43
Greenlaw, Robin Lee	2,506.07	Mousam Valley Motel	2,901.79
H & J LLC	6,860.54	Nason, James H	4,850.29
Hackett, Raymond &	2,697.59	Nedwied, Colin &	1,610.53
Hall, Karen &	209.14	Nevison, Richard/Douglas	1,015.00
Ham, David/Linda	1,285.67	Newton, Kenneth J &	2,898.46
Ham, Lynn R/Patricia	2,213.23	Noble, Arthur E/Amanda M	2,365.14
Harmon, Kevin A/Linda M	1,246.10	Northern Properties LLC	2,021.70
Haskell, Wilda D/Betsy A	630.92	Norton, Harry Sr &	2,210.06
Hill, Mildred L	2,317.71	Noyes, Michael E &	37.38
Hill, Robert H/Marie	1,434.46	O'Connell, Gary F/Ryan S	1,800.11
Hobbs, Joan I	3,748.61	Odenchant, Amy	362.87
Hodsdon, Alida C	2,453.83	Paquette Holdings LLC	3,571.33
Holden, Wayne	658.85	Paterson, Sandra R	473.89
Holden, Wayne P	2,192.65	Pelletier, Benjamin	6,504.38
Horseshoe Courtyards LLC	2,137.25	Pelletier, Sarah	454.66
House, Richard E/Karen M	2,187.91	Pelletier, Scott W	530.30
Howes, John F	3,557.08	Pepin, Sylvio	1,363.22
Huff, Kenneth W	2,517.14	Perkins, Keith A/Donna M	3,199.35
Pettengill, Michael	491.07	Searles, Penny	391.35
Phillips, Sandra	313.80	Simonds, Maureen	350.19
Phillips, William T	3,272.17	Simonds, Maureen	4,415.00
Pines Edge Apartments LLC	9,393.12	Simpson, Ashley L ET AL	1,557.93
Plante, Romeo/Cecile	811.82	Sleeper, George P &	3,601.16
Pombriant, Mark J	894.69	Smith, David M	532.22
Prime, Daniel G/Lisa A	1,945.46	Smith, Frank W/Karen E	1,206.52
PZA LLC	619.28	Smith, Lewis	347.03
Quinn, William R &	2,889.11	Spulick, Douglas C/Jody	2,760.91
Randall, Jeffrey A/Sue Ellen	24.19	Talamelli, Gary W	390.92
Reynolds, George/Donna	3,451.02	Titherington, Geoffry	2,900.20
Rhino Property Development	3,082.23	Walker, Bryan/Mary	321.70
Richer, Shirley F	4,123.75	Warren, Frederick/Heidi	1,358.49
Richer, Shirley F	2,009.05	Watson, Francis C	4,695.17

Richer, Shirley F	915.29	Webster, James A/Lola C	335.52
Rideout, Bruce	1,526.27	Weeks, Leslie K	3,606.16
Roberge, Cora M	2,119.84	White, Glenn E Jr & Gail	1,746.29
Roberts, Myra L	264.73	Whitehouse, Anne	2,338.28
Roberts, Peggy A	606.62	Williams, Bruce R/Vianka V	1,518.56
Roberts, Peggy A	3,337.07	Woodward, Denise M	3,351.31
Roussin, Janet	2,126.17	Wyman, Jacqueline	2,251.22
Ruel, Eldora	3,172.45	Yeaton, Heidi	223.56
Sanford Commerce Center LLC	254.05	Young, Jeffrey T	81.59
Schultz, Peter T	3,262.67	Young, Raymond H	734.84

TREEGROWTH PENALTY

Daley, Jr., James H & Nancy A	5,022.29	North Country Land, Inc.	75,200.00
Howes, Eric & Camire, Heidi & Gagne, Cindy	6,650.44	Young, Shawn K.	4,034.57

OTHER R.E. TAX LIENS:

<u>2006/2007*</u>		<u>*Waiver of Foreclosure approved by Town Council</u>	
CGA Inc	2,492.27		
Gale, Harvey L/Carol Ann	437.34		
<u>2005/2006*</u>		<u>2002/2003*</u>	
CGA Inc	2,259.61	CGA Inc	2,396.46
Gale, Harvey L/Carol Ann	447.11		
<u>2004/2005*</u>		<u>2001/2002*</u>	
CGA Inc	2,319.58	CGA Inc	2,975.34
<u>2003/2004*</u>		<u>2000/2001*</u>	
CGA Inc	2,214.74	CGA Inc	2,875.74
<u>1999/2000*</u>		<u>1994/1995*</u>	
CGA Inc	2,827.50	CGA Inc	3,193.94
<u>1998/1999*</u>		<u>1993/1994*</u>	
CGA Inc	2,950.46	CGA Inc	3,085.36
<u>1997/1998*</u>		<u>1992/1993*</u>	
CGA Inc	3,077.26	CGA Inc	3,244.22
<u>1996/1997*</u>		<u>1991/1992*</u>	
CGA Inc	3,130.52	CGA Inc	3,242.38
<u>1995/1996*</u>		<u>1990/1991*</u>	
CGA Inc	3,059.16	CGA Inc	3,315.38

REPORT OF THE SUPERINTENDENT OF SCHOOLS

Thank you for the opportunity to report and reflect on the past school year accomplishments.

This has been a year of incredible opportunities and significant work for those involved in the education of Sanford's youth. Beginning on July 1, 2008 we received notice that the University College (University of Maine Augusta) would no longer have a residence base at Anderson Learning Center and the University College was prepared to enter into a contract with Sanford Community Adult Education for provision of ITV courses in exchange for making the necessary technical adaptations to the Lincoln School. In vacating Anderson Learning Center, the University College provided an unexpected opportunity for SCAE to move into a "college facility". Thanks to the unprecedented support of the SCAE staff and Sanford Maintenance workers the move from Lincoln School to Anderson Learning Center took place in record time. This also provided the SHS Alternative School updated facilities in the former Sweetser Pre-School space. All was ready for the opening of the school year.

The Sanford Schools were also noticed that a Secondary Counselor Grant was awarded funding through Federal Title IV dollars. This grant expanded the availability of mental health and substance abuse counseling to Sanford High School and began the development of support groups for students in activities other than sports and co-curricular clubs. Coordination with the School Resource Officers resulted in the first ever Summer Jr. Police Academy for youth at risk of school failure and dropping out. Over 70 students participated in the Academy and related summer activities. The Safe Schools Healthy Students Grant has fully implemented a Student Assistance Team process in each Sanford school; the goal is to bring together mental health counselors, outreach workers and school personnel to create assistance plans for struggling and at risk students.

An enthusiastic and highly effective group of community members, business partners, students and faculty created, under the direction of architect Lyndon Keck and consultant Frank Locker, the Great Works Innovative School Project. That team created the application for the Maine Department of Education project. The School Department was notified in January 2009 that it had outscored the only other qualifying applicant! The political learning curve for the school district proved sharp, however, when in March 2009, the Department of Education announced a do-over for the application process! Undeterred, the School Committee will resubmit the Innovative Application and pursue a conventional building application for the Great Works project.

One of Sanford's proudest moments occurred on January 20, 2009 when the Sanford High School Marching Band appeared televised in the Presidential Inaugural Parade for President Barack Obama.

The budget season proved challenging, and through the support of the Finance Committee our school budget passed Town Meeting and succeeded in Referendum.

The winter of 2009 revealed a curtailment of General Purpose Aid to Education; only to have State Fiscal Stabilization Fund Money arrive in June for carry-over purposes. American Recovery and Reinvestment Act dollars were made available for application in the late spring, and these monies have been targeted to support district initiatives in literacy, drop out prevention and academic support.

We celebrated in the spring the recognition of Barbara Noone as a finalist for Maine Teacher of the Year and were saddened by the announcement of the anticipated retirement in October 2009 of long tenured business administrator Delano Lebel.

To recap, it has been an exciting and invigorating first year as Sanford's Superintendent and I am thankful for the support of the Administrative Team as a professional learning community, our teachers, community members and support staff.

Respectfully submitted, Elizabeth J. St. Cyr, Superintendent

Sanford Community Adult Education

1,954 adults in the greater Sanford area took more than 200 classes through Sanford Community Adult Education in the 08-09 fiscal year.

There were big changes at SCAE this year. We moved from the Lincoln Elementary School to the Anderson Learning Center in the fall of 2008. This allowed Sanford to keep the University presence in town. UC Sanford was closing and by moving into the Anderson Learning Center SCAE was able to take over most of the day to day operations of the University classes to allow them to still be offered in town. This has required that SCAE be open from 6:45 AM to 10:00 PM. The location and facilities have added an air of creditability to the SCAE program as we are no longer located in an elementary school.

The enrichment program was off a bit this year due to the economy. We continued to work with SRVC to offer vocational programs to adults. These included Welding, Machine Trades, CNA and Basic Auto Maintenance. We had two Super Saturdays that were a success. Exercise classes especially Zumba took off with a resounding positive response.

The academic programs are continuing to grow. 19 people completed Certified Nursing Assistant training through adult education this year, 15 people completed one or more certificates through the Office Skills Certification Program and 45 students graduated with high school credentials.

SCAE again, received a \$30,000 grant from the state government to run a College Transitions Program. Our program is called "The ROAD to College Certificate Program" ROAD stands for Removing Obstacles, Achieving Dreams. 60 students participated in this program, 6 completed their certificates by June.

SCAE's Family Literacy Program Families READ continued to thrive during the 08-09 year. The program was deemed a "Lighthouse Program" this year and given \$25,000 to use for the program and for promoting Family Literacy throughout the area. SCAE and the Family Literacy Coordinator planned a state-wide early literacy conference held in Augusta in March of 2009. The traditional Murder Mystery dinner fundraiser was held in March. 97 people attended and \$1000 was made to benefit the First Steps Child Care center.

The SCAE Advisory Board continued to meet and work on strategic plan goals. We are always looking for new members on the board. Please call SCAE if interested.

SCAE's motto: "Quality offerings from quality people for over 100 years" is the belief we live by. Please visit www.sanfordlearns.org for more information or call us at 490-5145.

Respectfully submitted, Kathi Medcalf, Director

Report of the Curriculum Director

There is increasing concern about whether our nation's schools are preparing students for the future. Our schools are based on a model of teaching and learning that was developed in the 18th century when the jobs available were primarily agricultural. We are now in a world that is changing so quickly that it is impossible to know what types of jobs will even exist for our students. If someone overseas can do it cheaper and better or if a computer can do it faster, today's job will be gone.

Knowledge, thanks to technology, is doubling every two years. Watch the video clip found at <<http://www.youtube.com/watch?v=cL9Wu2kWwSY>> called *Did you know?* and you will learn that:

- The top 10 in-demand jobs in 2010 did not exist in 2004.
- The way we communicate has been transformed. There are more text messages sent and received everyday than the total population of the planet.
- A week's worth of the *New York Times* contains more information than a person was likely to come across in a lifetime in the 18th century.
- We are currently preparing students for jobs that don't exist yet using technologies that haven't been invented in order to solve problems we don't even know are problems yet.

The way we "do school" in the 21st century cannot continue as it was done during the 18th century. Students must be engaged in 21st century skills such as critical thinking, adaptability, information literacy, problem solving, effective and complex communication, entrepreneurialism and the ability to collaborate, innovate, analyze and synthesize large amounts of information.

The Sanford School Department has chosen to focus on student achievement that has every student obtaining at least a year's worth of growth in the areas of literacy and mathematics, and on creating a culture for learning that focuses on how we relate and work with one another. Thinking skills and the ability to be creative are part of all the content areas in which our students are engaged.

We need to find ways to engage every one of our students' minds, hands, and hearts in learning that will help them be ready for postsecondary education, citizenship, and a career. Other countries are changing their educational systems so that students need to show what they have learned through performances instead of paper-and-pencil tests, and they don't move on until they can demonstrate their learning. Getting by with poor grades does not provide students with the foundation they need for more learning or for a promising future.

The Sanford School Department is in the midst of long-range educational planning that will provide all members of our community with the opportunity to better understand why our schools need to change and have a voice in how that happens. Please get involved during the coming months in one of the many visioning sessions that will be offered. Education must be relevant to our students' futures or we will all reap the consequences.

Respectfully submitted, Jan Goldsberry, Director of Curriculum

Report from the Special Education Co-Directors

Thank you for the opportunity to review the operation of the Office of Special Education for the Sanford School Department and related Federal Projects. The division of Special Education is responsible for the identification, programming and transitioning of students with special education needs according to the provisions of State and Federal law.

We are grateful to the Sanford School Committee and Finance Committee for their support of the Special Education budget. Federal funds through legislation entitled Individuals with Disability Education Act, was flat funded in 2006. This legislation was intended to cover the excess cost of education for students with disabilities in our public schools. The legislation has never been 100% funded, and given the hold in funding, will increase the demands on the public schools to cover the costs.

During the 2008-2009 school year, 624 students were served through special education programming provided through the Sanford School Department. Included in this number are 28 students who entered kindergarten already identified for Special Education. The number of students who required out of unit placement for needs so significant that they could not be met within the public school decreased from 16 - 11.

The division also has oversight for Title I ESEA. This federally funded program, which began in 1965, is for supplemental education support. In Sanford, supplemental math instruction is provided after school for eligible students in grades 2-6. Literacy support for students in grades 1-6 occurs for 90-minutes per week during the school day, except at Willard where 6th graders are seen after school. Previously the Title I federal grant was sufficient to provide a 5 week summer school program to limit regression in basic reading and math skills. We were not able to include that in our Title I budget, however. In January 2009 we applied for and were approved for additional Title I funds. With this additional funding we were able to provide a summer program for children who had completed grades K-2 and had been enrolled in Title I literacy. Students in grades 3-6 participated in the summer Kid's Club program.

Our Title I ESEA programs provided literacy and math instruction to an unduplicated count of 390 students. Summer School participation included 55 students (K-2). Title I also provided parent training in helping parents support students in reading. Title I continues to support students at St. Thomas school in literacy with programming similar to that provided to public school students.

Title I services are required to be provided to students who experience homelessness within our schools. It is significant to note that there was a 59% increase in students who were homeless during the 2008-2009 school year. Twenty-nine students were identified as homeless, and received various supports from Title I.

Respectfully submitted, Stacey Bissell and Martha B. Hess-Pomber, Co-Directors

SANFORD CUSTODIAL AND MAINTENANCE SERVICES

As we head into a new decade, we face a multitude of challenges; significant budget reductions and staffing issues are just a couple of concerns statewide. These issues are what they are and they cannot be used as an excuse not to give our best every day. The primary focus of the Custodial and Maintenance Services Department is “customer service.” Enhancing customer service will be a total team effort, led by the incorporation of a second shift for our maintenance department and the greater utilization of in-house custodial talents. The second shift allows us to complete work normally saved for vacations which increases our efficiency and productivity.

