

Annual Town Report
Prepared for the Citizens of



2010-2011

*~This Annual Town Report is Dedicated to~
Gilles E. Auger*



The son of French-Canadian immigrants, Gil has served the Town of Sanford for more than 50 years. First elected a town meeting member in 1963 while teaching French at Sanford High School, Gil helped SHS become the first accredited school in Maine. He then became Professor of French at Nasson College and was also elected a Trustee of the Sanford Sewage District. There he oversaw the upgrading of Sanford's waste-water treatment plant to become the most state-of-the-art in the country.



In 1974, Gil was appointed to Sanford's Board of Registration and was made chair in 1978. He became Registrar of Voters in 1981, a position he held until his retirement in 2007. In that time, Gil registered tens of thousands of voters and was an invaluable source of information as he could easily recall not only those he had registered, but their brothers, sisters, parents and grandparents. Voter education and outreach were very important to Gil as he personally registered more than 2,000 young

people. In 2003, the Maine Secretary of State presented him with the Lorraine Fleury Award, Maine's highest distinction for contributions to the election process for the many accomplishments during his 43 years of service. Many people do not realize that while many registrars discarded old registration forms, Gil painstakingly filed all of them in the Springvale Public Library on his own time, creating one of the most invaluable genealogical records in the town.

When Sanford needed to upgrade to the new Enhanced-911 system, Gil was instrumental by locating the position of every residence and driveway in town with global positioning equipment, resulting in faster response times for emergency services.

Gil also served as Town Meeting Moderator for 20 years (1970-1979, 1994-2003) and was the last elected to that post. He then became a founding member of the Sanford-Springvale Historical Society, spending countless hours helping visitors and creating the most complete photographic collection of residences in the town's history, documenting every home built between the 1700s through 1910.



In 2011, Gil and his wife Claire brought further honor to the town by becoming just the second and third inductees from York County in the Franco-American Hall of Fame.

The Town of Sanford is forever grateful for Gil's immense institutional knowledge he has so willingly shared, his selfless dedication and incalculable contributions.



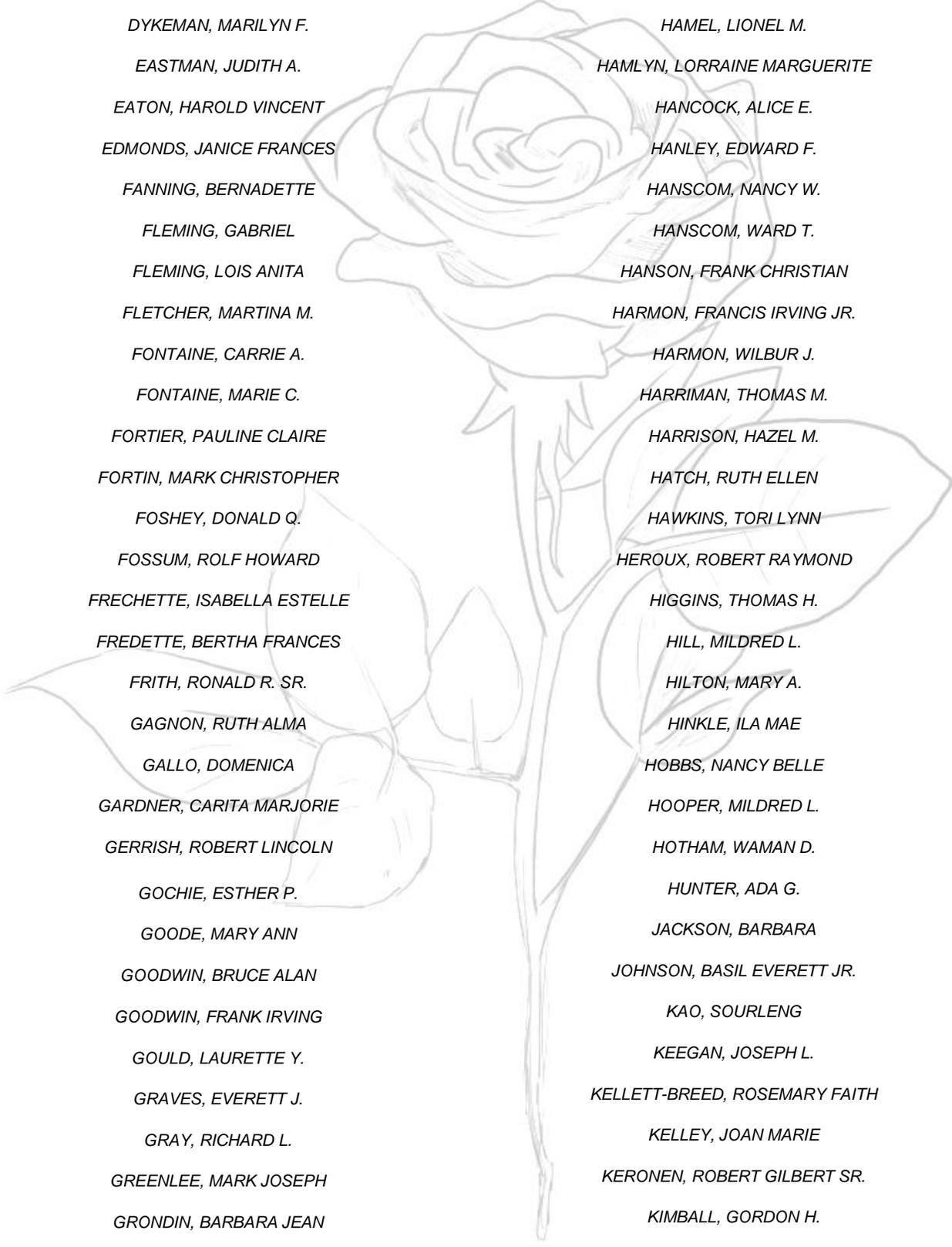
~Thank You ~

**Town of Sanford / Village of Springvale
Annual Town Report**

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In memoriam of those who passed in 2011 ~ Sanford / Springvale



<i>DUROCHER, FAYE IDELLA</i>	<i>HALL, LOIS E.</i>
<i>DYER, VINCENT F.</i>	<i>HALL, WILBUR S.</i>
<i>DYKEMAN, MARILYN F.</i>	<i>HAMEL, LIONEL M.</i>
<i>EASTMAN, JUDITH A.</i>	<i>HAMLYN, LORRAINE MARGUERITE</i>
<i>EATON, HAROLD VINCENT</i>	<i>HANCOCK, ALICE E.</i>
<i>EDMONDS, JANICE FRANCES</i>	<i>HANLEY, EDWARD F.</i>
<i>FANNING, BERNADETTE</i>	<i>HANSCOM, NANCY W.</i>
<i>FLEMING, GABRIEL</i>	<i>HANSCOM, WARD T.</i>
<i>FLEMING, LOIS ANITA</i>	<i>HANSON, FRANK CHRISTIAN</i>
<i>FLETCHER, MARTINA M.</i>	<i>HARMON, FRANCIS IRVING JR.</i>
<i>FONTAINE, CARRIE A.</i>	<i>HARMON, WILBUR J.</i>
<i>FONTAINE, MARIE C.</i>	<i>HARRIMAN, THOMAS M.</i>
<i>FORTIER, PAULINE CLAIRE</i>	<i>HARRISON, HAZEL M.</i>
<i>FORTIN, MARK CHRISTOPHER</i>	<i>HATCH, RUTH ELLEN</i>
<i>FOSHEY, DONALD Q.</i>	<i>HAWKINS, TORI LYNN</i>
<i>FOSSUM, ROLF HOWARD</i>	<i>HEROUX, ROBERT RAYMOND</i>
<i>FRECHETTE, ISABELLA ESTELLE</i>	<i>HIGGINS, THOMAS H.</i>
<i>FREDETTE, BERTHA FRANCES</i>	<i>HILL, MILDRED L.</i>
<i>FRITH, RONALD R. SR.</i>	<i>HILTON, MARY A.</i>
<i>GAGNON, RUTH ALMA</i>	<i>HINKLE, ILA MAE</i>
<i>GALLO, DOMENICA</i>	<i>HOBBS, NANCY BELLE</i>
<i>GARDNER, CARITA MARJORIE</i>	<i>HOOPER, MILDRED L.</i>
<i>GERRISH, ROBERT LINCOLN</i>	<i>HOTHAM, WAMAN D.</i>
<i>GOCHIE, ESTHER P.</i>	<i>HUNTER, ADA G.</i>
<i>GOODE, MARY ANN</i>	<i>JACKSON, BARBARA</i>
<i>GOODWIN, BRUCE ALAN</i>	<i>JOHNSON, BASIL EVERETT JR.</i>
<i>GOODWIN, FRANK IRVING</i>	<i>KAO, SOURLENG</i>
<i>GOULD, LAURETTE Y.</i>	<i>KEEGAN, JOSEPH L.</i>
<i>GRAVES, EVERETT J.</i>	<i>KELLETT-BREED, ROSEMARY FAITH</i>
<i>GRAY, RICHARD L.</i>	<i>KELLEY, JOAN MARIE</i>
<i>GREENLEE, MARK JOSEPH</i>	<i>KERONEN, ROBERT GILBERT SR.</i>
<i>GRONDIN, BARBARA JEAN</i>	<i>KIMBALL, GORDON H.</i>
<i>HALL, FRANKLIN R.</i>	<i>KIMBALL, STEVEN ALVA</i>
<i>HALL, GENEVA R.</i>	<i>KIRTLEY, JAMES ROBERT</i>

In memoriam of those who passed in 2011 ~ Sanford / Springvale



KNOX, CRESTON E.
KORAN, ANNE E.
KORSUNOV, ALEXANDER F.
KOWALSKI, MARY ADELE
LABBE, ANITA F.
LAFLAMME, THERESA P.
LAHEY, JOHN R.
LAHUE, ANNE M.
LANDRY, ANDREW WILLIAM
LANDRY, ARLINE ESTHER
LAPHAM, EMMA L.
LAVALLEY, ANNE E.
LAWRENCE, ROGER CLIFTON SR.
LEGERE, LEON P.
LEONARD, ELEANOR JUNE
LERICHE, EVELYN GLENDA
LEVESQUE, RAYMOND JOSEPH
L'HEUREUX, EDWARD M.
LIBBEY, BRYCE O.
LIBBY, WANDA
LONG, MICHAEL JR.
LUNSER, WILLIAM LEO
MACLEAN, DEBRA I.
MACLELLAN, ROBERT SEAVEY
MANN, GEORGE E.
MARGOLIS, BERNARD
MARSHMAN, JOHN C.
MARTEL, JOSEPH L.
MATARESE, ALFRED J.
MAY, LAURA M.
MCDOWELL, MIGNONNE J.
MCLAUGHLIN, FREDERICK ARTHUR
MEADER, SHARON LINDA
MERCHANT, HARRY DOUGLAS
MOORE, EVELYN E.
MOQUIN, JOHN THOMAS
MORGAN, MAVIS E.
MORIN, CONRAD UBALD
MORIN, LEO J.
MORISSETTE, CECILE T.
MORLEY, GLENN THOMAS SR.
MOULTON, ELEANOR LAVOIE
MULVEY, WILLIAM JOSEPH JR
MURRAY, ANNA MARIE
MUTTY, EMELA M.
NEWHALL, BRUCE WAYNE
NOEL, FERN D.
O'CLAIR, JEANETTE ELAINE
ORR, SANDRA M.
PACKARD, DOUGLAS S.
PAGE, SPENCER RICHARD
PALMER, SHEILA HAYES
PARENT, JOHN M.
PARKER, JOHN R.
PARSONS, LEONA IRENE
PEARSALL, IRIS
PELLETIER, DANIEL PAUL
PEPIN, LYNN CHASE
PERKINS-ST. ONGE, HEIDI L.
PERRY, ROBERT EDWARD
PLANTE, GERALDA P.
POPE, BERNADETTE A.
POPE, MADELINE CORMIER
POWELL, WAYNE A.
RAND, EULAH S.
RAND, RONALD DAVID
RANDALL, ALBERT F JR.
RANKIN, HELEN IRENE

In memoriam of those who passed in 2011 ~ Sanford / Springvale

REEVES, GRACE MARIE

THOMAS, BETTY L.

RICKER, DOROTHY EVELYN

TREMBLAY, LILLIAN E.

RICKER, GERARD C.

TURGEON, RITA THERESA

RICKER, WAYNE RANDOLPH

TYLER, BRENDA J.

RIDLEY, CATHERINE VIRGINIA

VACHON, ROSE M.

RIDLEY, RUSSELL J.

VALLEY, LAURIANE POULIN

ROBICHAUD, REJEANNE A.

VEILLEUX, MAURICE ALBERT

ROBICHAUD-RANDALL, LOGAN THOMAS

VERRILL, VIRGINIA HAZEL

ROBILLARD, JAMES FRANCIS

VINCE, HAZEL R.

ROBITAILLE, MARILYNN G.

WADSWORTH, MABLE ELIZBETH

ROY, JOSEPH R.

WAITT, ROBERT J.

ROY, LAVAUGHN M.

WALKER, ELSIE MAY

ROY, ROSALIE ANN

WASHINGTON, BERTHA S.

SAMUELL, JOSEPH MILLER

WATERHOUSE, EVELYN A.

SANBORN, VICTOR L.

WATSON, SHERI A.

SANDERS, JAMES M. JR.

WELCH, MICHAEL FRANCIS

SCHEIBA, GISELE ANITA

WENTWORTH, KENNETH M.

SCHULTZ, ELAINE MARIE

WESTCOTT, MELVIN HASKELL

SHAW, RAYMOND H.

WEYLAND, GORDON CYRIL

SIMMONS, SYDNEY S.

WHITE, WILLIAM E. SR.

SMART, ROBERT E.

WILLIAMS, ROBERT OWEN

SMITH, ROBERT EDWARD

WILSON, ROBERT M.

STANLEY, ROLAND E.

WOODMAN, ALBERT S.

STEIN, BERNICE ADELINE

WORCESTER, MATTHEW S.

STEVENS, MORRIS H. JR.

YOUNG, JOSEPH STEPHEN

STOCKER, VIRGINIA LEE

YOUNG, ZILPHA MAY

STRAFFIN, DEBORAH L.

ZARINFAR, DEBORAH FAITH GROSS

STULTS, MARY ELIZABETH

SWARTZ, WARREN

SYLVESTRE, DONALD W.

TALBOT, EDGAR ARMAND JR.

TARBOX, JAMES W.

TAYLOR, DOROTHY G.

TERRELL, MARIAN MACNISH



OLYMPIA J. SNOWE
MAINE

154 RUSSELL SENATE OFFICE BUILDING
(202) 224-5344

Web Site: <http://snowe.senate.gov>
DEPUTY WHIP

United States Senate

WASHINGTON, DC 20510-1903

May 2, 2011

COMMITTEES:
COMMERCE, SCIENCE, AND
TRANSPORTATION

OCEANS, ATMOSPHERE, FISHERIES AND
COAST GUARD SUBCOMMITTEE

FINANCE

INTELLIGENCE

RANKING MEMBER, SMALL BUSINESS

Dear Friends:

Thank you for the opportunity to offer my best wishes and warmest greetings to the people of the Town of Sanford. With the New Year upon us, many of us have no doubt made resolutions that we will be striving to keep. For my part, I have renewed my pledge to tirelessly serve you as your Senior Senator in the United States Senate and to do so always with our great state of Maine at the forefront of every issue I consider and decision I make.

Undeniably, our economy remains the foremost challenge facing us today. We are confronted by an economic crisis that has already lasted for more than three years. There is still much to be done, with some Maine counties still experiencing an unemployment rate over 9 percent. The climate of economic uncertainty created by myriad new federal health care mandates and tax increases has created additional obstacles for our nation's small businesses and resulted in a consistently high unemployment rate. As Ranking Member of the Senate's Small Business Committee, it is unfortunate that several actions for which I have advocated that could have immediate and measurable effects on job creation nationwide have not been put into action.

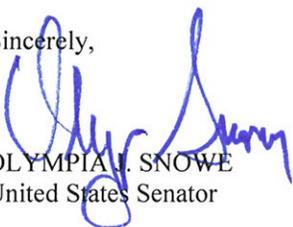
At this very moment our nation's primary job creators – small businesses – are wrestling with the onerous reporting requirements that will force employers to file '1099' statements on all transactions over \$600. I will continue to fight alongside my colleagues from both sides of the aisle for decisive policies that simultaneously thwart tax increases and repeal the policies that devastate potential for job growth in the economy so that our nation's small businesses have an opportunity to expand, thrive, and put Mainers and all Americans back to work.

The world is moving ahead with action on innovative technologies and it is past time that we set a new course for how we think about energy. Energy efficiency has emerged as one of the most effective and expeditious initiatives that can be taken to preserve valuable resources for producers and consumers. I believe we can build upon the success of past tax credits with critical energy efficiency tax incentives, which will spark innovation in our building and industrial sector and afford our constituents and businesses financial incentives to simultaneously reduce energy bills and invest in our economy. This is why I introduced and will work to pass a comprehensive package of advanced energy tax incentives that will create thousands of clean-energy and manufacturing jobs and increase U.S. energy security. And, of course, we remember today – and every day – the extraordinary contributions and courage of our brave men and women in uniform in Iraq, Afghanistan, and around the world who are the faces of the world's finest defense force.

Again, you may be assured I will continue to work tirelessly on behalf of the people of Maine and America and – in so doing – I deeply appreciate the input of all those who share with me their insights, concerns, and opinions. I encourage you to visit my Senate website www.snowe.senate.gov for additional details on my efforts, to obtain helpful government information, and to share any concerns or legislative input you may have. You can also find links there to follow me on Twitter and Facebook, as well as signing up for my email newsletter and checking out videos on my YouTube page.

You may also visit with members of my staff at my Regional Office located at 227 Main Street in Biddeford or by calling 282-4144 or toll-free in Maine at 1-800-432-1599.

Sincerely,



OLYMPIA J. SNOWE
United States Senator

Twitter: @SenatorSnowe

Youtube: www.youtube.com/SenatorOlympiaSnowe

Facebook: www.facebook.com/SenatorSnowe

AUBURN
TWO GREAT FALLS PLAZA
SUITE 7B
AUBURN, ME 04210
(207) 786-2451

AUGUSTA
40 WESTERN AVENUE, SUITE 408C
AUGUSTA, ME 04330
(207) 622-8292

BANGOR
202 HARLOW STREET, SUITE 214
BANGOR, ME 04401
(207) 945-0432

BIDDEFORD
227 MAIN STREET
BIDDEFORD, ME 04005
(207) 282-4144

PORTLAND
3 CANAL PLAZA, SUITE 601
PORTLAND, ME 04101
(207) 874-0883
MAINE RELAY SERVICE
TDD 1-955-3323

PRESQUE ISLE
169 ACADEMY STREET, SUITE 3
PRESQUE ISLE, ME 04769
(207) 764-5124

IN MAINE CALL TOLL-FREE 1-800-432-1599

PRINTED ON RECYCLED PAPER



Annual Report to Sanford/Springvale
A Message from Senator Jonathan T. E. Courtney

January 2012

Dear Friends and Neighbors:

I am grateful for the trust you have placed in me to work for the citizens of our region. Representing your interests the past four terms in the Maine Senate have been truly rewarding and an experience that I will never regret. Thank you for allowing me the opportunity to be your voice in Augusta.

Last year when my colleagues elected me Majority Leader, we promised to move Maine in a new direction and to make our state more prosperous and affordable to all Mainers. Lawmakers faced dire budget projections of a billion dollar shortfall. Many doubted we could attain anything substantive with the obstacles before us. Instead of looking at quick fix solutions to the problems before us, we met our challenges head on by rolling up our sleeves and working together. Over the months that ensued, the Legislature approved a number of significant reform measures to our health insurance market, tax policies, and state regulations.

Looking back at the results of the First Regular Session, I believe legislators made significant strides in addressing Maine's most pressing needs during extremely difficult times. We did so while avoiding a government shutdown and the polarizing situations that occurred in other states. Leadership made the decision early on in the session that we would insist on a two-thirds budget and we would create a culture of inclusion, respect and consensus. We increased state funding to local schools by \$65 million, brought solvency to the retiree pension system, insisted on more transparency and accountability at the Maine Turnpike Authority, and paid back our local hospitals millions of dollars that had been owed to them for years. We worked hard to deliver the changes we promised, and we succeeded. Through these changes, we will create more opportunities to attract job creators to Maine so that all Mainers will have the opportunity to prosper.

Though important progress has been made, lawmakers have a great deal of work ahead of them when they return to Augusta in January. The most daunting task will be addressing a staggering \$120 million shortfall within the Department of Health and Human Services and its MaineCare program. In terms of all spending, MaineCare accounts for 32 percent of the state budget and enrollment is expected to grow at more than three times the rate of our revenues over the next four years. Difficult structural changes to the MaineCare program must be made soon; but I am confident that if we continue to work together as we did last year, we can return MaineCare back to a sustainable and quality system that protects Maine's most at-risk citizens.

Again, thank you for entrusting me to represent you in Augusta. Please feel free to contact me if you ever need my help in navigating the state bureaucracy. I can be reached in Augusta at 287-1505 or by e-mail at joncourtney@metrocast.net.

Sincerely,


Jonathan T. E. Courtney



CONGRESS OF THE UNITED STATES
HOUSE OF REPRESENTATIVES

CONGRESSWOMAN
CHELLIE PINGREE

1ST DISTRICT
MAINE

Dear Friend,

I hope this letter finds you and your family well. It continues to be an honor to represent you, and I wanted to take a moment to share with you some the work I've done in Washington and Maine over the last year.

As you know, times are not easy. The country still struggles to recover from the recession, which is why I'm so frustrated Congress has not been serious about job creation. Voters elected us to Congress with the highest priority of getting the country back to work. While we should have been voting on jobs legislation, we have ended up debating anything but.

I am proud, though, to have worked on my own piece of jobs legislation in 2011. Local food is a growing part of Maine's economy and has helped revitalize a traditional staple of our communities—the family farm. We have seen incredible increases in CSA farm shares, farmers markets, and acres in cultivation.

But outdated federal policy hasn't done enough to support this bright spot, and often hinders it. I've introduced the Local Farms, Food, and Jobs Act to bring local farmers the resources they need to continue growing. If passed, it means investments in our regional food infrastructure, help for local schools to buy food produced in their communities, and giving more and more people affordable access to local food.

Another piece of legislation I introduced in 2011 would help service members who are victims of military sexual assault. This has become an alarming problem as thousands of women—and men—report being sexually assaulted while serving. I've listened to many of them who are from Maine. My legislation would ease the restrictions they currently face to get disability benefits from the VA.

As a member of the House Armed Services Committee, I've been able to work on several polices that affect our military personnel. It also means that I've kept close watch on our operations overseas. In 2011, we saw some good news on this front. First, we finally found and killed Osama bin Laden. The second came with the official end to the war in Iraq.

I am so glad that the Mainers who have served there will be able to return home. But we can't forget the nearly 4,500 soldiers we lost in Iraq—24 of them from Maine—nor the men and women who continue to serve in Afghanistan. I hope we can start to bring them home in 2012.

My thoughts now are also with the many Maine families who can't afford to heat their homes. I'm disappointed to see deep cuts in LIHEAP, a program thousands of Mainers rely on. I've introduced legislation to restore the funding and I will keep fighting to get Mainers the support they need.

I wish you and your families the best—it's a privilege to serve you. If there is anything I can do, please don't hesitate to contact me at (207) 774-5019 or www.pingree.house.gov.

Hope to see you in Maine soon,

Chellie Pingree
Member of Congress



HOUSE OF REPRESENTATIVES

2 STATE HOUSE STATION
AUGUSTA, MAINE 04333-0002
(207) 287-1400
TTY: (207) 287-4469

Andrea Boland

22 Kent Street
Sanford, ME 04073
Residence: (207) 324-4459
Cell Phone: (207) 432-7893
sixwings@metrocast.net

MESSAGE TO THE CITIZENS OF SANFORD

Dear Neighbors:

We know reports are showing improvements in our economy, but most Maine people are not feeling it in a meaningful enough way. We need investment in jobs and workers, which I hope will result from proposed bonds for roads and other infrastructure, schools, and development. We need balance and we need to hang on to our faith in our guiding lights and in the principles that have always made Maine strong -- working hard, seizing, creating, and exploring opportunities where we find them, and caring for each other -- in a way that honors the integrity and humanity of each and every Maine person and community, and the great State of Maine.

In Augusta, a carefully negotiated budget to mitigate as much serious pain as possible received overwhelming acceptance by the legislature, as reasonable in its compromises, given our presently trying times. The Governor's line-item veto of supports to towns and cities for general assistance, and Republican legislators' support of it, was a change that later shifted additional costs to local budgets, which I regret. Sadly, we also learned that a management failure in the Department of Health and Human Services led to unnecessary cuts to thousands of people in need, payments to people who didn't qualify, and untruthful reporting to the Appropriations Committee. An investigation by the Government Oversight Committee is under way.

I continue to work hard to avoid harm from electromagnetic threats to our safety, and to promote nutritional health and supplementation. I received the National Health Freedom Hero Award for 2011 from the National Health Federation for my work on these issues. I am happy to report that: (1) it is now widely understood that it is important to use cell phones with great care, especially for children and young adults --which all started here in Maine; (2) that, with bi-partisan support, and extremely effective citizen advocates, Maine is the first state to allow opt-outs from smart meters; and (3) nutritional wellness is now a major focus of our state health policy. I am currently working to have utilities install protections on our electric grid from major long-term disruptions, especially while CMP constructs its new \$1.4 billion expansion.

As the lead Democrat of the State and Local Government Committee, and a member of the Government Oversight Committee, I can tell you we are working hard. As your representative, I thank you for the pleasure and honor of serving you, and welcome your questions and ideas.

Sincerely,

A handwritten signature in cursive script that reads "Andrea".

Andrea Boland



**MESSAGE TO THE
CITIZENS OF SANFORD**

February 2012

Dear Friends and Neighbors:

It continues to be an honor to serve the residents of Sanford as your State Representative in Augusta. This will be my last year serving in the House of Representatives due to term limits and I will be working hard on your behalf in the second regular session of the 125th Legislature.

As the Democratic House lead on the Labor, Commerce, Research and Economic Development Committee I have been able to speak for our community about the importance of improving the business climate in Maine to help small businesses succeed. Small businesses are the key to improving Maine's economy and they make up the overwhelming majority of businesses in Maine.

The largest employers in York County depend on having high skilled workers, such as Precision Machinists. There is a great demand for these skills which is why I am supporting legislation that if passed, would establish a Precision Tool program at York Community College.

In the first regular session balancing the budget was our greatest challenge and it is continues prove even more challenging. I am working with my colleagues so that the budget does not raise costs but instead will invest in Maine's future, protect our elderly and vulnerable and deliver services effectively and efficiently. I believe that by focusing on priorities that are based on fundamental Maine values, common sense and sound investment we will be able to move Maine forward.

Please feel free to contact me to with any questions or concerns or if you need assistance with state services. I can be reached at home at 324-5964 or at the State House in Augusta at 1-800-423-2900.

Sincerely,

A handwritten signature in black ink that reads "John L. Tuttle". The signature is written in a cursive style.

John Tuttle
State Representative

HOUSE OF REPRESENTATIVES
2 STATE HOUSE STATION
AUGUSTA, MAINE 04333-0002
(207) 287-1440
TTY: (207) 287-4469

Joan M. Nass
P.O. Box 174
Acton, ME 04001
Residence: (207) 477-2607
RepJoan.Nass@legislature.maine.gov

February 2012

Dear Friends and Neighbors,

It has been an honor to serve the Town of Sanford in the Maine State Legislature. For the past seven years, I have worked to represent you in a transparent and accessible way, and I will continue to do so in the Second Regular Session of the 125th Legislature.

I have the opportunity to serve as the Co-Chair of the Judiciary Committee, which has jurisdiction over such things including, but no limited to, adoption and family legal services, civil rights and criminal procedure. I was also appointed to the Joint Standing Committee on Environment and Natural Resources which has jurisdiction over air and water quality, open spaces, shoreland zoning and other aspects of environmental policy.

As the Second Regular Session progresses, I encourage you to visit the Legislature's website at <http://maine.gov/legis/> for up-to-date bill status information, public hearing dates, roll call votes on legislation and links to live video and audio broadcasts. Our representative form of government works best when we all get involved.

Please call me anytime at 477-2607 or email at RepJoan.Nass@legislature.maine.gov to keep me updated with your questions and concerns. If you would like to be added to my email newsletter list you can do so by emailing me directly with your request.

I would like to thank each and every one of you for offering your support over the last seven years. It has been an absolute honor and a privilege to represent you in Augusta.

Respectfully,



Joan Nass
State Representative



STATE OF MAINE
 HOUSE OF REPRESENTATIVES
 CLERK'S OFFICE
 2 State House Station
 Augusta, Maine 04333-0002

Heather J.R. Priest
 Clerk of the House

TO: Town of Sanford
 Municipal Officers
 Editor, Annual Report

FROM: Heather J.R. Priest *Heather J.R. Priest*
 Clerk of the House

DATE: December 2010

Many municipal annual reports include the category of "Representative to Legislature" at the conclusion of the listing of Municipal Officers.

In the belief you may want to aid citizens to more readily contact their House member, we are hopeful that you will include the following information in the Municipal Officers section:

Representative to the Legislature

(term exp. Wednesday, December 5, 2012)

District: 142

State Representative: Andrea M. Boland
 Home Address: 22 Kent Street, Sanford, ME 04073
 Residence: (207) 324-4459 Business: (207) 324-4459
 Fax: (207) 324-1627 Cell Phone: (207) 432-7893
 E-Mail: sixwings@metrocast.net
 State House E-Mail: RepAndrea.Boland@legislature.maine.gov

District: 143

State Representative: John L. Tuttle, Jr.
 Home Address: 176 Cottage Street, Sanford, ME 04073
 Residence: (207) 324-5964 Business: (207) 772-4459
 Fax: (207) 324-9122 Cell Phone: (207) 838-3013
 State House E-Mail: RepJohn.Tuttle@legislature.maine.gov

District: 144

State Representative: Joan M. Nass
 Home Address: P. O. Box 174, Acton, ME 04001
 Residence: (207) 477-2607 Business: (207) 477-2607
 State House E-Mail: RepJoan.Nass@legislature.maine.gov

Capitol Address: House of Representatives Telephone: (207) 287-1400 (Voice)
 2 State House Station (207) 287-4469 (TTY)
 Augusta, ME 04333-0002

Year-Round Toll Free House of Representatives Message Center 1-800-423-2900
 Maine Legislative Internet Web Site - <http://www.maine.gov/legis/house>

Sanford/Springvale Town Hall

919 Main Street
Sanford, Maine 04073

Hours of Operation
Monday – Friday
8:00am – 5pm

Town Clerk & Tax Collector Office Hours

Monday - Friday
8:00am – 5pm
Closed Saturdays & Sundays

Town Hall Holidays

New Years Day
Martin Luther King Day
Presidents Day
Patriots Day

Memorial Day
Independence Day
Labor Day
Columbus Day

Veteran's Day
Thanksgiving Day
Day after Thanksgiving
Christmas Day

Town Council Regular Meetings

1st, 3rd and 5th Tuesdays
7:00pm in the Town Hall Annex Chambers

Sanford School Department

917 Main Street, Suite 200
Sanford, Maine 04073
Phone: 324-2810
Office Hours: Monday – Friday 8:00am – 4:30pm

Sanford Transfer Station & Recycling Center

81 Rushton Street
Sanford, Maine 04073
Phone: 324-9135
Regular Operating Hours:
Monday – Saturday 7:30am to 3:30pm

In weeks when holidays are observed on Monday, the transfer station will be closed on Monday and will re-open on Tuesday. In weeks when holidays are observed on workdays other than Monday, check the local newspapers for transfer station operating hours, or call 324-9135.

Visit the Sanford Town Website for Up-to-Date Information on Town Services
www.sanfordmaine.org



Town of Sanford, Maine

Office of the Town Manager

919 MAIN STREET, SANFORD, MAINE 04073
(207) 324-9173 FAX (207) 324-9124

Town Council

Alan R. Walsh, Chairperson
Anne Marie Mastraccio, Vice Chairman
Bradford J. Littlefield
Joseph R. Hanslip
Richard L. Wilkins
Ken Burgess
Maura A. Herlihy

Town Manager

Mark Green

Town Managers Annual Report April 2012

This past year has been a productive one for the Town even though the recession has lasted longer than most of us expected. Despite the economy we continue to see new developments such as the Walgreen's store and Credit Union at the corner of Main Street and Winter Street and the new Priority One development at the roundabout. We also continue to see progress in the Mill Yard with the start of renovations on the Sanford Mill and the approval of a 141 unit renovation to the Stone Mill on Emery Street. Although both of these mill renovations have had slow starts every day we make some progress and I think there is little question now that both of these projects will be built.

Within memory of many of those living in Town today, the Mill Yard was the economic heart of Sanford. Unfortunately that role in the community has reversed itself over the past sixty years and now in many ways the mill yard is holding Sanford back from becoming the community that we would all like to see. Recently I attended a Growth Council meeting where we met with the Executive Director of Maine and Company a private business attraction organization that markets Maine to businesses looking to relocate or expand. Several years ago with the help of Maine and Company Sanford came very close to attracting a medical call center that eventually moved to Winthrop Maine. We were never able to find out why but at this meeting I was able to ask the question of Maine and Company. Their response was that their client was uncomfortable with the rundown nature of the mill yard and felt that it created a negative impression of the Town. With the two mill yard projects mentioned above I truly believe we are about to turn that corner. I would like to thank Sanford's citizens for their support and patience and for all the resources that you have allowed us to expend to bring the mill yard back to life. I remain confident that as the economy improves we will find that we have laid a strong foundation for Sanford's economic future.

This will be my last report as Sanford's Town Manager. I will be leaving this position on May 11th for a position with a community action agency in Hancock and Washington County. I have enjoyed my time in Sanford more than I could have imagined when I accepted the position in the spring of 2004. At that time I was somewhat familiar with the Town but didn't have a full understanding of how special a place it truly was. I feel blessed to have been able to work with such outstanding employees, elected officials, volunteers, and citizens. Although I have worked with many good people during my 31 years as a municipal manager I have never worked with a more committed group that cared as much about their community as I have in Sanford.

Thank you for the opportunity to be a part of your community. I wish you the very best as you continue to work to make Sanford one of the best places in Maine to live, work and play.

Sincerely,
Mark Green
Town Manager



**Sanford Regional Economic Growth Council
ANNUAL REPORT
July 1, 2010 – June 30, 2011**

The Sanford Regional Economic Growth Council (SREGC) is a partnership of the Town of Sanford, the Sanford-Springvale Chamber of Commerce and the Industrial Development Corporation of Sanford (IDC). This young, evolving organization which recently completed its second year of operations is chartered to be the leading economic development organization in central York County. As such, it has embarked on a comprehensive strategy to increase the prosperity of its citizens and enhance the area's economy.

The SREGC economic development mission aligns community interests with established business imperatives. While the organization does not create products or develop markets it is comprised of an experienced seven-member board of directors and staff who will work to expeditiously connect the business community with the most effective programs and resources available.

Despite dealing locally with the sustained, detrimental effects of the national and global recession, the SREGC goal continues to be to encourage economic growth in the region, with a particular focus on new job creation. The organization concentrates on assisting local companies grow, recruiting new business to the region and facilitating new business formation. Services are broad-based and include:

- site location assistance,
- providing comprehensive demographic and labor market information,
- financial packaging support,
- connecting business clients to appropriate tax incentives,
- catalyzing inter-governmental relations, and
- providing leadership in business advocacy and public policy issues.

When it comes to business and economic development SREGC is the region's one-stop "go to" resource.

In March 2011, during its second year, the SREGC hired a new executive director who put into place a process to interview and select an economic development specialist expected on board in year three (late summer 2011). The organization also made plans for new office space with a move expected before the end of 2011.

Between March 1st and June 30th staff met with numerous local companies to discuss their business plans and offer assistance. A number are planning expansions in 2012. The organization also assisted with the forward progress or conclusion of the following business attraction projects:

- Arista Development's Walgreens project, including construction of the new York County Federal Credit Union – an early 2012 completion is expected;

- Sanford Priority Group's roundabout project, including tax increment financing to support infrastructure improvements, and construction of a new convenience store, gas station, car wash, McDonald's restaurant and the new South Sanford SIS branch – late fall 2011 completion is planned (a new hotel projected for summer 2012);
- Northland Enterprises' Sanford Mill project which includes upper story market housing and commercial first floor space is expected to be privately owned in late 2011 with initial roof, window and basement investments planned for early 2012; and
- Brady Sullivan's Lofts at No. 4 Mill project (the Eric Stone building) which includes upper floor workforce housing apartments and first floor commercial space is expected to receive Maine Housing and Governor's Office approval by the summer of 2012.