Another top priority is working with the Sanford School Department Safety Committee. This committee is comprised of members from each school and is a vital tool for bringing safety issues forward, as well as educating committee members with regard to safety practices. That knowledge is then communicated back to their respective buildings during staff meetings.

Another valuable tool that is being implemented is the VFA Facilities Assessment software. This software will assist us in identifying, categorizing and prioritizing building deficiencies within the school department. This will lead to the creation of appropriate one, five and ten year maintenance/capital renewal plans based upon the true needs of each individual building. The software provides life expectancies of building systems including roofs, foundations, HVAC, electrical, etc. The software also provides estimated costs associated with needed improvements and can project the additional costs associated with deferred maintenance.

Lastly, I am very excited about the accomplishments thus far from our departments. Our momentum is positive and we will continue to progress with our goal of improving the quality of Sanford schools. The philosophy I want to stress with facilities staff members is that the students are our clients and they deserve the best learning environment we can provide. Our role is to maintain a safe, clean and healthy learning environment for all students and staff members within the Sanford School Department.

Thank you for a great first year, I look forward to many more.

Respectfully submitted, Jim Parsons, Director of Facilities

Carl J. Lamb Elementary School-Providing a Balanced Education

The Carl J. Lamb School had an enrollment of 510 students in grades K-6 during the 2008-2009 school year. The educational staff consists of 26 classroom teachers and support staff. Support Services include: Art, Music, Physical Education, Health, Library Instruction, Computer Instruction, Title 1 Reading, Reading Recovery, Speech, Special Education Services, School-based Counseling, Occupational and Physical Therapy.

Carl J Lamb provides a rigorous academic program to our K-6 students. An updated Every Day Math series sparked renewed vigor in math for staff and students this year. New grade level science kits, social studies resources, writing portfolios, and the sixth grade Springboard Literacy program have strengthened the K-6 curriculum. Grade level curriculum brochures have been developed and distributed to teachers and parents.

CJL completed the fifth and final year of the Reading First Grant for grades K-3. The funding from the grant provided a reading intervention specialist and a half time Ed Tech to support students working in the Waterford Lab. The School Department supported the Reading First initiatives by providing consumables for the scientifically based reading program, staff development in literacy and on-line DIBELS(Dynamic Indicator of Basic Early Literacy Skills) assessment for reading skills. Carl Lamb School received letter of recognition from State of Maine Reading First for continuous improvement in test scores.

The 21st Century Grant funded the Kids Club after school program for students in grades 4-6 for a fifth year at Carl Lamb School. Homework and skill practice is scheduled for the first half of each after school session and enrichment activities are offered during the second half of each session. Family events are an integral part of the program.

CJL Staff also hold regular family events at CJL to encourage parents and children to learn and have fun together. Math Night, Fitness Night, Movie Night and Literacy night were all a huge success during the 2008-2009 school year. PTG funds support Cultural Arts for CJL: Portland Symphony Orchestra Kinder concerts for K-3, trips to the PSO and the Art Museum for fourth graders, CHEWONKI science school for all K-6 students.

The Student Assistance Team, made up of Safe Schools Healthy Students Grant Staff and School Personnel, provides resources to classroom teachers to assist with academic and social needs of some students. Second Step, a social emotional classroom based program supplied by the SSHS Grant, was piloted by a few teachers and school counselors, then adopted by the Sanford School Department. The Ross Greene Grant Staff also trained and coached the CJL Staff in the Collaborative Problem Solving Model. The positive climate of the school reflects this work.

The Carl Lamb School staff has worked diligently this year to provide a balanced education to the children in our care. We wish to thank the Sanford/Springvale community for their on going support of our school.

Respectfully submitted, Deborah Gaudreau, Principal

Emerson School

Approximately 130 students attended grades one, two, and three at the Emerson School this year. We have two first grade, two second grade, two third grade, and two multi-level special education classrooms. We are fortunate to have classrooms which are large and bright as our students progress with their learning during the school year.

Staff at our school believe in providing a strong foundation in literacy and math. We are mindful of the requirements of the Maine Learning Results as our primary educational objectives. We also use the Sanford District Brochures to direct our teaching. The content areas taught at each grade level are described in the grade level brochures and are connected to our literacy and math goals. Our students receive instruction in computer literacy twice a week in our computer lab. In addition, our children are instructed in art, music, physical education, health, and library skills.

It is our belief that the combination of all the areas of study provide for a well rounded education and allow for the opportunities which enhance learning.

In grades two and three we have continued to administer the NWEA test series which enables us to identify each student's specific areas of strengths and weakness in reading, math, and language usage. Strong areas are supplemented for further growth while weaker areas are addressed to improve skills in the identified areas. Teachers have been administering and discussing district assessments in the content areas with grade level staff from all first through third grade schools in the district.

Early release days for students continue to allow district teachers to meet by grade levels and work on consistency of instruction from one building to another. The benefits of the equalized instruction also assist with students who may move within the district during the year. A placement at a different school would allow for the continuation of the same methods of instruction within our curriculum.

Our PTG has been instrumental in receiving a grant to build a new school sign and in making improvements to our playground area. The staff at Emerson School thanks our PTG for its help throughout the school year.

Respectfully submitted, Eleanor Merrick, Principal

Margaret Chase Smith School

Margaret Chase Smith School had a population of about 348 students in grades Kindergarten through three for this school year. The educational staff consisted of: six kindergarten teachers, and a Developmental Kindergarten. Four first grade, four second grade and four third grade teachers; a special education program for grades one and two; and a support staff of eighteen. Other academic services include: Art, Music, Physical Education, Health, Science, Title 1 Reading, Speech, Special Ed. Services, Occupational and Physical Therapy and Reading Recovery.

The Title 1 math program completed its fourth year and served students in grades two and three, and included first graders as well. These students were identified through test scores to receive extra services after school two days per week. Children start with a snack and a math game, and then work with one of three teachers to practice their math skills. Every other week they used the computers as part of their practice time.

Educational instruction here at MCS includes the use of the Everyday math program and Maine Literacy Partnership framework for reading and writing. Students not only participate in reading and writing activities but also reading buddy, literature circle, and reading challenge activities. Third graders continue to receive instruction from a science teacher who travels throughout the district. Students continue to participate in district assessments through computer as well as paper and pencil activities. Third graders took the MEAs again this year, as the state now requires that test for grades three to eleven.

Our PTG continues to be a very active part of MCS. They hosted their fifth annual Halloween party and did it in two different sessions because of the numbers of families that attend this event. The PTG also sponsored the "Shop Till' You Drop" in December, helped to support "Reading Under the Stars", and organized a family night at a Sea Dogs game in May. The families got to run around the field before the game and the children sang the "National Anthem" on the field before the game started.

The MCS staff continued to support a wide variety of activities for the students including: our annual Veterans' Day ceremony attended by many Veterans and family members who are in the service; the Terrific Kids Program (sponsored by the Kiwanis), bus and fire safety; individual class trips (to the Planetarium, fire station, Gray Animal Farm, and the Merrill Auditorium), and other events that support academics. This year on the 100th Day of School the PTG challenged the students to a day of giving by providing certain types of food for the food pantry. This was an extremely successful challenge as more than 100 of most items made their way to the Sanford and Alfred food pantries. The Reading Challenge for the year involved "Popping Open a Good Book" and popcorn kernels adorned the hallway. At our family night of reading we were visited by the Reading Therapy dogs. This was another successful reading program that concluded with a barbeque at the end of the school year. Our Hannaford friends and some of our cook, "Chevy's," other friends were able to help us out, as some families were able to join this event. We truly appreciate the support of our families and our community.

Respectfully submitted, Sharon Remick, Principal

WILLARD SCHOOL

For the 2008-2009 school year at Willard School we had three building goals.

Goal 1: Increase student performance in the area of reading as measured by district and state assessment tests.

Goal 2: Reduce the number of students who missed fifteen days or more of school during the school year. We accomplished this by:

- Sending home letters to parents explaining the problem and asking for their support.
- Having an assembly with each grade level to emphasize the need for daily attendance at school
- Meeting with each student who missed fifteen days or more of school the previous school year
- Meeting with parents after students had seven or more absences to develop a plan for improvement
- Recognizing students with great attendance each quarter at an assembly

Goal 3: Continue to improve the school culture to be more supportive emotionally and socially. This was accomplished by:

- Recognizing students who demonstrated our district's "Core Values" through a school wide program called "Good to the Core"
- Guidance councillors will work in 4th and 5th grade classrooms to instruct from the Second Steps program.
- Continue with learning to Collaborative Problem Solve (CPS)

Many teachers were involved in receiving professional development in Collaborative Problem Solving (CPS). This strategy coached staff on how to have conversations with students to collaboratively solve a problem that the student is unable to manage emotionally. The use of CPS and having School Community Outreach Workers become members of our Student Assistance Team began to address the social and emotional needs of our most at-risk students.

The 21st Century Grant continues to fund Kids' Club. Kids' Club is an after school program for students in grades 4-6. Assistance with homework is offered during the first half of each session followed by engaging enrichment activities for the remainder of each session.

We are in our fourth year of having a district-wide Gifted and Talented Program for student in grades 3-12. Selected students at Willard School and their classroom teachers have been supported by Mrs. Fern Brown, the G/T coordinator for grades 3-6, Willard School had two "Odyssey of the Mind" teams with one team winning its division and competed in the World's O.M. We are proud that our 5th grade team finished third in the league.

We believe these changes and opportunities that occurred this school year will make a difference in our students' lives.

Respectfully submitted, Chuck Potter, Principal

Lafayette School

Approximately 130 students attended grades one, two, and three at the Lafayette School this year. Classes were reduced this school year when we condensed three second grade classrooms into two. This brought our total to include two first grade rooms, two second grades, and two third grades.

First and foremost, we are always mindful of the requirements of the Maine Learning Results and those are our primary educational objectives. We realize the importance of providing a strong foundation in literacy and math at these early years and that it is the best gift we can give our students. As a result, we look to connect content area teaching with literacy and math. Children in grades two and three also received individualized instruction as needed in computer literacy every week and those are much anticipated classes. In addition, our children have health classes with a certified health teacher, as well as instruction in music, physical education and art.

It is our belief that the combination of all the areas of study provide for a well rounded education and allow for opportunities which enhance learning. At the conclusion of the school year, the staff worked to arrange for space to house a computer lab, which will open in the fall of 2009-2010. The lab will allow the flexibility for teachers to provide instruction with students one-on-one, in small groups, or with their entire class.

In grades two and three we have continued to administer the NWEA test series which enables us to identify each student's specific areas of strengths and weaknesses in reading and math. Strong areas are supplemented for further growth while weaker areas can be addressed to improve skills in identified areas. Teachers have been administering and scoring assessments in the other content areas, creating an even greater consistency across grade levels that we have had in past years.

This year, early release days for students allowed all district teachers to meet by grade levels and work on consistency of instruction from one building to another. The benefits of the equalized instruction also assist with students who may move within the district during the year. A placement at a different school would allow for the continuation of the same methods of instruction within our curriculum.

One of our most valuable assets is the group of parent volunteers from the families at Lafayette. Their commitment to education and assistance when called upon has been immeasurable. We thank them for their generous help throughout the school year.

Respectfully submitted, Thomas Ambrose, Principal/Guidance Counselor

Sanford Junior High School

Sanford Junior High School's most important goal for the 2008-09 school year was the development of a high-quality educational enterprise that would prepare all youngsters for life in a fast-changing and complex world. With this thought in mind, the philosophy and attitude of Sanford Junior High School became rather important. We believe we have the obligation to understand a student's personal needs and to challenge him or her by meeting those needs intellectually, socially, and personally. We believe a high-performing school is one that is academically excellent, developmentally responsive, and socially equitable. By providing a variety of structured experiences in which students can be actively engaged, we believe we can address a student's need to achieve; therefore, we established the following:

- The Language Arts Department began implementing the Springboard curriculum with a goal towards moving to standards-based learning and assessment. We also integrated the Collins Writing program into the Springboard curriculum. Employing technology, we continued our use of laptops and smartboards during our instruction. We are expanding our seventh grade inter-disciplinary environmental awareness unit with the Science Department.
- The Science Department began implementing initiatives involving such organizations as USM with a website evaluation collaborative and The Gulf of Maine Research Institute with their Vital Signs program. As a department we worked in continuous collaboration of 7th and 8th grade science standards in our move toward establishing standards-based learning.
- The Math Department used NWEA data to assess the effectiveness of our teams in developing differentiated lessons that meet academically rigorous standards, are consistently challenging, and are developmentally appropriate for each student. Additionally, students used Collins writing to express math concepts in writing in order to articulate student knowledge. Also the use of Glencoe Algebra curriculum resulted in more growth in algebraic skills.
- The Social Studies Department has been creating units for our recent change in curriculum. In the seventh grade, teachers have developed and taught numerous units on Maine and United States history, including Wabanaki studies. Our eighth grade teachers have worked with our Geography Alive resources and created supplements to bring more relevance and rigor to our study of world geography and cultures.

The challenges that students met last year at Sanford Junior High School and the support they received had a common purpose: to stimulate their development as individuals and as members of society. SJHS developed young people whose creativity and independence of thought will sustain their continuing inquiry and reflection, whose interest in others and the world around them surpasses their self-concern, and whose passion for learning impels them beyond what they already know.

Respectfully submitted, Becky Brink, Principal

Sanford High School

Sanford High School enrolled over 1300 students during the 2008-2009 school year and continues to be one of the largest Class "A" high schools in Maine. School faculty and staff constantly go above and beyond "the call of duty" while meeting the needs of our students.

Students continued to perform well in all aspects of school life. Sanford High school sends a high percentage of students on to colleges, universities and career and technical programs. Once again, Sanford high School enrolled a record number of students in "Early College Program" courses that are made available through a variety of post secondary institutions and on-line options. Our partners include The University of Maine, Southern Maine Technical College, York County Community College, The University College System of Maine and the University of Southern Maine. These courses give students the confidence to continue their education and assist in the transition to life-long learning beyond high school.

Our students continue to compete successfully in a challenging post secondary application process gaining acceptance to institutions of higher education regionally, nationally and abroad. Our entire school district and community at large should celebrate in the positive direction of our students in regards to educational aspirations.

A new program entitled AP4ALL provides student access to courses that may not otherwise "fit" into their busy schedules. Each student is supported with a mentor, has the ability to access technology from either school or home and spend 8-12 hours per week with an on-line curriculum in at least one of fourteen AP content area courses. The courses include the following: Art History, Biology, Calculus AB, Calculus BC, Chemistry, English Language, English Literature, French, Latin, Physics B, Psychology, Statistics, US Government, and History.

The program of studies offered at SHS is a comprehensive curriculum of approximately 150 courses within ten disciplines. Courses are offered beginning at the basic level through advanced placement.

In addition, academic support is available in a variety of settings within our school. The newly created "Support and Transition Center" is a place for students to receive remedial and credit recovery assistance in a quiet setting. This support is designed to keep students actively engaged in their education and give much needed "help" when dealing with outside of school circumstances that impact academic success. Our Guidance Dept. has continued to work at creating connections between students and our community. A mentor program was created to provide leadership experiences for high school aged students and assist local school classrooms with a set of "extra hands" in the classroom.

Reconnecting Youth, a "hands on" youth leadership/service learning program supported through the SS/HS Grant has created a school success learning lab for those that may need a smaller learning environment and one that is project based. Twenty or more students have found themselves working in areas throughout the Sanford/Springvale community cleaning

up trails, parks and other team building projects that require students to serve their community.

In addition, a Summer Youth Police Academy was created for the summer of 2009. More than thirty students were actively involved in learning more about our local criminal justice system and participated in a training program which required each member to exert self control, be stretched both mentally and physically, and receive exposure to the rigors of life as a police officer.

At graduation ceremonies in June, Sanford High School awarded diplomas to 240 graduating seniors. More than \$100,00 in scholarship money was donated in support of those furthering their education.

The Sanford High School faculty and staff are proud of all the accomplishments of our students throughout the 2008-2009 school year. The SHS Marching band was selected to participate in the Presidential Inaugural Parade, Washington D.C. in honor of President Barack Obama, the 44th President of The United States. Under the watchful eye of millions throughout the world, the members of the SHS Band performed with distinction. This once in a lifetime event will be remembered by all of the students, staff, parents and community members in attendance. Upon their return, the band received a warm welcome from the local community, fellow students and media. Kudos to the communities of Sanford, Springvale, and Acton. The monetary and inspirational support for our students throughout the Inaugural visit was overwhelming. In addition, both the chorus and band programs enjoyed students selected as Maine All-State and York County Festival Performers.

The Odyssey of the Mind Team won a birth in the World Competition after moving successfully through State Competition. The students and parent coaches spent long hours in preparation for the State Tournament, hosted by the Sanford School District. Congratulations for a job well done!

Our School Competition Cheerleading Team earned their way to the MPA State Competition and finished as the ninth best team in Maine. This as well, was a laudable feat, and you can be certain to hear more about this team in years to come. I wish to personally thank the citizens of Sanford, Springvale and Acton for their financial support of our school and students.

Respectfully submitted, Allan H. Young, Principal

Sanford Regional Vocational Center/Great Works Career and Technical Center

The Sanford Regional Vocational Center has had an incredible year. Enrollment is at an all time high, there is a major new initiative for a new school, and there are new supports for teaching and learning through successful grant activities.

SRVC provides career training for students from Sanford High School and six other high schools in York County. Thirteen programs are located at the Sanford site, three at Noble High School and two at Marshwood High School. Total enrollment at the beginning of the school year was 480; 180 students are on the waiting list. All first year programs and most second year are filled to capacity. The Electronics program at Sanford was renamed Engineering, which more closely reflects the curriculum.

Other curriculum changes this year have included the addition of three new supplemental courses: English in the 21st Century (CP Eng. 12); Standards Based Math; and Math 124 College Algebra through SMCC. All courses have been well received by students.

The establishment of a four-year Career and Technical Center featuring embedded academics is a long range goal for SRVC. The district continues to work with PDT Architects, the area superintendents and school committees/boards and a focus group of citizens, businesses, educators and students to prepare both an innovative application and an application for regular construction. The rewrite of the innovative application will be filed by March 15. The application for regular building construction will be filed by June 15.

Two other grants have been awarded to SRVC; a MELMAC Grant and a STEM Grant. The MELMAC grant is a four year grant that helps SRVC to provide activities which will help graduates to enroll and complete higher education. A new aspect of the MELMAC is a grant through AmeriCorp. In collaboration with SMCC, SRVC was able to employ a volunteer to help students with the college process. The STEM grant is in collaboration with the Maine Math Science Alliance, the University of Southern Maine and the Boston Museum of Science. This is a teacher training initiative. Two teachers from SRVC, Marshwood, Noble, Sanford and Massabesic High Schools are working to implement a curriculum with an engineering and design focus.

Over fifty SRVC students competed in the Skills USA Statewide Competition in March. Sanford took home four gold, four silver, and six bronze medals. All of the gold medalists competed in the national competition in Kansas City. Adam Jalbert, a student in our two year old Residential Wiring Program, came in third in the country. Congratulations Adam!

Respectfully submitted, Deborah Page Guimont, Director

Sanford School Nutrition

Sanford School Nutrition Programs provided breakfast and lunch for students in all seven of the district's schools. The After School Snack Program provided after school snacks for students enrolled in Kids Club at Carl J. Lamb and Willard Schools. Sanford School Nutrition Programs served 125,000 breakfasts, 360,000 lunches and 6800 after school snacks.

Sanford Public Schools sponsored the Summer Foodservice Program for Children at six sites in the community. Sites are set up where at least 50 percent of students in a school are eligible for free and reduced price meals. Breakfast and lunch was served to children at Margaret Chase Smith and Sanford Junior High Schools, Memorial Gym Cafeteria and at Carpentier Park. Lunch was also served to children at Benton Park and Springvale Playground. Daily, more than 500 children received a free lunch.

The automated Point of Sale program, Nutrikids, at Sanford High School was set up for on line payments to student lunch accounts. This allows parents to set up an account for their child to make payments for school meals, receive low account balance emails and to view their child's transaction history.

Respectfully submitted, Holly Hartley, Food Service Director

Sanford School Department Technology Services 2008-2009

The Maine Distance Learning project (ATM) was terminated by the Maine DOE and the ATM equipment at Sanford High School was purchased for the sum of \$25.00. This equipment which includes 4 television monitors, document camera, 2 VCRs as well as a computer and monitor remains in room 211 at Sanford High School and is used daily by instructors in that classroom. The ATM connection for internet connectivity was also suspended. Now, Maine Schools and Libraries provides a connection at Anderson Learning Center for both ALC and Sanford High School with increased bandwidth for both schools.

Second T1 connections were installed in CJL, Lafayette, Emerson, Willard and SJHS. Usage of the Maine Schools and Libraries TI connection is monitored by MSLN and it was determined that these schools were using the maximum bandwidth provided by a single T1. The additional routers were installed in the spring of 2009. This was a project completed by MSLN and was of no cost to the district.

Erate projects for 2008-2009 included installation of a wireless network at Emerson along with priority I reimbursements. The project was funded by erate at 90% and the district was responsible for 10% of the cost. ERATE is a funding program based on free and reduced lunch totals for each school.

The Maine Laptop Initiative refreshed the Junior High iBooks and replaced them with MacBooks in June 2009. All students and staff received a new Macbook funded by MLTI.

The district purchased 601 Junior High G4 iBooks at \$175.00 each. These machines are now in grade 9 providing the first one to one deployment at Sanford High School. The district also purchased 126 MacBooks from the MLTI project for \$390.00 each. These machines were placed in grades 4-6.

As a result of the one to one deployment in 9th grade, 25 computers were retired with a value of \$0.00 and were donated to Goodwill. The project resulted in a net increase of 249 machines for a total of 1560 devices supported by the technology department. Lafayette School also received a donation of 26 Dell P4 computers from the FAA. Other elementary schools received equipment (30 CPUs) from Ruth's Recyclables.

A Tandberg distance learning grant was awarded to Sanford and 6 Tandberg systems, one in each school, were delivered. This grant required no matching funds and training will begin in the fall. Tandberg is a distance learning tool that allows classrooms to attend virtual fieldtrips and collaborate on projects around the world.

Title funds were used to purchase 17 interactive white boards distributed between Sanford High School, Willard School, Carl J Lamb School and Sanford Regional Vocational School. Interactive White Boards have been in use in Sanford Junior High for over a year, and staff at SJHS will train new users in the fall.

All technology services are supported by one director, one network administrator, one part time technology coach and 6 educational technicians who support curriculum, hardware, repairs, instruction and student use of these technologies.

Respectfully submitted, Joan Wright, Technology Director

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ACCOUNTS FOR: 1000 GENERAL FUND	ORIGINAL APPROP	TRANSPS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
10505000 TOWN COUNCIL							
10505000 500125 PART TIME SALARIES	29,000	0	29,000	29,999.80	.00	.20	100.0%
10505000 500205 DUES	21,316	0	21,316	22,054.00	.00	-738.00	103.5%
10505000 500206 EDUCATION	1,000	0	1,000	44.00	.00	956.00	4.4%
10505000 500207 TRAVEL	600	0	600	.00	.00	600.00	.0%
10505000 500208 ADVERTISING	500	0	500	257.07	.00	242.93	51.4%
10505000 500300 SUPPLIES	1,200	0	1,200	1,959.65	.00	-659.65	154.9%
10505000 500301 POSTAGE	75	0	75	.00	.00	75.00	.0%
10505000 500302 OFFICE SUPPLIES	200	0	200	53.75	.00	146.24	26.9%
10505000 500303 PRINTED SUPPLIES	150	0	150	390.00	.00	-240.00	260.0%
TOTAL TOWN COUNCIL	54,041	0	54,041	53,657.28	.00	393.72	99.3%
10510000 VOTER REGISTRATION							
10510000 500115 OVER TIME SALARIES	300	0	300	177.48	.00	122.52	59.2%
10510000 500125 PART TIME SALARIES	17,000	0	17,000	7,272.43	.00	9,727.57	42.8%
10510000 500200 NON CONTRACT SERVIC	1,400	0	1,400	600.00	.00	800.00	42.9%
10510000 500201 CONTRACT SERVICES	1,225	0	1,225	1,225.00	.00	.00	100.0%
10510000 500207 TRAVEL	150	0	150	119.72	.00	30.28	79.8%
10510000 500208 ADVERTISING	175	0	175	.00	.00	175.00	.0%
10510000 500210 TRAINING	69	0	69	70.00	.00	-1.00	101.4%
10510000 500300 SUPPLIES	12,276	0	12,276	7,355.10	.00	4,920.90	59.9%
10510000 500301 POSTAGE	750	0	750	643.64	.00	106.36	85.8%
10510000 500302 OFFICE SUPPLIES	233	0	233	171.52	.00	61.48	73.6%
10510000 500303 PRINTED SUPPLIES	310	0	310	33.00	.00	277.00	10.6%
TOTAL VOTER REGISTRATION	33,898	0	33,898	17,667.89	.00	16,220.11	52.1%
10515000 ADMINISTRATION							
10515000 500100 FULL TIME SALARIES	259,039	0	259,039	269,370.41	.00	-9,331.37	103.6%
10515000 500125 PART TIME SALARIES	15,000	0	15,000	19,365.00	.00	-3,365.00	122.4%
10515000 500151 SICK	1,935	0	1,935	4,202.94	.00	-2,267.70	217.2%
10515000 500175 ALLOWANCES	3,600	0	3,600	3,600.00	.00	.00	100.0%
10515000 500180 DISCRETIONARY INCEN	1,500	0	1,500	761.47	.00	738.53	50.9%
10515000 500200 NON CONTRACT SERVIC	420	0	420	560.40	.00	-140.40	133.4%

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ACCOUNTS FOR: 1000 GENERAL FUND	ORIGINAL APPROP	TRANSPS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
10515000 500201 CONTRACT SERVICES	25,045	0	25,045	27,338.91	.00	-2,293.91	109.2%
10515000 500205 DUES	4,518	0	4,518	4,438.74	.00	79.26	98.2%
10515000 500206 EDUCATION	1,000	0	1,000	788.05	.00	211.95	78.9%
10515000 500207 TRAVEL	1,000	0	1,000	-250.16	.00	1,250.16	25.0%
10515000 500208 ADVERTISING	400	0	400	.00	.00	400.00	.0%
10515000 500209 SUBSCRIPTIONS	148	0	148	148.20	.00	-.05	100.0%
10515000 500300 SUPPLIES	800	0	800	1,053.97	.00	-253.97	131.7%
10515000 500301 POSTAGE	4,465	0	4,465	4,508.12	.00	-43.12	101.0%
10515000 500302 OFFICE SUPPLIES	2,000	0	2,000	1,470.51	.00	529.49	73.5%
10515000 500303 PRINTED SUPPLIES	7,250	0	7,250	9,135.00	.00	-895.00	112.2%
10515000 500305 EQUIPMENT	400	0	400	803.00	.00	-403.00	200.8%
10515000 500351 UTILITIES TELEPHONE	49,798	0	49,798	46,289.09	.00	3,499.91	93.0%
10515000 500401 VEHICLE GASOLINE	100	0	100	32.47	.00	67.53	32.5%
10515000 500404 VEHICLE MAINTENANCE	300	0	300	.00	.00	300.00	.0%
TOTAL ADMINISTRATION	378,708	0	378,708	390,616.12	.00	-11,907.69	103.1%
10520000 PERSONNEL							
10520000 500100 FULL TIME SALARIES	87,698	0	87,698	90,769.07	.00	-3,091.47	103.5%
10520000 500115 OVER TIME SALARIES	529	0	529	2,344.22	.00	-1,815.32	443.2%
10520000 500125 PART TIME SALARIES	0	0	0	4,227.25	.00	-4,227.25	100.0%
10520000 500151 SICK	846	0	846	518.65	.00	327.59	61.3%
10520000 500200 NON CONTRACT SERVIC	1,000	0	1,000	770.50	.00	229.50	77.1%
10520000 500201 CONTRACT SERVICES	360	0	360	480.05	.00	-120.05	133.3%
10520000 500203 CONSULTANTS FEES	1,000	0	1,000	.00	.00	1,000.00	.0%
10520000 500205 DUES	410	0	410	228.00	.00	182.00	55.6%
10520000 500206 EDUCATION	2,500	0	2,500	1,702.48	.00	797.52	69.1%
10520000 500207 TRAVEL	300	0	300	1,816.06	.00	-1,516.06	605.4%
10520000 500208 ADVERTISING	5,600	0	5,600	4,648.28	.00	951.72	83.0%
10520000 500209 SUBSCRIPTIONS	1,414	0	1,414	505.00	.00	908.50	35.7%
10520000 500210 TRAINING	400	0	400	574.85	.00	-174.85	143.7%
10520000 500300 SUPPLIES	1,000	0	1,000	715.95	.00	284.05	71.6%
10520000 500301 POSTAGE	500	0	500	499.61	.00	49.39	99.9%
10520000 500302 OFFICE SUPPLIES	1,000	0	1,000	1,387.38	.00	-387.38	138.7%
10520000 500303 PRINTED SUPPLIES	400	0	400	453.95	.00	-53.95	113.5%
10520000 500305 EQUIPMENT	200	0	200	.00	.00	200.00	.0%
TOTAL PERSONNEL	105,146	0	105,146	111,641.30	.00	-6,495.06	106.2%
10525000 PLANNING							
10525000 500100 FULL TIME SALARIES	103,010	0	103,010	101,444.11	.00	1,565.81	98.5%