The SREGC worked closely with the IDC to develop an RFP and secure the services of an aviation consultant to examine the Sanford Regional Airport assets and make recommendations to enhance its role in business development and tourism. A report to the public is expected in the fall of 2011. The SREGC will be tasked with implementing priority recommendations.

The SREGC worked closely with the Town of Sanford to develop an RFP and secure the services of a brownfields consultant to examine the Sanford Millyard District and make recommendations for redevelopment. A report to the public is expected in the summer of 2012. The SREGC will be tasked with implementing priority recommendations.

The SREGC also spent a considerable amount of time with all college and high school stakeholders to secure a permanent community college presence in Sanford to support the future employment opportunities planned by regional manufacturers. This effort will be ongoing through 2011 and into 2012.

Last but certainly not least, a special thank you goes out to the SREGC board of directors and their respective organizations for their volunteer efforts to educate, inform, advise and provide a smooth leadership and growth council transition. In addition the town council and staff have been a pleasure to meet and work with on any and all issues that surfaced this year. Moreover, the federal congressional delegation and local state legislators have been responsive and supportive of the growth council's work.

Private developers have been increasingly bullish on Sanford and along with the existing business community remain the key to economic progress. The new state administration and economic development colleagues at federal, state, regional and local levels have been eager to learn about happenings here and willing to provide a helping hand when called upon to do so. The SREGC remains optimistic about the foundation being built now for future economic prosperity. An improving year three for the organization and the Sanford Region is anticipated.

Respectfully submitted,

James F. Nimon
Executive Director

ASSESSOR'S OFFICE

Property assessment administration is a complex and technical profession vital to the financial health of local government. The Sanford Assessor's Office is responsible for administering the ad valorem (according to value) tax system and its objective is to identify and appraise all property in Sanford and Springvale.

In Maine, the ad valorem tax is based on the principle that the amount of tax paid should depend on the fair market value of property owned on April 1st of the current tax year. The property taxes are a major source of revenue for financing local government services such as police, fire, schools, public works, parks and recreation, and town hall.

Assessed values used for tax purposes must be accurate so that the tax burden will be distributed fairly and equitably. The primary tasks performed by the Assessor's Office as we work toward completion of an assessment roll are:

1. Locate and identify all taxable property in Sanford and Springvale
2. Make an inventory of the quantity, quality and important characteristics of all taxable property
3. Estimate the value of each taxable property
4. Determine the extent of taxability of each property
5. Calculate the assessed value of each property
6. Prepare and certify the assessment roll of the entire jurisdiction
7. Calculation of tax rate and send tax bills

Our Town Meeting Members determine the amount to be spent to run our community. The assessed value is the base for calculating one's tax responsibility.

There are programs offered by the State Bureau of Taxation. For businesses with personal property, inquire about the "BETR and BETE Programs". For the individual, inquire about the "Tax and Rent Reimbursement Program", filed annually with the State. Veterans, age 62 or 100% disabled are eligible for an exemption. File with Assessor before April 1st after your 62nd birthday. Maine residents are eligible for a "Homestead Exemption" on their home. A one time acceptable filing is required prior to April 1st of the tax year.

The Assessor's staff will answer your questions...help us to attain our objective.

Respectfully,

George Greene, CMA
Sanford Assessor

2010 MUNICIPAL TAX ASSESSMENT WARRANT
 State of Maine Municipality: Sanford County: York
 To: Claire E. Morrison Tax Collector Sanford, Maine

In the name of the State of Maine, you are hereby required to collect of each person named in the list herewith committed to you the amount set down on said list as payable by the person.

Assessments

County Tax	\$	808,389.00
Municipal Appropriation		20,612,339.00
TIF Financing		522,307.14
Educational Appropriation		33,095,288.00
Overlay		155,711.96
Total Assessments	\$	55,194,035.10

Allowable Deductions

State Municipal Revenue Sharing	\$	1,800,000.00
Homestead Reimbursement		338,615.40
Other Revenue		29,037,976.00
BETE Reimbursement		119,843.36
Total Deductions	\$	31,296,434.76

Net Assessment for Commitment **\$ 23,897,600.34**

**2010-2011
Taxable Property**

Real Estate

Land	\$	495,442,775.00
Buildings		896,627,065.00
Homestead Exempt		(20,497,300.00)
Net Taxable Real Estate	\$	1, 371,572,540.00

Personal Property

Machinery & Equipment	\$	53,893,074.00
Furniture & Fixtures		20,461,025.00
Other Personal Property		659,341.00
Taxable Personal Property	\$	75,013,440.00

Total Value

Taxable Property	\$	1,446,585,980.00
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Operating Expenses

General Government	\$	20,612,339.00
TIF Financing Plan Amount		522,307.14
School		33,095,288.00
County Tax		808,389.00
Overlay		155,711.96

Total Expenses \$ **55,194,035.10**

Revenue

State Revenue	\$	1,800,000.00
Anticipated Revenue		29,037,976.00
Homestead Reimbursement		338,615.40
BETE Reimbursement		119,843.36
Total Revenue	\$	31,296,434.76

Amount to be raised by taxation \$ **23,897,600.34**

Tax Rate 2010-2011: \$16.52 (per thousand of assessment)

Taxes Due: September 15, 2010 & March 15, 2011

Declared Ratio of Assessment: 100%

Date of Commitment: August 3, 2010

Town: \$8.10 School: \$7.86 County: \$.56



Town of Sanford, Maine

Human Resources Department

919 MAIN STREET, SANFORD, MAINE 04073

FAX (207) 324-9129

Missy A. Flayhan, Director
(207) 608-4174
maflayhan@sanfordmaine.org

Stacey A. Johnson, Assistant
(207) 608-4175
sajohnson@sanfordmaine.org

The fiscal year July 2010 – June 2011 proved to be another very busy and challenging year for the Human Resource Department. My first year in serving as the Human Resources Director brought both rewards as well as challenges.

During the fiscal year our department continued to pride itself in hiring the best candidates to serve for the Town of Sanford. We filled several positions including: one Police Officer, five full-time Public Safety Dispatchers, 2 Reserve Public Safety Dispatchers, a Director of Economic Affairs, a part-time General Services Case Worker, a part-time Town Hall custodian and added several new employees during the summer months to our great parks and recreation program.

The Town faced the unfortunate task in preparing the 2011/2012 budget of eliminating positions in the spring of 2011. The positions eliminated included: Town Clerk, Garage Maintenance Supervisor, Fire Training Officer, one Mechanic, four Equipment Operators, one Police officer, one Police Records Clerk, two Part-time Custodians. Three other positions resulted in a reduction of work hours; Assistant Town Engineer, Assistant Code Enforcement Officer, and Administrative Assistant to the Code Enforcement Officer. This was an extremely difficult task for all involved. The elimination of these positions not only directly impacted the individuals but also the departments in which they served. These departments were then faced with the challenge of delivering the level of quality service they are accustomed to providing to our citizens with the reduced staffing levels. Our department worked with affected staff and their families to assist in this difficult process.

On a very positive note; we have continued to make great progress in achieving our goals of creating and sustaining a safe work environment for our employees. Our strong and effective Safety Committee addressed injuries and other safety issues on a monthly basis. The Town of Sanford's Worker's Compensation health care provider; H. D. Goodall Occupational Health Clinic worked together in the spring of 2011 with the Town to re-establish a strong work relationship in order to provide the best care for our employee injuries. The overall result and collaborative effort with both Town employees and the Safety Committee resulted in a significant reduction in the 2011 Worker's Compensation Premium. Our goal is to continue to work as a team and continue to reduce our premiums as well as sustain the safe work environment we have established.

The Human Resource Department plans to continue to provide the best possible service and resources to all town employees. All future employment opportunities are listed on our website: www.sanfordmaine.org under Employment Opportunities.

Respectfully Submitted,

Missy Flayhan

DEPARTMENT of PLANNING & COMMUNITY DEVELOPMENT

The primary responsibility of the Department of Planning & Community Development is to provide technical support to the Planning Board, which is responsible for the development of the Town's Comprehensive Plan and recommending to council the various ordinances needed to implement the goals and objective of the Plan. The Planning Board also reviews all the private and public major land development applications and all subdivision applications. The Department has a staff of two: a Director, James Q. Gulnac, AICP and an Administrative Assistant, Barbara Bucklin.

The application review process can be as simple as an administrative review conducted by staff for minor changes to existing site plans; or it can involve the review and approval by the Site Plan Review Committee on those projects classified as minor; and review by staff, SPRC, and Planning Board for all subdivisions and projects classified as major.

The Planning Board is responsible for establishing and updating the town's Comprehensive Plan. During the past year the staff and Board have reviewed and approved a revision to the land ordinances of the Town of Sanford by developing a 'stand-alone' Site Plan Ordinance. This was forwarded to the Town Council who also reviewed and approved the change. The new chapter is 272 Site Plan Review Ordinance.

Additionally, after more than a year of revising and testing, the Planning Board approved a major change in the application review and approval process. The process reduces the time it takes for an application to be reviewed and presented to the appropriate authority for approval by over 60%. A complete application now will be reviewed and voted upon within six weeks of the submission date.

In addition to his role as the Director of Planning, Mr. Gulnac serves as one of the town's three (3) Certified Community Development Administrators. In this capacity he assists in the administration of the State of Maine Community Development Block Grants (CDBG). These projects cover a wide variety of areas including public infrastructure projects, financial support for economic development projects that create jobs, and other community development activities relating to meeting the national objectives of eliminating slum and blight and providing assistance to those who are considered low and moderate income. He is also involved with other community development activities such as the Safe Schools Healthy Students project and Strategies for a Stronger Sanford as well as the Downtown Legacy. In this capacity he works closely with Lee Burnett, town grant writer.

Mr. Gulnac also serves as the town's Brownfields project coordinator. This highly successful program is funded through grants from the federal Environmental Protection Agency (EPA). The grant program consists of the assessment and cleanup of properties which, due to prior use, are no longer viable for development due to environmental conditions that can often be considered hazardous. The goal of this program is the ultimate redevelopment of the 'mill' area of the town. The town has received numerous grants totaling over \$2 million dollars. The Town of Sanford was one of 23 across the country to receive an Area-Wide Planning Pilot Grant. This effort will develop a program for the reuse of the areas cleaned up through the Brownfields grant program. Mr. Gulnac and Town Manager Green were also awarded the Environmental Merit Award for outstanding efforts in preserving New England's environment by the Environmental Protection Agency.



CODE ENFORCEMENT

This department administers the Zoning Ordinance, the Shoreland Zoning Ordinance, building and other codes adopted by the town, and state statutes. We perform property inspections, provide information on codes and ordinances, and issue permits. Construction slowed in fiscal year 2010-2011 with fewer permits being issued.

BUILDING PERMITS

Residential	244 (20 new)
Commercial	64 (5 new)
Plumbing	141 (internal) 43 (external)
Sprinkler System	17
Construction	5
Other permits	<u>161</u>

TOTAL 675

CERTIFICATES OF OCCUPANCY

Business	66
Residential	53
Home Business	22

141

Commercial projects include an Aroma Joe's drive-through at Marden's Plaza, the construction of a 16-unit apartment building on Butler Street, a 4-unit hangar at the airport, and the YMCA addition start of construction. Residential subdivisions in various stages of completion include Hillside Crossing, Ridley Farm, Cedar Woods, Springvale Station, and Bernice Avenue. Six permits were issued for renovating residential properties under the National Stabilization Act.

Besides inspecting new construction and renovations, the Codes Enforcement Office performs inspections for license renewal, and responds to complaints associated with buildings and land use. Compliance with codes, ordinances, and state statutes is sought.

The Zoning Board of Appeals may hear appeals of decisions based on the Zoning Ordinance and made by the Codes Enforcement Officer. During fiscal year 2010-2011, the ZBA heard 1 administrative appeal, 1 dimensional variance appeal, 1 Shoreland zoning variance appeals, and 1 disability variance appeal. Two appeals were granted.

The department staff consists of an Administrative Assistant, a Code Enforcement Officer, and a Chief Code Enforcement Officer.

Respectfully submitted,

Shirley Sheesley
Chief Code Enforcement Officer

Town of Sanford



Dana H. Parry
Airport Manager

Sanford Regional Airport
Main Office – 919 Main Street
Sanford, Maine 04073
(207) 432-0596

Sherry A. Lord
Assistant Airport Manager

Sanford Regional Airport serves the flying public and surrounding communities as one of the busiest, friendliest and most capable airports in the Northeast.

Development and Growth - MAS Hangars, LLC constructed an attractive commercial hangar and office complex with professional landscaping on Airport Road. The airport manager moved to an office in this complex which overlooks the airport's main ramp. In addition, Southern Maine Aviation, the airport's Fixed Based Operator, reported a significant 16.9% increase in aircraft fuel sales in 2011 compared to 2010 suggesting that the aviation industry is indeed moving in a positive direction. Also this year Sanford's Industrial Development Corporation invested in a comprehensive marketing plan for the airport which will serve as a roadmap to future development. We also worked with the FAA to add two new GPS based instrument approaches to our airport. Additionally, the airport's primary instrument landing system was restored to operation in May following a year of construction. And finally, the Town owned hangar, having sat idle for several years, now has two tenants and is again contributing to airport revenues.

Community Events - The airport, Southern Maine Aviation, and the Cockpit Café hosted many public and charitable events in 2011. In June, the Elks' Car Show, Open House and Maine Teen Talk plane pull attracted one of the largest crowds and greatest number of show cars to date. Two Young Eagles Rallies provided free airplane rides to nearly 100 local young people, and the Maine Model Jet Rally in September continued to amaze spectators.

Promotion - An ongoing mission is to spread the message about the airport and its capabilities. I had the pleasure of presenting an update on the airport and its future to both the Sanford Kiwanis and the York County Community College Eggs and Issues forum. Additionally, the airport was well represented at Brunswick Airport's Open House in June with a booth touting both development and tourism opportunities. On display at Brunswick was a training aircraft from Southern Maine Aviation's busy flight school. We also partnered with the Maine Department of Tourism to participate in the Maine Flying Trails Program to encourage pilots to fly to Sanford and other select airports throughout the state.

Moe Payeur, Jim Emmons and Assistant Airport Manager Sherry Lord work hard to maintain Sanford's reputation as a truly first class airport and a tremendous asset to the Town of Sanford and surrounding communities.

Respectfully,
Dana H. Parry
Manager, Sanford Regional Airport

Town of Sanford, Maine
Bureau of Recreation and Public Property

919 Main Street, Sanford Maine 04073
(207) 324-9130 FAX (207) 324-9142

Marcel Blouin
Director

The Red Sox Trips are growing more popular every year with over 300 tickets sold for 3 games over the summer. Red Sox Nation is alive and well in Sanford, Maine.

Summer camps were very well attended and the children enjoyed the staff. Camps utilize School facilities and often have to be shuffled around because of work projects being done in Schools. Camp for the 5th-7th graders was moved to CJL because of repairs to the SHS. CJL is not as “Big Kid” friendly and the field is not as large as the Blouin Fields – In some cases modifications to games and equipment have to be made in order to keep the kids interest in the game. Many of our staff, having gone through camps when they were younger, understands the camper’s needs. Our Junior Day Camp was moved back to CJL and the “wee ones” were happy about that. Appropriately sized equipment makes a big difference to a 3 and 4 year old. Our Neighborhood camps are changing with time as more and more mothers are working full time. The changes may come and children may go but our very able and caring staff seems to rise to every occasion in dealing with changes.

Every Season brings new competitions for children to participate in. Pitch, Hit and Run is popular with baseball and softball players from 7 to 14 years of age. Fall brought the Punt Pass and Kick competition. Area youngsters went on to the state level and then the New England region competition – participating at Foxboro Stadium. One of our own took 2nd place and represented Sanford and the Parks and Recreation Department very well.

Continuing in the fall, Sanford Parks and Recreation was highlighted in “Dance with the Stars” event. Recreation Director, Marcel Blouin was the Star and Lori Hegarty was the very able professional Dancer showing all the moves. This event rose over \$12,000.00 for the Maine Children’s Cancer Program.

Sanford Recreation continues to collaborate with other community organizations including: Healthy Kids Day with the YMCA, Basketball programs with Paul Nolette and the AOB (Academy of Basketball), and Healthy Weight Initiative program with Partners for a Healthier Community at Goodall Hospital, MYAN (Maine Youth Action Network). Other groups include Strategies for a Stronger Sanford, Summer of Service Initiative, Great Works Project with Sanford School Dept., Resiliency Activities (out of Nasson), and SOOSTA (Sanford Out of School Time Alliance) to mention a few are all in the community making sure that our youth are well served. Sanford Parks and Recreation continues to be a part of St Thomas’s Enrichment day encouraging recreation related activities like: Line dancing, cookie baking, arts and crafts, or music jeopardy.

Winterfest brought us to the Belgian Meadows Horse Farm in Berwick with Steve Collins – the event was well attended regardless of the very cold temps. With plenty of snow for February Vacation week Gown Park was used heavily for sliding. The ice rink was kept clean by Jason Champlin and his Kodiak 4-wheeler – there were kids playing pond hockey all week. A bus load of teenagers went to the mountains and took in some skiing and snow boarding. Sanford participated in the State wide competition for Hot Shot – a timed basketball event.

Our mission here at Sanford Parks and Recreation is to offer a variety of activities for the youth and adults of Sanford and its surrounding communities. While offering mostly non-competitive programs we do offer a few competitive activities for those who desire them. Our experienced and knowledgeable staff understands the importance of getting all skill levels involved in movement and understands the importance of maintaining active, involved lives within a community.

Look for us on the web: www.sanfordmaine.org

Information Systems July 2010 – June 2011

This year the Information Systems Department spent a significant amount of time on public safety related projects. Both the Town of Old Orchard Beach and the Town of Kennebunk began discussions with Sanford Regional Communications Center to take over their dispatch functions. Many meetings were held to come up with a plan to provide reliable microwave-based communications with both new dispatch partners in an affordable manner where they would share some portions of the microwave network and allow for future redundancy to be built into the system and also allow for growth were more towns to consider Sanford to provide their dispatch functions in the future. The Sanford Information Systems Department designed and implemented the entire IP scheme for the microwave network. Much work was done on the IMC Public Safety software system as well to accommodate these new towns. The Town of Old Orchard Beach went live with Sanford RCC in June 2011 with the plan being to implement Kennebunk in September/October 2011.

We upgraded the IMC Public Safety software in the Fall of 2010 to a version that was plagued with numerous software bugs. Unfortunately, there was no easy way to go back to the more stable previous version. Much time was spent working with the software vendor to resolve many issues and to repeatedly install updated versions of the software in attempt to resolve the issues. This went on for several months until the software vendor got back on track with a relatively stable release of the program.

The terminal server application called Propalms was expanded upon by adding a web security server that allows remote access to IMC over the Internet in the event the public safety microwave network becomes unavailable. This was initially funded by the first user, the York County Jail, and then expanded upon to allow Old Orchard Beach Public Safety to access this same system.

The Microsoft SQL Server at the Sanford Fire Department was upgraded to SQL 2008. Both Firehouse and Amazon Ambulance Billing were migrated to this new SQL version. This was necessary since both programs no longer supported the much old SQL 2000 version.

Respectfully submitted,

Bill Botting
Director of Information Systems

PUBLIC WORKS DEPARTMENT
Departments of Highways, Environmental Services and Engineering

TOWN REPORT INFORMATION

JULY 1, 2010 thru JUNE 30, 2011

The highlighted project of 2010 was the implementation of the controversial Pay As You Throw solid waste program. The program logistics were well planned and implemented successfully in July of 2010. The Town accomplished a reduction in its solid waste by 57% almost overnight, with the solid waste trucked to the MERC Incinerator dropping from an average of 7800 Tons per Year to an annual rate of 3400 Tons per year. The tip fee savings for the fiscal year would have been approximately \$300,000. At the same time the recycling collected at the curb, which has no disposal fee, increased 2.5 times over the prior year. The November 2, 2010 election saw the voters reject the PAYT program. Since that time, solid waste has increased to 5,200 tons per year. When PAYT was implemented the tip fee was \$68.20 per ton, and at the writing of this report the tip fee is \$85.74 per ton.

In the later half of the year as the budget process moved thru the Finance Committee to Town Meeting, 6 positions were eliminated from the Public Works Department and 5 employees were given their notices of termination. This hurt the Department's morale, diminished its ability to serve the public and increased the workload on the remaining staff. The challenge ahead is to use the resources that we have to fulfill our mission to the public. I am proud of the employees within all bureaus of the Public Works Department for their dedication, commitment and service to the citizens of Sanford/Springvale. These employees are on call 24 hours a day, 365 days per year and they are at their best when nature's conditions are at the worst. Their efforts are vital to the public health, safety and welfare.

During this past year, we were able to complete approximately \$400,000 in repairs stemming from two severe storms of February and March 2010. Repairs were made to roads, culverts and drains and 90% of these expenses were reimbursed to the Town from the Federal Emergency Management Agency.

In addition to the ongoing winter and summer maintenance of streets and drains, the Department: completed the reconstruction of June Street and Berwick Road; completed half of the reconstruction of Deering Neighborhood Road; worked with MDOT to complete the reconstruction of the intersection of Washington Street and Pioneer Ave; repaired and replaced culverts on Twombly Road and Witchers Mill Road; and installed permeable pavers at the Town parking area at Number One Pond.

PUBLIC WORKS DEPARTMENT
Departments of Highways, Environmental Services and Engineering

TOWN REPORT INFORMATION

JULY 1, 2010 thru JUNE 30, 2011

Our staff also designs, reviews and/or inspects the many public works construction projects performed each year. The Engineering staff review all development proposals submitted to the Planning Board for approval, and monitors their construction after they are approved. Designing projects in house results in a significant cost savings, when compared to the cost of retaining consultants to perform this work. The most significant new projects were the administration and inspection of the construction of the Mill Yard Road, Arista Development's redevelopment of the properties at the corner of Main and Winter Street, Priority Groups development of the commercial property at the roundabout on Rte. 109, and the redevelopment projects at the Sanford Mill and the Stone Mill. We completed the construction of a storage facility for road salt at the Public Works facility. This will allow the inventory of adequate amounts of salt to treat the roads during winter storm events. Rubb Buiding Systems of Sanford was the selected contractor and completed the project on time and under budget.

We are currently working with the Maine Department of Transportation's stakeholders group to influence state plans to re-define road maintenance responsibilities, participating with the MDEP's initiative to reform the rules governing road culverts and fish passage, assessing the traffic impacts from the redevelopment activities in the Mill Yard, coordinating a storm water project with volunteers from the Bauneg Beg Lake Association (which will be implemented on Robert's Street at Goodall Brook), assessing the need to replace the Haybrook Bridge on Bernier Road, and coordinating with the USEPA for the clean up of oily waste at the YCCA site on High Street.

On behalf of the Department I would like to thank the community for its support of our activities. Our goal is to provide quality service with the resources that you provide us. We look forward to another challenging and successful year.

Respectfully Submitted on Behalf of the Public Works Department,

Charles J. Andreson, P.E., AICP
Director of Public Works / Town Engineer

Sanford Police Department

Town of Sanford, Maine

935 Main Street
Sanford, Maine 04073
(207) 324-9170 Fax (207) 324-9199

The Sanford Police Department has continued its course to improve training and become a leader in Maine law enforcement. With the use of grant money, we are working to accomplish the following:

- In cooperation with the National Alliance for Mental Illness (NAMI), we hope to have all of our officers trained as Crisis Intervention Team (CIT) members by the end of 2012. CIT is a forty-hour course of instruction that teaches officers how to recognize and deal with people who are suffering from mental illness, communication skills, and conflict negotiation. CIT trained officers are better able to defuse tense situations and resolve such incidents peacefully
- The department will soon begin training officers from Sanford and the neighboring areas in Verbal Judo. Verbal Judo is a system that trains first responders to successfully communicate their point of view and take the upper hand in most disputes. Officers trained in Verbal Judo will be better prepared to stop verbal attacks in their tracks, and to respond – not react – to situations
- We are strengthening our commitment to working with the community to solve problems through Community Oriented Policing. Our second, full-time, community dedicated officer was appointed to patrol the Community Policing Zone during the evening hours, bringing coverage to 16 hours a day on most days.
- I have the honor and privilege to serve on two very important boards. The Safe and Healthy Sanford Coalition (SHSC) Board of Directors, and the Partners for Healthier Communities (PHC) at Goodall Hospital Advisory Board. Both of these boards serve the citizens of Sanford and York County. Among other tasks, SHSC will ultimately assist with the administration of the newly received Nellie Mae Grant, and PHC is working to develop programs to help educate our youth regarding mental illness, suicide prevention, and substance abuse
- We have already started planning for our fourth annual National Night Out which will take place on August 7, 2012 in Central Park. See you there!

In addition to the aforementioned items, your Sanford Police Officers are conscientiously working to reduce crime and improve the safety of our Town. Whether enforcing traffic laws by conducting seat belt, speed, and OUI enforcement, or responding to 9-1-1 calls for service, you have my commitment that you will receive ethical, courteous, and fair-minded service from your police officers. It has been and continues to be my pleasure to lead these fine officers. I thank you for allowing me to serve in this position.



Thomas P. Connolly, Jr.
Chief of Police



Town of Sanford

Fire Department

972 Main Street, Sanford, Maine 04073-3592

Emergency Services



CHIEF Jeffrey Rowe

Town of Sanford Fire Department

Another year has passed and we are proud to continue to serve your emergency needs. The Career and Call Company forces continue to provide excellent response and protection to the residents of the Town.

The operating budget for the year was \$3,459,859.00, down approximately 3.5% from the previous year. The Capital plan provided for a new ambulance in this budget cycle.

The Fire Department answered 3,859 calls for service this year; this is up 2.1% from the previous year.

The Town's Fire Marshal has moved offices to the third floor of the Town Hall Annex. The office is now shared with Codes Enforcement and Planning. This move was an effort to have all the code departments in one location making it is more convenient and efficient for the customer.

The cost to our residents to heat their homes is ever increasing and with that comes the use of alternative heating methods. If you or someone you know is considering the installation of an alternative source, remember that the fire department can assist you in the proper installation of those devices. We recommend that you use a certified installer in these situations. You can contact the Fire Marshal at 324-5293.

In preparation for springtime, a reminder that any out of doors fire involving wood products requires a permit. Permits are issued daily based on the Maine Forest Service Class day. These classifications, 1 to 5, dictate the forest fire danger and thus regulate whether permits are allowed or not. A call to any of the 3 stations would provide you with that information. There is no fee for permits obtained at the stations. For those of you with computers, the Maine Forest Service maintains a web site where you can purchase a burning permit for \$7.00. The web address is <http://www.maine.gov/burnpermit/>.

The largest percentage of emergency calls the Department handles continues to be medically related incidents. The Fire Department responds to your call with Paramedics and Firefighter/EMT's. They work closely with other towns, Goodall Hospital and even a



Town of Sanford

Fire Department

972 Main Street, Sanford, Maine 04073-3592

Emergency Services



CHIEF Jeffrey Rowe

helicopter service if necessary to get the patient the proper care in the most efficient manner.

If you have questions about our operation or would like to stop by and visit a station, please feel free to do so. Information can be obtained by calling 324-9169 (Central), 234-2883 (South Sanford), or 324-9165 (Springvale).

In closing I would like to thank the residents of our Town for their support this past year. If there is anything that we can do for you, please do not hesitate to contact me.

Sincerely,
Jeff Rowe
Fire Chief



Town of Sanford, Maine

General Assistance Office

919 MAIN STREET, SANFORD, MAINE 04073
(207) 324-9110 FAX (207) 324-9124

The Town of Sanford's General Assistance Office administers the General Assistance program for the immediate aid of persons living in the Sanford/Springvale area who are unable to provide for the basic necessities essential to maintain themselves and their immediate families. Duties include: lead poisoning prevention, addressing health related issues and complaints and processing applications for General Assistance.

The General Assistance (GA) program in the Town of Sanford is designed to help people who do not have enough money or resources for their basic needs such as food, shelter, utilities, heating fuel, prescriptions, and other BASIC LIVING EXPENSES as determined essential by the GA administrator.

Through the application interview and follow-up process, we may discover that there are more than just "immediate" needs that should be addressed and through the process of caring, listening, giving supportive encouragement and building self-esteem, a preventive measure takes place as short-term and long-term goals begin to focus, perhaps for the first time in the client's life.

It should also be noted that this department deals not only with "the poor" as in earlier times, but also the middle and occasionally upper economic and social strata of people who contact us for information and referrals.

To receive general assistance your income must fall below the overall maximum level of assistance for your household size. This maximum is found in the Town's GA ordinance. Also your income must be less than what you need to pay for the basic necessities.

REPORTS FROM THE OFFICE OF THE TOWN CLERK & TAX COLLECTOR

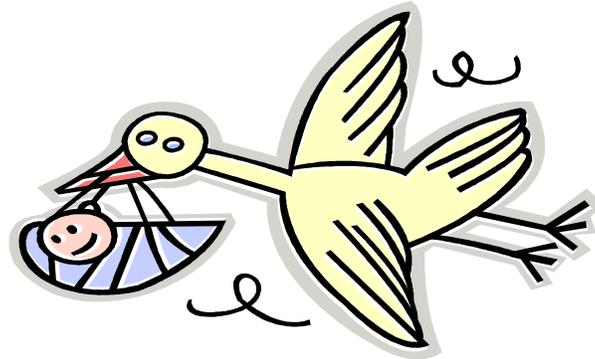
The Municipal Clerk is responsible for recording life events from beginning to end. This includes events that take place in Sanford/Springvale for residents and non residents as well. This means if you live in Sanford, and have a baby or get married in Sanford, we have a record of it. It also means that if you live in Lebanon or Alfred, have a baby in Sanford, we have a record of that too. The Clerk records events for Sanford/Springvale residents that may occur in a different Maine Municipality. This means if you live in Sanford and have a baby in Lewiston or get married in Fort Kent, we will have a record of it.

In addition to recording Vital Statistics, the Town Clerk also serves as agent to many State Departments. This means collecting various fees on their behalf. For example, as agent to the Dept. of Agriculture, Division of Animal Welfare we are responsible for collecting fees and issuing dog licenses to residents. For the Dept. of Inland Fisheries & Wildlife, we prepare recreational vehicle registrations and licenses for hunting & fishing. As Limited New Registration agent for the Bureau of Motor Vehicles we are authorized to collect certain new, and most renewal registration fees.

On the following pages are tables showing records that were recorded in the Town Clerk's Office and monies we collected and turned over to each respective State Agency as well as municipal agent fees retained by the town during the fiscal period July 1, 2010 through June 30, 2011.

Other reports listed in this section are Town Meeting attendance, Voter Registration and Election statistics.

VITAL STATISTICS REPORTS



BIRTH STATISTICS

The figures below represent babies who were born in Sanford to residents of Sanford or Springvale and also to non Sanford residents during the fiscal year period of July 1, 2010 to June 30, 2011.

Month Of Birth	Boys	Girls	*Non Resident	Month Of Birth	Boys	Girls	*Non Resident
July	18	13	6	February	14	9	7
August	23	15	7	March	7	12	2
September	13	11	4	April	16	9	7
October	13	11	5	May	10	24	9
November	15	18	10	June	13	7	4
December	9	8	2				
January	13	16	8	TOTAL	164	152	71

* Due to different recording methods, figures are not broken down for boys or girls in this fiscal period.

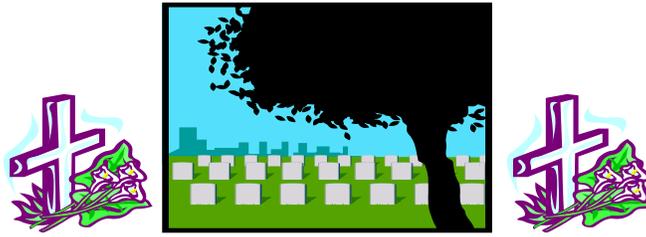
The table below lists figures of residents of Sanford/Springvale who gave birth in another Maine Municipality that were recorded in the fiscal period of July 1, 2010 to June 30, 2011.

Month of Birth	Boys	Girls	Month of Birth	Boys	Girls
July	10	8	January	3	6
August	5	7	February	8	2
September	2	11	March	6	4
October	6	3	April	5	4
November	5	3	May	3	5
December	5	6	June	4	4
			TOTALS	62	63



MARRIAGE STATISTICS

July	22	January	6
August	16	February	7
September	17	March	4
October	22	April	3
November	12	May	14
December	7	June	15
		TOTAL:	145



DEATH STATISTICS

Figures shown are for Sanford death certificates recorded for both resident & non-resident as well as out of town deaths sent from other clerks for Sanford residents who have passed on.

Month Of Death	Male	Female	*Non Resident	Month of Death	Out of Town Male	Out of Town Female
July	11	13	6	July	10	8
August	5	15	7	August	5	7
September	8	11	4	September	2	11
October	11	11	5	October	6	3
November	9	18	10	November	5	3
December	15	8	2	December	5	6
January	8	16	8	January	3	6
February	7	9	7	February	8	2
March	20	12	2	March	6	4
April	16	9	7	April	5	4
May	7	24	9	May	3	5
June	9	7	4	June	4	4
TOTALS	126	136	65	TOTALS	35	20

STATE AGENT REPORTS



ANIMAL WELFARE REPORT

During the fiscal period of July 1, 2010 thru June 30, 2011 there were 2,345 dog licenses issued by this office resulting in \$7,631.00 of State fees collected and \$1,848.00 fees retained in the Town Clerk fee account.

The following are licenses that were issued:

License Type	Year Fee	2011 State Fees	2010 State Fees	2009 State Fees	2011 Town Fees	2010 Town Fees	2009 Town Fees
Male/Female		\$ 2,900.00	\$ 180.00		\$ 290.00	\$ 18.00	
Neuter/Spay		\$ 4,287.00	\$ 228.00	\$ 6.00	\$ 1,429.00	\$ 76.00	\$ 2.00
Online Male/Female		(\$ 177.00)	(\$ 3.00)				
Online Neuter/Spay		(\$ 1,323.00)					
Kennel License		\$ 30.00					
Guide/Service Dog		1 License at NO FEE			1 License at NO FEE		
Dup. Tags					\$ 22.00	\$ 6.00	
Totals:		\$ 5,687.00	\$ 405.00	\$ 6.00	\$ 1,741.00	\$ 100.00	\$ 2.00



RECREATIONAL LICENSE SALES REPORT

Hunting and Fishing License sales during the fiscal period of July 1, 2010 to June 30, 2011 generated the following State Fees:

Month of Sales	State Fees Collected
July 2010	\$ 1,314.00
August 2010	\$ 1,539.00
September 2010	\$ 720.25
October 2010	\$ 1,652.75
November 2010	\$ 1,182.00
December 2010	\$ 6,991.25
January 2011	\$ 3,328.00
February 2011	\$ 485.00
March 2011	\$ 1,325.00
April 2011	\$ 2,611.00
May 2011	\$ 2,702.25
June 2011	\$ 2,581.00
TOTAL:	\$ 26,431.50



RECREATIONAL REGISTRATION REPORT

Recreational Registration Fees collected during the fiscal period of July 1, 2010 to June 30, 2011 generated the following State Fees and Agent Fees retained in the Town Clerk fee account.

Month of Sales	State Fees Collected	Town Fees Collected
July 2010	\$ 7,357.00	\$ 214.00
August 2010	\$ 2,807.00	\$ 85.00
September 2010	\$ 1,608.00	\$ 50.00
October 2010	\$ 2,055.00	\$ 59.00
November 2010	\$ 1,027.00	\$ 29.00
December 2010	\$ 6,565.00	\$ 167.00
January 2011	\$ 10,238.00	\$ 249.00
February 2011	\$ 4,126.00	\$ 107.00
March 2011	\$ 1,411.00	\$ 42.00
April 2011	\$ 3,451.00	\$ 109.00
May 2011	\$ 7,645.00	\$ 239.00
June 2011	\$ 10,185.00	\$ 303.00
TOTALS	\$ 58,472.00	\$ 1,653.00



MOTOR VEHICLE REGISTRATION REPORT

Motor Vehicle Registrations processed during the fiscal period of July 1, 2010 to June 30, 2011 generated the following State Fees and Agent Fees retained in the Town Clerk fee account.

Month of Sales	State Fees Collected	Town Fees Collected
July 2010	\$ 45,432.50	\$ 2,427.00
August 2010	\$ 46,480.00	\$ 2,398.00
September 2010	\$ 36,736.25	\$ 1,997.00
October 2010	\$ 36,177.50	\$ 1,826.00
November 2010	\$ 30,059.25	\$ 1,584.00
December 2010	\$ 26,875.50	\$ 1,338.00
January 2011	\$ 28,233.25	\$ 1,405.00
February 2011	\$ 28,609.75	\$ 1,551.00
March 2011	\$ 47,079.25	\$ 2,384.00
April 2011	\$ 49,690.50	\$ 2,158.00
May 2011	\$ 46,574.75	\$ 2,585.00
June 2011	\$ 15,475.50	\$ 2,635.00
TOTALS	\$ 437,424.00	\$ 24,288.00



TOWN MEETING ATTENDANCE MAY 25, 2010

A = ABSENT	P = PRESENT
R = RESIGNED	D = DECEASED
NC = NOTIFIED CLERK	
NE = NOT ELECTED AT THIS TIME	

Alley, Joan C.	P	Garvin, John N. III	P	Seavey, Paul	P
Auger, Claire	P	Gibbs, Judith A.	P	Sherman, Rachel	P
Auger, Gilles E.	P	Greenlee, Arline	P	Spaulding, Douglas H.	P
Auger, Paul G.	P	Greenlee, John E.	P	Spaulding, Shirley	P
Baker, Ashley	A	Herlihy, Maura A.	P	Spearing, Kristen	P
Baker, Peter	A	Hoey, Lorraine	P	St. Cyr, Virginia	P
Ballenger, Faith D.	P	Hoey, Robert	P	St. John, Susan	P
Boucher, Paul	A	Howard, James	P	Stone, Hebert A.	P
Boyle, Barbara F.	P	Howard, Sandra	P	Titherington, Geoffrey	A
Boyle, Frederick R.	P	Jenkel, Steven D.	N	Treadwell, Danielle	P
Brink, Becky	P	Jones, Richard B.	P	Treadwell, Matthew	P
Brink, William	P	Kenyon, Monique	P	Trowbridge, Margaret	P
Calcaterra, Daniel	P	Knowles, Rose E.	P	Watson, Doris	P
Campbell, Donald	P	Lamb, Richard G.	P	Watson, George Jr.	P
Caron, Marsha	P	Lapointe, Shawnda W.	A	Watson, Scott A.	P
Condon, Daniel	P	McAdam, Ellen	P	Wilkins, Helen B.	P
Cormier, Gerard	P	McAdam, John	P	Wilkins, Stephanie	P
Cote, Roland A.	P	McKeon, Martin	P	Williams, Brett	P
Coveney, Susan	P	McNutt, Paul R.	P	Williams, Kendra	P
DiGregorio, Victor E.	P	Morse, Gary	P	Young, Herbert A.	P
Doiron, Susan McIntyre	A	O'Connor, Elizabeth Ann	P		
Doiron, Wilfred Jr.	P	Patterson, Joel	P		
Driscoll, Eugene W.	P	Patterson, Mark	P		
Drummey, James R.	P	Patterson, Suzanne	P		
Dupuis, David A.	P	Pelletier, Pascal J.	P		
Dwyer, Anne	P	Plante, Charles A. Sr.	P		
Eastman, Harland H.	P	Prime, Gordon A.	P		
Furbish, Lawrence K.	P	Prime, Shirley	P		
Gagne, Elaine	N	Sargent, Claire	P		
Gagne, Thomas R.	N	Sargent, Raymond A.	P		

FINANCIAL STATEMENT
6/30/2011

2010/11 Real Estate Tax		
	Commitment	\$22,658,378.42
	Abated	\$11,011.62
	Collected	\$21,658,116.82
	Balance	\$989,249.98

2010/11 Personal Property Tax		
	Commitment	\$1,239,221.92
	Abated	\$6,305.68
	Collected	\$1,200,547.32
	Balance	\$32,368.92

2010/11 Supplemental RE Tax		
	Commitment	\$2,745.62
	Abated	
	Collected	\$2,745.62
	Balance	

2010/11 Supplemental PP Tax		
	Commitment	\$3,267.34
	Abated	\$346.92
	Collected	\$2,920.42
	Balance	

RECAPITULATION

Excises (auto)	\$ 2,506,625.59
Excises (boat)	12,284.90
Licenses & Fees	61,723.29
Auto Registration Fees	37,144.00
2010-11 Real Estate Taxes	21,658,116.82
2010-11 Personal Property Taxes	1,200,547.32
2010-11 Supplemental Real Estate Taxes	2,745.62
2010-11 Supplemental Personal Property Taxes	2,836.00
2009-10 Real Estate Taxes	286,883.49
2009-10 Personal Property Taxes	11,822.97
2008-09 Personal Property Taxes	1,148.72
2007-08 Personal Property Taxes	78.78
2006-07 Personal Property Taxes	37.18
2005-06 Personal Property Taxes	4,203.78
2002-03 Personal Property Taxes	2.23
Interest	50,717.49
Investment Interest	943.85
Certified Mail	786.54
Demand Fees	546.00

Licenses and Fees	61,723.29
Impoundment Fees	3,036.00
Animal Welfare Late Fees	9,350.00
Vehicle Registration Fees	37,144.00

TOTAL **\$25,951,447.86**

2010/2011 REAL ESTATE TAX ABATEMENTS

Earle, Bruce/Alice	R8/214A	Assessment Adjustment	\$ 39.65
Wyman, Lucy	R13/100/35	Incorrect Land Use Code	\$ 198.24
Kennebunk, K'port Wells Water District	R23/5	Exempt Quasi-Municipal Org.	\$ 946.60
Bedell, Gary/Joanne	R23/21/27	Homestead Omitted in Error	\$ 165.20
Byrne, George R/Holly	R16A/79A	Assessment Adjustment	\$ 146.14
Legere, Margarita	R11/90	Homestead Omitted in Error	\$ 165.20
Prime, Gordon/Shirley/Christoph	R14/10B/2	Error Made in Construction Style	\$ 151.98
Tuttle, John/Ann	H26/13	Pool Removed 2 Years Ago	\$ 9.91
Dube, Claire	R12/90A/29	Billed in Error – Wrong Owner	\$1,415.76
Rodrigue, Jr. Edward/Coline	I29/30Pool	Removed in 2007	\$ 6.61
Patterson Companies, LLC	R10/2/1	Assessment Adjustment	\$ 83.76
Patterson Companies, LLC	R10/2/2	Assessment Adjustment	\$ 83.76
Patterson Companies, LLC	R10/2/3	Assessment Adjustment	\$ 83.76
Patterson Companies, LLC	R10/2/6	Assessment Adjustment	\$ 83.92
Patterson Companies, LLC	R10/2/7	Assessment Adjustment	\$ 83.76
Patterson Companies, LLC	R10/2/8	Assessment Adjustment	\$ 87.06
Patterson Companies, LLC	R10/2/9	Assessment Adjustment	\$ 85.57
Patterson Companies, LLC	R10/2/11	Assessment Adjustment	\$ 83.84
Scarborough Woods, LLC	R18/65/39	Assessment Adjustment	\$ 832.61
Scarborough Woods, LLC	R18/65/40	Assessment Adjustment	\$1,047.37
Riendeau, Peter	R16A/22	Assessment Adjustment	\$ 469.17
Riendeau, Peter	R16A/18	Assessment Adjustment	\$ 224.67
Breton, Marc/Ellarene	R16A/18A	No Conforming Lot with R16A/19A	\$ 216.41
Bergeron, Margaret	L29/28	Pool Removed	\$ 34.69
Rogers, Suzanne M.	L29/14	Assessment Adjustment	\$ 127.20
Gallo, Gail F.	M28/14B	Billed in Error	\$ 574.90
Hartford, Mark/Dianna	I27/33	Assessment Adjustment	\$ 51.21
Bluewater Capital Partners	M11/6	Assessment Adjustment	\$ 414.65
Trust Building LLC	K30/47	Land Swap with Town of Sanford	\$ 563.33
Gauthier, Michael/Beth	I14/8	Assessment Adjustment	\$ 26.43
Bouchard, David & Turmelle, Karen Ann	L12/4	Assessment Adjustment	\$ 52.86
Sanford Fraternal Association	I30/5	Assessment Adjustment	\$ 189.98
Northborough Realty Holdings	I29/78	Assessment Adjustment	\$ 82.60
Northborough Realty Holdings	I29/78/1	Assessment Adjustment	\$ 664.10
Dubois, David/Ida	R17/14	Assessment Adjustment	\$ 168.50
Northern Properties LLC	J29/17D	Billed in Error-Eminent Domain	\$ 113.99
Northern Properties LLC	J29/19A	Billed in Error-Eminent Domain	\$ 750.01
High River Corp	J29/17E	Eminent Domain Agreement	\$ 486.63

2010/11 PERSONAL TAX ABATEMENTS (including Supplementals)

Joann's Day Care	#10323	Business Closed	\$41.30
So. Maine Hardwood Flooring	#11413	Business Closed	\$16.52
Cardtronics USA, Inc.	#11641	Billed in Error	\$50.22
Frank, Judith	#110071	Billed in Error – Excised	\$29.08
Tygris Vendor Finance, Inc.	#11633	Incorrect Amount	\$1,638.95
Johnson, Dr. Steven	#11423	Business Part of Goodall	\$611.24
Mike's Barbershop	#11012	Business Closed	\$41.30
Niocan Scientific	#11162	Business Closed	\$297.36
Intech Funding Corp.	#11762	Billed in Error	\$801.05
Marrass, Kenneth Atty.	#11769	Assessment Adjustment	\$346.92
Northborough Realty Holdings, LLC	#11763	Assessment Adjustment	\$2,643.20
Glacier Water Services Inc.	#11749	No Assets in Maine	\$16.52
Mobile Vehicle Electrical Solutions	#11213	Business Closed	\$118.94

2010/11 OUTSTANDING REAL ESTATE TAXES

937 Main Street LLC	\$1,515.71	Bouchard, Norman J	1,424.02
Ainsworth, Richard Jr.	24.78	Bougie, William M	2,324.36
Ainsworth, Richard Jr./Pamela	3,674.05	Bradford, William K	964.77
Air-Tech Inc.	48.64	Bradstreet, Marjorie E Trustee	1,344.73
Allain, Eric/Constance	1,963.40	Bradgon, Bruce R Jr.	1,129.97
Allain, Richard J/Irene L	1,779.20	Brault, Brenda	381.61
Allaire, Lorraine	1,562.79	Breary Limited Partnership	21,550.34
Allen, Barbara A	1,547.92	Breton, Dennis A/Joan	1,071.74
Anderson, Hildegarde/Jeffrey	2,557.30	Broadway Homes Inc.	236.24
Anderson, Kenneth	181.72	Broadway Homes Inc.	439.43
Anderson, Sarah Jo	1,666.87	Broadway Homes Inc.	411.35
Annkel LLC	3,774.82	Brooks, Robert Alen	1,541.32
Avery, Brian & Bryan Melanie	2,170.73	Bruno, Steven G	5,795.22
Bagley, Anna M	54.52	Bruno, Steven G	3,039.68
Bagley Management Inc.	1,777.55	Bruno, Steven G/Karen	3,170.19
Baldwin, David P/Adele L	1,105.19	Bruno, Steven G/Karen P	2,091.43
Bangs Mobile Home Park LLC	122.25	Burgess, Daniel/Carolyn	1,695.88
Bangs Mobile Home Park LLC	410.52	Burke, David D	3,272.61
Bangs Mobile Home Park LLC	417.95	Burke, David D	2,856.31
Bataran, Keith M & Lori (JTS)	827.65	Burns, Linda Powers Trustee	259.36
Batchelder, Wendy	1,182.83	Burns, William T & Gilliam Melis	1,169.61
Beauchesne, Mona	865.65	Burrows, Susan L	2,177.34
Beauchesne, Mona	2,013.79	Cameron, Cathryn & David	226.32
Beaudoin, Gary D	723.81	Canbury Homes Inc.	2,256.63
Beaulieu, Andre P & Donald	3,830.99	Carle, Eugene	146.62
Bedell, Lyle R/Marianne E	3,446.07	Caron, Rose	2,811.70
Belmont, C Elisabeth	2,405.31	Carpentier, Rachel	1,287.73
Bennett, Robin	181.72	Carr, Richard A/Joyce	305.89
Benoit, Sr. Robert M	1,856.85	Carrier, Eleita L Heirs of	286.62
Bereshny, Debbie	1,462.84	Carrier, Eleita L Heirs of	3,036.38
Berg, Diane E	1,211.08	Carter, Kenneth	1,470.80
Bergeron, Thomas E	1,701.56	Carter, Lisa	2,608.51
Bernier, Charles & Stephanie	431.17	Cates, Linda J	2,223.59

Bernier, Donald/Pauline	10,633.92	Chadbourne, Gregory D	432.82
Bernier, Pauline	1,004.04	Chasse, Carl A/Gail M	3,622.84
Berry, Barbara J	987.07	Chevalier, Paul R/Germaine B	958.16
Berry, Barbara J	432.00	Christensen, Martha J Heirs of	2,801.79
Bluewave Capital Partners LLC	1,552.88	Clark, Michael W	262.67
Boisvert, Ernest/Doris	256.94	Clarke, Jonathan/Zelma	2,075.74
Boivin, Roland F/Janet T	4,242.34	Clerico, Steven M	4,643.77
Boston, Alvin/Wendyann	1,361.25	Clifton, John H & Hilton Clifton	5,402.04
Boston, Joel M	41.30	Cocchiaro, Joanne M	158.83
Boston Mortgage Group Inc.	913.56	Cofferen, Maurice	914.38
Cofferen, Maurice L	817.74	Doughty, Brian D Sr./Diane J	1,081.23
Colby, Jay W/Marcia S	416.89	Dowey, Glenn J	2,932.30
Cole, Lisa M	1,513.23	Dowey, Michael G Heirs of	3,001.68
Colton, Matthew J	1,776.72	Drake, Monica	280.84
Cooke and Young LLC	1,128.48	Drew, Gary A/Susan J	421.02
Coolen, Robin L	11.29	Drummey, James/Peggy	1,974.14
Copp, Christopher/Karen	443.76	Ducharme, Armand	712.01
Corliss, Yvonne R	2,192.20	Duckworth, Jennifer & Hughes	458.43
Cote, Roland A/Linda	1,139.05	Dudley, John C	602.19
Courtney, E Terry Trustee of	447.69	Dudley, Richard W/Elizabeth J	2,084.82
Crabtree, John K Heirs of	1,946.06	Dugas, Joseph W & Kate M	1,143.04
Cram, Clark C	4,141.56	Dugre, David Heirs of	477.43
Cram, Clark C	4,030.88	Dumas, Arthur H Trustee	1,701.56
Creative Housing Alternative	53.07	Dumond, Andrew L/Misty A	1,519.84
Creteau, Russell R & Susan F	2,010.48	Eagles Nest Developers LLC	1,934.49
Curit, Lillian F Heirs of	1,204.31	Easley, Richard M	2,218.64
CX4 Management LLC	2,210.38	Eldredge, Arline	3,133.84
Cyr, Karl L/Wendy L	34.69	Ellis, John III	2,671.28
Daigle, Robert & Denise	1,452.11	Emmanuel Christian Fellowship	677.32
Daily, Adam S	819.39	Fajardo, Jaime	2,514.34
Dalpee, Rhonda Lee	2,013.79	Fajardo, Jaime/Edna	1,166.91
Dare, Ruth	938.34	Fall, David Gregory/Joy S	847.48
Dauteuil, Michael J	1,103.54	Fall, Ruth F Heirs of	2,492.87
Davis, Patricia	118.55	Fanelli, Frank Jr.	1,049.02
Day, Dale & Gendron, Denise	542.68	Farley, Peter J/Justine	1,194.40
Dearborn, Roger M	2,231.85	Farley, Peter/Justine B	307.27
Deboer, Virginia M	2,550.69	Farnsworth, Suzanne K	1,019.28
Degiacomo, Kimberly A & Alexa	1,861.80	Farris, Harry & Geraldine	2,258.28
Delano, Troy	895.38	Farris, Harry & Geraldine	3,733.52
Delisle, Daniel P/Cheryl	1,875.02	Farwell, Bruce A/Doris M	1,015.98
Dennis, Michael J Jr./John H	612.89	Fenderson, Dale R	121.42
Dennis, Patricia	1,093.62	Fenderson, Irene G	242.91
Dennis, Patricia A & Shannon	388.03	Fernald, Michael J/Linda S	445.42
Dennis, Patricia A & Shannon	157.76	Flayhan, Michael A & Arline M	205.62
Deroche, Roger H & Robert	1,197.06	Fleming, Christine	3,560.06
Dery, Donald	300.66	Follett, Grace E/Stanley Jr.	2,753.88
Desjardins, David/Ruthann E	1,265.43	Fortier, Renee D/James J	2,542.43
Desmond, Dennis P/Linda M	1,144.84	Fortin, Paul/Ghyslaine	409.69
Desruisseaux, Henry R & Kelly	1,305.90	Fortune, Erinn D & Nicolai J	272.54
Deutsche Bank National Trust	1,394.29	Foster, Clifford E	578.97
Dianni, Andrea	610.19	Foster, Mary Ann & Snell Russ	571.17
Dion, Larry D	2,651.46	Frasier, Patrick R/Michelle A	5,459.86
Distinctive Homes of Maine Inc.	933.38	Freeland, George B The Heirs	763.22
Do, Kelly J	1,298.47	Freitas, Jose L/Belina C	2,000.57
Doiron, Jeffrey R & Lisa	378.71	Fulli, Mahfuz A	1,762.34
Doiron, Rachel E	560.29	Gagne, Gerard J & Curit Norma	1,719.73

Gagnon, Lori	657.50	High Street Rental Property	1,916.32
Gale, Harvey L/Carol Ann	414.65	Hill, Robert H/Marie	1,386.03
Gallant, Eleanor C	133.81	Hilton, Richard/Sandra	1,443.85
Gateway Properties LLC	9,221.46	Hobbs, Joan	675.67
Gauthier, Sandra L	2,223.59	Hobbs, Joan F	2,137.69
George, James A/Than S	2,198.81	Hobbs, Joan F & Judith M Tress	2,022.05
George, James A/Than S	2,545.73	Hobbs, Joan I	3,266.00
Gerrish, Aaron & Nathan	1,053.70	Hodsdon, Alida C Heirs of	2,326.02
Gibson, Linda	474.12	Hoel, Frances P	1,829.20
Goodreau, John	2,079.87	Hoel, Frances P	4,683.42
Goodrich, Gary G/Marilyn	1,369.51	Holden, Wayne	626.11
Goodwin, Shelly A	1,745.34	Holden, Wayne P	1,896.50
Gray, Lynn T	2,155.86	Holman, Clifford Jr./Glenda	2,561.92
Greenlaw, Robin Lee	1,997.27	Holman, Craig	931.73
Guercio, Jr. Paul J	3,979.67	Holt, Patricia G	627.76
Guillemette, James R/Suzanne	236.57	Home Solutions III Reo LLC	4,876.70
H & J LLC	5,795.22	Horr, Arlo J/Jennifer	3,477.46
Hackett, Raymond & Brennan N	2,117.86	Horr, Arlo J/Jennifer L	3,104.11
Hall, Karen & Scott Erwin M	82.60	Horrigan, Donna A	526.99
Ham, David/Linda	1,270.39	Horseshoe Courtyards LLC	1,868.41
Hammond, Gary/Laurie	1,428.98	Howard, Sandra E	1,501.67
Hanson, Karen L	642.63	Howe, Karen L Trustee	1,682.56
Harding, Douglas & Heather	1,176.22	Howes, Eric & Camire, Heidi & Gagne, Cindy	1,614.00
Harmon, Kevin A/Linda M	1,286.91	Howes, Eric & Camire, Heidi & Gagne, Cindy	726.88
Harrop, Sarah	436.13	Howes, Eric & Camire, Heidi & Gagne, Cindy	3,617.88
Harvest Development LLC	75.99	Howes, Eric & Camire, Heidi & Gagne, Cindy	3,173.49
Harvest Development LLC	75.16	Howes, Eric & Camire, Heidi & Gagne, Cindy	307.27
Harvest Development LLC	75.16	Howes, John F	3,127.24
Harvest Development LLC	75.16	HSBC Bank USA NA As Trustee	2,084.00
Harvest Development LLC	75.99	Hubert, Norman	99.78
Harvest Development LLC	75.16	Huff, Kenneth W	2,132.73
Harvest Development LLC	77.64	Huff, Landford David	1,596.66
Harvest Development LLC	80.12	Hunt, Joe M	185.02
Harvest Development LLC	80.95	Hussey, Charles H	1,153.10
Harvest Homes LLC	546.81	Hutchinson, Garland L/Kathleen	2,404.84
Harvest Homes LLC	160.24	Huuskonen, Nyrik T As Trustee	1,422.37
Haskell, Betsy A	1,381.07	Jack, Blaine H/Lois H	406.11
Haven Cove Condo Owner's Association	455.95	Jackson, Scott	431.17
Hestermann, Dorothy	1,144.84	Jagger Mill LLC	2,327.67
Hicks, Catherine J	1,955.90	Jalbert, Dennis	2,157.51
Jalbert, Raymond/Sandra	1,721.75	Libby, Jason E	236.24
JCCS Properties LLC	1,086.19	Libby, Joanne	2,902.56
Jeffers, Ruth B	915.21	Lifetime Homes Inc.	247.80
Johnson, Denise V	3,148.71	Lifetime Homes Inc.	242.02
K & S Development, Inc.	325.44	Lifetime Homes Inc.	944.12
K & S Development, Inc.	346.92	Lifetime Homes Inc.	602.15
K & S Development, Inc.	332.05	Lifetime Homes Inc.	1,106.84
Kellis, Mark A/Michele A	2,895.96	Lindvall, James W & Mitchell	2,577.12
Kelly, Marlene C	67.73	Lindvall, James W & Mitchell	1,643.74
Kenney, Gregory A/Debra A	5,208.76	Lippincott, John A/Marian B	1,584.27

Kent, Arline C	2,192.20	Lowell, Ronald/Beverly L	883.82
Ker, Sokhan/Sokha	2,131.08	Lown, Bradley M Trustee	1,390.98
Kilson, Linda M & Keenan E	2,056.74	Lunny, Robert J Jr.	2,737.36
Kimball, Steve Heirs of	102.42	Lyman, Karen B	2,294.63
Kingsbury, Bobby C	1,466.98	M & M Wang LLC	2,024.52
Kingsbury, Bobby/Frederica	2,525.91	Mack, Beverly	1,570.25
Kirk & Barry Enterprises LLC	4,100.26	Maine Mobile Home Park LLC	1,311.69
Kirkpatrick,Ashley A	1,457.06	Maine Mobile Home Parks LLC	247.80
Knight, Karen &Shanahan,Soph	512.97	Maine Mobile Home Parks LLC	213.93
L & H Development Corp.	837.56	Maine Mobile Home Parks LLC	501.38
L'Heureux, Paul N/Debra J	1,399.24	Maine Mobile Home Parks LLC	220.54
Lacroix, Louis R	163.88	Maine Mobile Home Parks LLC	416.30
Laflamme, Jr. Andrew	272.58	Maine State Housing Authority	1,220.83
Lamb, Gary R/Judith M	1,554.80	Maine State Housing Authority	649.23
Lane, Priscilla M & Nathan	3,510.50	Mak Nao & Sayaseng, Kim &	500.00
Lapierre, Susanne F	1,732.95	Kimmi	
Lariviere, Donald J/Doris G	1,942.75	Maltese, Sandra L	1,463.67
Larosa, Jacqueline A	2,060.04	Manning, Donna M	3,145.41
Lauzier, Wayne A/Donna L	46.26	MARA LLC	1,352.89
Lawberg Real Estate Developm	4,096.96	MARA LLC	3,358.52
Lawberg Real Estate Developm	3,941.67	Marceau, Joseph/Marion H &	104.08
Lebel, Raynold C/Joan M	1,139.88	Kerrigan, Linda	
Lebel, Wendy S	3,971.41	Marceau, Richard	2,899.26
Lebel, Wendy S	3,373.38	Martel, Patrick	282.49
Leblanc, Kevin T/Theresa M	165.54	Martel, Raymond J/Edwina	2,131.08
Leclair, Cleora/Richard	1,844.17	Martinez, Gregg J	2,501.26
Lefebvre, David L/Tricia H	2,853.00	Materese, Alfred J	2,562.25
Legere, Lawrence/Dawna	3,140.45	Mathieu, James L	292.40
Legere, Michelle	2,091.43	Mathieu, James L	1,146.49
Legere, Sandra A & Austin, Rob	1,216.83	Mathieu, James L & Carol Ann	1,642.09
Legere, Sandra A & Austin, Rob	984.59	Maynard, Laurie L	1,315.82
Legere, Sandra A & Austin, Rob	794.61	McCormick, Jill E	2,514.34
Leggett, Matthew S/Kathleen D	2,003.88	McCormick, Jill E	598.02
Lepage, Robert	163.55	McCormick, Jill E	189.98
Letourneau, Rene A/Winifred D	538.55	McGrath, William J	237.89
Libbey, Shirley	459.76	Merrifield, Arthur E & Lauzie	715.31
Miranda, Marcel J	2,851.35	Pelletier, Sarah	244.50
Moffre, Danny/Elizabeth	1,545.77	Pelletier, Scott W	730.18
Mondoux, Michael/Bari	2,326.02	Pelletier, Susan L	239.54
Moran, Tim	475.78	Pepin, Sylvio	1,103.54
Morehart, Michelle	1,229.09	Perreault, Lillian Heirs of	2,329.56
Morin, Gerard T Estate of	1,526.45	Petersen, Michael S/Patricia	503.49
Morrisette, Deneka	1,164.66	Phillips, Hosea Heirs of	231.28
Morphy, Sonya M	1,210.06	Phillips, Hosea Heirs of	110.68
Morrisette, Gerry/Kathleen	1,042.41	Phillips, Muriel B Heirs of	24.78
Mortgage Electronic Registra	1,813.90	Phillips, Muriel B Heirs of	153.64
Moses, Nancy A	1,765.99	Phoenix Associates Group LLC	3,946.63
Mousam Valley Motel	2,828.22	Pierce, Phillip	213.11
Murphy, Phyllis M	3,878.90	Pinchott, Gayle S	1,495.06
Nason, James H	4,258.86	Pines Edge Apartments LLC	8,291.39
Neal, John F D R/Denise C	118.94	Pinette, Scott E	2,582.08
Nedwied, Colin & Lucie (JTS)	2,714.88	Pollack, Michael/Sandra	826.83
Nevison, Richard/Douglas	1,029.20	Pombriant, Lisa	1,577.66
Nevison, Ronald E/Geraldine B	2,667.98	Pombriant, Mark J	1,681.74
Newhall, Peggy S	1,969.18	Porter, John T/Ruth D	1,468.63
Nichols, Alan N	879.31	Porter, John T/Ruth D	1,000.00

Noble, Arthur E/Amanda M	2,747.28	Poto, David C Sr.	290.75
Normand, Paul R	2,793.53	Prime, Daniel G/Lisa A	1,833.72
Norton, Lynne M	373.35	Prime, Sylvia J	2,406.96
Norton, Sr. Harry & Tsampas, Constantin	1,941.10	PWS Holdings – Sanford LLC	10,325.00
O’Connell, Gary F/Ryan S	1,509.93	PZA LLC	601.33
O’Neil, Michael J	746.70	QAD Investments Inc.	3,052.90
Oakwood Inn LLC	6,117.36	Quinn, William R/John R/Robert	2,456.52
Oakwood Inn LLC	318.84	Ramsdell, Leigh A/Ann R	78.56
Oakwood Inn LLC	3,330.43	RCK Realty Trust	2,235.16
Ocean Air Investments	1,066.36	Reed, Daniel E/Evelyn M	421.10
Ocean Oaks Realty Inc.	1,118.40	Retail Trust V	2,020.40
Offshore Holdings LTD LLC	2,145.95	Reynolds, George/Donna	2,869.52
Offshore Holdings LTD LLC	5,482.99	Rhino Property Development	2,712.58
Owens, Brian E	908.93	Richardson, Constance I & Adams, Helen M	1,276.06
Paiement, Michael/Suzanne	1,840.33	Richer, Gloria A	3,581.54
Paiement, Suzanne J	584.81	Richer, Gloria A	2,061.70
Palmer-Davies, Rose & Terry P	1,777.55	Rinaldi, Rocco R	465.86
Palmitessa, John J/Pamela J	1,007.72	Rines, Jason C/Regina D	1,339.50
Palmitessa, John J/Pamela J	4,139.91	River of Life	715.31
Papale, Ellen M	536.90	Roberge, Cora M & Richard R	1,701.56
Paquette Holdings LLC	3,152.02	Roberts,Diane A Trustee of the	2,811.70
Park Place LLC	32.28	Roberts, Douglas J	681.32
Patch, Sandria	1,242.73	Roberts, Douglas J	77.64
Paterson, Sandra R	3,517.11	Roberts, Douglas J/Nicola C	33.04
Paul, Berry	315.53	Roberts, Myra L Heirs of	3,312.26
Roberts, Peggy A	588.11	Sleeper, George J	4,081.95
Roberts, Peggy A	2,856.31	Sleeper, George J	4,386.06
Robertson, Scott A/Anne M	1,927.88	Sleeper, George J	4,272.07
Robinson, Marie C/David	2,007.18	Sleeper, George P & Patti	6,076.06
Rock View Properties LLC	2,249.20	Sleeper, George P & Patti	5,403.69
Roger, Eleita L	644.28	Smith, Bruce A	2,859.61
Roussin, Janet	1,911.36	Smith, Bruce A/Bryan D & Myrl	2,511.04
Ruel, Eldora	2,963.69	Smith, David M	510.47
Sanborn, II Raymond C & Angela A	2,471.39	Smith, Frank W/Karen E	1,220.83
Sanborn, William K & Hebert D	1,179.53	Smith, Fred W & Lisa L (JTS)	1,091.97
Sanborn, William K & Hebert D	1,161.36	Smith, Jerome T/Bettie Ann	1,838.68
Sanford Housing Authority	3,436.16	Smith, Judith F	1,860.15
Sargent, Henry J/Pauline	1,471.93	Smith, Lewis	75.99
Scally, Joyce	1,661.91	SORCI Properties LLC	1,100.23
Scanlan, David	52.04	Soule, Michael H/Christine A	1,497.54
Scanlan, David	593.07	Souliere, Gary & Darlene	245.32
Scanlan, David J Jr.	557.47	Southern Maine Commerce Ctr	13,777.68
Scanlan, John T/Janet M	710.36	Southern Maine Commerce Ctr	1,412.46
Schroder, Stephen/Jeanne	3,497.28	Southern Maine Commerce Ctr	1,399.24
Schultz, Peter T	3,026.46	Southern Maine Commerce Ctr	1,458.72
Scott, George A & Patricia A	2,099.29	Springer, Sharon	99.45
Scott, John/Kathleen	348.57	Spruce Lane Investments LLC	1,750.17
SCR Maine	1,572.70	Spulick, Douglas C/Jody	1,310.46
Sellers, Don & Penny	42.12	Staples, Michael	261.02
Severance, Laurie/Howard	1,919.62	Stefanilo, Michael/Kathleen	1,338.94
Severance, Laurie/Howard	102.42	Strew, Ronald A	1,460.37
Sharenow, Eric/Jane	1,503.32	Sullivan Ventures LLC	3,194.97
Shaw, Richard H	3,160.28	Surplus Business Assets Inc.	5,003.91
Shaw, Richard H	8,306.26	Sutryn, Gary E/Cheryl J	2,264.89
		Tarbox, Melissa	383.26

Shaw, Richard H	95.82	TD Bank NA	1,685.04
Shaw, Richard H	1,352.99	Tenori Properties LLC	1,154.75
Shaw, Stephen W	4,610.73	Tenori Properties LLC	2,221.94
Shaw, Stephen W/Linda L	2,757.19	Tenori Properties LLC	2,297.93
Shaw, Stephen W/Linda L	3,137.15	Tenori Properties LLC	4,455.44
Shaw, Stephen W/Linda L	3,361.82	Tenori Properties LLC	1,262.13
Shaw, Stephen W/Linda L	2,544.08	Tenori Properties LLC	2,527.56
Shaw's Ridge Farm	6,317.25	Tenori Properties LLC	5,805.13
Shirley, Vivian	868.36	Terison, Philip	536.73
Shuman, Stevan/Dorothy	2,096.39	Tetu, William R	299.01
Simonds, Maureen	320.49	Therrien, Melissa J	611.24
Simonds, Maureen	3,865.68	Thibodeau, Paul	2,798.49
Simons, Kenneth	2,036.92	Thistlewood, Paul A/Burke Jill M	1,827.18
Simons, Kenneth N	2,321.06	Thompson, Frances H	152.81
Simpson, Ashley L Et Al	1,407.50	Tidy Miss LLC	2,718.72
Skillings, Theresa	401.44	Tobri Trust	1,049.70
Tuttle, Billy L & Brenda L (JTS)	1,807.29	Westerlund, Matthew B & Jami	123.90
Underwood, Sheila	2,428.44	White, Cynthia M	709.53
Urban, Mitchell	1,336.47	White, Thomas/Barbara	1,863.46
USA Rural Housing Service	2,511.04	White, Thomas/Barbara	469.17
USDA		Whitehouse, Anne	2,022.05
Vachon, J Martin	2,081.52	Whitten, Mary L & Kasha M	1,757.73
Vachon, J Martin/Janet	1,436.99	Wildes, Sr., Mark A	1,671.82
Vail, Daniel W/Brenda L	2,469.74	William Street LLC	41.84
Van Nest Ian & Jessica (JTS)	2,142.64	Williams, Bruce R/Vianka V	2,487.91
Vanhouten, Lisa M	181.72	Williams, Sophie S	1,268.81
Waban Projects Inc.	2,542.43	Wise Properties LLC	45.59
Walker, Bryan/Mary	308.92	Wiswell Family Investments LL	1,429.42
Wallace, Derek	3,051.24	Woodman, Jr., Harold E	2,139.34
Ward, Christopher L/Patricia	968.98	Woodman, Lloyd C/Doris	705.90
Warner, Gary K/Karen A	1,772.60	Worden, Kevin P Jr.	987.90
Watson, Francis C	4,106.87	Wormwood, Elaine	849.11
Watson, Frank C	1,557.83	Wyman, Jacqueline	1,932.84
Watson, Frank C	104.08	Wyman, Lucy	367.63
WCDQ Amvets Post #3	297.36	Yeaton, Heidi	180.07
Webb, Charles R Jr./Angela R	17.21	York County Community Action	1,466.87
Webb, James E	1,303.43	York County Community Action	875.94
Webb, James E	817.74	York County Shelter Programs	1,037.71
Webster, James A/Lola C	2,451.57	Zienkiewicz, Kenneth/Jill	1,421.54
Weeks, Leslie K	3,262.70		
Wentzell, Michael J & & Poirier, Debra L	2,795.18		
		TOTAL	\$ 989,249.98

2009/10 OUTSTANDING SUPP.