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ACCOUNTS 1000	FOR: GENERAL FUND	ORIGINAL APPROP	TRANPRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED	
10525000	500151 SICK	2,699	0	2,699	3,289.06	.00	-599.94	122.3%	*
10525000	500200 NON CONTRACT SERVIC	7,500	0	7,500	3,252.50	.00	4,247.50	43.4%	
10525000	500201 CONTRACT SERVICES	4,000	0	4,000	3,162.38	.00	837.62	79.1%	
10525000	500205 DUES	800	0	800	626.00	.00	174.00	78.3%	
10525000	500206 EDUCATION	1,000	0	1,000	1,200.98	.00	-200.98	120.1%	*
10525000	500207 TRAVEL	1,000	0	1,000	180.00	.00	820.00	18.0%	
10525000	500208 ADVERTISING	3,000	0	3,000	2,746.75	.00	253.25	91.6%	
10525000	500209 SUBSCRIPTIONS	800	0	800	754.30	.00	45.70	94.3%	
10525000	500210 TRAINING	500	0	500	.00	.00	500.00	.0%	
10525000	500300 SUPPLIES	250	0	250	13.00	.00	237.00	5.2%	
10525000	500301 POSTAGE	800	0	800	304.74	.00	495.26	38.1%	
10525000	500302 OFFICE SUPPLIES	800	0	800	1,372.76	.00	-572.76	171.6%	
10525000	500303 PRINTED SUPPLIES	400	0	400	103.00	.00	297.00	25.8%	
10525000	500305 EQUIPMENT	400	0	400	.00	.00	400.00	.0%	
10525000	500401 VEHICLE GASOLINE	400	0	400	206.76	.00	193.24	51.7%	
TOTAL PLANNING		127,349	0	127,349	119,656.34	.00	8,692.70	93.2%	
10530000 ECONOMIC GROWTH COUNCIL									
10530000	500100 FULL TIME SALARIES	87,331	0	87,331	88,482.60	.00	-1,151.72	101.3%	*
10530000	500151 SICK	0	0	0	3,061.15	.00	-3,061.15	100.0%	*
10530000	500201 CONTRACT SERVICES	24,500	0	24,500	24,500.00	.00	.00	100.0%	
10530000	500207 TRAVEL	1,000	0	1,000	391.95	.00	608.05	39.2%	
10530000	500210 TRAINING	600	0	600	.00	.00	600.00	.0%	
10530000	500300 SUPPLIES	750	0	750	909.56	.00	-159.56	121.3%	*
10530000	500301 POSTAGE	0	0	0	35.34	.00	-35.34	100.0%	*
10530000	500302 OFFICE SUPPLIES	0	0	0	7.68	.00	-7.68	100.0%	*
10530000	500351 UTILITIES TELEPHONE	1,200	0	1,200	647.47	.00	552.53	54.0%	
10530000	500401 VEHICLE GASOLINE	0	0	0	69.47	.00	-69.47	100.0%	*
TOTAL ECONOMIC GROWTH COUNCIL		115,391	0	115,391	119,105.22	.00	-2,724.34	102.4%	
10535000 INFORMATION SYSTEMS									
10535000	500100 FULL TIME SALARIES	149,596	0	149,596	146,710.29	.00	2,886.19	98.1%	
10535000	500151 SICK	2,504	0	2,504	2,981.00	.00	-376.84	115.0%	*
10535000	500200 NON CONTRACT SERVIC	5,566	0	5,566	4,671.73	.00	894.47	83.9%	
10535000	500201 CONTRACT SERVICES	128,750	0	128,750	139,925.35	.00	-10,075.35	107.8%	*
10535000	500205 DUES	0	0	0	35.00	.00	-35.00	100.0%	*
FOR 2009 13									
ACCOUNTS 1000	FOR: GENERAL FUND	ORIGINAL APPROP	TRANPRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED	
10535000	500207 TRAVEL	1,200	0	1,200	1,722.99	.00	-522.99	143.6%	*
10535000	500210 TRAINING	7,500	0	7,500	2,215.96	.00	5,284.04	29.5%	
10535000	500300 SUPPLIES	200	0	200	.00	.00	200.00	.0%	
10535000	500301 POSTAGE	100	0	100	43.91	.00	56.09	43.9%	
10535000	500302 OFFICE SUPPLIES	250	0	250	286.25	.00	-36.25	114.5%	*
10535000	500304 SMALL TOOLS	100	0	100	4.19	.00	95.81	4.2%	
10535000	500306 EQUIPMENT MAINTENAN	500	0	500	375.57	.00	124.43	75.1%	
10535000	500308 EQUIPMENT - NETWORK	1,500	0	1,500	3,914.96	.00	-2,414.96	261.0%	*
10535000	500309 EQUIPMENT - COMPUTE	5,500	0	5,500	5,085.40	.00	414.60	92.5%	
10535000	500310 EQUIPMENT - PRINTER	3,500	0	3,500	2,185.99	.00	1,314.01	62.5%	
10535000	500311 SUPPLIES - SOFTWARE	3,000	0	3,000	199.67	.00	2,800.33	6.7%	
10535000	500312 SUPPLIES - COMPUTER	3,000	0	3,000	3,720.20	.00	-720.20	124.0%	*
10535000	500313 SUPPLIES - PRINTER	12,000	0	12,000	11,607.55	.00	392.45	96.7%	
10535000	500351 UTILITIES TELEPHONE	10,260	0	10,260	11,676.35	.00	-1,416.35	113.8%	*
10535000	500401 VEHICLE GASOLINE	0	0	0	33.62	.00	-33.62	100.0%	
TOTAL INFORMATION SYSTEMS		335,027	0	335,027	336,195.99	.00	-1,169.14	100.3%	
10545000 ASSESSING									
10545000	500100 FULL TIME SALARIES	77,544	0	77,544	79,755.31	.00	-1,211.35	101.6%	*
10545000	500151 SICK	739	0	739	426.81	.00	311.91	57.8%	
10545000	500200 NON CONTRACT SERVIC	2,640	0	2,640	2,241.93	.00	398.07	84.9%	
10545000	500201 CONTRACT SERVICES	60,736	0	60,736	60,069.82	.00	666.18	99.9%	
10545000	500205 DUES	245	0	245	235.00	.00	10.00	95.9%	
10545000	500206 EDUCATION	2,500	0	2,500	1,176.11	.00	1,323.89	47.0%	
10545000	500207 TRAVEL	500	0	500	504.44	.00	95.56	84.1%	
10545000	500208 ADVERTISING	300	0	300	82.58	.00	217.42	27.5%	
10545000	500209 SUBSCRIPTIONS	1,010	0	1,010	721.35	.00	288.65	71.4%	
10545000	500301 POSTAGE	290	0	290	266.38	.00	23.62	91.9%	
10545000	500302 OFFICE SUPPLIES	1,000	0	1,000	894.67	.00	105.33	89.5%	
10545000	500303 PRINTED SUPPLIES	4,310	0	4,310	3,645.02	.00	664.98	84.6%	
10545000	500305 EQUIPMENT	500	0	500	448.00	.00	52.00	89.6%	
10545000	500351 UTILITIES TELEPHONE	480	0	480	480.00	.00	.00	100.0%	
10545000	500400 VEHICLE OPERATION	500	0	500	.00	.00	500.00	.0%	
10545000	500401 VEHICLE GASOLINE	750	0	750	365.11	.00	384.89	48.7%	
10545000	500404 VEHICLE MAINTENANCE	250	0	250	150.13	.00	99.87	60.1%	
TOTAL ASSESSING		154,394	0	154,394	150,462.66	.00	3,931.02	97.5%	
10550000 TOWN TREASURER									
10550000	500100 FULL TIME SALARIES	83,884	0	83,884	88,039.52	.00	-4,155.20	105.0%	*

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ACCOUNTS 1000	FOR: GENERAL FUND	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
10550000	500151 SICK	755	0	755	2,209.04	.00	-1,453.42	292.6%
10550000	500200 NON CONTRACT SERVIC	4,375	0	4,375	5,677.00	.00	-1,302.00	129.8%
10550000	500201 CONTRACT SERVICES	345	0	345	162.41	.00	182.59	47.1%
10550000	500205 DUES	60	0	60	60.00	.00	0.00	100.0%
10550000	500206 EDUCATION	210	0	210	60.00	.00	150.00	28.6%
10550000	500207 TRAVEL	340	0	340	362.26	.00	-22.26	106.5%
10550000	500209 SUBSCRIPTIONS	130	0	130	130.00	.00	0.00	100.0%
10550000	500301 POSTAGE	2,301	0	2,301	2,646.98	.00	-346.18	115.0%
10550000	500302 OFFICE SUPPLIES	1,222	0	1,222	1,213.69	.00	8.57	99.3%
10550000	500303 PRINTED SUPPLIES	500	0	500	419.00	.00	82.00	83.6%
TOTAL TOWN TREASURER		94,122	0	94,122	100,977.90	.00	-6,855.90	107.3%

10555000 TOWN CLERK/TAX COLLECTOR

10555000	500100 FULL TIME SALARIES	216,922	0	216,922	225,631.77	.00	-8,709.61	104.0%
10555000	500115 OVER TIME SALARIES	991	0	991	101.48	.00	889.87	10.2%
10555000	500125 PART TIME SALARIES	13,270	0	13,270	4,204.80	.00	9,065.60	31.7%
10555000	500151 SICK	5,618	0	5,618	2,451.66	.00	3,166.26	43.6%
10555000	500200 NON CONTRACT SERVIC	10,000	0	10,000	12,627.50	.00	-2,627.50	126.3%
10555000	500201 CONTRACT SERVICES	390	0	390	716.42	.00	-326.42	183.7%
10555000	500205 DUES	82	0	82	82.00	.00	0.00	100.0%
10555000	500206 EDUCATION	500	0	500	500.00	.00	500.00	100.0%
10555000	500207 TRAVEL	510	0	510	984.39	.00	-374.39	173.4%
10555000	500209 ADVERTISING	400	0	400	3,153.75	.00	-2,753.75	788.4%
10555000	500209 SUBSCRIPTIONS	50	0	50	50.00	.00	50.00	100.0%
10555000	500210 TRAINING	549	0	549	502.00	.00	47.00	91.4%
10555000	500301 POSTAGE	10,041	0	10,041	9,409.91	.00	630.94	93.7%
10555000	500302 OFFICE SUPPLIES	1,801	0	1,801	1,605.96	.00	194.88	89.2%
10555000	500303 PRINTED SUPPLIES	306	0	306	300.00	.00	6.00	98.0%
10555000	500305 EQUIPMENT	196	0	196	94.95	.00	91.05	51.0%
TOTAL TOWN CLERK/TAX COLLECTOR		261,617	0	261,617	261,766.59	.00	-150.07	100.1%

10560000 GENERAL ASSISTANCE

10560000	500100 FULL TIME SALARIES	50,000	0	50,000	47,961.51	.00	2,038.57	95.9%
10560000	500125 PART TIME SALARIES	15,070	0	15,070	15,596.22	.00	-526.62	103.5%
10560000	500200 NON CONTRACT SERVIC	168,000	0	168,000	221,226.25	.00	-53,226.25	131.7%
10560000	500201 CONTRACT SERVICES	165	0	165	91.36	.00	73.64	55.4%

FOR 2009 13

ACCOUNTS 1000	FOR: GENERAL FUND	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
10560000	500203 CONSULTANTS FEES	100	0	100	.00	.00	100.00	.0%
10560000	500205 DUES	60	0	60	60.00	.00	0.00	100.0%
10560000	500206 EDUCATION	200	0	200	100.00	.00	100.00	50.0%
10560000	500207 TRAVEL	250	0	250	71.01	.00	178.99	28.4%
10560000	500209 ADVERTISING	40	0	40	45.00	.00	-5.00	112.5%
10560000	500209 SUBSCRIPTIONS	134	0	134	19.20	.00	115.80	13.6%
10560000	500301 POSTAGE	75	0	75	85.88	.00	-10.88	114.5%
10560000	500302 OFFICE SUPPLIES	350	0	350	153.08	.00	196.92	43.7%
10560000	500303 PRINTED SUPPLIES	250	0	250	246.67	.00	3.33	98.7%
10560000	500351 UTILITIES TELEPHONE	0	0	0	280.00	.00	-280.00	100.0%
TOTAL GENERAL ASSISTANCE		234,694	0	234,694	285,935.18	.00	-51,241.50	121.8%

10570000 LEGAL SERVICES

10570000	500200 NON CONTRACT SERVIC	0	0	0	31,862.04	.00	-31,862.04	100.0%
10570000	500201 CONTRACT SERVICES	90,000	0	90,000	134,932.77	.00	-44,932.77	149.9%
TOTAL LEGAL SERVICES		90,000	0	90,000	166,794.81	.00	-76,794.81	185.3%

10575200 INSURANCE PROPERTY & CASUALTY

10575200	500200 NON CONTRACT SERVIC	0	0	0	2,843.78	.00	-2,843.78	100.0%
10575200	500201 CONTRACT SERVICES	172,643	0	172,643	143,439.50	.00	29,204.50	83.1%
TOTAL INSURANCE PROPERTY & CASUALTY		172,643	0	172,643	146,282.28	.00	26,360.72	84.7%