REAL ESTATE TAXES

Tidy Miss R9-12A \$4,727.01

TOTAL \$4,727.01

2010/11 OUTSTANDING PERSONAL TAXES

A Touch of Old English	65.42	Gardner, Thomas/Judith	19.08
Allen, L V & Son	3,304.00	Gemma, Robert	43.61
Allen, Steven	38.33	Geotechnical Partnership	52.86
Augusto, Nancy	34.36	Goulding, Greg	34.36
Back Street Grill	346.92	Hair It Is	24.78
Badwraps	16.52	Hannon, Charles	28.58
BBQ Barn	330.40	Hartshorn, Ben/Karen	40.97
Beatriz, Nancy	69.22	Hlladick, Jack	1.43
Beaver Creek Bistro Bakery	165.20	Hollywood Hair	62.94
Beote, Ellen	28.41	Jazz Tappin' Dance Studio	33.04
Bernier's Farm & Storage	695.00	Jeffrey, Daniel/Kimberly	52.04
Bonanza	1,321.60	Jeffrey, Thomas	41.63
Boucher, Kenneth & Patricia	45.43	Jeris Dog Grooming	41.30
Bullard, Thomas	330.40	Jerry's Restaurant & Cindy Too	313.88
Business Equipment Unlimited	80.78	Jeweler's Outlet	132.16
Carlson, Tim	44.11	JMS Cleaning	24.78
Century 21 – Samia Realty	648.58	Kasper, Kathleen	34.03
Champagne, David	49.06	Keystone Management	148.68
Chapas, Karen	35.68	King, Cliff/Loretta	.78
Choice One Realty/Deboer Pro	330.40	King's Country Club Auto Sales	132.16
Clerical Advantage	24.78	Lacaille, Peg	43.28
Comb & Clipper	49.56	Lachance Bros Serv Station	1,354.64
Croteau, James	44.93	Launderite Cleaners	1,569.40
Crystal Star Healing	16.52	Lenkowski, Atty. Joseph	318.40
Currier, Robert	45.43	LJ'S Pizzeria Inc.	308.34
Cybertek Web Connections Inc.	492.30	Lowery, George	5.95
Delisle, Perry/Jean	34.36	Magnolia's Beauty Salon	264.32
Difulvio, Thomas	100.28	Mahan, Keith/Stacey	47.58
Doll, William & Beverly	46.26	Mahan, Richard E	42.95
Donaruma, John	49.39	McGrath, Lisa	34.36
Edison Press	5,947.20	McIntyre, Michael	40.23
Engelhart, Eric	44.11	Montrose-Sanford Hydraulics	305.62
Espo's Trattoria	429.52	Mousam Valley Motel	330.40
Fabulous Formals LLC	112.34	Nichols Enterprises	82.60
Face First Electrology	41.30	Niles, Douglas/Katherine	95.15
Fall's Agway	495.60	Norgetown Clnrs & Laudramat	826.00
File & Style	57.82	Oakwood Inn LLC	446.04
Financial Strategies	148.68	Obrien, Kevin	105.73
Gagnon Copy Center	90.86	OPTA	206.50
Gallo Construction	1,899.80	Pat's Pizza	759.92
Plante, Arthur	44.44	Smith, Phillip & Mary	1.75
Pleasant Suds Laundramat	346.92	Sport Fitness Zone	413.00
Pollack G M & Sons	363.44	Springvale Flowers	101.60
Precision Customs	24.78	Steve Staples Flooring	33.04
Rachel's Hair Salon	100.77	Stugazzis	168.50
Ralls, James	49.39	Sundance Tanning Salon	264.32

Randall, Roger	54.68	Sunnyside Restaurant The	396.48
Redding, Carole	52.04	Surplus Business Assets	37.50
Rexford, Brian	37.00	The Body Shop	89.21
Romeo's Grille	330.40	TRM ATM Corp.	28.08
Salois, Eugene H	111.68	Universal Healing Center	33.04
San Diego's Hair Salon	82.60	Village Slice	413.00
Sanford Butcher Shop	181.72	Vorce, Ed & Leanne	194.28
Sanford Computers	82.60	Wheeler, Gary	38.00
Sanford Redemption Center	16.52	Wilderness Motorsport Inc.	132.16
Sari's Consignment & 2 nd Hand	16.52	Wood, Alan	44.60
Saundarya Hair Salon & Day S	413.00	Woodman's Jewelry Store	148.68
Sentry Glass Co. Inc.	82.60	Yummy House Restaurant	115.64
Shaw's Ridge Farm Ice Cream	396.48	Zolt, Jeff/Charlotte	42.26
Shears Delight	49.56	Zreyas	99.12
Signgraphix	132.16		
		TOTAL	\$32,368.92

2009/10 OUTSTANDING PERSONAL TAXES

All But Grown Ups Inc.	249.58	Comb & Clipper	41.05
Architectural Glazing Tech	13,136.00	Corson, Bruce	35.47
Augusto, Nancy	34.15	Crystal Star Healing	16.42
Bamboo	4.93	Currier, Robert	45.16
BBQ Barn	295.56	Cybertek Web Connections Inc.	275.45
Bernier's Farm & Storage	674.53	Delisle, Perry/Jean	34.15
Best Appearance	16.42	Difulvio, Thomas	44.33
Biocon Scientific	275.86	Doll, William & Beverly	45.98
Bonanza	1,231.50	Donaruma, John	49.10
Boucher, Kenneth & Patricia	45.16	Duhamel, Judy	39.41
Brian's Auto Sales	57.47	Edison Press	5,582.80
C U Security Systems	82.10	Fabulous Formals LLC	22.56
Century 21 - Samia Realty	394.08	Fall's Agway	476.18
Champion Glass	426.92	File & Style	57.47
Chapas, Karen	35.47	G Eatery	328.40
Choice One Realty/Deboer Pro	295.56	Gallo Construction	1,806.20
Cimino, Arnold Jr.	22.18	Gardner, Bruce/Shirley	43.68
Goulding, Greg	34.15	Redding, Carole	51.72
Hager, Todd	60.43	Rexford, Brian	36.78
Hannon, Charles	28.41	Rock Bottom Sand&Gravel LLC	121.95
Hartshorn, Ben/Karen	40.72	Salois, Eugene H	130.70
Holly Lynn's Café	98.52	San Diego's Hair Salon	82.10
Homeplate Restaurant	500.81	Sanford Butcher Shop	180.62
Hong's Oriental Market	49.26	Sanford Redemption Center	16.42
Jazz Tappin' Dance Studio	1.72	Sari's Consignments & 2 nd Hand	16.42
Jeffrey, Thomas	41.38	Shaw's Ridge Farm Ice Cream	394.08
Jeweler's Outlet	114.94	Signgraphix	61.31
JMS Cleaning	24.63	Sport Fitness Zone	410.50
Johnson, Dr. Steven	574.70	Steve Staples Flooring	27.91
Kelley Custom Picture Framin	20.67	Stilphen Engineering Co.	123.15
King's Country Club Auto Sales	131.36	Sunnyside Restaurant The	394.08
Launderite Cleaners	1,477.80	Sweet Creations Bakery & Café	361.24
Lennon, Dawn	40.39	The Body Shop	88.67

Lowery, George	5.91	The Catering Company	82.10
Magnolia's Beauty Salon	260.92	Thomas, Steve	28.90
Mahan, Keith/Stacey	47.29	Thyng, Brian	35.47
Mahan, Richard E	42.69	Transitions Counseling Inc.	90.31
Maine Precision Welding Inc.	1,218.86	TRM ATM Corp.	27.91
Manely Hair	9.85	Universal Healing Center	32.84
Mobile Vehicle Electrical Solutio	118.22	Vachon, David	65.02
Mousam Valley Motel	295.56	Village Slice	358.94
Neils Diner	41.05	Waddell & Reed	114.94
Nichols Enterprises	82.10	Warrior Aero-Marine Inc.	109.52
Norgetown Clnrs & Laundramat	1,149.40	Wheeler, Gary	37.77
Obrien, Kevin	83.10	Wood, Alan	44.33
Plante, Arthur	44.17	Woodman's Jewelry Store	147.78
Points South	1,067.30	WWW.Buygalo.Com	41.05
Pollack G M & Sons	180.62	Zolt, Jeff/Charlotte	45.98
Precision Customs	16.42	Zreyas	32.84
Preval Direct	16.42		
Ralls, James	49.10		
		TOTAL	\$37,983.50

2009/10 OUTSTANDING SUPP.
PERSONAL TAXES

Leaf Financial Corp.	\$359.11
TOTAL	\$359.11

2008/09 OUTSTANDING PERSONAL
TAXES

AFTA Sport	7.85	Gardner, Bruce/Shirley	41.76
Airport Redemption Center	47.10	Gateway Properties LLC	894.90
All But Grown Ups Inc.	119.32	Good & Evil Tattoo	47.10
Augusto, Nancy	32.66	Goulding, Greg	32.66
B M E	31.40	Grampa's Workshop of Maine	549.50
Bernier's Farm & Storage	78.50	H P M Company	408.20
Best Appearance	7.85	Hager, Todd	45.79
Biocon Scientific	2.31	Hair Quarters	78.50
Body Works Fitness Center, Inc	628.00	Hannon, Charles	27.16
Boucher, Kenneth & Patricia	63.27	Harden, Daniel	49.93
Brian's Auto Sales	54.95	High & Dry Laundry Mat	502.40
Cannell, Nicholas	38.94	Holly Lynn's Café	94.20
Cannell, William/Ruthann	37.68	Homeplate Restaurant	239.42
Castlerock Realty	219.80	Horace Mann Insurance	39.25
Century 21 – Samia Realty	376.80	Jeffrey, Thomas	39.56
Chadbourne's Florist	157.00	Jeweler's Outlet	109.90
Champion Glass	408.20	Johnson, Dr. Steven	549.50
Chapas, Karen	50.24	JPL Guns-Classic Smokepole	7.85
Choice One Realty/Deboer Pro	282.60	King's Country Club Auto Sales	125.60
Comb & Clipper	39.25	Launderite Cleaners	1,334.50
Corson, Bruce	33.91	Lennon, Dawn	38.62
Corson, Bruce & Suzanne	39.88	Liu China Buffet	835.24
Creative Impressions	54.95	Mahan, Keith/Stacey	11.86

Crystal Star Healing	7.85	Mahan, Richard E/Ann Marie	40.82
CT's Mill St Market & Deli	282.60	Mousam Valley Motel	282.60
Currier, Robert	60.92	Mousam Valley Orthopedics	1,020.50
Delisle, Perry/Jean	32.66	Neault, Kimberly A	15.70
Detailz Hair Salon-Day Spa	62.80	NH Gaming	78.50
Detailz Hair Salon	157.00	Nichols Enterprises	39.25
Difulvio, Thomas	42.39	Norgetown Clnrs & Laundramat	1,020.50
DirecTV Inc.	717.49	Normand's Hardware & Mobile	39.25
Direnzo, James/Kathryn	43.96	Oakwood Inn & Motel	16.01
Doll, William & Beverly	43.96	Pediatric Assoc of Southern ME	332.11
Donaruma, John	46.94	Plante, Arthur	42.39
Downeast Mortgage Corp.	54.95	Points South	1,020.50
Dragonfly Massage	94.20	Precision Customs	15.70
Edison Press	5,338.00	Psyco Cycle	31.40
Fall's Agway	455.30	Ralls, James	46.94
Fiasconaro, Charlotte	39.72	Redding, Carole	49.46
File & Style	54.95	Rexford, Brian	35.17
Fitness Forum	318.71	Salois, Eugene H	48.67
G Eatery	314.00	San Diego's Hair Salon	39.25
Gallo Construction	1,727.00	Sanford Butcher Shop	172.70
Sanford Redemption Center	15.70	Titcomb, Waterhouse, Marass	533.80
Sari's Consignment & 2 nd Hand	15.70	Total Care Auto Service	94.20
Schleiderer, Alice	23.55	Totally Tan	253.88
Start Scrappin' & Stampin'	314.00	TRM ATM Corp.	26.69
Stilphen Engineering Co.	117.75	Universal Healing Center	31.40
Sundara Hair Salon & Day Spa	251.20	Vachon, David	83.68
Sunnyside Restaurant, The	376.80	Village Pantry & Bake House	1,397.30
Sweet Creations Bakery & Café	345.40	Waddell & Reed	109.90
The Body Shop	84.78	Wheeler, Gary	36.11
Thomas, Steve	13.81	Wilson, Linda	48.98
Thyng, Brian	34.54	Wood, Alan	42.39
Thyng, Herbert/Diane	43.18	Woodman's Jewelry Store	141.30
Timothy's Barber Shop	15.70	Zolt, Jeff/Charlotte	43.96
		TOTAL	\$27,694.38

2007/08 OUTSTANDING PERSONAL TAXES

AFTA Sport	7.34	Detailz Hair Salon-Day Spa	29.36
Airport Redemption Center	1.14	Difulvio, Thomas	41.10
America Online, Inc.	4.40	Direnzo, James/Kathryn	41.10
Augusto, Nancy	4.27	DM Technologies	5,800.88
B M E	29.36	Doll, William & Beverly	77.80
Body Works Fitness Center, Inc	293.60	Downeast Mortgage Corp.	25.69
Bouchard, Wayne	54.32	Dragonfly Massage	73.40
Brian's Auto Sales	51.38	Edison Press	4,844.40
Cannell, William/Ruthann	52.85	Eds Distributors, Inc.	14.68
Castlerock Realty	205.52	Excelltron Towers	66.06
Cell Phones N More	120.38	Fall's Agway	425.72
Century 21 – Samia Realty	322.96	File & Style	51.38
Chadbourne's Florist	132.12	Fitness Forum	298.00
Champion Glass	352.32	Gallo Construction	1,468.00
Chapas, Karen	63.12	Gateway Properties, LLC	836.76
Cheney, Fred	36.70	Global Zero	32.84

Choice One Realty/Deboer Pro	234.88	Good & Evil Tattoo	44.04
Club Adrenaline	293.60	Goulding, Greg	30.83
Comb & Clipper	29.36	Grampa's Workshop of Maine	513.80
Corson, Bruce	32.30	Grant, Karen	32.30
Corson, Bruce & Suzanne	39.64	H P M Company	352.32
Creative Impressions	1.09	Hannon, Charles	27.89
Crystal Star Healing	7.34	Harden, Daniel	58.72
Currier, Robert	95.42	Healthy Habits Culinary Studio	36.70
Delisle, Perry/Jean	30.83	High & Dry Laundry Mat	220.20
Holly Lynn's Café	88.08	Ridgeway Riding Academy	14.68
Jeffrey, Thomas	13.27	Rusted Star, The	14.68
Korp, Jr., Arthur	44.04	Sanford Butcher Shop	146.80
Kotcom Computer Gallery	13.21	Sanford Redemption Center	14.68
Labor Ready	73.40	Southern Maine Satellite	36.70
Lauderite Cleaners	1,247.80	Start Scrappin' & Stampin'	293.60
Liu China Buffet	780.98	Sundara Hair Salon & Day Spa	117.44
Lowery, George	6.06	Sunnyside Restaurant, The	352.32
M C R Inc.	513.80	Sweet Creations Bakery & Café	322.96
Magnolia's Beauty Salon	234.88	The Body Shop	79.27
Mahan, Richard E/Ann Marie	41.10	The Common Restaurant & Bar	146.80
Marcap Vendor Finance Corp.	265.71	The Magickal Realm	29.36
McCarthy, Arthur	52.85	Thyng, Brian	33.76
Mousam Valley Motel	234.88	Titcomb, Waterhouse, Marass	469.76
Mulligan's Restaurant	572.52	U S Felt Manufacturing, Inc.	29,198.52
NH Gaming	73.40	U S Optical Disc Inc.	9,330.61
Norgetown Clnrs & Laundramat	954.20	Universal Healing Center	29.36
Normand's Hardware & Mobile	29.36	Vachon, David	135.06
Patriot Laundromat	234.88	Village Pantry & Bake House	1,306.52
Perreault, Christine	57.25	Wheeler, Gary	36.70
Plante, Arthur	42.57	Wilbur, Richard	74.87
Points South	23.46	Wireless Explosion	2.12
Precision Customs	14.68	Wood, Alan	39.64
Provo's High Street East	425.72	Woodman's Jewelry Store	132.12
Psyco Cycle	29.36	Wordwrap Service Corp.	44.04
Ralls, James	46.98	Zippy Copy Center	220.20
Redding, Carole	48.44	Zolt, Jeff/Charlotte	44.04
Rexford, Brian	7.70		
		TOTAL	\$66,777.40

2006/07 OUTSTANDING PERSONAL TAXES

Abitz, Rosmary	16.06	Century 21 – Samia Realty	292.00
America Online, Inc.	4.38	Champion Glass	321.20
Arsenault, Herve	37.96	Chapas, Karen	62.78
Augusto, John & Nancy	30.66	Cheney, Fred	36.50
Beote, George	21.65	Comb & Clipper	21.90
Body Shop, The	78.84	Corson, Bruce	32.12
Bouchard, Wayne	54.02	Corson, Bruce & Suzanne	4.57
Brian's Auto Sales	43.80	Currier, Robert	94.32
Cannell, William/Ruthann	52.56	Delisle, Perry/Jean	6.55
Castlerock Realty	175.20	Difulvio, Thomas	40.88
Cell Phones N More	59.86	Direnzo, James/Kathryn	40.88

Diversified Masonry, Inc.	296.38	Power Up Arcade	365.00
Doll, William/Beverly	77.38	Provo's Main St	438.00
Dot Com Café	146.00	Psyco Cycle	14.60
Dragon Star Creations	36.50	Ralls, James	8.76
Dube, Ronald	137.24	Redding, Carole	24.09
Edison Press	4,672.00	Reed, James	166.44
Edward D Jones & Co L P #095	3.81	Reynolds, Stanley/Carol	46.72
File & Style	43.80	River's Edge Billiards	160.60
Fitness Forum	1,387.00	Sanford Butcher Shop	131.40
Gallo Construction	1,387.00	Shampoo Shak	36.50
Gateway Properties LLC	803.00	Southern Maine Satellite	18.25
Goulding, Gary	30.66	Stack, Gary & Barbara	13.87
Grampa's Workshop of Maine	511.00	Start Scrappin' & Stampin'	146.00
Grant, Karen	32.12	Sunnyside Restaurant, The	321.20
H P M Company	321.20	Three Sisters Bookstore	26.28
Hannon, Charles	27.74	Thyng, Brian	33.58
Harden, Daniel	58.40	Titcomb, Waterhouse, Marass	408.80
High Street Music	14.60	Turner, Jr., Peter	17.52
Image Signs	29.20	U S Felt Manufacturing, Inc.	7,680.78
Insurance Solutions LLC	73.00	Universal Healing Center	14.60
Lamy's Family Auto Care LLC	14.60	U S A Karate	14.60
Launderite Cleaners	6.15	Vachon, David	134.32
Liquid	219.00	Vex	29.20
M C R Inc.	219.00	Village Pantry & Bake House	654.08
Magnolias, Inc.	204.40	Western Finance & Lease, Inc.	357.70
Mahan, Richard E/Ann Marie	40.88	Wheeler, Gary	36.50
McCarthy, Arthur	50.58	Wilbur, Richard	74.46
Mousam Valley Motel	204.40	Wood, Alan	39.42
Mulligan's Restaurant	305.74	Woodman's Jewelry Store	43.91
Normand's Hardware & Mobile	10.95	York County Stove Shop	14.60
Off Price Outlet Stores, Inc.	511.00	Zippy Copy Center	6.37
Plante, Arthur	42.34	Zolt, Jeff/Charlotte	43.80
Points South	394.47		
		TOTAL	\$25,362.18

2005/06 OUTSTANDING PERSONAL TAXES

Augusto, John/Nancy	32.26	Castlerock Realty	184.32
Bernier, Gilbert/Eleanor	41.47	Century 21 – Samia Realty	138.24
Bob's Parts Express	15.36	Champion Glass	184.12
Body Shop, The	41.47	Chapas, William	86.02
Brian's Auto Sales	46.08	Comb & Clipper	23.04
Briley, Mark/Pat	87.55	Consolidated Hydro of Maine	4,067.33
Corson, Bruce	33.79	Magnolias, Inc.	30.48
Difulvio, Thomas	43.01	Mousam Valley Motel	184.32
Direnzo, James/Kathryn	30.30	New England Benefits	391.68
Doll, William/Beverly	99.84	Plante, Arthur	32.26
Dragon Star Creations	3.11	Province Automation, Inc.	5,299.20
Dube, Ronald	42.93	Reed, James	196.61
Edison Press	557.82	Sanford Butcher Shop	122.88
First Corp	93.70	Shampoo Shak	19.20
Fitness Forum	1,382.40	Sunnyside Restaurant, The	153.60
Gallo Construction	1,351.68	Tax World, Inc.	6.14

Gateway Properties, LLC	807.94	Thyng, Brian	50.69
Goulding, Gary	32.26	Titcomb, Waterhouse, Marass	368.64
Grampa's Workshop of Maine	460.80	Villa Capri Restaurant	768.00
H P M Company	307.20	Western Finance & Lease, Inc.	376.32
Hannon, Charles	29.18	Wheeler, Gary	38.40
Harden, Daniel	61.44	Whitney, Alden	39.94
Insurance Solutions, LLC	46.08	Wood, Alan	41.47
Johnson, Dawn	24.58	Zolt, Jeff/Charlotte	44.54
Lamy's Family Auto Care, LLC	15.36		
		TOTAL	\$18,535.05

2004/05 OUTSTANDING PERSONAL TAXES

Alexsons Cleaners	558.95	H P M Company	319.40
Augusto, Daniel	33.54	Hewlett-Packard Co.	14.37
Augusto, John/Nancy	33.54	High Pine Auto Body	15.97
Bernier, Gilbert/Eleanor	43.12	Lamy's Family Auto Care, LLC	239.55
Bob's Parts Express	15.97	Mousam Valley Motel	191.64
Bradford Copy Center	646.79	Nissen Bakery Thrift Shop	327.39
Brian's Auto Sales	47.91	Plante, Arthur	33.54
BTI Automotive	191.64	Province Automation, Inc.	2,754.82
Chadbourne's Florist	111.79	Sanford Butcher Shop	127.76
Chapas, William	89.43	Sanford Travel	47.91
Comb & Clipper	23.96	Shampoo Shak	63.88
Crafters Ceramic Center	47.91	Stephens, Judy/Washington Pet	54.30
Difulvio, Thomas	44.72	Stewart, John Jr.	51.10
Doll, William/Beverly	103.81	Titcomb, Waterhouse, Marass	383.28
Fitness Forum	1,197.75	Vecchiarelli, Mark	46.31
Gallo Construction	702.68	Video Bank	479.10
Gateway Properties, LLC	840.02	Villa Capri Restaurant	404.72
Goulding, Gary	33.54	Wheeler, Gary	39.93
Grampa's Workshop of Maine	479.10	Zolt, Jeff/Charlotte	46.31
		TOTAL	\$10,887.45

2004/05 OUTSTANDING SUPP. PERSONAL TAXES

All Seasons Services	129.36
Shelly's Place	169.28
Surplus Business Assets	23.96
TOTAL	\$322.60

2003/04 OUTSTANDING PERSONAL TAXES

A Little Bit of Southie	9.85	H P M Company	328.40
Alexsons Cleaners	410.50	Leach, Jeffrey	49.26
Augusto, Daniel	14.65	Mama's Deli	32.84
Augusto, John/Nancy	12.05	Mitchell, Robert	52.54
Bernier, Gilbert/Eleanor	44.33	Mousam Valley Motel	197.04
Bob's Parts Express	16.42	North American Mortgage Co	471.25

Bradford Copy Center	665.01	Pyramid Woodworks	123.15
Brian's Auto Sales	16.42	Roberge, Paul/Charlene	41.87
Briley, Mark/Pat	111.66	Sanford Butcher Shop	131.36
Burns, Robert	49.26	Sanford Metal Plating	384.23
Carolyn Parker Counseling Serv	16.42	Shampoo Shak	32.84
Castlerock Realty	41.05	Southern Maine Hypnosis	47.62
Chapas, William	43.24	Stephens, Judy/Washington Pet	55.83
Comb & Clipper	24.63	Stewart, Jr., John	26.27
Controlled Coating Systems	656.80	Sunny's Hair Care	1.40
Crafters Ceramic Center	24.63	Titcomb, Waterhouse, Marass	394.08
Cynsco Photograph &Memories	41.05	Turner, Jr., Peter	18.06
Daigneault, Brian	200.32	Turner Ronald/Sikora Catherine	32.84
Difulvio, Thomas	45.98	Vecchiarelli, Mark	23.81
Doll, William/Beverly	124.79	Video Bank	410.50
Dominion, Virginia Power	9.60	Wayne, Joan	34.48
Downeast Pharmacy of Maine	266.00	Welch, Robert F/Della	45.98
FirstCorp	65.42	Wheeler, Gary	41.05
Fitness Forum	1,231.50	Whiteley's Auto Sales & Reco	32.84
Forever, Inc.	65.68	Wood, Alan	44.33
Grampa's Workshop of Maine	492.60	Zolt, Jeff/Charlotte	47.62
		TOTAL	\$7,801.35

2002/03 OUTSTANDING PERSONAL TAXES

Alexsons Cleaners	431.71	Jaz's Convenience Store, Inc.	2.92
American Express Business	1,246.33	Leach, Jeffrey	56.31
Beaulieu, John	20.64	Looking Glass Beauty Salon	46.93
Bennington, Donald	26.28	Merriam-Graves Corp.	110.19
Bernier, Gilbert/Eleanor	48.80	Mikullitz, Jeni	60.06
Bob's Parts Express	18.77	Moulton, Ross	75.08
Bourassa & Whaley, Inc.	1.54	Mousam Valley Motel	225.24
Brian's Auto Sales	18.77	Piscataqua Cellular Tele of De	109.80
Briley, Mark/Pat	142.65	Pittella, Rose	60.06
Burns, Robert	56.31	Roberge, Paul/Charlene	53.35
Christopher's Diner	337.86	Sanford Automotive	159.55
Comb & Clipper	28.16	Shampoo Shak	72.90
Controlled Coating Systems	750.80	Simpson, Elizabeth	24.40
Country Cottage	5.63	Small World Daycare	18.77
Daigneault, Brian	131.39	Stephanie's Donuts	127.64
Delta Temporary Agency	9.38	Thompson, Jessica	56.31
Difulvio, Thomas	61.94	Tibbetts, Alan/Irene	56.31
Down Shift Motor Sports	9.38	Titcomb, Waterhouse, Marass	450.48
Dupuis Airport Garage	112.62	Vecchiarelli, Mark	1.19
Faiella, Michael	37.54	Video Bank	235.13
Fitness Forum	1,407.75	Wayne, Joan	39.42
Forever, Inc.	75.08	Wendy's Tanning	213.98
Gately, Margaret	56.31	Whiteley's Auto Sales & Reco	37.54
Goulding, Gary	39.42	Wood, Alan	33.79
H P M Company	375.40	Young, Mark	65.70
International Woolen Co., Inc.	39,263.09	Zolt, Jeff/Charlotte	54.43

TOTAL		\$47,161.03
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2001/02 OUTSTANDING PERSONAL TAXES

Alexsons Cleaners	470.58	Fitness Forum	533.50
Ames Department Store #425	2,792.18	Forever, Inc.	81.84
Appliance Express	20.46	Jody's Variety	409.20
Briley, Mark/Pat	176.78	Lobster Company, The	76.73
Brunetta, Ruth	34.78	Mallette, Leigh/Randy	59.34
Burns, Robert W	61.38	Mikullitz, Jeni	10.45
Chancery Lane	859.32	Parkview Lodge III	2,118.60
Christopher's Diner	184.14	Porell, Gary	32.74
Cundiff, Catherine	188.24	Sanford Automotive	173.92
Difulvio, Thomas	67.52	Stephanie's Donuts	139.14
Tibbetts, Alan	71.62	Vire, Roger	73.66
Unico, Inc.	3,887.40	Wayne, Joan	42.98
Unicomp, Inc.	10,278.08	Wood, Alan	34.78
		TOTAL	\$22,879.36

2000/01 OUTSTANDING PERSONAL TAXES

Burns, Robert W	56.12	Parkview Lodge III	4,008.00
China Moon Restaurant	601.20	Poore Simon's	234.08
Difulvio Thomas	20.04	Prime Time Video	1,503.00
First Sierra Financial, Inc.	125.26	Sanford Automotive	170.34
Just A Diner	170.34	Stephanie's Donuts	136.28
Just For The Halibut	200.40	UNICO, Inc.	3,807.60
New England Mailing Systems	5,511.00	UNICOMP, Inc.	10,067.10
		TOTAL	\$26,610.76

1999/2000 OUTSTANDING PERSONAL TAXES

Bankvest Capital Corp.	885.27	Mussaw, Chris	95.26
Burns, Robert W	60.62	New England Mailing Systems	5,953.76
China Moon Restaurant	324.75	Parkview Lodge III	4,330.00
Difulvio, Thomas	21.66	Prime Time Video	1,623.76
Family Skate Center	112.58	Sanford Automotive	92.02
Fecteau, Raymond/Roxanne	58.46	Stephanie's Donuts	98.97
Just For The Halibut	147.71		
		TOTAL	\$13,804.82

1998/99 OUTSTANDING PERSONAL TAXES

Burns, William	63.36	New England Mailing Systems	5,808.00
Burns, Robert W	19.71	Parkview Lodge III	2,112.00
Difulvio, Thomas	20.24	Prime Time Video	1,584.00

Family Skate Center	54.91	Sanford Automotive	179.52
Fecteau, Raymond/Roxanne	57.02	Sweet Sensations	63.36
Goodwin, Chick	27.46	Victor Collectables	73.92
Jem-T's Marketing	105.60	Work Center, The	844.80
Kendall Automotive	359.04	Zolt, Jeff/Charlotte	61.26
Mussaw, Chris	92.94	TOTAL	\$11,527.14

1997/98 OUTSTANDING PERSONAL TAXES

Adams T. V. Rental Changes	1,080.50	O'Connell, Elizabeth	56.20
Clearly, John/Claire	75.64	Prime Time Video	1,620.76
Eye's Have It, The	58.36	Primestar Satellite Systems	648.30
Goodwin, Chick	108.06	Sanford Automotive	162.08
Harwood, David	28.10	Stephanie's Donuts	216.10
Kendall Automotive	38.90	Sweet Sensations	43.22
New England Mailing Systems	324.16	X-Press Video	904.82
	649.35	Zolt, Jeff/Charlotte	62.68
		TOTAL	\$6,077.23

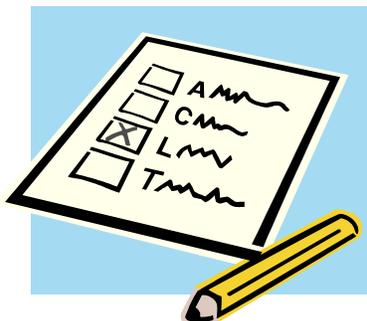
1996/97 OUTSTANDING PERSONAL TAXES

Adams T. V. Rental	862.40	O'Connell, Elizabeth	56.06
Burns, William	64.68	Prime Time Video	260.79
C G A, Inc.	53.90	Redbrook Nautilus	422.43
Eye's Have It, The	107.80	Sanford Automotive	107.80
Food For Thought Restaurant	150.92	Springvale Labs, Inc.	431.20
Fred Villari's Studio	53.90	Stephanie's Donuts	215.60
Goodwin, Chick	28.04	Strawberry Patch Restaurant	237.16
Harwood, David	38.82	X-Press Video	852.72
Kendall Automotive	323.40	Zolt, Jeff/Charlotte	92.72
New England Mailing Systems	5,929.00	TOTAL	\$10,289.34

1995/96 OUTSTANDING PERSONAL TAXES

Burns, William	31.01	Goodwin, Chick	26.88
C G A, Inc.	2,067.00	Harwood, David	37.22
Dream Catcher	103.36	O'Connell, Elizabeth	53.74
Eye's Have It, The	103.36	Sanford Automotive	103.36
Fitness Forum	1,240.20	Springvale Carwash	310.06
Fred Villari's Studio	51.68	Springvale Labs, Inc.	413.40
		TOTAL	\$4,541.27

REPORT FROM THE OFFICE OF VOTER REGISTRATION



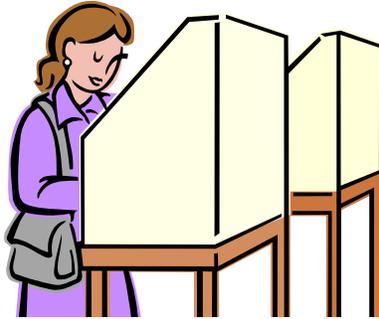
VOTER REGISTRATION STATISTICS

Registered & Enrolled Voters as of June 8, 2010

Ward State Rep Dist	1-143	1-144	2-143	3-143	3-144	4-142	4-144	5-142	6-142	6-143	7-142	7-143	TOTAL
D	241	508	669	566	145	505	192	623	446	236	539	189	4859
G	10	38	62	49	18	41	17	69	39	20	33	16	412
R	122	366	347	351	158	379	165	492	252	114	246	86	3078
U	276	529	693	595	196	572	301	860	463	257	566	170	5478
TOTAL	649	1441	1771	1561	517	1497	675	2044	1200	627	1384	461	13,827

Registered & Enrolled Voters as of November 2, 2010

Ward State Rep Dist	1-143	1-144	2-143	3-143	3-144	4-142	4-144	5-142	6-142	6-143	7-142	7-143	TOTAL
D	244	506	662	568	143	500	189	620	441	227	541	188	4829
G	12	42	60	54	19	43	19	72	38	24	33	15	431
R	119	369	356	348	162	391	165	499	254	116	247	88	3114
U	284	542	713	616	200	593	304	872	465	265	582	172	5608
TOTAL	659	1459	1791	1586	524	1527	677	2063	1198	632	1403	463	13,982



Voter Turnout
 State Primary June 2010
 Gubernatorial Election November 2010

JUNE 8, 2010	WARD 1	WARD 2	WARD 3	WARD 4	WARD 5	WARD 6	WARD 7	TOTAL
Democrat	275	195	232	226	159	190	229	1506
Green Ind	12	4	6	0	3	5	0	30
Republican	181	109	209	161	192	137	62	1051
State Ref	510	359	501	497	423	384	336	3010
Town Ref	509	356	498	495	424	384	335	3001
Total	1487	1023	1446	1379	1201	1100	962	8598
November 2, 2010	Ward 1	Ward 2	Ward 3	Ward 4	Ward 5	Ward 6	Ward 7	TOTAL
State Candidate	1152	927	1136	1296	1158	872	1010	7551
State Ref	1159	931	1138	1298	1161	875	1013	7575
Town Candidate	880	716	891	994	834	695	818	5828 *
Town Ref	1155	924	1139	1293	1164	875	1015	7565

* Total Town Candidate Ballots do not include blank ballots cast.

TREASURER'S OFFICE

Paula Simpson – Town Treasurer

Ann Tuttle – Administrative Assistant

The Treasurer's Office primary functions include the collection of Town/School revenue, real estate tax liens, the management of cash flow and investments, the reconciliation of bank accounts and trust accounts, the administration of state/federal grants and tax increment financing.

On August 13, 2010, the Town Clerk/Tax Collector committed, to the Treasurer, 440 liens in the amount of \$815,951.65 for collection. The liens were a result of nonpayment of 2009/2010 real estate taxes. On February 17, 2011, the 2008/2009 real estate liens matured and the Town acquired 2 parcels of property – one land only and one parcel with an unoccupied stripped down mobile home.

The State of Maine currently has a property tax relief program known as the "circuit breaker" program that has been in effect for over 20 years. The maximum benefit for 2010/2011 is \$1,600. The income limits are based on 2010 - \$64,950 for single and \$86,600 with spouse or dependents. The State no longer mails applications to Town Hall. Filing on-line is now preferred. The website is: www.maine.gov/revenue. If a person qualifies for a refund, a check is mailed directly to the applicant or funds are deposited into a bank account. For help or questions with the application process, please contact Town Hall.

For those unaware of the lien process, the State of Maine has a tough law when it comes to paying real estate taxes. Within a year from when the taxes are due, the Tax Collector sends a 30-Day Lien Notice to property owners and mortgage holders indicating that, if the taxes are not paid in full, a lien will be placed on the property. After the deadline, liens are recorded at the Registry of Deeds. The Tax Collector then commits them to the Treasurer for collection for continued collection over an 18 month period. From 30-45 days before the maturity date, the Treasurer sends, by certified mail, "Notices of Impending Foreclosure" to those property owners and mortgage holders on record. If payment in full is not received by the deadline, the lien matures and an automatic foreclosure occurs. Title of the property then goes to the municipality. If the municipality wishes to avoid acquiring the property that may be a liability (i.e. landfill, dilapidated building), the Town Council can approve a "Waiver of Foreclosure".

After foreclosure, the Treasurer turns the properties over to the Town Council for disposition. There is no obligation on their part to return the property to the former owner. Although foreclosures of owner occupied homes have been rare, it is nice to know that, historically, our Council has always believed in returning homes to former owners. An agreement is usually made to have the owner repay the Town in either a lump sum or over a period of time and a Quitclaim Deed is subsequently issued to return the property back to the former owner.

This Fiscal Year, Town Council approved a new Tax Increment Financing (TIF) District to Sanford Property Holdings, LLC for a period of 15 years. The project is located at the corner of Route 4 and Route 109 and includes a convenience store, car wash, fast food restaurant with drive thru and a bank. There is also a future plan for a 60-75 room hotel and conference

center. Tax reimbursement to developer will be capped at \$700,000 over the term of the TIF. The TIF payments will reimburse the developer for extending sewer lines and improving the intersection. These improvements will also benefit future development.

On the downside, the Town was faced with a huge budget gap with year. As a result, the Town Manager had to make some drastic cuts. One of the changes involved combining the Treasurer's Office with the Office of the Town Clerk/Tax Collector. Unfortunately, we have lost our long time Town Clerk/Tax Collector, Claire Morrison. I want to personally thank her for all her hard work and dedication. It has been a pleasure working with her throughout the years.

In closing, the status of the Town's debt service and the outstanding real estate tax liens are included with this report.