10575250 EMPLOYEE INSURANCE/BENEFITS

10575250	500020 GROUP LIFE EXPENSE	2,220	0	2,220	1,821.76	.00	398.24	82.1%
10575250	500025 UNEMPLOYMENT COMP E	30,579	0	30,579	18,366.50	.00	12,212.50	60.1%
10575250	500030 INCOME PROTECTION E	76,375	0	76,375	80,942.39	.00	-4,567.39	106.0%
10575250	500035 WORKER'S COMPENSATI	333,876	0	333,876	344,674.80	.00	-10,798.80	103.2%
10575250	500040 SOCIAL SECURITY EXP	676,175	0	676,175	694,776.15	.00	-18,601.15	102.8%
10575250	500045 MEDICAL INSURANCE E	1,426,000	0	1,426,000	1,467,252.80	.00	-41,252.80	102.9%
10575250	500050 RETIREMENT PROGRAMS	29,575	0	29,575	23,154.67	.00	6,420.33	78.3%
10575250	500900 BUDGET TRANSFER	0	0	0	-89,693.84	.00	89,693.84	100.0%
TOTAL EMPLOYEE INSURANCE/BENEFITS		2,574,800	0	2,574,800	2,541,295.23	.00	33,504.77	98.7%

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ACCOUNTS 1000	FOR: GENERAL FUND	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
11010100 FIRE DEPARTMENT								
11010100	500100	2,071,896	0	2,071,896	1,986,397.04	.00	85,498.68	95.9%
11010100	500115	380,591	0	380,591	479,143.02	.00	-98,552.17	125.9%
11010100	500125	6,754	0	6,754	5,571.78	.00	1,182.11	82.5%
11010100	500150	75,316	0	75,316	72,437.57	.00	2,878.03	96.2%
11010100	500151	22,424	0	22,424	20,795.84	.00	1,628.02	92.7%
11010100	500200	4,533	0	4,533	2,432.00	.00	2,101.00	53.7%
11010100	500201	702,679	0	702,679	712,535.70	.00	-9,856.70	101.4%
11010100	500205	3,335	0	3,335	2,290.00	.00	1,045.00	68.7%
11010100	500206	6,490	0	6,490	3,255.00	.00	3,235.00	50.2%
11010100	500207	11,800	0	11,800	13,768.29	.00	-1,968.29	116.7%
11010100	500208	1,000	0	1,000	173.53	.00	826.47	17.4%
11010100	500209	2,602	0	2,602	1,590.85	.00	1,011.15	61.1%
11010100	500210	19,080	0	19,080	17,696.18	.00	1,383.82	92.7%
11010100	500300	35,070	0	35,070	42,597.43	.00	-7,527.43	121.5%
11010100	500301	2,542	0	2,542	2,119.34	.00	422.66	83.4%
11010100	500302	3,150	0	3,150	3,389.89	.00	-239.89	107.6%
11010100	500303	3,780	0	3,780	2,885.87	.00	894.13	76.3%
11010100	500304	800	0	800	752.47	.00	47.53	94.1%
11010100	500305	26,700	0	26,700	41,353.69	.00	-14,653.69	154.9%
11010100	500306	16,737	0	16,737	25,359.30	.00	-8,622.30	151.5%
11010100	500307	15,810	0	15,810	22,045.84	.00	-6,235.84	139.4%
11010100	500351	3,600	0	3,600	3,641.13	.00	-41.13	101.1%
11010100	500352	33,500	0	33,500	12,591.09	.00	20,908.91	37.6%
11010100	500353	1,200	0	1,200	7,619.71	.00	-6,419.71	635.0%
11010100	500354	1,800	0	1,800	1,699.17	.00	110.83	93.8%
11010100	500355	1,800	0	1,800	1,634.00	.00	166.00	90.8%
11010100	500356	20,000	0	20,000	17,040.76	.00	2,959.24	85.2%
11010100	500401	8,025	0	8,025	5,959.98	.00	2,065.02	74.3%
11010100	500402	35,375	0	35,375	26,739.55	.00	8,635.45	75.6%
11010100	500404	48,000	0	48,000	59,989.93	.00	-11,989.93	125.0%
11010100	500501	6,000	0	6,000	12,060.83	.00	-6,060.83	201.0%
11010100	500900	0	0	0	-15,824.98	.00	15,824.98	100.0%
TOTAL FIRE DEPARTMENT		3,572,368	0	3,572,368	3,591,729.80	.00	-19,361.88	100.5%

11090040 POLICE DEPARTMENT

11090040	500100	2,071,517	0	2,071,517	2,066,253.90	.00	5,263.34	99.7%
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FOR 2009 13

ACCOUNTS 1000	FOR: GENERAL FUND	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
11090040	500115	320,546	0	320,546	283,618.02	.00	36,927.63	88.5%
11090040	500150	103,061	0	103,061	79,909.02	.00	24,152.12	76.6%
11090040	500151	52,122	0	52,122	44,734.64	.00	7,387.45	85.9%
11090040	500175	15,852	0	15,852	16,418.50	.00	-566.50	103.6%
11090040	500200	9,330	0	9,330	12,682.95	.00	-3,352.95	135.9%
11090040	500201	62,312	0	62,312	67,102.32	.00	-4,790.32	107.7%
11090040	500205	2,604	0	2,604	1,615.00	.00	989.00	62.0%
11090040	500206	17,407	0	17,407	14,063.15	.00	3,343.85	80.9%
11090040	500207	9,167	0	9,167	14,461.26	.00	-5,294.26	157.8%
11090040	500208	1,000	0	1,000	.00	.00	1,000.00	.0%
11090040	500209	4,350	0	4,350	2,762.20	.00	1,587.80	63.5%
11090040	500210	23,020	0	23,020	15,309.45	.00	7,710.55	66.5%
11090040	500300	22,660	0	22,660	30,787.88	.00	-8,127.88	135.9%
11090040	500301	2,650	0	2,650	2,007.93	.00	642.07	75.5%
11090040	500302	8,615	0	8,615	2,851.11	.00	5,763.89	33.1%
11090040	500303	4,000	0	4,000	2,846.50	.00	1,153.50	71.2%
11090040	500305	2,300	0	2,300	14,431.58	.00	-12,131.58	627.5%
11090040	500307	200	0	200	.00	.00	200.00	.0%
11090040	500351	0	0	0	1,830.00	.00	-1,830.00	100.0%
11090040	500400	11,000	0	11,000	11,117.55	.00	-117.55	101.1%
11090040	500401	77,040	0	77,040	59,556.71	.00	18,483.29	76.0%
11090040	500404	24,600	0	24,600	26,452.11	.00	-1,852.11	107.5%
11090040	500501	0	0	0	270.60	.00	-270.60	100.0%
TOTAL POLICE DEPARTMENT		2,845,363	0	2,845,363	2,769,082.38	.00	76,280.74	97.3%

11090080 POLICE CENTRAL DISPATCH

11090080	500100	377,564	0	377,564	501,499.12	.00	-123,934.72	132.8%
11090080	500115	64,629	0	64,629	141,084.47	.00	-76,455.27	219.3%
11090080	500125	28,590	0	28,590	59,940.98	.00	-31,351.49	209.7%
11090080	500150	22,130	0	22,130	19,434.72	.00	2,695.69	83.3%
11090080	500151	4,780	0	4,780	5,042.02	.00	-262.46	105.5%
11090080	500175	2,160	0	2,160	2,421.00	.00	-261.00	112.1%
11090080	500200	1,050	0	1,050	9,673.00	.00	-8,623.00	921.2%
11090080	500201	2,605	0	2,605	3,944.55	.00	-1,339.55	151.4%
11090080	500205	200	0	200	287.00	.00	-87.00	143.5%
11090080	500206	1,000	0	1,000	.00	.00	1,000.00	.0%
11090080	500207	700	0	700	4,063.04	.00	-3,363.04	580.4%
11090080	500209	0	0	0	129.90	.00	-129.90	100.0%
11090080	500210	3,090	0	3,090	631.50	.00	2,458.50	20.4%
11090080	500300	0	0	0	1,813.63	.00	-1,813.63	100.0%

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11090080	500301	0	0	0	79.27	.00	-79.27	100.0%*
11090080	500302	1,494	0	1,494	5,002.82	.00	-3,518.82	337.1%*
11090080	500303	0	0	0	44.00	.00	-44.00	100.0%*
11090080	500305	1,442	0	1,442	741.61	.00	700.39	51.4%
11090080	500307	0	0	0	14,728.64	.00	-14,728.64	100.0%*
11090080	500311	0	0	0	1,800.00	.00	-1,800.00	100.0%*
11090080	500351	17,320	0	17,320	18,289.67	.00	-969.67	105.6%*
11090080	500401	0	0	0	282.99	.00	-282.99	100.0%*
11090080	500501	22,145	0	22,145	56,197.82	.00	-34,052.82	253.8%*
11090080	500900	0	0	0	-299,328.59	.00	299,328.59	100.0%
TOTAL POLICE CENTRAL DISPATCH		550,879	0	550,879	546,812.16	.00	4,066.90	99.3%
11090085 POLICE CROSSING GUARDS								
11090085	500125	31,304	0	31,304	28,595.97	.00	2,708.03	91.3%
11090085	500151	903	0	903	.00	.00	903.00	.0%
11090085	500300	500	0	500	.00	.00	500.00	.0%
TOTAL POLICE CROSSING GUARDS		32,707	0	32,707	28,595.97	.00	4,111.03	87.4%
11090090 POLICE OTHER								
11090090	500551	0	0	0	36,240.00	.00	-36,240.00	100.0%*
TOTAL POLICE OTHER		0	0	0	36,240.00	.00	-36,240.00	100.0%
11090095 POLICE SCHOOL RESOURCE OFFICER								
11090095	500100	94,848	0	94,848	96,945.77	.00	-1,997.77	102.1%*
11090095	500115	13,561	0	13,561	12,369.15	.00	1,191.50	91.2%
11090095	500150	5,746	0	5,746	4,402.00	.00	1,343.60	76.5%
11090095	500151	843	0	843	.00	.00	842.76	.0%
11090095	500175	792	0	792	659.50	.00	133.50	83.1%
11090095	500201	2,400	0	2,400	1,000.00	.00	1,400.00	41.7%
11090095	500205	200	0	200	40.00	.00	160.00	20.0%
11090095	500206	1,000	0	1,000	690.00	.00	2,310.00	23.0%
11090095	500207	4,000	0	4,000	1,665.74	.00	2,334.26	41.6%

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ACCOUNTS 1000	FOR: GENERAL FUND	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
11090095	500210	4,360	0	4,360	1,535.00	.00	2,825.00	35.2%
11090095	500300	2,000	0	2,000	1,111.13	.00	888.87	55.6%
11090095	500302	710	0	710	404.41	.00	305.59	57.0%
11090095	500305	0	0	0	764.50	.00	-764.50	100.0%*
11090095	500400	400	0	400	400.00	.00	.00	100.0%
11090095	500401	1,294	0	1,294	.00	.00	1,294.00	.0%
11090095	500404	600	0	600	600.00	.00	.00	100.0%
11090095	500900	0	0	0	-122,486.20	.00	122,486.20	100.0%
TOTAL POLICE SCHOOL RESOURCE OFFICER		134,743	0	134,743	.00	.00	134,743.01	.0%
11511150 DEPARTMENT OF PUBLIC WORKS								
11511150	500100	974,613	0	974,613	955,159.42	.00	19,453.26	98.0%
11511150	500115	70,642	0	70,642	110,066.17	.00	-39,423.97	155.8%*
11511150	500125	23,040	0	23,040	17,510.81	.00	5,529.19	76.0%
11511150	500151	22,789	0	22,789	21,777.51	.00	1,011.63	95.6%
11511150	500175	10,075	0	10,075	4,914.32	.00	5,160.68	48.8%
11511150	500200	78,690	0	78,690	136,352.71	.00	-57,672.71	173.3%*
11511150	500201	347,945	0	347,945	260,490.86	.00	87,454.43	74.9%
11511150	500203	700	0	700	.00	.00	700.00	.0%
11511150	500204	20,000	0	20,000	.00	.00	20,000.00	.0%
11511150	500205	1,500	0	1,500	713.51	.00	786.49	47.6%
11511150	500206	3,850	0	3,850	992.00	.00	2,858.00	25.8%
11511150	500207	300	0	300	15.58	.00	284.42	5.2%
11511150	500209	2,000	0	2,000	912.04	.00	1,087.96	40.6%
11511150	500209	607	0	607	599.95	.00	8.05	98.7%
11511150	500210	1,000	0	1,000	982.00	.00	18.00	98.2%
11511150	500300	265,360	0	265,360	429,745.14	.00	-164,385.14	161.9%*
11511150	500301	500	0	500	240.54	.00	259.46	48.1%
11511150	500302	2,400	0	2,400	2,066.87	.00	333.13	86.1%
11511150	500303	1,000	0	1,000	1,579.00	.00	-579.00	157.9%*
11511150	500305	10,400	0	10,400	16,644.57	.00	-6,244.57	160.0%*
11511150	500306	3,600	0	3,600	8,313.12	.00	-4,713.12	247.6%*
11511150	500307	2,500	0	2,500	4,052.36	.00	-1,552.36	162.1%*
11511150	500351	0	0	0	1,024.65	.00	-1,024.65	100.0%*
11511150	500352	15,691	0	15,691	14,067.89	.00	1,623.66	89.3%
11511150	500353	800	0	800	2,975.33	.00	-2,175.33	371.9%*
11511150	500354	825	0	825	970.35	.00	-145.35	117.6%*
11511150	500355	1,550	0	1,550	1,533.25	.00	16.75	98.9%
11511150	500356	173,754	0	173,754	147,721.20	.00	26,032.80	85.0%
11511150	500400	131,600	0	131,600	169,204.14	.00	-36,604.14	127.8%*