Respectfully submitted,

Paula E. Simpson
Town Treasurer

**TOWN OF SANFORD BONDED DEBT SERVICE
June 30, 2011**

	<u>Original Amount</u>	<u>Current. Principal</u>	<u>Last Payment</u>
<u>Municipal</u>			
Anderson Learning Ctr	\$ 131,000	\$ 31,758	03/20/2019
PW/Fire Equipment	\$1,310,000	\$ 187,143	11/01/2012
Airport Improvements	\$ 670,000	\$ 382,858	11/01/2014
PW Complex/Fire Renov	\$1,100,000	\$ 660,000	05/01/2017
Roundabout	\$ 800,000	\$ 499,291	11/01/2013
Millyard Road	\$1,500,000	\$ 1,300,000	11/01/2013
Misc Bond	\$1,350,000	\$ 1,170,000	11/01/2013
PD/Imprmnt/Compactor	\$6,210,000	<u>\$ 6,104,680</u>	11/01/2030
	Total:	\$10,335,730	
<u>School</u>			
School Renovation	\$1,000,000	\$ 200,000	10/25/2012
School Paving	\$ 600,000	\$ 240,000	11/01/2015
School RLF	\$ 317,000	\$ 190,200	11/01/2016
School RLF	\$ 248,175	<u>\$ 65,915</u>	11/01/2015
	Total:	\$ 696,115	

2009/2010 OUTSTANDING REAL ESTATE TAX LIENS

On August 13 2010, real estate tax liens for 2009/2010 were committed to the Treasurer. As of June 30, 2011, the following tax amounts were still outstanding:

Allaire, Lorraine	1,729.19	Curit, Lillian F Heirs of	1,353.32
Allen, Barbara A	1,823.14	CX4 Management LLC	2,496.43
Anderson Hildegarde/Jeffrey	2,722.22	Cyr, Karl L/Wendy L	79.87
Annkel LLC	4,154.44	Daigle, Robert & Denise	427.57
Bagley Management Inc	1,953.81	Daily, Adam S	894.10
Baldwin, David P/Adele L	1,236.83	Dare, Ruth	1,014.14
Beauchesne, Mona	1,369.04	Dauteuil, Michael J	612.19
Beauchesne, Mona	2,185.01	Dearborn, Roger M	2,484.26
Beaulieu, Andre P & Donald A	106.22	Delano, Troy	986.30
Bedell, Lyle R/Marianne E	941.28	Delisle, Daniel P/Cheryl	2,035.39
Bennett, Robin	215.58	Desmond, Dennis P/Linda M	1,024.87
Bernier, Donald/Pauline	12,430.57	Dion, Larry D	2,969.65
Boston, Joel M	86.83	Distinctive Homes of Maine	1,026.31
Bouchard, Norman J	1,696.13	Do, Kelly J	1,436.91
Bradford, William K	58.53	Drake, Monica	306.05
Bragdon, Bruce R Jr	1,266.41	Ducharme, Armand	777.52
Brault, Brenda	39.36	Dudley, Richard W/Elizabeth	2,245.90
Broadway Homes Inc	292.13	Dugre, David Heirs of	558.31
Broadway Homes Inc	506.13	Dumas, Arthur H Trustee	191.29
Broadway Homes Inc	476.55	Eagles Nest Developers LLC	2,205.89
Brooks, Robert Alen	851.48	Easley, Richard M	2,505.12
Bruno, Steven G	3,764.27	Eldredge, Arline	3,213.22
Bruno, Steven G	3,293.25	Fajardo, Jaime	2,687.80
Bruno, Steven G/Karen	3,491.58	Fall, Ruth F	2,503.39
Bruno, Steven G/Karen P	2,358.99	Fleming, Christine	3,980.47
Burrows, Susan L	2,048.70	Follett, Grace E/Stanley Jr	3,037.50
Cambra, Raymond Heirs of	2,435.54	Frasier, Patrick R/Michelle	6,028.19
Cameron, Cathryn & David	306.05	Frasier Property Development	2,195.44
Carrigan, Albert Heirs of	191.22	Freitas, Jose L/Belina C	2,357.25
Carter, Lisa	1,788.71	Gagnon, Lori	751.43
Cates, Linda J	2,105.52	Gale, Harvey L/Carol Ann	480.02
Chadbourne, Gregory D	540.91	Gateway Properties LLC	14,450.45
Chasse, Carl A/Gail M	3,919.58	Gauthier, Sandra L	2,412.91
Clark, Michael W	191.36	George, James A/Than S	2,430.31
Clerico, Steven M	5,139.16	Gibson, Linda	374.32
Corliss, Yvonne R	2,320.71	Goodrich, Gary G/Marilyn	1,516.93
Crabtree, John K Heirs of	2,181.53	Granger, Clinton E Jr/Maria	2,044.08
Cram, Clark C	4,432.80	Gray, Lynn T	2,346.81
Cram, Clark C	4,801.64	Greenlaw, Robin Lee	2,191.97
Guercio, Jr Paul J	2,196.72	Libby, Jason E	250.38

Hackett, Raymond &	2,393.78	Lippincott, John A/Marian B	1,816.18
Hall, Karen & Scott Erwin M	326.93	Lunny, Robert J Jr	2,959.21
Ham, David/Linda	1,409.07	Lyman, Karen B	2,477.30
Hammond, Gary/Laurie	1,150.63	Manning, Donna M	3,474.18
Harding, Douglas & Heather	45.06	Marceau, Joseph P/Marion H &	152.95
Harmon, Kevin A/Linda M	1,365.57	Martel, Patrick	240.26
Harrop, Sarah	115.85	Materese, Alfred J	1,399.89
Haskell, Betsy A	1,126.00	Mathieu, James L &	1,824.87
Hestermann, Dorothy	1,244.97	McCormick, Jill E	1,317.76
Hill, Robert H/Marie	1,549.98	McCormick, Jill E	673.14
Hobbs, Joan	754.91	McCormick, Jill E	243.42
Hobbs, Joan F	2,780.01	Moody, Louis B	1,763.98
Hobbs, Joan F &	2,178.05	Morehart, Michelle	840.62
Hobbs, Joan I	3,665.55	Morin, Gerard T Estate of	1,777.90
Hodsdon, Alida C Heirs of	2,607.78	Morrisette, Gerry/Kathleen	1,141.14
Holden, Wayne	713.15	Moses, Nancy A	2,000.59
Holden, Wayne P	35.10	Mousam Valley Motel	3,185.38
Horseshoe Courtyards LLC	2,151.95	Nason, James H	4,638.09
House, Geraldine	246.89	Nevison, Richard/Douglas	1,111.57
Howes, Eric &	4,036.14	Nevison, Ronald E/Geraldine	1,274.84
Huff, Kenneth W	2,141.37	Newhall, Peggy S	1,083.16
Hussey, Charles H	187.07	Noble, Arthur E/Amanda M	2,292.85
Jagger Mill LLC	2,809.59	Normand, Paul R	581.24
Jalbert, Dennis	2,338.11	Norton, Sr Harry & Tsampas	2,188.49
K & S Development Inc	386.07	O'Connell, Gary F/Ryan S	1,105.53
K & S Development Inc	408.69	Oakwood Inn LLC	67.92
K & S Development Inc	393.03	Paiement, Michael/Suzanne	2,071.92
Kelly, Marlene C	114.67	Paiement, Suzanne J	659.22
Ker, Sokhan/Sokha	2,343.32	Palmitessa, John J/Pamela J	1,104.61
Kilson, Linda M &	136.45	Palmitessa, John J/Pamela J	1,601.20
Kimball, Steve	223.51	Paquette Holdings LLC	3,921.31
Kingsbury, Bobby C	1,609.14	Paterson, Sandra R	3,907.39
Kirkpatrick, Ashley A	419.13	Pelletier, Sarah	259.07
Kirkpatrick, Ashley	1,081.99	Pepin, Sylvio	1,322.08
Lane, Priscilla M &	785.02	Phoenix Associates Group LLC	4,410.19
Larosa, Jacqueline A	2,195.44	Pierce, Phillip	252.12
Lawberg Real Estate Develop	4,498.92	Pines Edge Apartments LLC	8,108.67
Lawberg Real Estate Develop	4,500.65	Pinette, Scott E	2,769.57
Lebel, Raynold C/Joan M	1,259.45	Pombriant, Mark J	1,844.01
Lebel, Wendy S	4,382.35	Prime, Christopher D	161.47
Lebel, Wendy S	3,719.50	Prime, Daniel G/Lisa A	2,047.57
Lefebvre, David L/Tricia H	1,535.29	PZA LLC	676.63
Legere, Sandra A & Austin Ro	678.92	Quinn, William R &	2,677.37
Leggett, Matthew S/Kathleen	2,238.94	Reynolds, George/Donna	1,633.21
Lepage, Robert	191.22	Rhino Property Development	2,987.04
Roberge, Cora M & Richard R	1,953.62	Southern Maine Commerce Ce	1,516.93

Roberts, Myra L	967.59	Southern Maine Commerce Ce	1,579.57
Roberts, Peggy A	662.70	Strew, Ronald A	841.24
Roberts, Peggy A	3,171.47	Sullivan Ventures LLC	1,782.24
Robertson, Scott A/Anne M	2,094.54	Tarbox, Melissa	246.02
Robinson, Marie C/David	1,477.46	Tenori Properties LLC	1,259.45
Roussin, Janet	2,035.39	Tenori Properties LLC	2,447.72
Ruel, Eldora	3,180.17	Tenori Properties LLC	2,463.37
Sanborn, Il Raymond C & Ange	1,382.85	Tenori Properties LLC	4,735.52
Sanborn, William K & Hebert	651.36	Tenori Properties LLC	1,457.78
Sanborn, William K & Hebert	641.99	Tenori Properties LLC	2,679.10
Sargent, Henry J/Pauline	1,640.46	Tenori Properties LLC	6,156.93
Scally, Joyce	2,066.71	Tuttle, Billy L & Brenda L	2,042.35
Scanlan, John T/Janet M	810.58	Urban, Mitchell	1,480.40
Schultz, Peter T	3,228.87	USA Rural Housing Service U	1,283.22
Scott Jackson	539.18	Vachon, J Martin	1,348.65
Scott, John/Kathleen	379.12	Van Nest Ian & Jessica (JTS)	1,180.86
Shaw, Richard H	3,371.54	Vanhouten, Lisa M	420.87
Shaw, Richard H	9,425.98	Wallace, Derek	3,524.64
Shaw, Richard H	144.25	Warren, Frederick/Heidi	1,405.60
Shaw, Richard H	1,468.23	Watson, Francis C	4,417.15
Shaw's Ridge Farm	6,809.34	Watson, Frank C	152.94
Simonds, Maureen	380.86	WCDQ & Amvets Post #3	370.43
Simonds, Maureen	4,251.87	Webb, James E	1,416.03
Simpson, Ashley L Et Al	283.56	Webb, James E	904.53
Skillings, Theresa	490.21	Webster, James A/Lola C	248.89
Smith, Bruce A/Bryan D & Myr	1,389.67	Whitehouse, Anne	2,064.87
Smith, David M	580.94	Whitten, Mary L & Kasha M	935.03
Smith, Frank W/Karen E	1,329.04	Williams, Bruce R/Vianka V	2,887.88
Smith, Fred W & Lisa L (JTS)	1,245.52	Wyman, Jacqueline	1,276.82
Southern Maine Commerce Ce	1,530.86	Yeaton, Heidi	208.62

OTHER R.E. TAX LIENS:

2008/2009*

Gale, Harvey L/Carol Ann	466.50
Gateway Properties, LLC	14,004.46
Vanhouten, Lisa M.	471.56

2007/2008*

Gale, Harvey L/Carol Ann	440.42
Gateway Properties, LLC	13,150.85

***Waiver of Foreclosure
approved by Town Council**

2006/2007*

Gale, Harvey L/Carol Ann	437.34
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2005/2006*

Gale, Harvey L/Carol Ann	447.11
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*Municipal Employees
July 1, 2010 ~ June 30, 2011*

ADAMS, COLLEEN	\$46,950.31	CARON, JULIE	\$30.00
ADAMS, CRYSTAL	\$55,705.61	CARON, STEPHEN	\$60,032.86
ALLEN, CHAD	\$67,000.14	CASSERLY, MICHAEL	\$56,704.68
ALLEY, EUGENE	\$64,491.92	CHABOT, KEVIN	\$999.99
ANDERSEN, CRAIG	\$82,449.86	CHAMPLIN, JASON	\$71,352.93
ANDERSON, BRENDA	\$133.13	CHAMPLIN, JONATHAN	\$1,575.00
ANDRESON, CHARLES	\$87,286.10	CHAMPLIN, RONNI	\$85,961.87
ANGERS, PAULINE	\$29,868.80	CHASE, SCOTT	\$41,736.58
APRIL, ROBERT	\$57,469.10	CHENARD, TROY	\$10,008.74
ARCHAMBAULT, JARED	\$52,808.97	CHENEY, ERIC	\$44,233.55
ARSENAULT, PAULA	\$60.00	CHEVALIER, VELMA	\$211.88
BAILEY, CYNTHIA	\$60,599.37	CLARK, ALISON	\$1,496.00
BAKER, ASHLEY	\$225.00	CLOUTIER, ANITA	\$238.00
BAKER, PETER	\$131.25	COLE, JAMIE	\$44,388.24
BAKER JR., ANTHONY	\$1,533.75	COLE, SAMANTHA	\$42,037.15
BANNON, FLEURETTE	\$264.00	CONNOLLY, THOMAS	\$83,964.72
BEECHER, ERIC	\$71,834.77	COTE, DANNY	\$37,095.77
BEECHER, SHIRA	\$48,145.00	COTE, SUSAN	\$49,596.86
BEGIN, THOMAS	\$1,170.00	COVENEY, BONNIE	\$2,228.00
BERTRAND, RICHARD	\$319.50	CROSBY, FAITH	\$735.00
BEYEA, AMY	\$2,869.00	CUDMORE, ALLEN	\$39,462.12
BEYEA, KATIE	\$3,196.75	CUNNINGHAM, MARC	\$33,117.71
BINETTE, DONALD	\$127.50	CURLEY, BARBARA	\$232.50
BINETTE, M. LAURETTE	\$140.00	CUSHING, GARY	\$63,326.33
BLACK, AMANDA	\$2,500.00	CUTRER, PETER	\$46,788.98
BLACK, SANDRA	\$2,205.50	CYR, CHRISTOPHER	\$58,535.24
BLOUIN, MARCEL	\$67,186.76	DAIGLE, KATHERINE	\$1,396.88
BOND, RICHARD	\$50,747.66	DAVIS, MARSHAL	\$57,872.33
BOTTING, WILLIAM	\$72,718.56	DAVIS, RAYMOND	\$37,105.92
BOURQUE, DALE	\$52,337.10	DEBOTH, SUSAN	\$3,360.50
BOYLE, BARBARA	\$189.38	DEHAVEN, TIMOTHY	\$82,633.89
BOYLE, FREDERICK	\$315.00	DEMERS, TRAVIS	\$450.00
BRALEY, TROY	\$60,406.64	DENIKE, DANIEL	\$8,004.81
BREWER, JUSTIN	\$937.50	DEROCHE, ROGER	\$12,902.48
BROOKS, JASON	\$57,901.32	DESIMONE, CARLY	\$2,150.00
BUCKLIN, BARBARA	\$35,112.80	DESROCHERS, BRIAN	\$43,860.88
BUCKLIN, RICHARD	\$67,483.58	DINGLE, BRITTANY	\$969.39
BURGESS, KENNETH	\$2,999.97	DOIRON, KELSEY	\$1,488.00
BURNETT, CHARLES	\$20,118.75	DORE, KELLY	\$36,202.48
CABANA, DONALD	\$51,656.11	DRAKE, HEATHER	\$133.13
CABANA, RONALD	\$11,711.07	DUBE, JORDAN	\$172.50
CALNAN, CHRISTOPHER	\$41,705.26	DUBOIS, PAUL	\$57,520.40
CARLSON, AUDREY	\$1,462.50	DUDZISZ, ROBERT	\$1,988.00

*Municipal Employees
July 1, 2010 ~ June 30, 2011*

DUGGAN, THOMAS	\$59,990.53	GORDON, MICHAEL	\$52,846.01
DUGRE, BERTHA	\$228.75	GORE, BENJAMIN	\$51,405.38
DUGRE, RICHARD	\$4,678.93	GOUIN, STEVEN	\$8,725.50
DUMONT, ALEXANDRIA	\$1,241.25	GRAY, DONNA	\$43,162.08
DUMONT, JAMES	\$3,051.59	GRAY, EVAN	\$491.64
DYER, MARK	\$80,778.53	GREAVES, PATRICIA	\$217.50
DYMOND, CHRIS	\$1,404.00	GREEN, MARK	\$109,551.26
ELDRIDGE, DAVID	\$244.75	GREGOIRE, STEVE	\$39,419.41
ELLIS, CHARLES	\$28,579.15	GRONDIN, ANNA	\$1,305.00
EMMONS, DWIGHT	\$57,356.97	GRONDIN, RONALD	\$51,456.46
EMMONS, JAMES	\$36,023.00	GULLANS, BARBARA	\$67.50
ESCOTO, HENRY	\$834.38	GULNAC, JAMES	\$72,318.18
FAINO, SYLVIE	\$31,678.43	HAGAN, KRISTEN	\$45,745.00
FLAYHAN, MELISSA	\$52,190.02	HALL, RANDY	\$40,504.50
FLEWELLING, JOHN	\$50,172.54	HALL, SHERM	\$39,206.22
FLOOD, PATRICK	\$52,660.81	HAMMERLE, ALEXANDER	\$49,901.40
FOISY, SCOTT	\$57,870.10	HAMMERLE, HEIDI	\$206.25
FORD, RICHARD	\$306.00	HAMPTON, MANDY	\$1,800.00
FOURNIER, ALBERT	\$280.00	HANSLIP, JOSEPH	\$4,500.01
FRASER, ERIN	\$765.01	HARGROVE, THEODORE	\$264.75
FRENCH, CARL	\$46,877.98	HARMON, MARTIN	\$36,786.23
FULLER, NANCY	\$133.13	HEGARTY, KATELYN	\$6,554.82
FURBISH, LAWRENCE	\$157.50	HEGARTY, LORI	\$43,740.88
GAGNE, BARBARA	\$57,589.21	HERNANDEZ, BETTE	\$38,801.91
GAGNE, DONALD	\$29,680.41	HODGDON, ALYSSA	\$3,016.25
GAGNE MATTHEW	\$55,120.98	HODGE, KEITH	\$54,588.69
GAGNON, ARMAND	\$47,543.16	HOUDE, IRENE	\$31,678.42
GAGNON, JOSEPH	\$43,823.05	HUSSON, FRANCES	\$35,609.01
GAGNON, RENE	\$39,967.16	JACK, BLAINE	\$1,392.60
GALLAHER, JANET	\$67,763.41	JACK, KAELIN	\$1,314.01
GAUDREAU, RYAN	\$49,761.16	JACK, KAREN	\$1,710.50
GAY, CHRISTOPHER	\$52,187.39	JACKSON, PATRICIA	\$30,474.18
GAY, GERALD	\$60,743.88	JOHNS, MATHEW	\$54,192.04
GEAUMONT, JEFFREY	\$47,561.76	JOHNSON, RUSSELL	\$33,643.49
GERRY, CONSTANCE	\$255.50	JOHNSON, STACEY	\$28,844.79
GERRY, LISA	\$1,628.26	JONES, GREGORY	\$50,724.17
GERRY, MEGHAN	\$3,388.13	JONES, MATTHEW	\$58,725.43
GERRY, ROBERT	\$127.50	JOURDAIN, JOSEPH	\$45,578.63
GIBSON, DONALD	\$51,367.68	KEENE, RAYMOND	\$44,737.93
GILBERT, JAMES	\$35,370.24	KRUPSKY, JAMES	\$42,549.59
GILMAN, THOMAS	\$36,601.61	LAMBERT, KEVIN	\$53,856.80
GOODRICH, BLAINE	\$6,108.45	LANDRY, PETER	\$3,503.50
GOODWIN, JAMIE	\$50,169.20	LAVALLEE, JOHN	\$56,797.17

*Municipal Employees
July 1, 2010 ~ June 30, 2011*

LEBRUN, NANCY	\$37,121.88	MORRISON, PAUL	\$50,733.19
LEBRUN, THOMAS	\$9,985.50	MOSES, THOMAS	\$46,685.74
LEGERE, RONALD	\$61,579.38	MOULTON, JOHN	\$48,905.44
LEGERE, RYAN	\$963.76	MURPHY, EDDIE	\$17,339.54
LETOURNEAU, LEO	\$54,900.37	MURPHY, VANESSA	\$3,899.50
LEVANGIE, BRITTNI	\$26.25	NASON, BARBARA	\$61.88
LEVANGIE, BRYAN	\$26.25	NEUBERT, ERIC	\$59,891.62
LEVANGIE, TRACY	\$38,191.20	NIMON, JAMES	\$24,814.08
LEVESQUE, PAUL	\$68,268.27	NOBERT, JENNA	\$1,960.00
LEVESQUE, TODD	\$46,602.47	NOBLE, ALBERT	\$43,768.63
LITTLEFIELD, BRADFORD	\$3,999.96	NOBLE, LINWOOD	\$38,284.64
LIZOTTE, SCOTT	\$55,976.85	NOLETTE, PAUL	\$97.50
LORD, LAURIE	\$6,260.76	O'CONNOR, ELIZABETH	\$35,630.42
LORD, SHERRY	\$52,305.36	O'GORMAN, BRENT	\$7,693.61
LORD, THOMAS	\$7,623.43	OAK, LYNDON	\$45,670.94
MACDONALD, MARIAN	\$272.00	OUELLETTE, STEVEN	\$53,205.22
MAGGIO, VIRGINIA	\$47,829.76	PAQUIN, THOMAS	\$34,478.24
MAHONEY, LIAM	\$2,327.06	PARENT, RAYMOND	\$71,974.53
MARKLAND, STACY	\$31,420.17	PARRY, DANA	\$30,277.70
MARQUEZ, VALIANT	\$302.25	PARSONS, THERESA	\$228.75
MARTEL, RAYMOND	\$44,217.64	PAUL, GORDON	\$4,499.99
MARTIN, MICHAEL	\$131.25	PAYEUR, MAURICE	\$41,368.98
MARTIN, TIMOTHY	\$35,435.32	PEASE, JASON	\$32,134.33
MARTINEAU, DANIEL	\$49,835.28	PELLETIER, HEATHER	\$53,553.43
MASELLAS, LAUREN	\$39,094.14	PEPIN, DEAN	\$5,163.00
MASTRACCIO, ANNE-MARIE	\$3,999.96	PEPIN, JAMIE	\$4,629.06
MAUZEROLLE, JUDITH	\$29,868.80	PHILLIPS, ALBERT	\$31,678.44
MAYNARD, JAIME	\$47,245.85	PHILLIPS, SHARON	\$50,298.42
MAYNARD, JOLEEN	\$55,332.15	PICHE, DAVID	\$11,658.37
MCADAM, ELLEN	\$120.00	PLANTE, DORIS	\$123.75
MCFETRIDGE, AMANDA	\$18,872.79	PLANTE, JARRETT	\$26.25
MCGLINCEY, DANIEL	\$108.75	PLUMMER, DONITA	\$120.00
MCMANN, RONALD	\$34,041.21	POIRIER, ROGER	\$5,255.00
MCNAMARA, JAMES	\$35,380.04	POOLE, KEITH	\$1,642.00
MCWHIRK, AMANDA	\$30,485.64	QUIRION, KENNETH	\$33,498.35
MILLS, KENDALL	\$39,303.54	RALSTON, CHARLENE	\$127.50
MILTON, ANNE	\$7,369.66	RALSTON, MICHAEL	\$144.00
MONAGHAN, TOMMY	\$3,638.50	RANBERG, MATTHEW	\$1,128.75
MOODY, LORI	\$4,696.97	RAYMOND, ANDREW	\$51,523.41
MORIN, JULIETTE	\$110.63	REED, CHRISTIAN	\$44,342.10
MORISSETTE, BARBARA	\$35,112.80	REINKEN, TRICIA	\$112.50
MORRISON, CLAIRE	\$83,352.88	RIDLEY, JOSEPH	\$36,810.37
		RIZZO, MELISSA	\$2,915.00

*Municipal Employees
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ROBERTS, JENNIFER	\$2,417.76	THOMPSON, MICHELLE	\$54,134.83
ROBERTS, SARAH	\$58,232.18	THORNTON, MICHAEL	\$60,669.53
ROBICHAUD, EVELYN	\$60.00	TIERNAN, KATE	\$703.13
ROSS, SHIRLEY	\$118.13	TOWNSEND, JASON	\$43,570.64
ROWE, JEFFREY	\$77,713.08	TRANCHEMONTAGNE, GEORGE	\$223.50
RUBY, SUSAN	\$52,337.15	TRANCHEMONTAGNE, JACQUELINE	\$297.00
SABINE, RALPH	\$4,207.92	TURNER, JUDITH	\$306.00
SALLS, JUSTIN	\$2,670.38	TURNER, PETER	\$44.82
SANFORD, CRAIG	\$77,007.48	TUTTLE, ANN	\$35,630.43
SARGENT, CLAIRE	\$120.00	VALIDO, DARCY	\$56,245.95
SAYRE, THOMAS	\$58,829.64	VERMETTE, AMANDA	\$952.51
SEAVEY, PAUL	\$264.00	WAGNER, JASON	\$72,219.26
SEVIGNY, CATHERINE	\$28,993.11	WAGNER, MICHELLE	\$10,741.31
SEVIGNY, MARGARET	\$232.50	WALKE, JAMES	\$15,155.12
SHAW, PAUL	\$62,192.55	WALSH, ALAN	\$3,999.96
SHEESLEY, SHIRLEY	\$65,824.88	WALTON, GLENN	\$50,793.70
SHELDON, CHESTER	\$53,628.03	WATKINS, BRIAN	\$60,098.81
SHELDON, DIANE	\$51,895.85	WATSON, ADAM	\$70,893.51
SHERMAN, KENDRA	\$2,328.88	WENTWORTH, AMANDA	\$849.39
SHERMAN, SARAH	\$1,364.00	WENTWORTH, KATHERINE	\$3,334.68
SIMPSON, PAULA	\$60,824.74	WHITE, JOHN	\$52,533.37
SLEEPER, ELISE	\$1,401.26	WIEGAND, SPENCER	\$2,684.00
SMALL, ERIC	\$50,592.38	WILKINS, RICHARD	\$3,999.96
SMITH, BRIAN	\$59,315.24	WOOD, LOUISE	\$101.25
SMITH, CHERI	\$41,967.27	WOODWARD, ASHLEY	\$528.75
SMITH, HAROLD	\$70,677.69	WORDEN, KEVIN	\$43,052.59
SMITH, PETER	\$55,667.36		
SMITH, RICHARD	\$39,289.71		
SOULE, CHRISTINE	\$270.75		
SOUTHARD, DWIGHT	\$65,953.78		
ST. CYR, VIRGINIA	\$232.50		
ST. LAURENT, ROGER	\$11,679.58		
STANLEY, SARAH	\$28.13		
STEFANO, JOSEPH	\$55,098.00		
STEVENS, LESLIE	\$35,296.07		
STEVENSON, ANDREW	\$25,529.49		
STONE, LARRY	\$49,914.96		
STORMAN, RODNEY	\$18,494.70		
STROUT, TIMOTHY	\$74,165.18		
SWEENEY, CAROLYN	\$272.25		
TAYLOR, WELDON	\$40,569.46		
THOMPSON, ANDREA	\$1,561.88		
THOMPSON, DEBORAH	\$2,546.50		

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A.H. HARRIS & SONS, INC.	197.20	AVENET, LLC	1,056.00
ACCESS A/V, LLC	18,780.25	AVESTA HOUSING	896.00
ACORN RECORDING SOLUTIONS, INC.	1,400.00	AVIATION DIGEST	50.41
ACTIVE COMMUNICATIONS, INC.	16,675.00	BALLENGER AUTOMOBILE CO.	799.00
ADAM WATSON	527.97	BARBARA GAGNE	696.00
ADMIRAL FIRE & SAFETY, INC.	6,574.29	BASIX AUTOMATION	13,682.00
ADVANTAGE PEST CONTROL, INC.	400.00	BBI WASTE INDUSTRIES, INC.	697,244.14
ADVANTAGE TENNIS, INC.	27,686.00	BCR COMMUNICATIONS	25,697.90
ADVENTURE CLIMBING	500.00	BEACON ATHLETICS	193.20
AFFILIATED COMPUTER SERVICES	2,815.00	BEAUREGARD EQUIPMENT, INC.	15,806.02
AFTERFIVE BY DESIGN, INC.	424.40	BEN THOMPSON	1,376.40
AG ENGINEERS, INC.	80.00	BEN'S UNIFORMS	16,649.50
ALAN BROWN ELECTRICAL	1,333.77	BENJAMIN GORE	281.14
ALBERT PHILLIPS	79.69	BERGERON PROTECTIVE CLOTHING, LLC	51,431.40
ALEX HAMMERLE	10.69	BERGERON'S SHOE STORE	779.91
ALFRED OIL	1,739.40	BERNIER'S VACUUM CENTER	29.90
ALL STATE FIRE EQUIPMENT	1,775.00	BETH BUCKLIN-HINES	18.00
ALLEN CUDMORE	500.00	BETTE HERNANDEZ	277.98
ALVIN J. COLEMAN & SONS, INC.	87,460.70	BIDDEFORD FREE CLINIC	300.00
AMANDA MCFETRIDGE	108.00	BIG FISH FENCE SUPPLY, INC.	162.51
AMANDA MCWHIRK	162.00	BILL BOTTING	605.00
AMERICAN ARBITRATION ASSOCIATION	200.00	BILL BOUGIE CONCRETE FINISHING	32,805.00
AMERICAN FLAGGING & TRAFFIC	500.00	BIO-SPECIALISTS, LLC	1,742.48
AMERICAN INTERCONTINENTAL UNIVERSITY	2,178.00	BIRCHWOOD LAND MANAGEMENT, INC.	30.41
AMERICAN PLANNING ASSOCIATION	1,002.00	BISCO	96.00
AMERICAN PUBLIC WORKS ASSOCIATION	141.00	BITESEC FORENSICS, INC.	1,936.00
AMERICAN SECURITY ALARM	1,967.50	BLACK BEAR AUTOMOTIVE	19,399.69
AMY MEURRENS	360.00	BLAKE EQUIPMENT CO., INC.	3,125.28
AMY VEZINA	30.00	BLOW BROTHERS	953.69
ANCIENT ORDER OF HIBERNIANS	1,000.00	BLUEGLOBES, LLC	1,444.75
ANDRE DESVERGNES	856.00	BOB HARDISON	84.89
ANDREW RAYMOND	396.00	BOBCAT OF NEW HAMPSHIRE	248.19
ANGIE MCLEOD	18.00	BONNIE HEPTIG	283.00
ANIMAL WELFARE SOCIETY, INC.	26,366.96	BOSAL FOAM & FIBER	64.10
APCO ATLANTIC CHAPTER CONFERENCE	92.00	BOSTON RED SOX	12,110.00
ARAMARK	525.90	BOUND TREE MEDICAL, LLC	6,897.59
ARLINE FLAYHAN	2,100.00	BOWL-A-RAMA	160.00
ARMAND GAGNON	80.00	BREX CORP.	71,948.00
ARMSTRONG FENCE	9,620.00	BRIAN DESROCHERS	102.88
AROMA JOE'S	1,486.61	BRIAN SMITH	103.45
ARTHUR CORALE	28.40	BRIGHAM INDUSTRIES, INC.	1,249.67
ARUNDEL FORD SALES	88,384.25	BROADCAST MUSIC, INC.	309.00
ASCAP	616.00	BROX INDUSTRIES, INC.	2,779.26
ASCE PUBLICATIONS	560.00	BRUCE FRASER, ARBITRATOR	677.00
ASCENT AVIATION GROUP	504.90	BRYAN LANE	1,850.00
ASSOCIATION FOR FACILITIES ENGINEERING	205.00	BUCK CONSULTING GROUP, LLC	4.33
ASSOCIATION OF ENERGY ENGINEERS	200.00	BUDGET DOCUMENT TECHNOLOGY	3,970.92
ASTRO AUTOMOTIVE, INC.	665.00	BUILD IT CONSTRUCTION	5,843.00
AT&T MOBILITY	746.64	BUSINESS COMMUNICATIONS OF MAINE, LLC	324.00
ATLANTIC COMFORT SYSTEMS, INC.	3,319.60	C & S SPECIALTY, INC.	1,634.10
ATLANTIC FLYER, LLC	854.00	C.S.H., INC.	150.00
AUBUCHON HARDWARE	1,564.82	CALVARY BAPTIST CHURCH	32.48
AUTUMN GREEN FUNERAL HOME	1,500.00	CANINE SOLUTIONS TRAINING SERV.	125.00

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CAPITOL INFORMATION GROUP	97.00	DAN FORLANO	400.00
CARD CENTER	73,455.57	DAN JIPSON	25.00
CARING UNLIMITED	250.00	DAN MARTINEAU	381.29
CARL FRENCH	216.17	DAN SALAMACHA	625.00
CARLETON F. TRAVIS	2,400.00	DANA PARRY	5,136.59
CARLL-HEALD & BLACK FUNERAL HOME	6,265.00	DANIEL ANGERS	82.11
CARQUEST AUTO PARTS	1,322.84	DANIEL BOURQUE	5,436.00
CARRIE HATHAWAY	100.00	DANIELLE RAITT	65.00
CASELLA WASTE SYSTEMS, INC.	356,952.29	DANNY COTE	225.00
CBA LIGHTING & CONTROLS, INC.	1,049.50	DARCY VALIDO	511.42
CENTRAL FURNITURE	450.11	DAVE PEARSALL	4,705.00
CENTRAL MAINE POWER COMPANY	289,316.04	DAVID BURKE	5,500.00
CENTRAL MAINE PYROTECHNICS	9,000.00	DAVID GREEN	550.00
CENTRAL TIRE CO., INC.	45,646.82	DAVID MCPHERSON	500.00
CHAD ALLEN	396.00	DAVID PICHE	156.00
CHARLES A. PLANTE & SONS	115,604.00	DAVID R. RUSSELL	13.00
CHARLES BURNETT	164.70	DAVID WINCHELL, SR.	25,080.00
CHERI SMITH	409.50	DAYTON SAND & GRAVEL CO., INC.	435,378.43
CHERRY CHRETIEN	378.00	DEAD RIVER COMPANY	273.50
CHESTER SHELDON	431.00	DEARBORN BROTHERS CONSTRUCTION, INC.	118,898.02
CHILD ABUSE PREVENTION COUNCIL OF YORK COUNTY	1,250.00	DEBORAH LANGSHAW	170.00
CHRIS CYR	396.00	DEBRA JEAN	32.00
CHRISTIAN REED	216.00	DELL	12,209.97
CHURCH OF THE PRINCE OF PEACE	338.56	DENNIS MOREAU	7,200.00
CIGARETTE CITY	370.00	DENNIS MURPHY	344.00
CINDY DAIGLE	300.00	DEPARTMENT OF PUBLIC SAFETY	190.00
CIVES CORP.	8,229.50	DEVIN SHEPARD	10.00
CLAIRE E. MORRISON	349.99	DIANE SHELDON	266.64
CLAYTON C. CRUMMETT	545.00	DICK BENTLEY	16,500.00
CLEAN HARBORS, INC.	56.25	DLT SOLUTIONS, INC.	1,135.29
CLEAN-O-RAMA	110.49	DMK DEVELOPMENT SANFORD, LLC	514.30
CLIA LABORATORY PROGRAM	150.00	DON-RITE PLUMBING & HEATING	2,903.30
CLINICAL 1 HOME MEDICAL	69.50	DONALD BEADLE	150.00
COLLEEN DRISCOLL	396.00	DONALD CABANA	156.45
COLLINS SPORTING GOODS	433.00	DONALD GIBSON	396.00
COMPUTER PROJECTS OF ILLINOIS	1,716.00	DOOR SERVICES, INC.	2,610.60
CORNER POST LAND SURVEYING, INC.	4,500.00	DORENE MASSETTI	6,483.00
COVER SPORTS, USA	1,347.64	DORIS STOURS	45.83
CPRC RECYCLING	7,877.32	DOWN MAINE VETERINARY CLINIC	4,087.61
CRAIG ANDERSEN	396.00	DOWNEAST ENERGY	109,315.82
CRAIG SANFORD	175.00	DOWNEAST FLOWERS AND GIFTS, INC.	86.80
CREATIVE OFFICE PAVILION	5,926.02	DOWNEAST TURF FARM	2,162.70
CREDERE ASSOCIATES, LLC	401,522.09	DRAKE INGLES MILARDO, INC.	3,825.00
CRIME REPORTS	1,188.00	DUNKIN DONUTS CORP.	400.00
CRYSTAL ADAMS	320.00	E.W. SLEEPER	67.39
CUMBERLAND COUNTY SHERIFF'S OFFICE	85.00	EARTHLINK BUSINESS	24,321.77
CUMMINS NORTHEAST, INC.	2,671.15	EAST COAST COMPACTOR MAINTENANCE	178,900.00
CURTIS LAKE CHRISTIAN CHURCH	100.00	EASTERN FIRE PROTECTION	17,800.00
CUSTOM COACH & LIMOUSINE	11,925.00	EASTERN FIRE SERVICES	410.00
CYNTHIA BAILEY	330.00	EASTERN MECHANICAL, INC.	1,500.00
CYNTHIA SNOW	2,601.00	EASTERN PROPANE GAS, INC.	226.04
D & J PORTABLE STORAGE BUILDINGS	40.00	EASTERN SALT COMPANY, INC.	253,847.40
		ECOLAB, INC.	111.58