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11511150	500401	12,000	0	12,000	9,095.09	.00	2,904.91	75.8%
11511150	500402	130,000	0	130,000	77,284.59	.00	52,715.41	59.4%
11511150	500404	26,200	0	26,200	49,877.94	.00	-22,677.94	186.6%*
11511150	500500	1,650	0	1,650	.00	.00	1,650.00	.0%
11511150	500501	3,880	0	3,880	5,382.22	.00	-1,502.22	139.7%*
TOTAL DEPARTMENT OF PUBLIC WORKS		2,341,442	0	2,341,442	2,450,603.83	.00	-109,162.27	104.7%
11512225 ENVIRONMENTAL SERVICES								
11512225	500100	205,566	0	205,566	170,532.03	.00	35,034.37	83.0%
11512225	500115	19,360	0	19,360	28,348.37	.00	-8,988.77	146.4%*
11512225	500151	5,460	0	5,460	6,784.57	.00	-1,324.17	124.3%*
11512225	500175	2,250	0	2,250	4,299.94	.00	1,820.06	19.1%
11512225	500200	143,293	0	143,293	115,063.68	.00	28,229.32	80.3%
11512225	500201	1,108,550	0	1,108,550	1,108,767.16	.00	-217.16	100.0%*
11512225	500204	20,000	0	20,000	40,355.86	.00	-20,355.86	201.8%*
11512225	500207	480	0	480	.00	.00	480.00	.0%
11512225	500208	29,927	0	29,927	7,680.05	.00	22,246.95	25.7%
11512225	500209	0	0	0	140.00	.00	-140.00	100.0%*
11512225	500210	200	0	200	50.00	.00	150.00	25.0%
11512225	500300	5,000	0	5,000	9,470.10	.00	-3,470.10	169.4%*
11512225	500301	360	0	360	304.78	.00	55.22	84.7%
11512225	500302	1,100	0	1,100	999.12	.00	100.88	90.8%
11512225	500303	1,500	0	1,500	1,656.99	.00	-156.99	110.5%*
11512225	500305	300	0	300	315.48	.00	-15.48	105.2%*
11512225	500306	4,119	0	4,119	9,653.22	.00	-4,534.12	210.1%*
11512225	500307	500	0	500	.00	.00	500.00	.0%
11512225	500354	345	0	345	283.98	.00	61.02	82.3%
11512225	500356	20,000	0	20,000	19,508.52	.00	1,491.48	92.5%
11512225	500400	0	0	0	2,469.20	.00	-2,469.20	100.0%*
11512225	500404	29,700	0	29,700	13,989.57	.00	15,710.43	47.1%
TOTAL ENVIRONMENTAL SERVICES		1,598,011	0	1,598,011	1,533,802.62	.00	64,207.89	96.0%
11513240 RECREATION								
11513240	500100	135,268	0	135,268	139,158.83	.00	-3,891.23	102.9%*
11513240	500125	111,244	0	111,244	105,358.81	.00	5,884.69	94.7%
11513240	500151	2,120	0	2,120	3,771.79	.00	-1,651.63	177.9%*

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ACCOUNTS 1000	FOR: GENERAL FUND	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
11513240	500175	225	0	225	103.96	.00	121.04	46.2%
11513240	500200	9,425	0	9,425	5,026.18	.00	4,398.82	53.3%
11513240	500201	4,396	0	4,396	1,380.43	.00	3,015.57	31.4%
11513240	500205	400	0	400	185.00	.00	215.00	46.3%
11513240	500206	1,300	0	1,300	538.00	.00	762.00	41.4%
11513240	500207	800	0	800	333.50	.00	466.50	41.7%
11513240	500208	400	0	400	50.00	.00	350.00	12.5%
11513240	500209	0	0	0	19.20	.00	-19.20	100.0%*
11513240	500300	8,950	0	8,950	10,601.27	.00	-1,651.27	118.4%*
11513240	500301	500	0	500	297.31	.00	202.69	59.5%
11513240	500302	1,800	0	1,800	1,971.70	.00	-171.70	109.5%*
11513240	500303	1,300	0	1,300	315.15	.00	984.85	24.2%
11513240	500305	0	0	0	197.95	.00	-197.95	100.0%*
11513240	500351	1,080	0	1,080	1,080.00	.00	.00	100.0%
11513240	500401	2,568	0	2,568	1,140.08	.00	1,427.92	44.4%
11513240	500404	1,500	0	1,500	1,000.00	.00	500.00	66.7%
11513240	500501	150	0	150	.00	.00	150.00	.0%
TOTAL RECREATION		283,425	0	283,425	272,528.16	.00	10,897.10	96.2%
11513260 PARKS								
11513260	500100	109,559	0	109,559	109,121.96	.00	437.36	99.6%
11513260	500115	9,094	0	9,094	8,183.04	.00	911.16	90.0%
11513260	500125	60,768	0	60,768	62,999.43	.00	-2,231.43	103.7%*
11513260	500151	4,087	0	4,087	2,756.65	.00	1,330.55	67.4%
11513260	500175	1,275	0	1,275	1,187.73	.00	87.27	93.2%
11513260	500200	12,075	0	12,075	15,480.36	.00	-3,405.36	128.2%*
11513260	500201	24,000	0	24,000	18,519.10	.00	5,480.90	77.2%
11513260	500205	150	0	150	190.00	.00	-40.00	126.7%*
11513260	500206	500	0	500	.00	.00	500.00	.0%
11513260	500207	200	0	200	5.00	.00	195.00	2.5%
11513260	500209	10	0	10	.00	.00	10.00	.0%
11513260	500210	0	0	0	50.00	.00	-50.00	100.0%*
11513260	500300	23,965	0	23,965	33,397.02	.00	-9,432.02	139.4%*
11513260	500302	250	0	250	110.04	.00	139.96	44.0%
11513260	500304	550	0	550	227.17	.00	322.83	41.3%
11513260	500305	1,100	0	1,100	1,820.86	.00	-720.86	165.5%*
11513260	500306	2,700	0	2,700	3,960.39	.00	-1,260.39	146.7%*
11513260	500307	8,900	0	8,900	2,797.18	.00	6,102.82	31.4%
11513260	500351	480	0	480	444.95	.00	35.05	92.7%
11513260	500352	5,220	0	5,220	1,495.17	.00	3,725.27	28.6%

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ACCOUNTS FOR: 1000	GENERAL FUND	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
11513260	500354 UTILITIES WATER	1,500	0	1,500	1,732.42	.00	-232.42	115.56%
11513260	500355 UTILITIES SEWER	1,200	0	1,200	1,504.46	.00	-304.46	125.4%
11513260	500356 UTILITIES ELECTRICI	5,951	0	5,951	11,679.72	.00	-5,727.94	195.3%
11513260	500401 VEHICLE GASOLINE	8,603	0	8,603	3,517.65	.00	5,084.95	40.9%
11513260	500402 VEHICLE DIESEL FUEL	6,377	0	6,377	5,473.30	.00	903.78	85.8%
11513260	500404 VEHICLE MAINTENANCE	5,660	0	5,660	1,710.99	.00	3,949.01	30.2%
11513260	500500 RADIO OPERATION	300	0	300	295.26	.00	4.74	98.4%
TOTAL PARKS		294,475	0	294,475	289,659.05	.00	5,815.77	98.0%
11513275 MTN. VIEW ACRES								
11513275	500200 NON CONTRACT SERVIC	500	0	500	.00	.00	500.00	.0%
11513275	500201 CONTRACT SERVICES	0	0	0	89.27	.00	-89.27	100.0%
11513275	500307 BUILDING MAINTENANC	0	0	0	60.00	.00	-60.00	100.0%
TOTAL MTN. VIEW ACRES		500	0	500	149.27	.00	351.73	29.7%
11513280 TOWN HALL/TOWN HALL ANNEX								
11513280	500100 FULL TIME SALARIES	103,397	0	103,397	109,451.39	.00	-5,054.07	104.9%
11513280	500115 OVER TIME SALARIES	3,397	0	3,397	635.79	.00	2,761.11	18.7%
11513280	500125 PART TIME SALARIES	1,760	0	1,760	.00	.00	1,760.00	.0%
11513280	500151 SICK	736	0	736	1,737.03	.00	-1,000.97	236.0%
11513280	500175 ALLOWANCES	1,050	0	1,050	722.96	.00	327.04	68.9%
11513280	500200 NON CONTRACT SERVIC	13,135	0	13,135	21,566.04	.00	-8,431.04	164.2%
11513280	500201 CONTRACT SERVICES	9,599	0	9,599	5,731.52	.00	3,867.89	59.7%
11513280	500205 DUES	205	0	205	385.00	.00	-180.00	187.8%
11513280	500206 EDUCATION	200	0	200	100.00	.00	100.00	50.0%
11513280	500207 TRAVEL	160	0	160	4.50	.00	155.50	2.8%
11513280	500209 ADVERTISING	200	0	200	70.98	.00	129.02	35.5%
11513280	500210 TRAINING	0	0	0	325.00	.00	-325.00	100.0%
11513280	500300 SUPPLIES	10,600	0	10,600	14,019.52	.00	-3,419.52	132.3%
11513280	500302 OFFICE SUPPLIES	250	0	250	391.47	.00	-141.47	156.6%
11513280	500303 PRINTED SUPPLIES	0	0	0	240.00	.00	-240.00	100.0%
11513280	500304 SMALL TOOLS	300	0	300	.00	.00	300.00	.0%
11513280	500305 EQUIPMENT	3,850	0	3,850	2,917.84	.00	932.16	75.9%
11513280	500306 EQUIPMENT MAINTENANC	8,850	0	8,850	5,392.63	.00	3,457.37	60.9%
11513280	500307 BUILDING MAINTENANC	4,500	0	4,500	6,742.91	.00	-2,242.91	149.8%
11513280	500351 UTILITIES TELEPHONE	600	0	600	686.88	.00	-86.88	114.5%
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ACCOUNTS FOR: 1000	GENERAL FUND	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
11513280	500352 UTILITIES FUEL OIL	46,500	0	46,500	30,164.04	.00	16,335.96	64.9%
11513280	500354 UTILITIES WATER	2,350	0	2,350	2,250.38	.00	99.62	95.8%
11513280	500355 UTILITIES SEWER	3,650	0	3,650	3,094.00	.00	556.00	84.8%
11513280	500356 UTILITIES ELECTRICI	58,256	0	58,256	66,199.52	.00	-7,943.52	113.6%
11513280	500401 VEHICLE GASOLINE	0	0	0	10.14	.00	-10.14	100.0%
11513280	500500 RADIO OPERATION	300	0	300	574.00	.00	-274.00	191.3%
11513280	500501 RADIO MAINTENANCE	100	0	100	.00	.00	100.00	.0%
TOTAL TOWN HALL/TOWN HALL ANNEX		273,946	0	273,946	272,413.54	.00	1,532.14	99.4%
11514000 AIRPORT								
11514000	500100 FULL TIME SALARIES	127,664	0	127,664	95,747.12	.00	31,917.04	75.0%
11514000	500115 OVER TIME SALARIES	9,452	0	9,452	5,749.57	.00	3,702.11	60.8%
11514000	500125 PART TIME SALARIES	8,800	0	8,800	6,085.72	.00	2,714.28	69.2%
11514000	500151 SICK	2,428	0	2,428	5,899.26	.00	-3,470.42	242.9%
11514000	500175 ALLOWANCES	927	0	927	1,013.93	.00	-86.93	109.4%
11514000	500200 NON CONTRACT SERVIC	10,610	0	10,610	7,835.96	.00	2,774.04	73.9%
11514000	500201 CONTRACT SERVICES	15,000	0	15,000	16,600.00	.00	-1,600.00	110.7%
11514000	500205 DUES	150	0	150	239.00	.00	-89.00	159.3%
11514000	500206 EDUCATION	400	0	400	44.20	.00	355.80	11.1%
11514000	500207 TRAVEL	3,200	0	3,200	1,849.59	.00	1,350.41	57.8%
11514000	500209 ADVERTISING	500	0	500	1,959.96	.00	-1,359.96	371.8%
11514000	500210 TRAINING	350	0	350	80.00	.00	270.00	22.9%
11514000	500300 SUPPLIES	4,160	0	4,160	9,950.33	.00	-5,790.33	239.2%
11514000	500301 POSTAGE	250	0	250	142.61	.00	107.39	57.0%
11514000	500302 OFFICE SUPPLIES	100	0	100	154.93	.00	-54.93	154.9%
11514000	500303 PRINTED SUPPLIES	100	0	100	115.00	.00	-15.00	115.0%
11514000	500304 SMALL TOOLS	300	0	300	534.02	.00	-234.02	178.0%
11514000	500305 EQUIPMENT	3,605	0	3,605	15,072.02	.00	-11,467.02	418.1%
11514000	500306 EQUIPMENT MAINTENANC	2,695	0	2,695	5,552.64	.00	-2,857.64	205.0%
11514000	500307 BUILDING MAINTENANC	2,500	0	2,500	979.84	.00	1,521.16	39.2%
11514000	500351 UTILITIES TELEPHONE	1,080	0	1,080	1,465.56	.00	-385.56	135.7%
11514000	500353 UTILITIES PROPANE G	3,000	0	3,000	2,054.77	.00	945.23	68.5%
11514000	500354 UTILITIES WATER	540	0	540	133.31	.00	406.69	24.7%
11514000	500355 UTILITIES SEWER	340	0	340	195.40	.00	144.60	57.5%
11514000	500356 UTILITIES ELECTRICI	13,260	0	13,260	10,863.78	.00	2,396.22	81.9%
11514000	500400 VEHICLE OPERATION	6,180	0	6,180	1,351.82	.00	4,828.18	21.9%
11514000	500401 VEHICLE GASOLINE	1,294	0	1,294	636.26	.00	647.74	49.6%
11514000	500402 VEHICLE DIESEL FUEL	7,650	0	7,650	7,117.17	.00	532.83	93.0%
11514000	500404 VEHICLE MAINTENANCE	2,000	0	2,000	1,921.95	.00	78.05	96.1%
11514000	500500 RADIO OPERATION	700	0	700	783.73	.00	-83.73	112.0%

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ACCOUNTS 1000	FOR: GENERAL FUND	ORIGINAL APPROP	TRANPRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
11514000	500501 RADIO MAINTENANCE	250	0	250	176.70	.00	73.30	70.7%
	TOTAL AIRPORT	229,475	0	229,475	202,202.15	.00	27,272.53	88.1%
12015300 HISTORICAL COMMITTEE								
12015300	500700 HISTORICAL COMMITTEE	10,200	0	10,200	10,200.00	.00	.00	100.0%
	TOTAL HISTORICAL COMMITTEE	10,200	0	10,200	10,200.00	.00	.00	100.0%
12015305 FOURTH OF JULY COMMITTEE								
12015305	500700 FOURTH OF JULY COMM	10,500	0	10,500	9,999.50	.00	501.50	95.2%
	TOTAL FOURTH OF JULY COMMITTEE	10,500	0	10,500	9,999.50	.00	501.50	95.2%
12015315 SEACOAST SHIPYARD								
12015315	500700 SEACOAST SHIPYARD	400	0	400	400.00	.00	.00	100.0%
	TOTAL SEACOAST SHIPYARD	400	0	400	400.00	.00	.00	100.0%
12015320 VETERANS MEMORIAL								
12015320	500700 VETERANS MEMORIAL	6,000	0	6,000	6,000.00	.00	.00	100.0%
	TOTAL VETERANS MEMORIAL	6,000	0	6,000	6,000.00	.00	.00	100.0%
12015325 YCCA/SANFORD TRANSIT								
12015325	500700 YCCA/SANFORD TRANSI	15,294	0	15,294	15,294.00	.00	.00	100.0%
	TOTAL YCCA/SANFORD TRANSIT	15,294	0	15,294	15,294.00	.00	.00	100.0%
12015335 CARING UNLIMITED								
12015335	500700 CARING UNLIMITED	3,000	0	3,000	3,000.00	.00	.00	100.0%
FOR 2009 13								
ACCOUNTS 1000	FOR: GENERAL FUND	ORIGINAL APPROP	TRANPRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
	TOTAL CARING UNLIMITED	3,000	0	3,000	3,000.00	.00	.00	100.0%
12015340 CHILDREN'S CENTER								
12015340	500700 CHILDREN'S CENTER	9,025	0	9,025	9,025.00	.00	.00	100.0%
	TOTAL CHILDREN'S CENTER	9,025	0	9,025	9,025.00	.00	.00	100.0%
12015360 SANFORD FOOD PANTRY								
12015360	500700 SANFORD FOOD PANTRY	4,750	0	4,750	4,750.00	.00	.00	100.0%
	TOTAL SANFORD FOOD PANTRY	4,750	0	4,750	4,750.00	.00	.00	100.0%
12015370 SO. ME. AGENCY ON AGING								
12015370	500700 SO. ME. AGENCY ON A	1,300	0	1,300	1,300.00	.00	.00	100.0%
	TOTAL SO. ME. AGENCY ON AGING	1,300	0	1,300	1,300.00	.00	.00	100.0%
12015375 SO. ME. PARENT AWARENESS								
12015375	500700 SO. ME. PARENT AWAR	1,000	0	1,000	1,000.00	.00	.00	100.0%
	TOTAL SO. ME. PARENT AWARENESS	1,000	0	1,000	1,000.00	.00	.00	100.0%
12015380 TRAPTON SENIOR CITIZEN CENTER								
12015380	500700 TRAPTON SENIOR CITI	9,025	0	9,025	9,025.00	.00	.00	100.0%
	TOTAL TRAPTON SENIOR CITIZEN CENTER	9,025	0	9,025	9,025.00	.00	.00	100.0%
12015385 HOMEHEALTH - VISITING NURSES								
12015385	500700 HOMEHEALTH - VISITI	5,000	0	5,000	5,000.00	.00	.00	100.0%

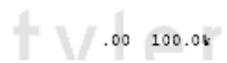
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TOTAL HOMEHEALTH - VISITING NURSES		5,000	0	5,000	5,000.00	.00	.00	100.0%
12015390 CHILD ABUSE PREVENTION COUNCIL								
12015390	500700 CHILD ABUSE PREVENT	1,400	0	1,400	1,400.00	.00	.00	100.0%
TOTAL CHILD ABUSE PREVENTION COUNCIL		1,400	0	1,400	1,400.00	.00	.00	100.0%
12015395 YCCA CORPORATION								
12015395	500700 YCCA CORPORATION	6,318	0	6,318	6,318.00	.00	.00	100.0%
TOTAL YCCA CORPORATION		6,318	0	6,318	6,318.00	.00	.00	100.0%
12015405 LITERACY VOLUNTEERS OF SANFORD								
12015405	500700 LITERACY VOLUNTEERS	18,000	0	18,000	18,000.00	.00	.00	100.0%
TOTAL LITERACY VOLUNTEERS OF SANFORD		18,000	0	18,000	18,000.00	.00	.00	100.0%
12015435 NASSON COMMUNITY CENTER								
12015435	500700 NASSON COMMUNITY CE	5,000	0	5,000	5,000.00	.00	.00	100.0%
TOTAL NASSON COMMUNITY CENTER		5,000	0	5,000	5,000.00	.00	.00	100.0%
12015440 STRATEGIES FOR A STRONGER SANF								
12015440	500700 STRATEGIES FOR A ST	5,000	0	5,000	5,000.00	.00	.00	100.0%
TOTAL STRATEGIES FOR A STRONGER SANF		5,000	0	5,000	5,000.00	.00	.00	100.0%
12015445 BIDDEFORD FREE CLINIC								
12015445	500700 BIDDEFORD FREE CLIN	400	0	400	400.00	.00	.00	100.0%
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ACCOUNTS FOR:	GENERAL FUND	ORIGINAL APPROP	TRANPRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
TOTAL BIDDEFORD FREE CLINIC		400	0	400	400.00	.00	.00	100.0%
12015450 YORK COUNTY FOOD RESCUE								
12015450	500700 YORK COUNTY FOOD RE	2,000	0	2,000	2,000.00	.00	.00	100.0%
TOTAL YORK COUNTY FOOD RESCUE		2,000	0	2,000	2,000.00	.00	.00	100.0%
12516510 GOODALL MEMORIAL LIBRARY								
12516510	500700 GOODALL MEMORIAL LI	410,315	0	410,315	410,315.00	.00	.00	100.0%
TOTAL GOODALL MEMORIAL LIBRARY		410,315	0	410,315	410,315.00	.00	.00	100.0%
12516515 SPRINGVALE PUBLIC LIBRARY								
12516515	500700 SPRINGVALE PUBLIC L	157,736	0	157,736	157,736.00	.00	.00	100.0%
TOTAL SPRINGVALE PUBLIC LIBRARY		157,736	0	157,736	157,736.00	.00	.00	100.0%
12517420 OAKDALE CEMETERY								
12517420	500100 FULL TIME SALARIES	30,900	0	30,900	33,040.84	.00	-2,140.84	106.9%
12517420	500115 OVER TIME SALARIES	0	0	0	35.82	.00	-35.82	100.0%
12517420	500125 PART TIME SALARIES	42,436	0	42,436	21,184.68	.00	21,251.32	49.9%
12517420	500201 CONTRACT SERVICES	375	0	375	125.00	.00	250.00	33.3%
12517420	500208 ADVERTISING	125	0	125	.00	.00	125.00	.0%
12517420	500300 SUPPLIES	4,500	0	4,500	5,685.62	.00	-1,185.62	126.3%
12517420	500301 POSTAGE	40	0	40	.00	.00	40.00	.0%
12517420	500302 OFFICE SUPPLIES	50	0	50	-44.32	.00	94.32	88.6%
12517420	500303 PRINTED SUPPLIES	100	0	100	.00	.00	100.00	.0%
12517420	500304 SMALL TOOLS	200	0	200	16.19	.00	183.81	8.1%
12517420	500305 EQUIPMENT	4,000	0	4,000	.00	.00	4,000.00	.0%
12517420	500306 EQUIPMENT MAINTENANC	1,000	0	1,000	493.43	.00	506.57	49.3%
12517420	500307 BUILDING MAINTENANC	500	0	500	217.66	.00	282.34	43.5%

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12517420	500351 UTILITIES TELEPHONE	500	0	500	564.76	.00	-64.76	113.0%*
12517420	500354 UTILITIES WATER	120	0	120	.00	.00	120.00	.0%
12517420	500355 UTILITIES SEWER	200	0	200	.00	.00	200.00	.0%
12517420	500356 UTILITIES ELECTRICI	360	0	360	175.83	.00	184.17	49.8%
12517420	500400 VEHICLE OPERATION	500	0	500	.00	.00	500.00	.0%
12517420	500401 VEHICLE GASOLINE	1,500	0	1,500	1,137.70	.00	362.30	75.8%
12517420	500402 VEHICLE DIESEL FUEL	300	0	300	311.87	.00	-11.87	104.0%*
12517420	500404 VEHICLE MAINTENANCE	1,000	0	1,000	120.13	.00	879.87	12.0%
TOTAL OAKDALE CEMETERY		88,706	0	88,706	63,065.21	.00	25,640.79	71.1%
12517425 RIVERSIDE CEMETERY								
12517425	500700 RIVERSIDE CEMETERY	39,500	0	39,500	39,500.00	.00	.00	100.0%
TOTAL RIVERSIDE CEMETERY		39,500	0	39,500	39,500.00	.00	.00	100.0%
13000000 DEBT								
13000000	500932 GENERAL OBLIGATION	1,346,938	0	1,346,938	1,341,016.17	.00	5,921.83	99.6%
TOTAL DEBT		1,346,938	0	1,346,938	1,341,016.17	.00	5,921.83	99.6%
13500190 MISCELLANEOUS								
13500190	500933 TIF FINANCING PLAN	0	0	0	291,840.41	.00	-291,840.41	100.0%*
TOTAL MISCELLANEOUS		0	0	0	291,840.41	.00	-291,840.41	100.0%
13500195 MISCELLANEOUS								
13500195	500930 BANK SERVICE CHARGE	0	0	0	1,015.38	.00	-1,015.38	100.0%*
TOTAL MISCELLANEOUS		0	0	0	1,015.38	.00	-1,015.38	100.0%
14000000 RESERVE ACCOUNTS								
14000000	500934 PAYROLL RESERVE	21,668	0	21,668	21,668.00	.00	.00	100.0%
FOR 2009 13								
ACCOUNTS 1000	FOR: GENERAL FUND	ORIGINAL APPROP	TRANSFRS/ ADJUSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
TOTAL RESERVE ACCOUNTS		21,668	0	21,668	21,668.00	.00	.00	100.0%
14500000 COUNTY TAX								
14500000	500925 COUNTY TAX	754,624	0	754,624	754,623.96	.00	.04	100.0%
TOTAL COUNTY TAX		754,624	0	754,624	754,623.96	.00	.04	100.0%



To view the full copy of the Municipal Audit please visit the Town Website at
WWW.SANFORDMAINE.ORG

TOWN OF SANFORD

FINANCIAL STATEMENT PRESENTATION

June 30, 2009

Financial Overview

Presented by:
Hank Farrah

RUNYON KERSTEEN OUELLETTE

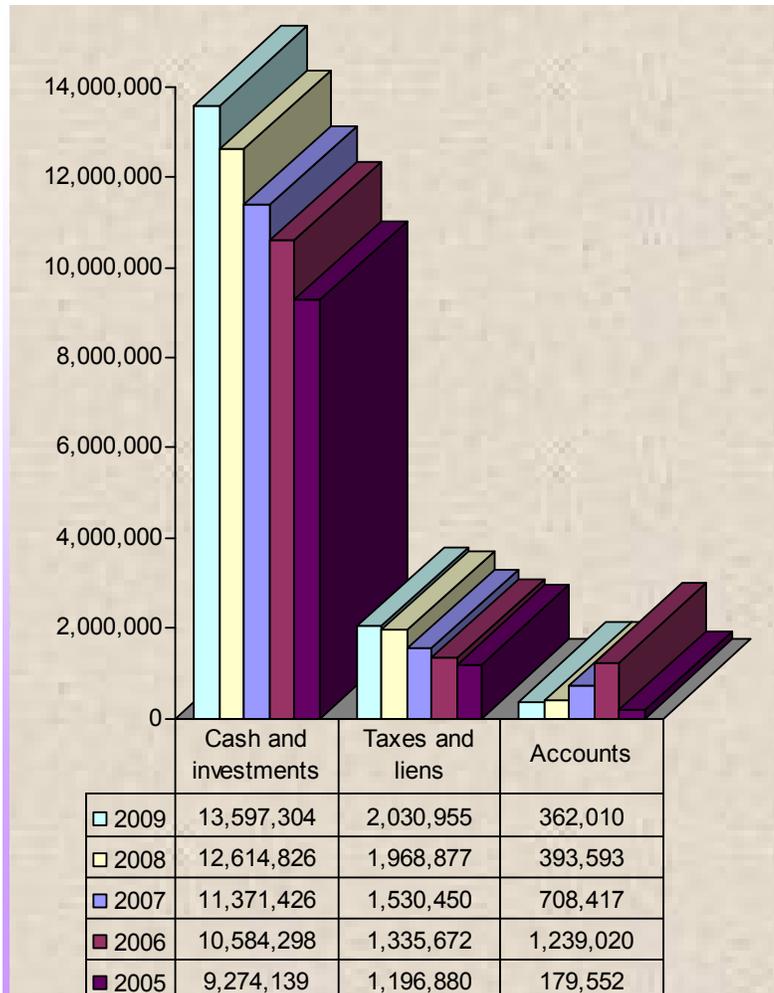
The Town of Sanford completed the financial audit process. The Town has received an unqualified opinion for fiscal year 2009.

Further, the Town had one significant deficiency required to be reported under *Government Auditing Standards* and three findings related to its administration of federal awards.

The remainder of this publication is dedicated to providing you with the financial results for fiscal year 2009 as well as trend information for certain areas.

Key Performance Indicators

General Fund Assets



INSIDE

1. Assets
2. Liabilities And Fund Equity
3. Revenues Table
4. Expenditure Table
5. Fund balance analysis
6. General Fund revenues and expenditures
7. Components of net assets and reconciliation
8. Comparisons to other municipalities

SUMMARY OF SIGNIFICANT CHANGES

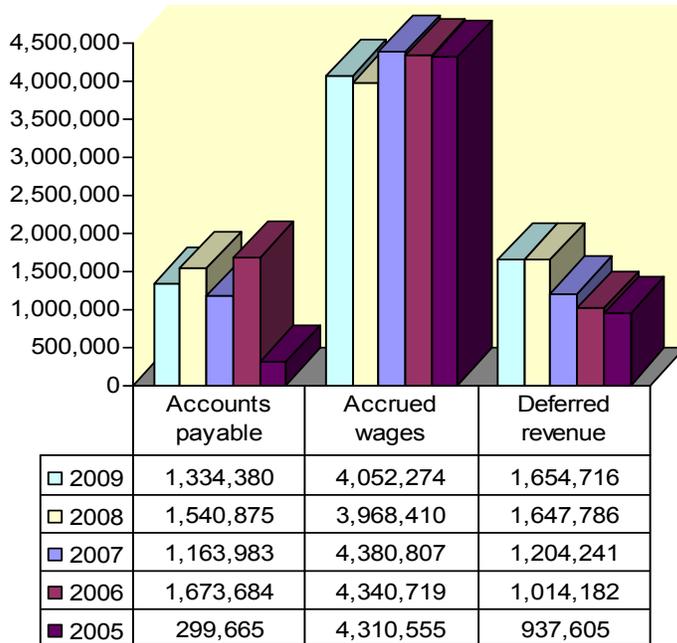
- The increase in cash of nearly \$1 million is mainly attributable to revenues exceeding expenditures during the year. The cash balance is shown net of interfund payables so that it reflects the true General Fund cash position.