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ECOMAINE	15,171.38	GEORGE R. ROBERTS CO.	2,885.60
EDDIE MURPHY	2,095.32	GEORGE SCOTT	563.00
EDISON PRESS	2,402.36	GEORGE SLEEPER	9,635.00
EDWARD W. HOLLIDGE, P.E.	2,700.00	GESINE WELLER-JETT	600.00
ELECTRIC LIGHT COMPANY, INC.	12,053.00	GILLES LAVIGNE	4,261.24
ELIOT RECREATION DEPARTMENT	75.00	GIS MAPPING & ANALYSIS	24,750.00
ELIZABETH ROCCHIO	40.00	GIS PLANNING	4,000.00
EMERGENCY BOOKS & TRAINING, INC.	284.85	GLENN WALTON	694.81
EMERY MILLS ENERGY	700.95	GLOBAL TOWER, LLC	456.10
EMPLOYEE DATA FORMS	35.75	GOLDMARK, LLC	459.31
ERIC SMALL	396.00	GOODALL OCCUPATIONAL HEALTH CLINIC	7,912.00
ERROL GERRISH	1,220.00	GOODWILL INDUSTRIES OF NORTHERN N.E.	50.00
ESRI, INC.	4,700.00	GOPHER SPORT	500.20
EVERBANK COMMERCIAL FINANCE, INC.	402.00	GORHAM FENCE COMPANY, INC.	2,925.00
EVIDENT	432.00	GORHAM LEASING GROUP	30,490.00
F.M. ABBOTT POWER EQUIPMENT, INC.	1,057.63	GRADING SOLUTIONS, INC.	1,650.00
FAIRPOINT COMMUNICATIONS, INC.	46,206.62	GRAYBAR	140.03
FAITH D. BALLENGER	4.58	GREAT BEGINNINGS CATERING	6,584.22
FALL'S & WEBB OIL COMPANY	174.95	GREAT WORKS INTERNET	71.80
FASTENAL COMPANY	5,236.67	GREATER PORTLAND COUNCIL OF GOVERNMENTS	2,950.18
FBI - LEEDA	100.00	GREENWOOD EMERGENCY VEHICLES, INC.	13,614.42
FIRE TECH AND SAFETY	845.31	GRO FLUID POWER SOLUTIONS, INC.	3,962.39
FIREHOUSE MAGAZINE	14.95	GUILLEMETTE BROS.	21,451.00
FIRST CONTACT 9-1-1, LLC	220.00	GULF EXPRESS	150.00
FIRST STUDENT, INC.	3,224.00	GUY EHRING	4,660.96
FISHER-JAMES COMPANY, INC.	387.90	H.A. MAPES, INC.	279,229.13
FLAGHOUSE	710.78	H.A. STONE & SON, INC.	33,480.82
FLEETPRIDE	2,247.40	H.D. GOODALL HOSPITAL, INC.	1,908.00
FLEMISH MASTER WEAVERS, INC.	60,967.90	HAL MOULTON	1,400.00
FORENSIC CONSULTING ASSOCIATES	600.00	HALE TRAILER BRAKE & WHEEL	1,143.00
FORMAX	676.00	HALL BROTHERS CONTRACTING, INC.	390.00
FRANCES HUSSON	306.00	HAMILTON MARINE	428.43
FRANK WATSON	2,000.00	HANGING BY A THREAD, LLC	485.00
FRANKLIN PAINT CO., INC.	2,425.61	HANNAFORD	4,447.42
FRED SMITH	500.00	HAPPY WHEELS OF PORTLAND	100.00
FRED TURNER	87.50	HARDWARE CONSULTANTS	3,181.42
FRONT STREET ASSOCIATES	250.00	HAROLD SMITH	1,208.74
FUNTOWN SPLASHTOWN USA	100.00	HARRIS COMPUTER SYSTEMS	4,655.17
G & F SEPTIC, INC.	100.00	HARRISON SHRADER ENTERPRISES	2,389.26
G & K SERVICES	2,691.33	HARTFORD EQUIPMENT, INC.	1,815.17
GALLS, AN ARAMARK COMPANY	6,313.40	HARTFORD LIFE & ACCIDENT	1,026.03
GARY CUSHING	928.99	HAZEN CARPENTER	173.31
GARY GRAY	110.25	HDC NEW ENGLAND, INC.	1,084.37
GARY UTGARD	167.66	HEADLIGHT AUDIO VISUAL, INC.	520.00
GARY W. BURPEE	4,980.00	HEALTH CARE TECHNOLOGY, INC.	225.39
GATES, LEIGHTON & ASSOCIATES, INC.	26,966.07	HEATHER DENKMIRE	250.00
GEIGER	388.19	HEATHER PELLETIER	301.29
GENERAL CODE PUBLISHERS	6,384.81	HEGARTY PLUMBING & HEATING, INC.	1,100.00
GENERAL LINEN SERVICE, INC.	9,576.00	HERITAGE CO., LLC	3,430.00
GENEST CONCRETE WORKS, INC.	2,142.74	HI-WAY SAFETY SYSTEMS, INC.	32,134.87
GENUINE PARTS COMPANY - KENNEBUNK	25,654.63	HIGGINS OFFICE PRODUCTS, INC.	20.00
GEORGE DRAPER	50.00	HIGH TECH FIRE PROTECTION	345.00
GEORGE J. FOSTER & CO., INC.	2,825.11	HOLMAN PROPERTIES	143.00

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HOWARD MOULTON	75.00	JJJ STRETCHERS, INC.	1,450.00
HOWARD P. FAIRFIELD, LLC	10,730.59	JOBSINTHEUS.COM	900.00
HOYLE, TANNER & ASSOCIATES, INC.	494,734.83	JOE SEVIGNY	600.00
HSBC BUSINESS SOLUTIONS	1,420.17	JOHN C. ALFANO, ARBITRATOR	979.50
HUBB SYSTEMS, LLC	7,128.00	JOHN E. SANFASON	896.00
HUMANE RESTRAINT	157.00	JOHN FLEWELLING	396.00
HUNTER SMIGELSKI	291.00	JOHN LAVALLEE	605.05
HURD LUMBER CO., INC.	1,216.00	JOHN MOULTON	621.46
HYDRAULIC HOSE & ASSEMBLIES, INC.	892.30	JOHN N. FERDICO	2,300.00
IAAO	175.00	JOHN STOLL	881.25
IAAO, MAINE CHAPTER	105.00	JOHN TANGUAY	1,103.00
IMAGE TREND, INC.	875.00	JOHN WHITE	396.00
INDUSTRIAL HARDWARE	67.17	JOSEPH GAGNON	396.00
INDUSTRIAL PROTECTION SERVICES	762.00	JOSEPH JOURDAIN	396.00
INFORMATION MANAGEMENT CORPORATION	28,405.00	JOSEPH O'LEARY	200.00
INFORME	294.00	JOURNAL OF EMERGENCY MANAGEMENT	278.00
INSIGHT PUBLIC SECTOR	8,575.29	JOURNAL TRIBUNE	5,967.40
INTERNATIONAL ASSOCIATION OF ARSON INVESTIGATORS	80.00	JOY & HAMILTON ARCHITECTS, INC.	4,099.50
INTERNATIONAL ASSOCIATION OF EMERGENCY MANAGERS	1,500.00	JUDITH MAUZEROLLE	131.23
INTERNATIONAL ASSOCIATION OF FIRE CHIEFS	418.00	JUSTICE PLANNING & MANAGEMENT ASSOC.	2,050.00
INTERNATIONAL CITY/COUNTY	1,821.34	K. BLAIR HODGE	696.00
INTERNATIONAL CODE COUNCIL, INC.	125.00	KAREN GAUTHIER	600.00
INTERNATIONAL PUBLIC MANAGEMENT	715.00	KARISSA WHITTEN	14.00
INTERSTATE ARMS CORP.	2,600.18	KATHLEEN WEHMEYER	99.43
INTERSTATE BATTERIES OF MAINE	2,017.95	KATHY MORRISSETTE	600.00
J.P. PEST SERVICES, INC.	450.00	KAZ'S FINE LINES	745.00
J.R. HILTON, INC.	40,207.01	KELLI LESSARD	35.00
JACK RANKIN	50.00	KELLY DORE	15.00
JAIME MAYNARD	479.58	KENDALL MILLS	200.86
JAMES CAMIRE	1,073.00	KENNETH MITCHELL	688.00
JAMES FRASIER	409.00	KENYON'S ELECTRIC, INC.	90.39
JAMES MCNAMARA	5.00	KEVIN WAY	370.00
JAMES NIMON	4,308.80	KEVIN WORDEN	2.00
JAMIE COGGESHALL	60.00	KEY EQUIPMENT FINANCE	7,723.80
JAMIE COLE	18.00	KEY GREEN	500.00
JANET GALLAHER	432.00	KEYSTONE LEASING	630.00
JARED ARCHAMBAULT	396.00	KIWANIS CLUB OF SANFORD	1,554.33
JASON BROOKS	396.00	KORA RENEGADE UNIT	350.00
JASON CHAMPLIN	571.00	KORA SHRINE CIRCUS	350.00
JASON TOWNSEND	216.00	L & R CLEANING, INC.	160.00
JASON WAGNER	1,480.00	L.V. ALLEN & SONS, INC.	87,501.07
JEFF GEAUMONT	22.47	LAB SAFETY SUPPLY, INC.	1,636.32
JEFFREY A. SIMPSON, INC.	16,768.25	LABBE OIL COMPANY	289.90
JEFFREY ROWE	423.19	LACHANCE BROTHERS, INC.	10,000.00
JEMS	74.00	LAFAYETTE SOCIAL CLUB	6,300.00
JENNIFER DURYEA	424.00	LAKESIDE SPORT & MARINE	150.00
JERI MACLEAN	130.07	LAROCHELLE & SONS SHEDS	2,882.00
JERRY'S MARKET	493.91	LAUNDERITE CLEANERS	558.00
JIM GILLEY	2,625.00	LAUREN MARGARET, LLC	0.44
JIM PARKS	383.95	LAUREN MASELLAS	396.00
JIM'S ALIGNMENT SERVICE	2,171.28	Laurie Richards	275.00
		Laurie Severance	250.00
		LAVIGNE'S STRAWBERRY FARM, LLC	168.00

Municipal Vendors July 1, 2010 ~ June 30, 2011

LAW ENFORCEMENT TARGETS, INC.	5,212.26	MAINE TURNPIKE AUTHORITY	1,927.95
LAWSON PRODUCTS, INC.	5,788.36	MAINE VALUATION COMPANY	1,200.00
LEASE FINANCE PARTNERS	3,720.00	MAINE WELFARE DIRECTORS ASSOC.	150.00
LELAND THERIAULT	3,200.00	MARC CUNNINGHAM	144.00
LESCO, INC.	4,510.48	MARC MATHIEU	5,257.00
LEVESQUE'S EXCAVATION	31,671.01	MARC MOTORS, INC.	32.00
LEXISNEXIS	909.50	MARCEL LEGERE	608.00
LEXISNEXIS OCC. HEALTH SOLUTIONS	150.24	MARDEN'S, INC.	180.68
LHS ASSOCIATES, INC.	10,622.60	MARGARET SEVIGNY	261.00
LIFESAVERS, INC.	265.52	MARIAN ALEXANDRE	5,175.00
LIFESAVING RESOURCES, INC.	390.00	MARK DYER	439.90
LINCOLN PRESS CORPORATION	24,991.60	MARK GREEN	48.00
LINCOLN SCHOOL HOUSE	123.66	MARSHAL DAVIS	396.00
LINWOOD NOBLE	500.00	MARSHALL & SWIFT	724.15
LIONEL SEVIGNY	1,716.00	MARSHBROOK ESTATES	62.19
LISA GAGNON	1,225.00	MARTIN HARMON	216.00
LISA HOGUE	65.00	MARY DIMANNO	1,860.00
LISA IBRAHIM	3,176.00	MASTERMAN'S, LLP	3,812.82
LITERACY VOLUNTEERS OF GREATER SANFORD	12,000.00	MATHESON TRI-GAS, INC.	8,942.54
LORI HEGARTY	290.85	MATHEW JOHNS	696.00
LORMAN EDUCATION SERVICES	915.00	MATT COLTON	4,533.55
LOUIS B. GOODALL MEMORIAL LIBRARY	398,006.00	MATTHEW GAGNE	396.00
LOWE'S	2,755.10	MATTHEW JONES	396.00
LYNNE EMMONS	366.00	MAURICE PAYEUR	98.09
M.B. SQUIRES CO., INC.	1,742.50	MBOIA	135.00
MACAIS PROPERTIES, LLC	2,625.00	MCDUGAL ORCHARDS	12.00
MAINE AMBULANCE ASSOCIATION	900.00	MELISSA FLAYHAN	100.84
MAINE ANIMAL CONTROL ASSOCIATION	85.00	MELITTA NICHOLS	40.00
MAINE ASSOC. OF ASSESSING OFFICERS	450.00	MERRILAND FARM PAR 3	420.00
MAINE ASSOCIATION OF LOCAL EMERGENCY MANAGERS	50.00	METROCAST CABLEVISION	5,183.10
MAINE BETTER TRANSPORTATION ASSOC.	125.00	MEZOIAN DEVELOPMENT	22.81
MAINE CHIEFS OF POLICE ASSOC.	779.00	MICHAEL AMES DRYWALL CONTRACTOR	12,864.19
MAINE COMMUNITY DEVELOPMENT ASSOC.	100.00	MICHAEL CASSERLY	194.00
MAINE DEPT. OF HUMAN SERVICES	2,893.75	MICHAEL EMMONS	963.23
MAINE DEVELOPMENT FOUNDATION	370.00	MICHAEL GORDON	1,386.14
MAINE FIRE CHIEFS ASSOCIATION	301.00	MICHAEL LEVESQUE	272.00
MAINE GOVERNMENT FINANCE OFFICERS ASSOCIATION	70.00	MICHAEL THORNTON	1,013.38
MAINE LABOR RELATIONS BOARD	181.89	MICHELLE THOMPSON	348.00
MAINE MANUFACTURING, LLC	300,000.00	MIKE VOLKERNICK	366.00
MAINE MOBILE HOME PARKS, LLC	3,620.00	MILL METALS CORPORATION	1,730.45
MAINE MOTOR TRANSPORT ASSOC., INC.	25.00	MMTCTA	150.00
MAINE MUNICIPAL ASSOCIATION	569,670.54	MOFFETT TURF EQUIPMENT	1,685.50
MAINE MUNICIPAL HEALTH TRUST	1,791,167.04	MOHR & SEREDIN	87.16
MAINE PERS	2,263.57	MONTROSE-SANFORD HYDRAULICS	950.16
MAINE RESOURCE RECOVERY ASSOCIATION	2,936.00	MOODY'S COLLISION CENTER-SANFORD	706.30
MAINE SECTION ASCE	250.00	MOULISON NORTH CORP.	7,200.00
MAINE SERVICE CENTERS COALITION	2,496.72	MRPA	364.00
MAINE STATE POLICE	280.00	MUNICIPAL RISK SERVICES	78.95
MAINE SUN SOLUTIONS	3,120.00	N.H. BRAGG & SONS	696.41
MAINE TOWN & CITY CLERK'S ASSOC.	190.00	NANCY LEBRUN	67.42
MAINE TOWN & CITY MANAGEMENT ASSOC.	855.02	NANCY MCCALLUM	500.00
		NANCY PENDEXTER	292.86
		NASSON COMMUNITY CENTER	4,615.00

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NATIONAL ACADEMY OF EMERGENCY MEDICAL DISPATCH	30.00	PARTY PLUS	715.00
NATIONAL ASSOCIATION OF TOWN WATCH	1,319.97	PATCO CONSTRUCTION, INC.	4,133.65
NATIONAL FIRE PROTECTION ASSOC.	2,794.90	PATRICK FLOOD	396.00
NATIONAL FIRE SPRINKLER ASSOC., INC.	85.00	PATTERSON, LLC	64.43
NATIONAL RECREATION & PARK ASSOCIATION	290.00	PAUL HERLIHY	1,471.00
NATIONAL TACTICAL OFFICERS ASSOC.	150.00	PAUL LEVESQUE	161.00
NAVAL SURFACE WARFARE CENTER	900.00	PAUL M. NORMAND	1,528.00
NELSON ANALYTICAL, LLC	50.00	PAUL NOLETTE	1,700.00
NEPTUNE, INC.	23,868.93	PAUL SHAW	696.00
NES RENTALS	1,110.00	PC MALL GOV, INC.	15,506.07
NEW ENGLAND ASSOCIATION OF FIRE CHIEFS	25.00	PEERLESS INSURANCE COMPANY	2,083.00
NEW ENGLAND BUILDING MATERIALS	3,582.06	PEET BROS. COMPANY, INC.	10.75
NEW ENGLAND CRANE, INC.	551.23	PERFORMANCE TRAINING SYSTEMS, INC.	771.00
NEW ENGLAND DETROIT DIESEL	618.17	PERMA-LINE CORPORATION	3,464.81
NEW ENGLAND MARINE & INDUSTRIAL, INC.	93.08	PERSHING, LLC	6,000.00
NEW ENGLAND ORGANICS	1,040.00	PETER CUTRER	764.36
NEW ENGLAND PARK ASSOCIATION	200.00	PETER H. SMITH	897.00
NEW URBAN NEWS	79.00	PETER THOMPSON & ASSOCIATES	40,000.00
NEWMAN TRAFFIC SIGNS	483.97	PHIL'S FABRICATION	1,096.92
NHIC MEDICARE PART B	195.43	PIKE INDUSTRIES, INC.	4,888,837.34
NICK KATSOULIS	180.00	PINE STATE ELEVATOR COMPANY	225.00
NORMAN BANGS	0.24	PITNEY BOWES	3,360.00
NORMAN, HANSON & DETROY, LLC	15,866.20	PITNEY BOWES PURCHASE POWER	14,320.54
NORMAND ELECTRIC, INC.	2,738.50	PITNEY BOWES, INC.	683.87
NORTH COUNTRY TRACTOR, INC.	8,020.61	POLAND SPRING WATER COMPANY	897.35
NORTH EAST DOOR CORP.	628.00	PORT CITY ARCHITECTURE	21,958.07
NORTHEAST ELECTRICAL DISTRIBUTORS	75,453.95	PORTLAND GLASS	16,822.29
NORTHEAST EMERGENCY APPARATUS, LLC	6,404.94	PORTLAND POLICE DEPARTMENT	400.00
NORTHEAST NURSERY, INC.	1,499.60	PORTLAND PRESS HERALD	1,878.69
NORTHEAST PAGING	1,084.06	PORTLAND PUMP	300.00
NORTHEAST RECORD RETENTION, LLC	1,001.25	PORTSMOUTH POLICE DEPARTMENT	85.00
NORTHEAST TIMETRAK SYSTEMS	725.00	POSITIVE PROMOTIONS	413.63
NORTHEAST TRANSMISSION	1,600.00	POWERPHONE, INC.	1,107.00
NORTHERN NEW ENGLAND LAW PUBLISHERS	81.00	POWERPLAN	8,982.32
NOSNE, INC.	2,021.50	PRC INDUSTRIAL SUPPLY, INC.	831.54
O'CONNOR GMC	190,480.59	PRECISION DELTA CORPORATION	7,567.20
O'LOD, LLC	205.00	PRINCE, LOBEL, GLOVSKY & TYE, LLP	150.43
OAKWOODS LUMBER, INC.	56.00	PRINTGRAPHICS OF MAINE	6,214.41
OBSERVER	2,087.25	PRIORITY DISPATCH CORPORATION	160.00
OLD DOMINION BRUSH	6,229.70	PROFESSIONAL LITIGATION & POLYGRAPH SVC.	2,475.00
OLDE MOWHAWK MASONRY AND HISTORIC RESTORATION	67,216.55	PROGRESSIVE PUBLISHING	450.00
ONLINE STORES, INC.	285.41	PROTECTION ONE ALARM MONITORING	383.74
ORIENTAL TRADING CO., INC.	468.83	PUBLIC AGENCY TRAINING COUNCIL	200.00
OTIS ELEVATOR COMPANY	7,210.42	QUEST DIAGNOSTICS	86.45
OTT COMMUNICATIONS	14,242.24	QUIMBY PROPERTIES, LLC	790.00
P & E SUPPLY CORP.	325.14	R & W ENGRAVING, INC.	267.70
P.R. RUSSELL, INC.	1,908.00	R. DANIEL CHAPIN	100.00
PAC-N-ARMS	5,000.00	R. J. GRONDIN & SONS	0.16
PACKAWHALLOP, LLC	180.00	R. PEPIN & SONS, INC.	4,716.05
PALMER SPRING COMPANY	655.98	R.A.D. SYSTEMS	800.00
PARIS FARMERS UNION	206.40	R.J. ENTERPRISES, INC.	800.00
		RADIO COMMUNICATIONS MANAGEMENT	86.00
		RADIOSHACK	139.45

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RAY MARTINEAU	858.00	SANFORD HIGH SCHOOL BAND	500.00
RAYMOND PARENT	718.78	SANFORD HOUSING AUTHORITY	809,558.49
RBG, INC.	6,210.47	SANFORD INSTITUTION FOR SAVINGS	27,270.28
RED'S SHOE BARN, INC.	2,947.60	SANFORD MAINERS, INC.	1,000.00
RELIANCE EQUIPMENT	171.01	SANFORD POLICE DEPARTMENT	604.00
RESILITE SPORTS PRODUCTS, INC.	2,869.00	SANFORD PUBLIC SCHOOLS	5,938.75
RETAIL ACQUISITION & DEVELOPMENT	287.62	SANFORD RADIATOR	7,083.24
RHOMAR INDUSTRIES, INC.	658.63	SANFORD SCHOOL NUTRITION PROGRAM	2.98
RICHARD BERGERON	2,625.88	SANFORD SEWERAGE DISTRICT	12,722.63
RICHARD BUCKLIN	481.00	SANFORD WATER DISTRICT	553,689.40
RICHARD CONANT	1,824.00	SANFORD-SPRINGVALE CALL FIRE FIGHTERS	52,193.75
RICHARD GALLANT	5,225.00	SANFORD-SPRINGVALE CHAMBER OF COMMERCE	35,004.50
RICHARD GENEST, INC.	35,764.00	SANFORD-SPRINGVALE FISH & GAME	100.00
RICHARD LEVESQUE	500.00	SANFORD-SPRINGVALE YMCA	350.00
RICHARD MERRIFIELD	232.00	SARAH ROBERTS	762.08
RITE-AID PHARMACY	60.00	SARGENT TYLER & WEST	2,177.00
RIVERSIDE CEMETERY ASSOCIATION	34,484.00	SAVE A LOT	20.00
ROBERGE ELECTRIC, INC.	9,637.32	SCARBOROUGH WOODS, LLC	589.50
ROBERT CRETEAU	50.00	SCENE OF THE ACCIDENT, INC.	250.00
ROBERT LLOYD	336.00	SCHOOL VIOLENCE SOLUTIONS	85.00
ROBERT PUTNAM	333.00	SCOTT ADAMS	1,620.00
ROCHESTER POLICE DEPARTMENT	325.00	SCOTT FOISY	396.00
ROCHESTER TRUCK REPAIR	6,863.43	SCOTT WALLINGFORD	3,600.00
ROCK BOTTOM SAND & GRAVEL, LLC	192.80	SCREENTECH	200.00
RODNEY BRACKETT	411.00	SEACOAST BUSINESS MACHINES	6,358.72
RODNEY STORMAN	90.00	SEACOAST FIRST AID & SAFETY	288.52
ROGER BERUBE ASSOCIATES	12,685.41	SEALEX	25,169.00
ROGER T. RIDLEY, SR.	18,184.00	SEBASCO HARBOR RESORT	423.72
ROLAND DOIRON	120.00	SECRETARY OF STATE	500.00
RON GRONDIN	75.46	SENSIBLE PRODUCTS, INC.	102.87
RON MORIN	352.98	SERVPRO OF SOUTHERN YORK COUNTY	1,150.66
RONALD A. COTE	3,705.00	SEVEE & MAHER ENGINEERS, INC.	30,910.48
RONALD GINGRAS	3,020.00	SHAKER POND ICE CREAM	164.80
RONALD LEGERE	585.62	SHARON BARR	200.00
RSD GRAPHICS, INC.	2,155.00	SHARON PHILLIPS	216.00
RUBB, INC.	204,226.19	SHAW BROTHERS CONSTRUCTION, INC.	117,320.70
RUNYON KERSTEEN & OUELLETTE	28,000.00	SHAW'S HARDWARE, INC.	4,512.86
RUSSELL JOHNSON	500.00	SHAW'S SUPERMARKET	15,700.00
RUTH BETTINGER	300.00	SHAWN MATHIEU	500.00
RYAN GAUDREAU	70.46	SHAWNEE PEAK	2,115.00
RYDIN DECAL	1,498.50	SHEILA MCCAWLEY	30.00
S & H UNIFORM CORP.	7,188.19	SHERRY LORD	3.00
S.A. MCLEAN, INC.	300.00	SHERWIN WILLIAMS	1,205.32
SAFARILAND, LLC	447.50	SHIRA BEECHER	425.97
SALEM CAPITAL GROUP, LLC	14.24	SHIRLEY SHEESLEY	17.00
SALMON FALLS NURSERY, INC.	2,800.00	SIMPLEX GRINNELL	2,814.38
SANDRA CHASSE	89.35	SKELTON, TAINTOR & ABBOTT	129,751.08
SANDRA KITTRIDGE	300.00	SOCIETY FOR HUMAN RESOURCE MANAGEMENT	160.00
SANDRA LEMELIN	650.00	SOLZON CORPORATION	628.98
SANDRIA STOTT	50.00	SOUTHERN MAINE AGENCY ON AGING	1,235.00
SANFORD CPR ASSOCIATES	387.50	SOUTHERN MAINE AVIATION, LLC	1,108.72
SANFORD DOWNTOWN LEGACY	300.00	SOUTHERN MAINE CABLING	1,095.70
SANFORD FOOD PANTRY	5,146.00	SOUTHERN MAINE COMMUNICATIONS	150,398.47

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SOUTHERN MAINE DISTRICT 1 TRAINING	750.00	TESS SMITH	20.00
SOUTHERN MAINE EMS COUNCIL, INC.	4,085.00	THE BANK OF NEW YORK	5,541.52
SOUTHERN MAINE FORESTRY SERVICES	11,987.00	THE CHILDREN'S CENTER	7,879.00
SOUTHERN MAINE REGIONAL PLANNING	26,686.00	THE HIGH RIVER CORP.	2,127.00
SOUTHERN MAINE SNO-GOERS	3,905.80	THE LIGHTHOUSE INN	158.00
SOUTHLAND PRINTING COMPANY	350.87	THE RIDGE ANIMAL HOSPITAL	87.48
SOUTHWORTH-MILTON, INC.	81,196.95	THOM GAGNE	118.35
SPILLER'S	69.78	THOMAS & MEANS LAW FIRM, LLP	585.00
SPM CO., INC.	1,945.50	THOMAS CONNOLLY	998.76
SPORT SUPPLY GROUP, INC.	4,436.51	THOMAS MOYER, PSYCHOLOGIST	60.00
SPORTS FIELDS, INC.	10,295.40	THOMAS ROBERGE	4,384.44
SPORTS TURF MANAGERS ASSOCIATION	165.00	THOMAS SAYRE	396.00
SPRAGUE PLUMBING & HEATING	505.00	THOMPSON EQUIPMENT, INC.	294.54
SPRINGVALE HARDWARE CO., INC.	5,908.08	THOMPSON PUBLISHING GROUP	1,176.00
SPRINGVALE NURSERIES	1,458.19	THOMSON WEST PAYMENT CENTER	534.08
SPRINGVALE PUBLIC LIBRARY	153,100.00	TIFFANY AUGER	65.00
SQUARE POND WATER SKI CLUB	1,900.00	TIM WHITEHOUSE	3,732.00
SRP PROPERTIES, LLC	922.00	TIMBERRIDGE APARTMENTS	2,171.50
ST. THERESE OF LISIEUX	100.00	TIMOTHY DEHAVEN	396.00
STANDARD ELECTRIC COMPANY	71.84	TIMOTHY EISENHAUR	3,395.00
STAPLES ADVANTAGE	3,545.18	TIMOTHY MARTIN	500.00
STATE INDUSTRIAL PRODUCTS	2,141.16	TIMOTHY STROUT	396.00
STEPHANIE LAUER	506.00	TMDE CALIBRATION LAB, INC.	1,259.49
STEPHEN CARON	396.00	TODD BELL	119.70
STEPHEN LEWIS	485.00	TOM'S OF MAINE, INC.	251.92
STEPHEN SHAW	200.00	TOOL & EQUIPMENT CONNECTION	1,342.50
STERICYCLE, INC.	1,677.78	TOWERWALL, INC.	3,210.00
STERLING ROPE, INC.	150.00	TOWN OF ACTON	30.66
STEVE COLLINS	350.00	TOWN OF KENNEBUNKPORT	82.00
STEVEN CLERICO	250.00	TOWN OF OLD ORCHARD BEACH	59,796.00
STEVEN VINCENT	5,092.67	TOWN OF SANFORD	7,067.00
STONE ROAD SEPTIC, INC.	4,320.00	TOWN OF SHAPLEIGH	3,061.79
STOP & GO PORTABLE TOILET SERV.	995.00	TOWN OF SOUTH BERWICK	1,676.90
STRYKER MEDICAL CORPORATION	1,618.50	TOWN OF WATERBORO FIRE/EMS	250.00
STS CONSTRUCTION	876,410.01	TOWNE MOTEL	102.00
SULLIVAN PROPERTIES	3,600.00	TRACK STAR INTERNATIONAL, INC.	1,758.00
SUMMIT ENVIRONMENTAL CONSULTANTS	8,804.19	TRACTOR SUPPLY CREDIT PLAN	979.24
SUNBELT RENTALS	5,000.00	TRADE-A-PLANE	119.00
SURPLUS BUSINESS ASSETS, INC.	250.00	TRAFTON SENIOR CITIZEN CENTER	7,328.00
SUSAN & KEN DAVIS	977.00	TRANE U.S., INC.	1,297.50
SUSAN COTE	46.49	TRANSCOR	211.54
SUSAN MANSFIELD	2,953.00	TRANSPORTATION SAFETY APPAREL	631.83
SUSAN RUBY	396.00	TRASK-DECROW MACHINERY	352.90
SUSAN T.J. CYR	6,060.00	TREASURER, COUNTY OF YORK	808,388.73
SUTHERLAND CONSERVATION & CONSULTING	5,985.40	TREASURER, STATE OF MAINE	598,533.11
SYDNEE STEWART	50.00	TREASURER, TOWN OF SANFORD	58,996.79
SYSCO OF NORTHERN NEW ENGLAND	2,199.62	TREMONT PRESERVATION SERVICES	1,046.04
T-MOBILE	8,364.90	TRICOR EMPLOYMENT SCREENING, LTD.	178.75
T-SHIRT TIME	600.00	TRIDEX SYSTEMS, INC.	6,678.00
TASER INTERNATIONAL	550.00	TRITECH MEDICAL SYSTEMS, INC.	46.00
TAYLOR RENTAL CENTER	2,060.95	TROY BRALEY	396.00
TCK ENTERPRISES, LLC	6,767.42	TROY CHENARD	33.00
TD BANK	522,306.52	TURF PRODUCTS	34.70

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TWIN CITY BUILDERS AND INSULATORS	7,395.00	WILLIAM A. SAWYER CONSULTING, INC.	460.00
TWIN CITY RADIATOR, ALTERNATOR	224.85	WILLIAM BAILEY	205.00
TYLER TECHNOLOGIES, INC.	57,035.14	WILLIAM BRAY	8,620.47
U S FELT COMPANY, INC.	7,110.21	WILLIAM CATANESYE	199.92
U.S. POSTAL SERVICE	2,129.70	WILLIAM FRANK, M.D.	1,000.00
ULINE	1,129.22	WILLIAM SHELDRAKE	140.00
ULTIPLAY PARKS & PLAYGROUNDS, INC.	820.57	WILLIAMS BROTHERS	225.06
ULTRAMAX AMMUNITION	2,164.00	WINDWARD PETROLEUM	7,828.33
UNIFIRST CORPORATION	1,188.20	WINGFOOT COMMERCIAL TIRE	6,951.43
UNION SPRINGS PHARMACEUTICALS, LLC	1,058.00	WIREPRO, INC.	1,224.83
UNITED HEALTHCARE INSURANCE CO.	72.26	WISE UNIFORMS AND EQUIPMENT	4,466.18
UNITED STATES POLICE CANINE ASSOC.	40.00	WITMER PUBLIC SAFETY GROUP, INC.	3,410.23
UNIVERSAL RECYCLING TECHNOLOGIES	785.87	WOODARD & CURRAN	3,000.00
UNIVERSITY OF MAINE	243.00	WOODSOME'S FEEDS & NEEDS	1,008.00
UNIVERSITY OF SOUTHERN MAINE	13,885.35	WORK TRUCKS USA	676.68
US BANK CORPORATE TRUST BOSTON	1,245,817.89	WORKOUT FITNESS STORE	285.00
VALLIER CORPORATION	200.00	WRIGHT-PIERCE	39,620.41
VAST DATA CONCEPTS, LLC	2,036.82	WRIGHT-RYAN CONSTRUCTION, INC.	323,173.20
VERIZON WIRELESS	10,536.73	YORK COUNTY CHIEFS ASSOCIATION	50.00
VERMONT SYSTEMS	3,348.00	YORK COUNTY CHIEFS' SCHOOL	1,705.00
VETERANS MEMORIAL COMMITTEE	5,238.00	YORK COUNTY COMMUNITY ACTION	328,292.00
VICTORIA BOURRET	2,300.00	YORK COUNTY COMMUNITY COLLEGE	875.80
VIDACARE CORPORATION	501.69	YORK COUNTY FOOD RESCUE	1,746.00
VIEW BRITE SAFETY PRODUCTS	595.00	YORK COUNTY REGISTRY OF DEEDS	6,697.00
VILLAGE GREEN, LLP	9,367.73	YORK COUNTY SHELTERS, INC.	443,843.00
VIP DISCOUNT AUTO	16.99	YORK COUNTY SHERIFF'S OFFICE	550.00
VISION APPRAISAL TECHNOLOGY, INC.	6,000.00	YORK COUNTY SOIL & WATER	7,300.00
W.A. MESSER COMPANY	1,084.26	YRC CORP.	314.89
W.B. MASON COMPANY, INC.	99,687.89	ZEBRA STRIPING	3,055.00
W.S. DARLEY & CO.	586.22	ZEE MEDICAL SERVICE COMPANY	550.01
W.W. GRAINGER, INC.	6,057.83	ZOLL MEDICAL CORPORATION	8,333.62
WABAN PROJECTS, INC.	40,748.50		
WADE PEABODY	300.00		
WAL-MART COMMUNITY	2,720.27		
WALTER BLAND	40.00		
WALTER WOODS	1,544.90		
WANDA PARENT	37.27		
WARREN SNYDER	18,114.49		
WARREN'S OFFICE SUPPLIES	1,360.22		
WASTE ZERO, INC.	63,655.68		
WATCHGUARD VIDEO	462.25		
WATER COUNTRY	1,025.00		
WEBBER OIL	337.70		
WEIRS MOTOR SALES, INC.	368.00		
WELDON TAYLOR	15.00		
WELLS JR. HIGH PTSA	250.00		
WELLS-FARGO FINANCIAL LEASING	5,374.84		
WENDY HOGE LCSW, LLC	440.00		
WENDY LEBEL	2,744.00		
WENDY PHILLIPS	260.00		
WESCOTT & SONS, INC.	131.60		
WESTON & SAMPSON ENGINEERS, INC.	82,846.58		
WHITED FORD	2,214.28		

REPORT OF THE SUPERINTENDENT OF SCHOOLS

Town of Sanford Report
2010-11

“Our mission is to create educational opportunities in which students are productive, caring, informed and involved citizens, and lifelong learners.”

To the residents of the Town of Sanford and Village of Springvale:

I am pleased to submit to you the Annual Report of the Superintendent of Schools for the 2010-2011 academic school year. Last year schools across Maine faced significant reductions in state subsidy which resulted in many schools reducing programs or laying off staff. Through team work and collaboration with all our staff members, we were able to freeze all salary and wage increases for last year which allowed us to minimize the negative impact of our shortfall budget on our students, staff and community members. I personally thank all of our staff members for their efforts in working together to assure that we still offered our students an excellent educational opportunity.

Last year also brought several significant changes in key leadership positions throughout our school department. Superintendent Elizabeth St. Cyr retired in June 2011 after 33 years serving the community of Sanford as a special education teacher, administrator and for the past three years as superintendent. Her tireless devotion to our schools set the stage for major programming and facilities changes. She led the campaign for a new Sanford High School and Regional Technical Center, along with addressing our facility needs for our elementary schools. Her efforts helped Sanford secure a guaranteed commitment from the state for construction projects for both the high school/technical center and elementary schools. Betsy's efforts around creating a new Vision for Education have helped focus how teaching and learning will best meet our students' needs in the future. We wish Betsy all the best in her retirement.

Major changes in leadership at Sanford High School occurred last summer with the resignation of long time principal Alan Young, and guidance director Steve Turgeon. Steve and Al's commitment to meeting the needs of the youth of Sanford has made a huge difference for thousands of students. Jed Petsinger, former Millinocket High School Principal, was named SHS principal in June 2011. Our new high school guidance director is George Heilshorn. We were also pleased last year to renew our long standing agreement with the town of Acton to have their grade 9 through 12 students attend Sanford High School.

Sanford Community Adult Education saw the departure of director Kathi Medcalf. Kathi's efforts helped make SCAE one of the top programs in the state. We were fortunate to hire Allen Lampert to fill the director's position. Allen's experience with the Portland Adult Education System, and prior business and banking background will be a huge asset to our program.

Sanford Regional Technical School (formerly Sanford Regional Vocational Center), welcomed a new director for the 2010-11 school year. James Stopa began his tenure in Summer 2010 following former director Deb Guimont. Jim coordinated the construction of a new house with students in a variety of technical trades participating in the project. The house was built for the York County Shelter. Technical School students in several

trade areas also collaborated to research, design and build a replica of a historic concrete railing as part of their involvement in Sanford's mill yard renovation.

Sanford was fortunate to be awarded the "Grant to Reduce Alcohol Abuse" through the efforts of staff members Cathy Lounsbury and Megan Walsh. The grant is unique in that it employs the use of media production to help students reflect and address the issues around substance abuse. The grant has allowed us to construct and equip a television studio at the Sanford Technical School, along with hiring a producer and program coordinator. As part of the program, students have produced a variety of public service announcements and short documentaries depicting the dangers of substance abuse and other issues facing teens and the community.

The staff at the Willard School (grades 4-6) gained state-wide recognition for an innovative single gender classroom program optionally available in some grades five and six classrooms. Under the leadership of principal Chuck Potter, two fifth grade and two sixth grade classes are made up of either all boys or all girls. This unique approach to class organization provides students with the same curriculum and programs, but also provides opportunities for students who may learn better in a single sex environment.

The Sanford School Department working in collaboration with parents, students, community members and local business leaders developed a vision of how education needs to change in the future. As we move toward our vision we hope to provide students with a more personalized learning program that allows for greater flexibility in how and when learning takes place, yet holds students even more accountable and responsible for demonstrating proficiency and understanding. A unique pilot program started last year allows students to meet some class requirements outside of the classroom through our Extended Learning Opportunities program. Students partner with different businesses or industries to learn some of the same skills and information taught in the traditional classroom. This real-life application makes learning even more relevant.

In June 2011 I had the privilege of being named the new superintendent by our school committee. For the past six years I had worked as your assistant superintendent, and prior to that I was a principal in the town of Lincoln. I had the opportunity to hire Eric Knowlton as assistant superintendent to fill my responsibilities. Eric worked in our Title I office and prior to that was a long time elementary principal in RSU 60. Both Eric and I welcome the opportunity to serve the community of Sanford/Springvale and help make our schools some of the best in the state.

On behalf of all the Sanford School Department employees and the Sanford School Committee, I thank the citizens of our community for their continued support of our schools and educational programs. It truly "takes a whole village to raise a child."

For more information about [your schools](#), visit our website at www.sanford.org



Respectfully submitted,

David Theoharides
Superintendent of Schools

Sanford Community Adult Education Town Report 2010 - 2011

After eight years as Director of Sanford Community Adult Education, Kathi Medcalf left SCAE for greener pastures in her home state Washington. SCAE would like to thank Kathi for her many dedicated years of service to SCAE's program and the entire Sanford community.

2,119 adults in the greater Sanford area took more than 240 classes through Sanford Community Adult Education in the 2010-2011 year. As a result of their participation, the following certificates and diplomas were awarded: 6 high school diplomas, 37 GED's, 5 ROAD college transition certificates, 20 CNA certificates, and 28 other various employment skills certificates.

SCAE fully settled into our space at the Anderson Learning Center. This location strengthened our local branding in the community and allowed us to partner with the Nasson Community Center and the Career Center. We also continued to host and partner with University and Senior College and their students took both ITV and in-person classes at our facility.

Academic programs continued to grow. Twenty students completed our Certified Nursing Assistant training program and 43 students earned either a GED or high school diploma. Twenty-eight students earned Employment Skills Certificates in the following categories: General, Clerical, Administrative Assistant, Accounting, and Medical Secretary.

SCAE's enrichment program continued to thrive. Over 880 learners throughout the greater Sanford community participated in our classes. We also continued to work with SRTC to offer vocational programs in such fields as Welding, Machine Trades, and CNA.

In recognition of SCAE 's continued success, we received grants through the College Transitions Program ROAD (Removing Obstacles Achieving Dreams-enrollment of 104 for the year) and our Families Read Program (Barbara Bush Foundation) which was recognized as a "Lighthouse Grant" recipient and awarded \$75,000 for three years.

SCAE continues to offer high-quality programming using high-quality staff. Please visit www.sanfordlearns.org for more information or call us at 490-5145.

Respectfully submitted,

Allen Lampert, Director
Sanford Community Adult Education

Sanford School Department Special Education Co-Directors' Town Report 2010-2011

Thank you for the opportunity to review the operation of the office of special education for the Sanford School Department and related Federal Projects. Special education is responsible for the identification, programming and transitioning of students with special education needs according to the provisions of State and Federal law.

We are grateful to the Sanford School Committee and Finance Committee for their support of the special education budget.

During the 2010-2011 school year, 686 students were served through the special education programs of the Sanford School Department. Included in this number are 33 students who entered kindergarten already identified for special education. The number of students who required out of unit placement for needs so significant that they could not be met within the public school setting was 14, with 2 of them being State Agency Clients.

The Special Education Department also has oversight for Title I ESEA. This federally funded program which began in 1965 is for supplemental educational support. In Sanford, supplemental math instruction is provided after school for eligible students in grades 1-6. Literacy support for students in grades 1-6 is provided 90 minutes per week during the school day except grade 6 at Willard School where support occurs after school. Kindergarten students receive 60 minutes of weekly instruction.

Our Title I ESEA programs provided literacy and math instruction to 411 students. Title I Summer School participation included 83 students in grades kindergarten through 3. Title I continues to support K-6 schools for parent/family involvement in math and literacy. Title I continues to support students at St. Thomas School in literacy with programming similar to that provided to public school students.

Title I services are required to support students who experience homelessness within our schools. Fifty-four students were identified as homeless during the 2010-2011 school year, and received a variety of support services from Title I.

Respectfully submitted,

Stacey A. Bissell and Martha B. Hess-Pomber, Special Education Co-Directors

Maintenance Department Town Report 2010-2011

As a department, custodians and maintenance personnel provide clean and safe educational spaces for nearly 4,000 students and staff.

The Custodial/Maintenance Department maintains nine educational buildings totaling over 484,000 square feet. This department is also responsible for the maintenance of 85 acres of lawn, playground, sports facilities and storage buildings. The maintenance of these facilities is accomplished with twenty-nine full time custodians, one director, three maintenance/groundskeepers and one full time secretary.

In addition to regular maintenance, the following projects were accomplished:

- Lafayette School – remedial roof repairs, new doors and frames
- Emerson School – remedial roof repairs
- Carl J. Lamb School – re-striped parking areas, installed vinyl back carpet in five classrooms and re-tiled stairwells
- Margaret Chase Smith School – re-striped parking areas, installed new doors and frames and installed eight sets of exterior doors
- Sanford High School/Sanford Regional Technical Center – as part of a three year plan replaced four sets of fire barrier doors, installed tapered flange for boiler stack, installed two guardian suppression units, screened and finished gym floor, performed asbestos removal and retile of stairways and room V-3, and performed remedial roof repairs
- Junior High School – installed five sets of fire barrier doors, remedial roof repairs, installed a guardian suppression unit and re-tiled gym lobby
- Willard/Memorial Gym – re-striped parking areas, performed remedial roof repairs, finished five egress windows with vinyl double hung noreaster, re-glazed, caulked and painted fifty-seven windows on the backside and re-pointed front
- Cobb Stadium – installed Verti-drain, deep tined and re-seeded playing field
- First Steps Child Care – removed carpet and added VCT tile
- Anderson Learning Center SCAE – separated classroom to add computer lab

Respectfully submitted

Ty Pombriant, Director of Facilities and Maintenance

Carl J. Lamb Elementary School Town Report 2010- 2011

The Carl J. Lamb School had an enrollment of 560 students in grades K-6 during the 2010-2011 school year. The educational staff consists of 26 classroom teachers plus several support staff. Services include: art, music, physical education, health, library instruction, computer instruction, Title 1 reading, Reading Recovery, speech, special education services, school-based counseling, occupational and physical therapy.

Carl J. Lamb School provides a rigorous academic program to our K-6 students. Policies and procedures are consistent and allow staff to spend adequate time teaching academics. The Every Day Math Program, the Daily 5 Reading Management System, grade level science kits, social studies resources, writing portfolios, and the sixth grade Springboard Literacy program have strengthened the K-6 curriculum.

The KIDS CLUB After School Program for students in grades 2-6 at Carl J. Lamb School provides extra support for students. Homework and skill practice is scheduled for the first half of each after school session and enrichment activities are offered during the second half of each session. Title 1 Math provides extra support after school as well. Community connections and family events are an integral part of after school programs.

The CJL staff holds regular family events at the school to encourage parents and children to learn and have fun together. Math Night, Fitness Night, Movie Night and Literacy Night were all a huge success during the 2010-2011 school year. PTG fundraising events supported cultural activities for CJL students: Portland Symphony Orchestra Kinderconcerts for K-3, trips to the PSO and the Art Museum for fourth graders, Chinese Acrobats for all students, and CHEWONKI Science School for all K-6 students.

The Student Assistance Team (SAT), made up of school personnel, provides resources to classroom teachers to assist with academic and social needs of some students. Second Step, a social emotional classroom based program has been implemented in K-6 classes and supported by school counselors. The positive climate of the school reflects this work.

“Service Learning” education encourages students to study real community issues. They research, assess, and study using skills integrated in the K-6 curriculum to make learning relevant. Recycling our paper, drink packaging, bottles and cans, building bat houses to increase support for controlling the mosquito population, creating the CJL Butterfly Garden and the Community Garden which grew vegetables eaten by kids and donated to others, and maintaining the Mousam Way Trail are some of the problems our students have studied or solved.

The Carl J. Lamb staff is committed to providing a sound education to the students of the Sanford/Springvale community. Our test scores show steady student growth, which

ensures our staff is providing appropriate instruction for each child to reach his/her potential. We wish to thank the Sanford/Springvale community for their ongoing involvement and support of our school.

Respectfully submitted,

Deborah Gaudreau, Principal
Carl J. Lamb School

Emerson School Town Report 2010 - 2011

Approximately 135 students attended grades one, two, and three at the Emerson School. We have two first grade, two second grade, two third grade, and two multi-level special education classrooms. The students at Emerson receive other academic services including art, music, physical education, health, computer, and library skills. Support staff consists of a speech and language clinician, an occupational therapist, a physical therapist, a Title I teacher, a special education teacher, and a half time nurse.

The staff believes in providing a strong foundation in literacy and math. Teachers use the Daily 5 and CAFÉ to help students understand and master strategies used by successful readers. Teachers used collaboration time to study and use the Literacy Continuum by Fountas and Pinnell to improve literacy instruction. Every Day Math is used for math instruction.

All students, grades 1 through 3 were administered the NWEA test, which enables us to identify each student's specific areas of strengths and weaknesses in reading, math, and language usage. Strong areas are supplemented for further academic growth while weaker areas are addressed to improve skills.

Third grade students were administered the NECAP program (New England Common Assessment Program). Teachers use the grade level expectations to help guide instruction. Emerson is making Adequate Yearly Progress (AYP) in both reading and math.

Thanks to the efforts of Holly Hartley, the food service director, Emerson received a grant to supply all students with a healthy fruit or vegetable snack everyday. Students enjoy the healthy snacks and have learned to try new foods.

A small storage area was remodeled to give us a space for the speech and language clinician. New table tops were installed in our computer room.

Our PTG held many activity nights for families. The Family Fun Night and Spaghetti Supper were enjoyed by all. Staff came to help the PTG members sell popcorn and hot cocoa before the Holly Daze Parade. Families and staff worked hard at our car wash to help raise money for the school. The PTG sponsored the first graders' trip to the Maine Wildlife Park in Gray, Maine. They also sponsored the end of the year field trips for the second and third graders. Tee-shirts were purchased by the PTG for every child. An Emerson tee-shirt design was voted on by students. The staff at Emerson is very appreciative for the groups help.

Respectfully submitted,

Eleanor Merrick, Principal
Emerson School

Margaret Chase Smith School Town Report 2010 - 2011

Margaret Chase Smith School had a population of 382 students in grades kindergarten through three during the 2010-2011 school year. The educational staff continued to consist of six kindergarten teachers, one developmental kindergarten teacher, four first grade, four second grade and four third grade teachers, a special education program for grades one and two and a support staff of eighteen. Other academic services provided include: art, music, physical education, health, science, Title 1 reading, speech, special education services, occupational and physical therapy.

The Title 1 math program completed its sixth year serving students in grades two and three. It was the second year for Title 1 math for grade one students. Title I students were identified through test scores for eligibility to receive extra services after school two days per week. Children start with a snack and a math game and then work with one of three teachers to practice their math skills. Every other week they used the computers as part of their practice time.

Educational instruction here at MCS continues to include the use of the Everyday Math program, and literacy instruction utilizing the Daily 5 structure of: Word Work, Work on Writing, Read to Self, Read to Someone and Listen to Reading. Students not only participate in these reading and writing activities but they also participate in reading buddies' time, literature circles and reading challenge activities. Third graders continue to receive instruction from a science teacher who travels throughout the district. Students participated in district assessments on the computer as well as paper and pencil assessments. Third graders continue to take the NECAP test each year, as the state now requires this test for grades three to eleven.

Our Parent Teacher Group (PTG) continues to be a very active part of MCS. They hosted their seventh annual Halloween party and continue to do it in two different sessions because of the numbers of families that attend this event. The PTG also sponsored the "Shop Till' You Drop" event in December and helped to support "Reading Under the Stars". They organized a family night at a Red Claws basketball game in March, a Sea Dogs baseball game in May and a Mainers' baseball game in June. The children sang the "National Anthem" on the field before the game started at both the Sea Dogs and Mainers' games. At the Mainers' game the children also helped with between inning activities. During the 2010-2011 school year, the PTG held a Family Game Night and Talent Show event.

The MCS staff supported a wide variety of activities for the students including: our "Do the Right Thing" rallies focusing on the Code of Conduct; the annual Veterans' Day ceremony attended by many veterans and family members who are in the service; the Terrific Kids Program (sponsored by Kiwanis), bus and fire safety; individual class trips (to the Planetarium, a play in Portsmouth, Gray Animal Farm, and the Margaret Chase Smith Museum), as well as other events that support academics including a Health Fair that involved many local service providers. The children again donated over 100 items to the local food pantry for the 100th Day of School. Our annual Reading Challenge theme was "Come Read With Me Under the Sea". Ocean water covered two walls in the school's hallway along with sea creatures. As

the children reached their goals, they chose one of four sea creatures to put in the ocean with their name on it. Again this year the PTG awarded special prizes for the Reading Challenge, including tickets to Fun Town. We ended with another "Wet Day" with over 20 parents helping out and asking if we could do it again next year!! Everyone had fun!

Respectfully submitted,

Sharon Remick, Principal
Margaret Chase Smith School

Willard School Town Report 2010-2011

For the 2010-2011 school year at Willard School our focus was primarily on continuing our three building goals and creating and implementing a Continuous Improvement Plan (CIPS) due to one sub-group not making Adequate Yearly Progress (AYP) in the area of math. Our first goal was to continue to: *Maximize student learning strategies that will be implemented for students who do not meet attendance, behavioral, and academic expectations.* This was accomplished by:

- Monitoring students' attendance data, discipline data, and academic grades
- Referring students experiencing difficulties in these areas to Willard School's Student Assistance Team (S.A.T.) process
- Teachers meeting with a member of the S.A.T. to discuss interventions
- Teachers and administrators collaborating with behavior coaches to create and implement behavior plans for students who struggle with attendance and/or behaviors
- Holding assemblies with each grade level to emphasize the need for daily attendance
- Meeting with parents after their child had ten or more absences to develop a plan for improvement
- Recognizing students each trimester who had great attendance, grades, and good behaviors

Our second goal was to: *Continue professional development in the area of literacy.* We accomplished this by:

- Staff meetings with literacy coaches to discuss struggling students in the area of literacy
- Literacy coaches presenting updated information in the area of literacy
- Staff receiving professional development in analyzing running records
- Grades four and five receiving initial training for the Benchmark Assessment tool.
- Grade six teachers receiving on-going professional development in the instruction of Springboard

Our third goal was to: *Continue to support students' physical, emotional and social growth.* This was accomplished by:

- Recognizing students who demonstrated our district's "Core Values" through a school wide program called "Good to the Core"
- Teaching problem solving strategies to all 4th, 5th and 6th grade classrooms through the Second-Steps curriculum.
- Making positive connections with students
- Continuing our single-gender classes in 6th grade (year two)

Our CIPS Plan goals were focused on improving math instruction. Together our CIPS Team and staff created and started to address our goals with the help of federal monies through the Title 1 program. The following goals were accomplished:

- Developed schedules for state/district testing that limited conflicts with the delivery of specialized math instruction during the testing windows.
- Scheduled regular collaboration time for classroom and special education teachers.
- Provided professional development around the alignment of our district's math standards to our state standards to better prepare students for our state test.
- Researched and adopted appropriate scientifically researched-based instruction in math for students with a disability.
- Created and offered a Math Fair for students and a Family Math Night for parents to reinforce math concepts at home.
- Developed summer math support packets for all students, including games, and released items and other materials to limit academic loss while school is not in session.
- Provided professional development for staff in the area of scientifically researched-based instructional program in math. A ten week in-district course was provided for staff who provide math instruction

We appreciate the continued support from our Parent/Teacher Group. Our KIDS CLUB and Gifted/Talented programs continue to enrich our students learning experiences.

We believe the changes and opportunities that occurred this school year will make a difference in our students' lives.

Respectfully submitted,

Chuck Potter, Principal
Willard School

Lafayette School Town Report 2010 - 2011

Approximately 100 students attended grades one, two, and three at the Lafayette School in the 2010-2011 year. Our total amount of classes included two first grade rooms, two second grades, and one third grade. It is our belief that the combination of all the areas of study provide for a well rounded education and allow for opportunities, which enhance learning.

First and foremost, we are always mindful of the requirements of the standards and grade level brochures which are our primary educational objectives. We realize the importance of providing a strong foundation in literacy and math at these early years and that it is the best gift we can give our students. As a result, we look to connect content area teaching with literacy and math. We provide a spiraling research based curriculum with Everyday Math. We have begun to move toward the Sanford School Department vision by incorporating flexible reading groups into the Daily Five and Café structure to meet the students' needs. The teachers met with literacy coaches once a week for reading collaboration focusing on using the Fountas and Pinnel Continuum of Literacy Learning text to expand their knowledge of language and literacy. We also utilized the Fountas and Pinnel Leveled Intervention Program as a Response to Intervention in Reading. Teachers attended two four day RISC trainings provided by the Sanford School District to learn more about the student centered performance based practices plus many other professional development opportunities to improve best practices.

In grades two and three we have continued to administer the NWEA test series which enables us to identify each student's specific areas of strengths and weaknesses in reading and math. Strong areas are supplemented for further growth while weaker areas can be addressed to improve skills in identified areas. Teachers have been administering and scoring assessments in the other content areas, creating an even greater consistency across grade levels that we have had in past years.

The We're Open for Wednesdays (WOW) program which was initiated this year was a huge success in providing free after school extra-curricular activities and snacks for Lafayette students. The program won the Schools that Shine Award and grant given by Channel 6 and Dunkin Donuts for community involvement, innovation and creativity.

Lafayette volunteers helped with moving and organizing the library so renovations could move forward in the library to meet fire code regulations. The project opened up the room creating a spacious and inviting area for the children to enjoy library. St. Joseph's College chapter of The Student Education Association of Maine and York County Retired Educators Association donated time and goods to Lafayette School.

One of our most valuable assets is the group of parent volunteers from the families at Lafayette. Their commitment to education and assistance when called upon has been immeasurable. We thank them for their generous help throughout the school year.

Respectfully submitted,

Patricia Leet, Principal/Guidance Counselor
Lafayette School

Sanford Junior High School Town Report 2010 - 2011

Sanford Junior High School's most important goal for the 2010- 2011 school year was the development of a high-quality educational enterprise that would prepare all youngsters for life in a fast-changing and complex world. With this thought in mind, the philosophy and attitude of Sanford Junior High School became rather important. We believe we have the obligation to understand a student's personal needs and to challenge him or her by meeting those needs intellectually, socially, and personally. We believe a high-performing school is one that is academically excellent, developmentally responsive, and socially equitable. By providing a variety of structured experiences in which students can be actively engaged, we believe we can address a student's need to achieve; therefore, we established the following:

- A. To maximize student learning, instruction was based upon assessment data and the teacher's personal knowledge of each student. The Maine *Learning Results* and Descartes were used when planning instruction.
- B. Discussions and professional development about standards-based grading and reporting continued. Grade level and course brochures were developed and refined to clarify learning targets. Teachers aligned their instruction to the grade level or course learning targets delineated in the brochures. Professional development opportunities were provided for teachers to learn about effective feedback strategies. Prior to giving assessments that result in a grade, teachers allow for ample practice and provide specific feedback to students.
- C. Sanford Junior High focused on literacy. Every teacher regardless of grade level or content area was required to teach literacy strategies appropriate to their students' needs. Students were taught and expected to use the writing process in a variety of applications. Each student read or was read to at least 20 minutes a day.
- D. The physical, emotional, and social needs of Sanford Junior High students and staff continued as a priority to ensure academic success. Implementation of social-emotional learning curriculum took place in 7th and 8th grade with a focus on Sanford's Code of Conduct. Also, the Student Assistance Team (SAT) refined and continued their work. Early Release Days, Teacher Workshop Days, staff meetings, department meetings, Topic Tuesdays, etc. provided the time for all staff members to collaborate and build professional learning communities.

The challenges that students met last year at Sanford Junior High School and the support they received had a common purpose: to stimulate their development as individuals and as members of society. SJHS developed young people whose creativity and independence of thought will sustain *their* continuing inquiry and reflection, whose interest in others and the world around them surpasses their self-concern, and whose passion for learning impels them beyond what they already know.

Respectfully submitted,

Becky Brink, Principal Sanford Junior High School

Sanford High School Town Report 2010 – 2011

Sanford High School served over 1200 students during the 2010-2011 school year and graduated 286 students in June. Sanford High School continues to be one of the largest Class “A” high schools in Maine and highly regarded for creating pathways for students to meet rigorous graduation standards and explore a variety of co-curricular opportunities. School faculty and staff are constantly expanding after school programming as we try to meet the diverse needs of our student body.

Sanford High School continued to perform well in all aspects of school life. We continue to send a high percentage of students on to competitive post secondary colleges, universities and career and technical programs. Sanford High School also is able to have a number of our students in “Early College Program” courses that are made available through a variety of institutions both on campus and on-line. Our partners include The University of Maine, Southern Maine Technical College, York County Community College, The University College System of Maine and the University of Southern Maine. These courses provide students rigor and confidence to continue their education. They also assist in the transition to higher education and allow students to gain high school and college credit through dual enrollment.

A “Work Experience” program was offered during the 2010-2011 school year. We’re excited about the connections our students made with mentors from local businesses and the chance to job shadow potential career pathways.

The Reconnecting Youth Program continues to expand and promote a “hands on” youth leadership/mentoring program supported through the Safe Schools Healthy Students Grant and has created a school based learning lab for those that may need a smaller learning environment or one that is project based. Twenty or more students have found themselves working in areas throughout the Sanford/Springvale community cleaning up trails, parks and performing other team building projects that encourage service learning.

During the 2010-2011 school year, the Sanford High School faculty, staff and administration continued to focus on strategies to enhance achievement for all students. Our classroom teachers and support personnel continue to work very hard at meeting the needs of all young adults. SHS sent a high percentage of graduates on to pursue post secondary opportunities as described below. Our students continue to compete successfully in the challenging application process to gain admission to institutions of higher learning regionally, nationally and abroad. Our entire school district and community at large should celebrate the work of all students as they continue to further their education.

Four-Year Colleges	46%
Two-year Colleges/ Technical Schools	27%
Employment	25%
Military	1%
Other Career Training Options	1%

At graduation ceremonies in June, Sanford High School awarded diplomas to 286 graduating seniors. More than \$100,000.00 in scholarship money was donated in support of those furthering their education. It's been a practice over the past ten years to recognize every student that has applied to the Sanford High School Scholarship Fund.

In addition, both the chorus and band programs enjoyed students selected as Maine All-State and York County Festival Performers. Both programs are seeing growth not only in numbers of performers but in talent as well. A determined Sanford Girls Swim Team won the Southwestern Maine Championship for a fourth straight year.

I wish to thank the communities of Sanford/Springvale and Acton for supporting our fine high school. Without your assistance we couldn't provide the strong comprehensive curriculum and extensive co-curricular program that prepares our students for the future.

Respectfully submitted,

Jedediah Petsinger, Principal
Sanford High School

Sanford Regional Technical Center Town Report 2010 - 2011

In the fall of 2010 the Sanford School Committee unanimously approved a name change for the school from Sanford Regional Vocational Center to the **Sanford Regional Technical Center (SRTC)**. The primary reason for the name change is to reflect the Center's current educational mission to prepare students academically and technically for opportunities in post-secondary education, participation in the armed forces, or entry into high skill, high wage, or high demand careers.

The SRTC provides career and technical education for students from Sanford High School and six other high schools in York County. Thirteen programs are located at the Sanford site, two at Noble High School and one at Marshwood High School. The programs offered include: Automotive Technology, Building Trades, Computer Assisted Drafting & Design, Culinary Arts, Digital Design, Early Childhood Occupations & Education, Pre-Engineering/Robotics, Landscaping & Horticulture, Graphic Arts, Health Occupations, Computer & Network Systems, Media Communications, Precision Manufacturing, Residential Wiring and Welding & Metal Fabrication.

The SRTC works continuously to raise students' aspirations to continue their education after high school. One component of SRTC's efforts to improve postsecondary education access is a grant from the MELMAC Education Foundation which has been supporting various college preparation activities for the past two years. Another component in this effort is the re-tooling of the Career Planning Center. The goal of the Career Planning Center is to assist our students as they make their transition from high school to the next phase of their lives. Specifically, the center offers students a place to research postsecondary opportunities, improve their math and English skills, and develop job seeking skills.

On May 19, 2011, the SRTC was approved by the Sanford School Committee to establish a non-profit foundation. The Great Works Foundation's purpose is to advise and support learning activities for students at the center. It will assist the SRTC in developing construction projects, live work projects, internships, SkillsUSA support, scholarships, equipment procurement, and partnerships with area businesses.

Each year students from the SRTC participate in SkillsUSA. SkillsUSA is a career & technical student organization that provides students with opportunities for leadership development, community service, teamwork, and skill attainment. This co-curricular organization is specifically tailored to be an integral part of the instructional program and designed to assist students with their transition from school to the career of their choice. Each year student members participate in state and national skill competitions and leadership conferences. In March 2011, SRTC students were awarded twenty-six medals at the state conference. In June 2011, nine students attended the national leadership and skills conference. Three Pre-Engineering students were awarded a first place in the Robo Rescue Challenge event.

The Sanford Regional Technical Center staff continues to be committed to ensuring all students succeed in their chosen technical pursuits. For more information about the SRTC, please visit our web site at <http://sanford.maine.cte.org>.

Respectfully submitted,

James C. Stopa, Director Sanford Regional Technical Center

Sanford School Department Technology Services Town Report 2010-2011

Sanford School Department continues to seek funding from ERATE. ERATE is a federal funding program based on free and reduced lunch totals for each school. (See [Section 254](#) of the 1996 Telecommunications Act) Although no projects were completed this year with ERATE funds, we continue to apply and receive priority I reimbursements. These reimbursements are based on our district percentage of 65%. Each grade 1 and grade 2 classroom received 3 new computer stations (total of 40 sets). These stations are virtual computers running from a single host machine. Using desktop virtualization saves space, energy and overall cost as 3 students work concurrently on a single PC using their own keyboard and monitor. For reference, see www.ncomputing.com.

Tandberg distance learning equipment continues to provide access to meetings and classes around the state. At this time, no academic classes are offered via the Tandberg but classroom teachers are using the equipment to participate in activities across the state and across the country.

As we continue to expand our 1:1 initiative, (providing each high school student with a laptop) the students in grade 11 will be the next class to receive school owned laptops. With this expansion of 300 laptops, and the distribution of 40 classroom computers, we saw a net increase of 340 devices for a total of 2008 personal computers in the district.

The final year of Title IID funds (\$16,320) were used to purchase Mimio interactive devices. These simple, yet powerful tools are used to turn a traditional white board into an interactive whiteboard. The new Mimios are installed in Sanford Junior High, Sanford High School, Willard School and Carl J. Lamb School. For reference see www.mimio.com

Technology personnel includes one director, one network administrator, one part time technology coach (20 hours/ week) and 6 educational technicians who support curriculum, hardware, repairs, instruction and student use of all of these technologies.

Respectfully submitted

Joan Wright, Technology Director

Sanford School Nutrition Town Report 2010-11

Sanford School Nutrition Programs provided breakfast and lunch for students in all seven of the district's schools and to children at First Steps Day Care. The After School Snack Program provided after school snacks for students enrolled in KIDS CLUB at Carl J. Lamb, Margaret Chase Smith and Willard Schools and for students at Lafayette School. Sanford School Nutrition Programs served 125,000 breakfasts and 350,000 lunches.

Emerson School was awarded a grant by the United States Department of Agriculture to administer the federally funded Fresh Fruits and Vegetables Program. The purpose of the grant is to provide students with opportunities to increase their fresh fruit and vegetable consumption. A different fresh fruit or vegetable was served at no cost to every student every school day.

Sanford Public Schools sponsored the Summer Foodservice Program at six sites in the community. Sites are set up where at least 50 percent of students in a school are eligible for free and reduced price meals. Breakfast and lunch was served to children at Carl J. Lamb School, Margaret Chase Smith School and Memorial Gymnasium. Lunch was also served to children at Benton and Carpentier Parks and Springvale Playground. More than 20,000 meals were served at no cost to children in the community.

The automated Point of Sale program, Nutrikids, was expanded to include all schools in the district allowing for prepayments and online payment services. The Nutrikids point-of-sale program offers parents the ability to view their child's meal account at any time, print out purchase history, receive low balance e-mail reminders and make online prepayments to their child's lunch account.