Runyon
Kersteen
Ouellette

Town of Sanford

TOWN OF SANFORD

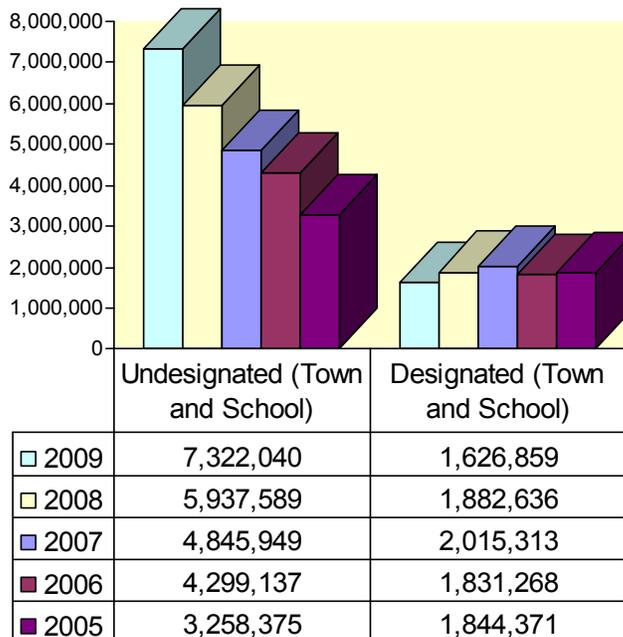
GENERAL FUND LIABILITIES



SUMMARY OF SIGNIFICANT CHANGES

- Changes in accounts payable and accrued liabilities are simply a result of the timing of payments at year end.
- The largest component of accrued wages is teacher summer salaries (\$3,916,817). Teacher summer salaries represent payroll earned prior to June, 30 2009, but paid in July and August of 2009. This amount is not accrued for budgetary purposes.
- Deferred revenue represents taxes still unpaid 60 days after the end of the year. These amounts are not recognized as revenues in the current year.

GENERAL FUND BALANCE



SUMMARY OF SIGNIFICANT CHANGES

- Designated fund balance changes annually based on the status of capital improvements as well as amounts used toward the subsequent year budget. Detail can be seen in the notes to the financial statements (page 29).
- Undesignated fund balance (town and school) has increased by \$1,384,451 as a result of operations. Total fund balance increased by \$1,128,674. Undesignated fund balance is 13.2% of general fund budget at 6/30/09. RKO typically recommends approximately 8-16% of budget or one to two month's expenditures.

TOWN OF SANFORD

GENERAL FUND REVENUES

	<i>Budget</i>	<i>Actual</i>	<i>Variance</i>
<i>Taxes</i>	26,690,122	26,606,993	(83,129)
<i>Licenses, permits and fees</i>	1,275,198	1,323,701	48,503
<i>Intergovernmental</i>	25,273,607	26,061,740	788,133
<i>Investment income</i>	300,000	346,191	46,191
<i>Other</i>	139,148	298,839	159,691
<i>Total revenue</i>	53,678,075	54,637,464	959,389
<i>Budgeted use of fund balance</i>	1,747,081	-	(1,747,081)
<i>Total revenue and other sources</i>	55,425,156	54,637,464	(787,692)

SUMMARY OF SIGNIFICANT VARIANCES

- Intergovernmental revenues came in over budget due to receiving more education revenues than anticipated.
- Other revenues had a positive variance due to the employee benefit receipts and the sale of surplus property.

TOWN OF SANFORD

GENERAL FUND EXPENDITURES

	<i>Budget</i>	<i>Actual</i>	<i>Variance</i>
<i>General government</i>	4,731,810	4,800,054	(68,244)
<i>Public services</i>	1,891,690	1,819,678	72,012
<i>Public safety</i>	7,001,317	6,972,460	28,857
<i>Public works</i>	3,939,453	3,984,407	(44,954)
<i>County tax</i>	754,624	754,624	-
<i>Education</i>	33,611,877	32,517,873	1,094,004
<i>Other</i>	465,336	314,523	150,813
<i>Capital improvement</i>	1,682,111	956,286	725,825
<i>Debt service</i>	1,346,938	1,341,016	5,922
<i>Total expenditures</i>	55,425,156	53,460,921	1,964,235

SUMMARY OF SIGNIFICANT VARIANCES

- Detail for departmental expenditures can be seen starting on pages 39-41 of the financial statements
- The favorable variance in capital improvements has been carried forward for ongoing projects as designated fund balance.
- The budgeted overlay of \$190,096 is located in other.
- Education was under budget due to salary and benefit savings, as well as a freeze being put on non-essential expenditures.

TOWN OF SANFORD

Change in Total Fund Balance

	<u>2009</u>
Change in fund balance:	
Favorable revenue variance	959,389
Favorable expenditure variance	1,964,235
Use of prior year designated balances	(612,081)
Use of prior year Town undesignated balance	(650,000)
Budgeted use of school surplus	(485,000)
Increase in teacher summer salaries	(47,869)
Total change in fund balance	1,128,674
Fund balance 7/1/08	7,542,469
Fund balance 6/30/09	8,671,143

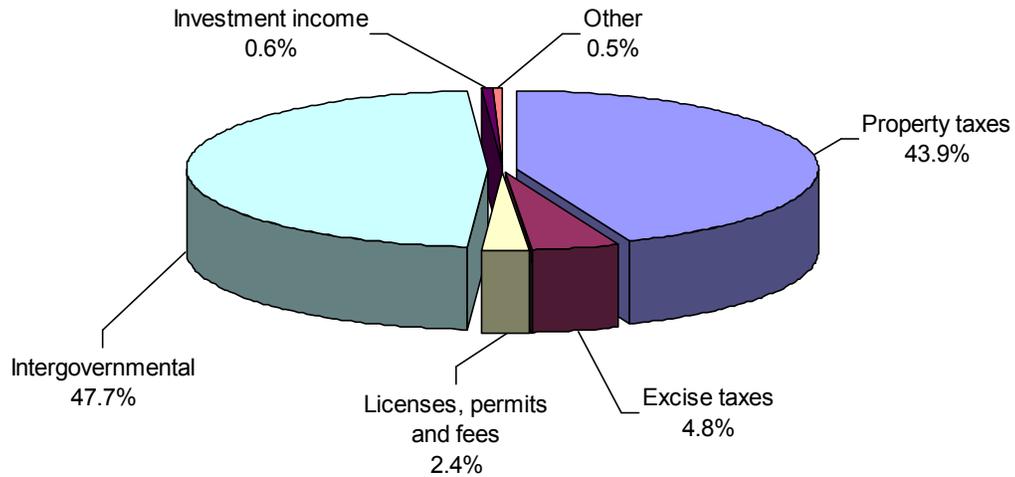
Fund balance comparison

	<u>2009</u>	<u>2008</u>
Fund balance:		
Unreserved:		
Designated - subsequent year (Town)	650,000	650,000
Designated - capital plan	725,825	612,081
Designated - School Department	225,000	585,000
Designated - Adult Education	26,034	35,555
Undesignated - School Department	(417,220)	(1,923,172)
Undesignated - Town	7,739,260	7,860,761
Total fund balance	8,948,899	7,820,225

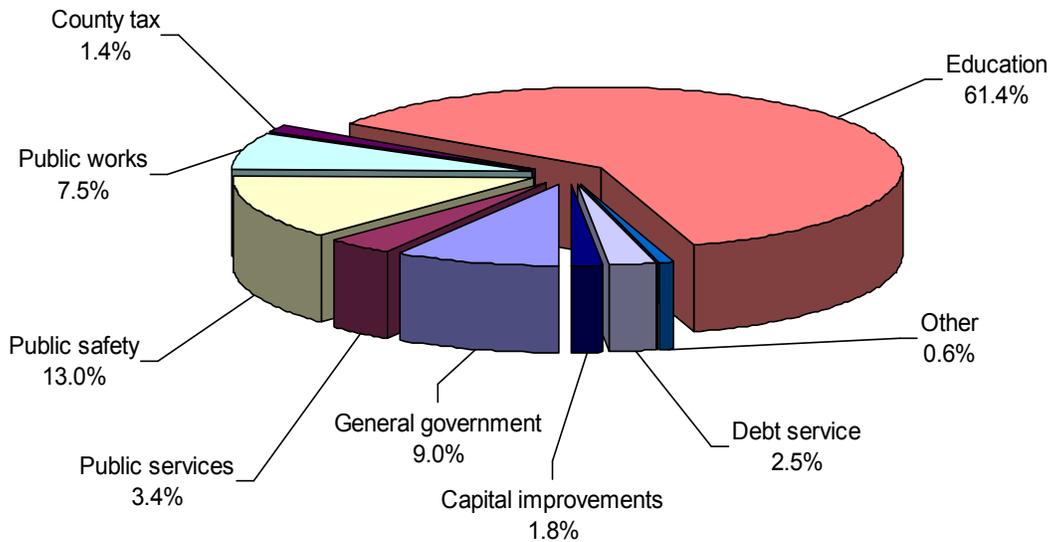
TOWN OF SANFORD

2009 REVENUES AND EXPENDITURES – GENERAL FUND

Revenues

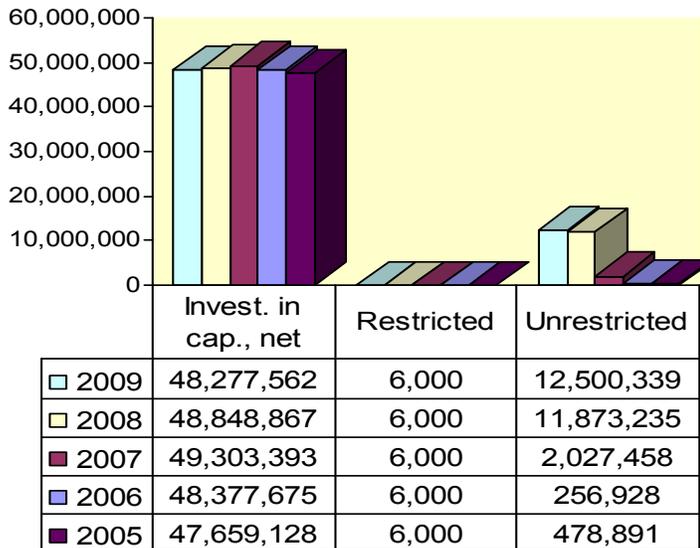


Expenditures



TOWN OF SANFORD

COMPONENTS OF NET ASSETS



SIGNIFICANT RECONCILING ENTITY-WIDE ADJUSTMENTS

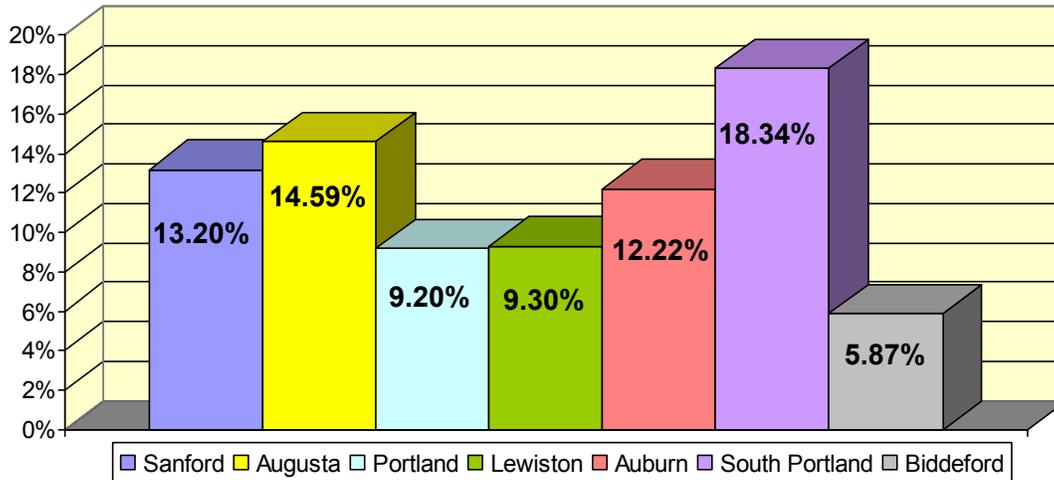
- Recording capital assets net of accumulated depreciation
- Eliminating interfund balances.
- Eliminating deferred revenue.
- Recording long-term debt, capital leases and accrued vacation/sick.

GOVERNMENTAL FUNDS NET ASSET - RECONCILIATION

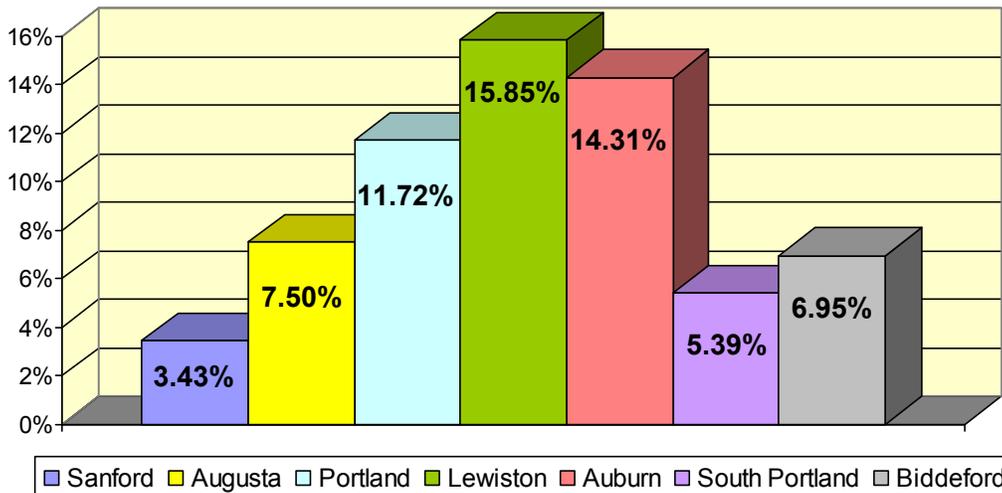
Fund Balance Governmental Funds (Statement 3)	15,027,493
<i>Amounts reported for governmental activities in the statement of net assets are different because:</i>	
Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds.	53,894,310
Other long-term assets are not available to pay current period expenditures and, therefore, are deferred in the funds.	1,654,716
Long-term liabilities, including bonds payable, are not due and payable in the current period, and therefore, are not reported in the funds.	(9,792,618)
Net assets of governmental activities (Statement 1)	60,783,901

TOWN OF SANFORD

UNDESIGNATED FUND BALANCE AS A % OF BUDGET COMPARED TO OTHER CITIES



DEBT SERVICE AS A % OF BUDGET COMPARED TO OTHER CITIES



TOWN OF SANFORD

FINAL WORDS

This presentation is intended as a tool to assist the Town Council and management in understanding its financial operating results. The information contained in this publication should be read in conjunction with the audited financial statements and related disclosures and should not be used for any other purposes without the expressed consent of

RUNYON KERSTEEN OUELLETTE

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ANNUAL TOWN REPORT

2008



2009

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Councilor Anne Marie Mastraccio
Sherry Lord

Special Thanks:
Dan Martineau, IS Department