Respectfully submitted,

Holly Hartley, Director of School Nutrition

Sanford School Department Employees
July 1, 2010 – June 30, 2010

ABBOTT, JENIFER R.	\$4,166	BISSELL, KAREN L.	\$9,648
ACKROYD, LAURIE A.	\$57,191	BISSELL, RYAN L.	\$40,918
ADAMS, ANDREW D.	\$3,215	BISSELL, STACEY L.	\$85,888
ADAMS, BRIDGET A.	\$20,897	BJORN, LAURIE O.	\$66,728
ADAMS, JEANNE M.	\$3,732	BLACK, SANDRA L.	\$10,478
ADAMS, PATRICIA A.	\$13,292	BLANCHARD, ELAINE M.	\$34,496
ALLAIRE, DENISE L.	\$47,431	BLANCHETTE, LISA A.	\$33,135
ALLAIRE, JESSICA M.	\$42,931	BLOOM, JED T.	\$38,488
ALLARD, PATRICIA L.	\$1,634	BLOUIN, KARYN L.	\$19,019
ALLEN, DIANA L.	\$51,341	BODGE, CAROL A.	\$203
ALLEN, JESSICA A.	\$41,024	BOISSONNEAULT, MARK E.	\$61,212
ALLIS, SARA W.	\$27,368	BOISSONNEAULT, STEPHANIE	\$45,759
AMES, DIANNE M.	\$55,939	BOLTE, DOUGLAS J.	\$5,305
ANDERMAN, CARA R.	\$33,175	BONPIETRO, DEREK J.	\$38,862
ANDERSON, JAMIE S.	\$49,700	BOONE, KARA L.	\$4,917
ANDERSON, ROBERT	\$2,037	BOONE, MARY	\$55,618
ANDERSON, VICKI J.	\$15,347	BORDEAU, COLLEEN M.	\$17,037
ANDREWS, DEBORAH M.	\$56,019	BOSTON, LISA M.	\$19,378
ANSON, PATRICIA A.	\$11,048	BOUGIE, JANE M.	\$13,911
ARMSTRONG, BRIDGET E.	\$5,432	BOURASSA, JOANNE M.	\$36,264
ARNOLD, ANTOINETTE M.	\$61,760	BOURQUE, GAIL A.	\$23,710
ARONSON, CHRISTINE	\$58,431	BOWIE, MARY L.	\$335
ARSENAULT, LISA M.	\$23,315	BOYCE, EDWARD F.	\$55,189
AUGER, PAUL G.	\$52,377	BRACKETT, DEIRDRE	\$51,287
AYERS, PAULA A.	\$20,179	BRACY, ANDREW J.	\$565
AZEEZ, KATHRYN G.	\$5,914	BRAFFITT, MARGARET L.	\$13,653
BADGER, JENNIFER L.	\$36,298	BRENNAN, JEAN L.	\$10,815
BAILEY, DENISE D.	\$77	BRENT, BEVERLY N.	\$1,755
BAILEY, MICHAEL K.	\$45,035	BRETON, DARLENE M.	\$38,642
BAKER ROUX, CAROL L.	\$59,910	BRIDGES, BRUCE A.	\$286
BAKER, MELISSA J.	\$16,675	BRINE, KAREN L.	\$16,842
BALL, BETH A.	\$25,193	BRINK, BECKY A.	\$91,030
BARON, SHERRI L.	\$46,404	BROOKS, MICHELLE L.	\$15,294
BARR, ELIZABETH A.	\$37,304	BROWN, CAROLYN S.	\$60,795
BARROS, MARIO A.	\$756	BROWN, CYNTHIA L.	\$12,831
BARRY, ERIN L.	\$42,484	BROWN, FERN L.	\$58,569
BARTLETT SR, CRAIG	\$32,451	BROWN, HOLLY K.	\$42,068
BEATTIE, MELINDA M.	\$16,948	BROWN, KENDRA	\$55,233
BEAUPRE, ERIN C.	\$9,765	BROWN, RONALD R.	\$11,181
BEDELL, SUSAN L.	\$52,819	BROWN, STEVEN	\$33,569
BELANGER, CORINNA L.	\$3,236	BROWNE, TIMOTHY A.	\$7,500
BELANGER, JUDY A.	\$4,695	BRUNNER, PATRICIA	\$44,276
BELANGER, SOPHIE M.	\$5,182	BRYANT, KIMBERLY L.	\$36,645
BELL, TODD J.	\$56,116	BURBANK, RACHEL AC	\$9,893
BELLEFEUILLE, ADAM L.	\$41,223	BURGESS, JENNIFER M.	\$14,761
BELMONT, KATHRYN J.	\$50,124	BURNETT, GAIL L.	\$12,084
BEMIS, CELESTE T.	\$17,355	BURNS, MARGARET A.	\$1,207
BEMIS, ELIZABETH M.	\$58,076	BUSSIERE, STEVEN R.	\$83,977
BENNETT, DEBORAH M.	\$62,098	BUTLER, JANET R.	\$59,745
BERARD, MARISSA J.	\$1,543	BUTLER, PAULINE	\$34,093
BERUBE, JACQUELINE C.	\$61,811	CAMIRE, ANGEL M.	\$47,165
BEYEA, AMY E.	\$15,142	CAMIRE, HEIDI H.	\$20,010
BIRCH, KAREN E.	\$46,839	CAMIRE, KATHY D.	\$60,450

Sanford School Department Employees
July 1, 2010 – June 30, 2010

CAMIRE, MARK J.	\$61,548	DALY, KRISTIN M.	\$47,776
CAMPBELL, ALETA M.	\$1,490	DANIELS, JENNIFER L.	\$38,151
CAMPBELL, KIMBERLY A.	\$510	DANZ, BRIAN J.	\$6,545
CANNEY, TARYN L.	\$56,523	DAVID, SHERYL A.	\$57,618
CANTARA, JAMES F.	\$38,223	DAVIS, MARY ELLEN	\$11,363
CARLISLE, JEAN L.	\$56,207	DAVIS, SUSAN M.	\$9,768
CARMAN, BONNIE J.	\$40,647	DAY, GERALDINE Z.	\$7,108
CARON, KIMBERLEE C.	\$56,969	DELAFONTAINE, SUZANNE M.	\$23,722
CARON, MARSHA E.	\$2,880	DELACOURT, JOSHUA A.	\$34,513
CARPENTER III, HAROLD E.	\$1,545	DEMARETT, RAYMOND E.	\$31,512
CARPENTER, LISA A.	\$23,690	DEMERS, ANNE D.	\$67,270
CASEY, MARGARET R.	\$5,229	DESCHAMBAULT, SARA K.	\$38,895
CASHIN, MARIE D.	\$20,608	DESHAIES SR, MICHAEL T.	\$32,741
CAVERNO, LEAH M.	\$8,985	DESROCHERS, BRIAN A.	\$3,536
CHAPAIS, GAIL M.	\$20,714	DESRUISSEAU, LUCIEN R.	\$11,107
CHASE, KAREN L.	\$2,241	DESVEAUX, DAUREEN A.	\$9,753
CHESSIE, STEPHEN J.	\$8,606	DEVOID, ANN E.	\$9,451
CHEVALIER, RICHARD R.	\$15,470	DIGREGORIO, VICTOR E.	\$1,774
CIVIELLO, NICOLE D.	\$46,643	DILLANE, KEVIN C.	\$59,865
CLARK, GLORIA J.	\$15,024	DILLANE, PENELOPE H.	\$62,368
CLARKE, MERRELL N.	\$56,439	DOIRON, DEBORAH R.	\$20,969
CLEVELAND, BECKY M.	\$18,859	DOIRON, JOSEPH L.	\$8,556
CLUKEY, KATHRYN J.	\$77,234	DOIRON, MATTHEW R.	\$67,063
COBB, DAWN M.	\$43,106	DOIRON, ROBERT G.	\$12,624
COCHIN JR, JOHN	\$5,670	DONAHOE, KEVIN J.	\$50,383
COCHIN, KRISTI J.	\$40,545	DORE, KENDRA M.	\$7,072
COCKBURN, EDWARD W.	\$3,333	DORR, DAVID W.	\$60,490
COGSWELL, PATTI LYNN	\$1,512	DOWLER, LYN J.	\$1,526
COLE, AMBER L.	\$111	DOYLE, AMANDA M.	\$38,211
COLE, JANE E.	\$2,070	DRAPER, HEATHER A.	\$15,317
COLE, TRACY A.	\$12,413	DRISKO, DANIEL L.	\$28,865
COLLEY, JAMES U.	\$20,921	DROWN, BERNICE E.	\$33,418
COLLEY, SUSAN G.	\$30,805	DUBOVIK, MELISSA A.	\$43,752
CONWAY, KIM I.	\$57,780	DUDGEON, ELIZABETH	\$43,980
CORMIER, DONNA M.	\$16,222	DUDLEY, JASON L.	\$31,876
CORRIVEAU, TRACEY A.	\$9,658	DUGGAN, CYNTHIA A.	\$58,707
COTE, CHANTEL M.	\$1,494	DUMONT, BARBARA E.	\$21,154
COTE, GUY R.	\$1,500	DUMONT, BRIDGETTE B.	\$1,450
COTE, PAMELA B.	\$23,820	DUMONT, JAMES	\$57,160
COTE, ROLAND A.	\$4,030	DUMONT, LORETTE A.	\$10,878
COTE, STARR L.	\$2,197	DUPERE, ELAINE H.	\$60,433
COVENEY, SUSAN P.	\$53,016	DURANT, BRENDA L.	\$20,769
COX, JENNIFER J.	\$300	DURANT, DIANA L.	\$840
CRETEAU, CLAIRE P.	\$270	EDMONDS, PAULA K.	\$52,091
CROSBY, TERRI L.	\$1,712	ELDRIDGE, DAVID M.	\$58,861
CROWLEY, ANNE MARIE	\$19,035	ELDRIDGE, DONNA L.	\$1,830
CROWLEY, LEIGH ANN	\$6,120	EMORY, TRACI L.	\$45,515
CULLITY-SANFORD, LAUREN A.	\$17,976	ENGLISH, HEATHER	\$50,054
CURRIER, BETH L.	\$27,935	ENGLISH, SHEILA M.	\$60,797
CUTTEN, ANN C.	\$58,683	ERICSON, NICHOLAS A.	\$41,885
DAIGLE, KIMBERLY A.	\$20,212	FACEY, RYAN T.	\$40,502
DALEY, EDMUND C.	\$38,015	FALLON, GAYLE M.	\$45,409
DALY, ELIZABETH M.	\$1,825	FALLON, MICHAEL O.	\$70,878

Sanford School Department Employees
July 1, 2010 – June 30, 2010

FARLEY, JUSTINE B.	\$1,530	GRANT, REGAN W.	\$12,972
FARNSWORTH, SHANNON K.	\$46,689	GREGOIRE, LAURIE A.	\$23,454
FARRELL, DEANNA L.	\$44,701	GUAY, MICHAEL J.	\$2,880
FECTEAU, TIMOTHY D.	\$42,534	GUERTIN, MERRILL M.	\$3,831
FERGUSON, WILLIAM L.	\$56,366	GUILLEMETTE, SARA R.	\$12,458
FERREIRA, KIMBERLEE T.	\$14,291	GUNN, JO NANCY	\$4,235
FIELD, LINDA G.	\$55,980	GURNEY, MARY JANE	\$61,113
FLANNERY, LAURIE J.	\$60,435	GUZMAN ROTHWELL, IRENE	\$5,430
FLEMING VAUGHN, LINDA L.	\$33,418	HALL, KAREN A.	\$691
FLYNN, BERNADETTE M.	\$58,702	HALL, MARCIA L.	\$60,751
FOGG, DINEAS M.	\$23,319	HALL, RACHEL E.	\$4,275
FORBESS, CAROL C.	\$62,098	HALLISSEY, TRACIE L.	\$50,157
FOSS, JOHN A.	\$36,007	HAMEL, ELAINE M.	\$15,357
FOUGERE, PATRICIA A.	\$13,557	HAMEL, MARIE ANN G.	\$8,766
FOURNIER, RENE J.	\$31,512	HAMILTON, DONALD E.	\$1,020
FRANK, MARY FRANCES	\$60,801	HAMMERLE, HEIDI L.	\$5,246
FRASER, ERIN L.	\$44,630	HAMMERLE, PATRICIA J.	\$15,985
FRENETTE CHRETIEN, ALTHEA	\$49,135	HAND, CONSTANCE A.	\$26,644
FROMWILLER, BARBARA A.	\$16,176	HANEY, CYNTHIA A.	\$27,515
FULLERTON, CHERYL R.	\$64,453	HANSON, DONNA M.	\$28,687
GAGER, ANDREW K.	\$9,428	HANSON, LISA A.	\$26,081
GAGNE, DONALD L.	\$378	HARDER, BENJAMIN J.	\$38,779
GAGNE, THOMAS R.	\$525	HARMON II, JAMES A.	\$44,082
GAGNON, RONALD D.	\$3,215	HARMON, JAMES A.	\$42,623
GAGNON, SUZANNE E.	\$57,970	HARMON, LINDA M.	\$79
GALLAGHER, DOROTHY ANN	\$55,939	HARMON, STEPHEN A.	\$57,390
GALLAGHER, JAMES F.	\$64,569	HARRISON, MICHAEL J.	\$55,189
GAMMON, PATRICIA	\$2,400	HARROP, AMANDA M.	\$30
GANNAWAY, MARY D.	\$59,619	HARTFORD, ANITA M.	\$3,870
GANNAWAY, STEVEN K.	\$6,080	HARTLEY, HOLLY S.	\$51,915
GARDNER, NEIL L.	\$64,024	HARTNETT, DIANE M.	\$19,595
GARNSEY, ANNE MARIE J.	\$34,881	HATCH MELCHER, AMANDA G.	\$6,156
GAUDREAU, DEBORAH W.	\$90,081	HATHAWAY, CARRIE E J	\$15,460
GENDRON, ROBERT A.	\$2,000	HATHAWAY, TROY D.	\$46,954
GENEREUX, MARGARET R.	\$24,623	HEATH, CATHERINE W.	\$60,127
GERMANO, CHRISTINE F.	\$3,990	HELMREICH, ALAN A.	\$59,513
GERRY, LEONA M.	\$19,375	HENNESSEY, JANET S.	\$53,452
GERRY, LISA L.	\$15,675	HERLIHY, MARGUERITE G.	\$2,000
GERRY, ROBERT G.	\$2,572	HERSOM, ELIZABETH M.	\$720
GIBSON, TRACY A.	\$42,294	HESS POMBER, MARTHA	\$72,100
GIORDANO, CHRISTOPHER J.	\$660	HIGGINS, PATRICK D.	\$429
GIORDANO, THERESA A.	\$44,288	HILL, HUGH E.	\$49,289
GNADE, LYNN A.	\$27,114	HILTON, DIANE E.	\$56,517
GOLD, MORTON	\$2,770	HOAR, SARAH E.	\$1,980
GOLDEN, JESSICA L.	\$28,645	HOBGOOD, JESSICA L.	\$33,990
GOLDSBERRY, JANICE D.	\$91,530	HOCTOR, NANCY E.	\$16,970
GOODNESS, LORRAINE B.	\$3,681	HODGDON, ALYSSA B.	\$720
GOODRICH, DONNA E.	\$14,429	HODGDON, DONNA L.	\$53,039
GOODWIN, DIANE L.	\$968	HODSDON, KYLE R.	\$5,465
GOSLING, LISA M.	\$1,330	HOGAN, JUDITH J.	\$60,717
GOULET, DENISE B.	\$44,281	HOLMES, LOUISE A.	\$1,017
GOULET, JEREMY M.	\$44,301	HOLMES, MELISSA L.	\$34,646
GRANT, KRISTEN J.	\$40,756	HOOVER, CHARLES A.	\$58,760

Sanford School Department Employees
July 1, 2010 – June 30, 2010

HOPKINS, KAREN S.	\$1,350	LAMOREAU, SUSAN B.	\$63,752
HORNE, JENNA T.	\$40,099	LANDRY, RICHARD P.	\$37,518
HOWARD, LISA A.	\$3,630	LANE, JEFFREY V.	\$39,711
HOWARD, SANDRA J.	\$3,698	LANE, TRICIA A.	\$72
HOWARD, THURLEY F.	\$16,469	LANIGRA, JOANNE C.	\$805
HOWELL, WENDY M.	\$14,266	LANSING, LISA ANNE	\$48,120
HUBER, CHRISTINA W.	\$4,824	LANTAGNE, CAROL B.	\$17,017
HUBER, CHRISTOPHER R.	\$3,237	LAPHAM, BRUCE H.	\$3,215
HULL, CHRISTINE H.	\$5,408	LAPOINTE, KIMBERLY A.	\$18,875
HUNTER, JENNIFER L.	\$37,187	LAPRISE, CYNTHIA M.	\$21,721
HUNTLEY, CHRISTOPHER R.	\$45,864	LAROSE, PATRICIA J.	\$22,477
HURLEY, ROBERTA R.	\$34,496	LARSON, ANDERS	\$55,163
HUSSEY, PATRICIA A.	\$18,364	LASANTE, CHRISTINE A.	\$1,050
HUTCHINS, GEORGINA L.	\$22,913	LAVERTU, LINDA L.	\$22,623
JACK, BLAINE H.	\$400	LAVIGNE, ANITA L.	\$55,593
JACK, KAREN L.	\$1,360	LAVIGNE, BETH A.	\$13,895
JACQUES, JONATHAN D.	\$54,024	LAWRENCE, CYNTHIA A.	\$22,002
JAMISON, DONALD S.	\$1,000	LEBEL, DELANO D.	\$2,000
JAMISON, KIM B.	\$4,020	LECOMPTE, ALLYCIA A.	\$2,100
JANSEN, JODY A.	\$52,706	LEET, PATRICIA A.	\$78,957
JEANNETTE, JODI L.	\$37,635	LEGER, DONNA L.	\$26,111
JEPSON SR, RICHARD D.	\$32,110	LEGERE, ROLAND H.	\$67,199
JOHNSON, RUTH E.	\$193	LEGRO, FRED M.	\$20,502
JONES, KATHLEEN A.	\$50,725	LEHOUX, CANDACE L.	\$15,309
JONES, NANCY S.	\$20,008	LEHOUX, GALE A.	\$8,282
JOSIAH GEAUMONT, MELINDA	\$52,740	LEIGH, NOEL L.	\$15,743
KANE, MICHAEL P.	\$44,750	LEMELIN, MARC E.	\$1,125
KANE, NANCY B.	\$45,075	LEONARD, NICOLE E.	\$6,964
KANTOLAK, KAREN M.	\$41,705	LESSARD, JAMES M.	\$39,959
KAYE SCHIESS, JESSE L.	\$900	LESSARD, MARK S.	\$31,512
KAYE SCHIESS, PATRICIA A.	\$61,704	LEVASSEUR, PETER J.	\$67,312
KELLIS, MICHELE A.	\$150	LEVASSEUR, REBECCA A.	\$12,594
KELLY, KRISTA L.	\$60	LEVESQUE, JENNIFER M.	\$14,726
KERR, NANCY M.	\$59,176	LHEUREUX, ANNE M.	\$22,509
KERRIGAN, CONSTANCE R.	\$7,415	LHEUREUX, JOEY G.	\$1,260
KERRIGAN, LINDA R.	\$6,084	LHEUREUX, KARLA A.	\$18,518
KING, CRYSTAL L.	\$28,987	LHEUREUX, LAUREN A.	\$1,380
KIRTON, JANE C.	\$49,575	LIEBERMAN, PATRICIA B.	\$13,481
KIRTON, LAURA J.	\$34,590	LIZOTTE, SUSAN A.	\$53,491
KISHIMOTO, MARIANNE R.	\$8,059	LOIGNON, ODELLE M.	\$57,703
KITCHEL, HELEN E.	\$59,975	LONGFISH, MARGO C.	\$45,834
KNIGHT, KAREN L.	\$17,186	LONTINE KEARSON, ROSSIE B.	\$50,282
KNOWLTON, ERIC L.	\$30,276	LORD, SHARON	\$4,578
KOLOSOWSKI, PATRICIA	\$61,432	LOUNSBURY, CATHERINE J.	\$99,207
KRALOVEC, CLARICE A.	\$50,904	LOWELL, GARY R.	\$49,650
KRUPSKY, RACHEL E.	\$57,909	LOWRY, LAURENCE A.	\$12,154
KUCSMA, MICHAEL C.	\$83,000	LUCIER, MARK S.	\$2,000
KUMKA, KATHLEEN C.	\$5,813	LYDON, PAMELA M.	\$44,507
LABER SMITH, REBECCA A.	\$51,640	LYONS, BARBARA D.	\$57,296
LACLAIR, ARLINE M.	\$15,071	MACCONNELL, JUDITH A.	\$5,225
LACROIX, EDITH J.	\$56,723	MACDONALD, ALAN H.	\$2,160
LAMBERT, BETHANY T.	\$40,213	MACDONALD, THERESA L.	\$57,900
LAMONTAGNE, PAUL A.	\$24,432	MACE, JEANNE M.	\$15,680

Sanford School Department Employees
July 1, 2010 – June 30, 2010

MACEACHERN, ANN E.	\$49,369	MURPHY, JOHN A.	\$30,680
MACGLASHING, DANIEL R.	\$7,220	MURRAY, ELLEN A.	\$54,760
MACINTYRE, JUSTINE B.	\$13,316	NASON, SARA L.	\$52,270
MAHONEY, FRANCIS X.	\$60,502	NEUBERT, NANCY W.	\$62,114
MALLON, DIANE E.	\$32,208	NEVISON, GERALDINE B.	\$3,785
MALLON, SARAH E.	\$34,858	NEWBEGIN III, WILLIAM H.	\$37,973
MALTESE, JANE M.	\$7,892	NICHOLLS, ROBERTA J.	\$56,189
MANN, NATHAN R.	\$42,509	NIEUWKERK, HANNAH J.	\$300
MARASS, ELIZABETH B.	\$43,948	NOEL, KEITH S.	\$40,594
MARASS, JESSICA M.	\$37,865	NOONE, BARBARA J.	\$55,658
MARGOLES, DORIS	\$56,821	NORMAND, GLORIA J.	\$439
MARTIN, CATHY M.	\$2,580	OAK, LYNDON J.	\$1,794
MARTIN, DEAN E.	\$1,737	OAKES, KIMBERLY A.	\$40,058
MARTIN, JUDITH A.	\$64,170	OBRIEN, CRAIG A.	\$31,280
MARTINEAU, RICHARD A.	\$30,551	OCONELL, SHANE M.	\$44,543
MASTRACCIO, JOSEPH	\$43,689	OGORMAN, BRENT M.	\$3,090
MATHIEU, ETHEL L.	\$8,051	ORCIANI, JANE A.	\$66,169
MCCALL, DAVID E.	\$54,551	OSBURN, LORI M.	\$7,684
MCCALL, KATHRYN A.	\$35,051	OUELLETTE, RICHARD P.	\$41,384
MCCALL, KATRINA B.	\$55,916	OUELLETTE, SUSAN M.	\$1,370
MCCALLUM, BRIGIT PC	\$40	OWEN, VALERIE S.	\$18,472
MCCORMICK, KEVIN B.	\$1,040	PALMER, ANDREA L.	\$300
MCDERMOTT, JOANNE SPRING	\$57,459	PAPA, ANTHONY T.	\$32,323
MCGEHEE, ELIZABETH E.	\$840	PARADIS, PATRICIA L.	\$49,719
MCGEHEE, KAREN I.	\$61,890	PARENT, KRISTY	\$52,491
MCGUCKIN, ROISIN S.	\$45,358	PARISEAU, TRACY A.	\$59,170
MCGUIGGIN BRADY, COLLEEN	\$58,360	PARKER, CRYSTAL	\$46,542
MCGUIRE, BETHANY J.	\$48,234	PARKS, CHRISTINA E.	\$19,866
MCKEON, MARTIN M.	\$59,175	PARKS, JUDITH A.	\$1,750
MCKEOWN, MATTHEW J.	\$3,107	PATIN, ANDREW A.	\$74,960
MCMASTER, DANIEL B.	\$37,172	PATRICK, MEAGAN M.	\$40,345
MEEHAN, ROBIN B.	\$56,039	PAULHUS, JOSEPH A.	\$2,719
MELANSON, ARMAND O.	\$4,042	PAYEUR, JACOB D.	\$10,669
MELLO, DEBRA M.	\$9,595	PAYEUR, VICKI G.	\$22,975
MERRICK, ELEANOR B.	\$69,754	PEARSALL, DAVID	\$2,520
MICHAUD, GALE M.	\$58,032	PEIFFER, PAMELA B.	\$56,891
MILIANO, JOSEPH G.	\$14,624	PENLEY, BETH M.	\$18,476
MILIANO, KAREN E.	\$67,992	PEPIN, DENISE A.	\$18,416
MILIANO, MARIA C.	\$35,103	PEPIN, MICHAEL G.	\$32,151
MILLER, JUNE R.	\$790	PEPIN, SUSAN A.	\$4,864
MILLIKEN, DANIEL L.	\$36,166	PEPIN, SUSAN M.	\$57,280
MINCHIN, KIMBERLY R.	\$22,174	PEPPER, ANN P.	\$1,745
MORAN, KIMBERLY G.	\$3,920	PERKINS, DELMONT L.	\$31,512
MOREY, KATHLEEN A.	\$1,320	PERRY, BARBARA L.	\$41,159
MORIN, JEANNE H.	\$18,679	PERRY, NANCY J.	\$12,772
MORIN, MICHAEL G.	\$46,128	PETERMANN, MATTHEW W.	\$45,302
MORRIS, SUSAN W.	\$5,710	PETERSON, PAMELA	\$45,930
MORRISON, APRIL	\$57,457	PETERSON, THOMAS G.	\$68,854
MORSE, KATHLEEN E.	\$22,357	PETIT, SUSAN M.	\$18,212
MOULTON, MARY L.	\$10,040	PETTIS, DIANA L.	\$40,892
MUELLER, CARLA J.	\$62,292	PHILLIPS, MARY L.	\$16,925
MULVEY, CATHLEEN I.	\$64,595	PICKERING, RICHARD L.	\$51,095
MUNRO, ALEXANDER T.	\$42,716	PICKETT, LINDA J.	\$4,140

Sanford School Department Employees
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PINETTE, JENNIFER E.	\$36,007	SAUCIER, ASHLEY K.	\$3,113
PLUMPTON, DOROTHY A.	\$34,502	SAVOIE, CHERADE C.	\$2,025
POMBRIANT, TYTHIAN M.	\$51,417	SCALLY, JOYCE M.	\$10,619
POTTER, CHARLES J.	\$92,778	SCHNELL, SARAH E.	\$2,848
POULIN, BRANDON P.	\$33,612	SCHULZ, SHERYL F.	\$40,516
POURAVELIS, GEORGE T.	\$81,051	SCHULZ, STEVEN M.	\$79,186
PRESTON, SARAH J.	\$37,966	SCREMIN, JENNIFER L.	\$42,500
PRITCHETT, JERYL A.	\$56,629	SEWICK, AMY R.	\$35,385
PRITZ, STEPHEN J.	\$50,560	SHAW, JOHN B.	\$38,187
PROVENCHER, KANDYLEIGH	\$228	SHELDON, MICHELE E.	\$1,721
PROVENCHER, PAULINE J.	\$5,495	SHELLEY, SARAH B.	\$54,109
RACICOT, DAVID J.	\$3,698	SHEPARD, ROXANNE M.	\$14,009
RANCOURT, MARY E.	\$39,336	SHERMAN, VALERIE A.	\$260
RANCOURT, RENE A.	\$32,723	SHUFELT, NANCY L.	\$19,658
RANDALL BOURGAULT, SHIRLEY	\$14,528	SIGNORE, LYNNE M.	\$2,526
RANGER, SCOTT P.	\$1,320	SIGOUIN, CAROLYNE L.	\$1,260
RAVESI, JENNY L.	\$1,170	SILVA, ERICA A.	\$37,559
RECORD, LINDA C.	\$3,470	SIMARD, RENE P.	\$59,950
REDMOND, MAUREEN A.	\$1,617	SIMON, CYNTHIA H.	\$144
REGIS, JESSICA J.	\$24,463	SIMONDS, SANDRA L.	\$12,702
REMICK, CINDY J.	\$19,998	SIROIS, NORMAN J.	\$56,189
REMICK, SHARON L.	\$86,235	SMITH, BETTIE ANN	\$32,769
RENY, MARSHA M.	\$57,589	SMITH, CHRISTINE L.	\$1,083
RENY, ROBERT C.	\$7,025	SMITH, CYNTHIA S.	\$20,897
RHINE BRIGHAM, LAUREL A.	\$2,940	SMITH, DEBORAH E.	\$56,182
RICHARD, WANDA M.	\$3,413	SMITH, JILL G.	\$3,300
RICKER, FRANK L.	\$1,903	SMITH, KAREN B.	\$19,029
RICKER, MICHAEL O.	\$30,576	SMITH, LAURA E.	\$180
RIDEOUT, BENJAMIN T.	\$1,511	SMITH, LISA L.	\$16,085
RIVARD, DIANE D.	\$19,921	SMITH, MARGUERITE B.	\$30,455
RIZZO, MELISSA A.	\$33,508	SMITH, MICHELLE M.	\$13,126
ROBERGE, DORIS P.	\$72	SMITH, NATHANIEL K.	\$30,086
ROBERTS, DOUGLAS E.	\$79,925	SMITH, ROBERT B.	\$6,997
ROBERTS, MARY LOUISE	\$1,440	SOULE PARENT, ELIZABETH M.	\$29,637
ROBERTSON, ELLEN	\$19,539	SOULE, ADAM M.	\$58,621
ROEDER KNIGHT, SUSAN M.	\$58,360	SOULE, CHRISTINE A.	\$380
ROSS, JANE E.	\$61,317	SOUTHARD, JOYCE M.	\$68,248
ROSS, KATHLEEN M.	\$27,331	SOUZER, PAMELA L.	\$18,514
ROTHWELL, ROBERT W.	\$51,858	SPAULDING, SHIRLEY A.	\$67,784
ROUX, KAREN	\$43,560	SPENCER, DANIEL C.	\$8,864
ROY, AUTUMN M.	\$11,402	SPENCER, KATHLEEN V.	\$4,937
ROYAL, JENNIFER M.	\$480	SPILIOPOULOS, HARRY A.	\$58,360
RUSKOSKI, LINDA M.	\$60,546	SPINNEY, ADA T.	\$57,997
RYAN, LAWRENCE J.	\$4,219	SPRUSANSKY, JANE R.	\$32,179
RYER, MARJORIE G.	\$34,089	ST CYR, BETH J.	\$21,440
SALLS, GORDON A.	\$75,400	ST HILAIRE, DONA C.	\$1,290
SAMMONS, THOMAS E.	\$59,218	ST JOHN, SUSAN A.	\$46,718
SANBORN, DEBORAH A.	\$19,045	ST PIERRE, JOYCE B.	\$60,625
SANDS, CYNTHIA M.	\$58,916	STALNAKER, BARBARA B.	\$48,306
SARGEANT, LUCY GRACE E.	\$63,714	STAM, AARON M.	\$43,619
SARGENT, KATHERINE I.	\$65,133	STANLEY, BEATRICE T.	\$1,739
SAUCIER, ABEL R.	\$8,309	STANLEY, GREGORY A.	\$12,630
		STANLEY, KATHLEEN J.	\$19,490

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STEELE, CELESTE L.	\$63,072	VO, PATRICE A.	\$19,121
STEVENS, JEWEL M.	\$59,721	WALKER, DIANA L.	\$69,959
STEVENS, SARAH E.	\$35,209	WALKER, STEVEN B.	\$61,954
STITSON JR, HERBERT W.	\$48,435	WALLS, WAYNE N.	\$3,540
STONE, JASON M.	\$39,573	WALSH II, ALAN R.	\$1,080
STONE, LINDA A.	\$16,577	WALSH, KRYSTAL J.	\$900
STOPA, JAMES C.	\$82,584	WALSH, MEGAN	\$77,250
STURTEVANT, KELLY A.	\$43,124	WALSH, RACHANA S.	\$22,556
SULLIVAN, VALERIE J.	\$45,295	WARNER, MARGARET G.	\$35,982
SUPINSKI, JANICE M.	\$20,255	WATHEN, SUSAN K.	\$50,600
SURRAN, SHANNON K.	\$3,086	WATTS, TROY J.	\$82,199
SWEENEY, ASHLEE E.	\$34,022	WAY, KEVIN A.	\$68,252
SYLVAIN, MARIANNE C.	\$82,899	WEBBER, CONSTANCE G.	\$2,580
SYLVESTRE, SHEILA A.	\$57,234	WELLS, MICHAEL T.	\$6,209
TAPSCOTT, DIANE M.	\$27,964	WENTWORTH, JACOB D.	\$3,230
TAYLOR, ANGELA	\$29,120	WERNER, DAWNA M.	\$29,414
TAYLOR, MELANIE J.	\$14,570	WESTON, DANIELLE L.	\$58,564
TEEL, SUSAN M.	\$41,768	WESTON, NATHAN D.	\$1,534
TEMPLE, KAREN N.	\$23,347	WHITE, CAMERON J.	\$1,458
THEOHARIDES, DAVID N.	\$96,083	WHITE, ELIZABETH A.	\$39,405
THEOHARIDES, JANE G.	\$60,382	WHITE, JACQUELINE P.	\$5,097
THOMPSON, DEBORAH A.	\$6,922	WHITE, JENNIFER L.	\$26,196
THOMPSON, SANDRA L.	\$37,822	WHITE, KERRIE E.	\$15,466
TIBBETTS, KELLY J.	\$26,845	WHITE, RACHEL R.	\$54,683
TIBBETTS, LINDSAY N.	\$33,302	WHITEHOUSE, DANIKA G.	\$42,394
TIMBERLAKE, LANCE D.	\$41,198	WHITNEY, HEIDI E.	\$51,422
TOOTHAKER, DEBORAH M.	\$40,315	WHITTEN, PATRICIA A.	\$14,972
TOTH, KATHERINE M.	\$5,220	WIEGAND, SEAN P.	\$2,250
TRANCHEMONTAGNE, CHARLES	\$17,976	WILKINS, KAY C.	\$36,978
TREGO, LAURA P.	\$55,382	WILKINS, RICHARD	\$59,392
TREMBLAY, AARON R.	\$59,332	WILLARD, ARTHUR E.	\$32,323
TREMBLAY, ELIZABETH L.	\$15,141	WILLIAMS, BRENDA E.	\$18,514
TREMBLAY, MARCY M.	\$27,688	WILLIAMS, KENDRA A.	\$1,000
TROTT, LOUIS H.	\$40,902	WILLIAMS, MELINDA J.	\$20,477
TRUE, ROBERT P.	\$15,668	WILLIAMS, REBECCA A.	\$20,013
TULIPANO, MARIE A.	\$42,172	WILSON, ALAN R.	\$8,498
TURGEON, AMY B.	\$14,201	WING, MARGARET A.	\$9,602
TURGEON, NANCY M.	\$15,602	WOOD, MELODY L.	\$60,448
TURGEON, REBECCA L.	\$20,415	WORKS, DARRELL S.	\$3,090
TURNER, JANET J.	\$10,633	WORKS, LAURIE L.	\$17,064
TWOMBLEY, CAROL A.	\$4,714	WRIGHT, JOAN G.	\$71,533
UTGARD, LAURA J.	\$15,142	WRIGHT, SUE M.	\$17,976
VALLIERE, COLLEEN J.	\$570	YEATON, MARY R.	\$673
VELANDRY, LISA M.	\$15,117	YOUNG, SUSAN L.	\$12,352
VERMETTE, DIANA A.	\$47,297	YOUNG, WAYNE A.	\$31,982
VERMETTE, JASON M.	\$11,454	ZUNIGA, GEORGETTE A.	\$4,208
VERMETTE, LOIS M.	\$4,541	ZUNIGA, ROMEO	\$17,791
VERMETTE, PHILLIP J.	\$9,526		
VERMETTE, ROLAND E.	\$39,612		
VIGNOLA, MARTHA E.	\$56,977		
VINCENT, MARGARET H.	\$39,312		
VO, JACQUELYN	\$1,020		

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A C P DIRECT	\$35.70
A S C D	\$227.00
A S C D	\$527.00
AB DICK PRODUCTS	\$607.57
ABATEMENTS PROF CORP	\$10,575.00
ABBOTT HILL TREE SERVICE	\$1,800.00
ABILITATIONS	\$63.92
ABOVE AND BEYOND CATERING	\$6,438.83
ACADEMIC THERAPY PUBLISHING	\$154.00
ACCESS A/V	\$18,723.40
ACCESS MANUFACTURING	\$600.00
ACDA NATIONAL OFFICE	\$85.00
ACE AMERICAN INSURANCE CO	\$950.00
ACKROYD, LAURIE	\$148.50
ACORN	\$79.94
ACT FOR KIDS	\$157.15
ACTE	\$80.00
ACTEM	\$13,550.00
ADA BADMINTON & TENNIS	\$258.90
ADAMS, PATRICIA	\$208.50
ADV. EDUCATIONAL TECH., LLC	\$1,950.00
AFFONSO, JOAN	\$1,297.60
ALBISON'S PRINTING, INC.	\$174.39
ALLAIRE, DENISE	\$142.95
ALLAIRE, JESSICA	\$209.30
ALLDATA	\$975.00
ALLEN, DIANA	\$335.48
ALLIED AFFILIATED FUNDING, L.P.	\$1,488.00
ALLIS, SARA	\$105.00
ALPHA SOFTWARE, INC.	\$349.00
ALVINO, MICHAEL	\$255.04
AMAZON CREDIT PLAN	\$48.40
AMAZON.COM	\$8,198.10
AMAZON.COM CREDIT	\$2,201.34
AM. ASSOC. OF FAM. & CONS. SERV.	\$270.00
AMERICAN ASSOC OF SCHOOL ADMIN	\$436.00
AMERICAN COUNCIL ON EDUC	\$175.00
AMERICAN GIRL PUBLISHING	\$35.99
AMERICAN LIBRARY ASSOCIATION	\$83.50
AMERICAN SCHOOL	\$2,630.00
AMERICAN SCHOOL COUNSELOR ASSOC.	\$310.00
AMERICAN SECURITY ALARM	\$264.00
ANDERMAN, CARA	\$90.00
ANDERSON, CHRISTINE B.	\$7,333.87
ANGERS, NICHOLAS	\$42.40
APPLE INC	\$9,706.95
APPLE STORE	\$42,132.68
APPLIED PRACTICE L&D	\$840.73
AQUAFOLD, INC	\$299.25
AQUATIC ECO-SYSTEMS	\$1,203.55

ARCHER ANGUS	\$2,413.00
ARNOLD T CLEMENT CO INC	\$5,998.75
ARSENAULT, BRANDON S.	\$480.00
ART IMAGE PUBLICATIONS	\$96.60
ARTIST & CRAFTSMAN SUPPLY	\$380.24
ASCD	\$297.00
ASCD	\$487.00
ASMA	\$70.00
AT&T	\$208.68
AT&T MOBILITY	\$2,258.59
ATLANTIC PEST SOLUTIONS COMPANIES	\$5,508.00
AUDIO EDITIONS	\$19.94
AUGER, PAUL	\$176.44
AUGULEWICZ, JOHN	\$281.22
AUGUSTA CIVIC CENTER	\$10,586.30
AUSTIN CANOE AND KAYAK	\$285.95
AUTOMOTIVE GARAGE TOOLS	\$1,201.96
AV TECHNIK	\$1,195.00
AVENET LLC	\$1,140.00
AVG TECHNOLOGIES USA, INC.	\$1,087.50
AYOOB, GEORGE	\$94.18
AZEEZ, KATHRYN	\$435.00
B & H PHOTO	\$8,899.09
BACHI, KEVIN C	\$28.00
BACON, MELISSA	\$40.08
BAGS & BOWS	\$54.88
BAILEY CERAMIC SUPPLY	\$1,486.50
BAILEY, MICHAEL	\$587.66
BAKER & TAYLOR ENTERTAINMENT	\$10,751.11
BAKER ROUX, CAROL	\$179.40
BALLANTYNE, KIM	\$120.28
BANGOR DAILY NEWS	\$489.08
BANGOR SCHOOL DEPARTMENT	\$125.08
BARKER, HEIDI	\$98.80
BARNES & NOBLE INC	\$1,655.29
BAUVILLE INC	\$260.01
BEALS, LAURIE K	\$523.73
BEATTIE, MELINDA	\$175.00
BEAUDETTE, CHRISTINE	\$431.48
BEAUDOIN, ROLAND	\$233.86
BEECHER, ERIC J.	\$50.00
BELANGER, JUDY	\$175.00
BELL/SIMONS COMPANIES	\$3,079.92
BEMIS, ELIZABETH	\$126.40
BENEROSKI, LINDA	\$233.79
BENNETT-ARMISTEAD, VICTORIA SUSAN	\$600.00
BERG	\$597.00
BERLINER, SHARON	\$52,525.50
BERRY, BARBARA	\$500.00
BETTER HOMES & GARDENS	\$5.99

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BIEGEL, CAROLYN	\$184.64
BILOW, SCOTT	\$614.52
BINETTE, CHRIS	\$422.40
BIRCH, KAREN	\$165.25
BIRCHTREE CENTER	\$201,928.80
BISSELL, STACEY	\$1,751.27
BIZIER, BRIAN	\$25.97
BLACK BEAR MEDICAL INC	\$26.85
BLACK, JOHN	\$420.00
BLACK, LORI	\$335.00
BLACK, SANDRA	\$282.58
BLAKE, STANLEY	\$153.76
BLANCHARD, ELAINE	\$357.76
BLANCHETTE, LISA	\$762.25
BLAST PARTY RENTAL	\$214.50
BLOOM, ARUNIMA NADI	\$300.00
BLOOM, JED	\$108.99
BLOW BROTHERS	\$3,457.41
BLUE RAVEN TECHNOLOGY, INC.	\$338.03
BMI EDUCATIONAL SERVICES	\$633.84
BOARDMAN, WAYNE	\$82.74
BOB'S TROPHIES AND AWARDS	\$204.00
BOISSE, MARC	\$56.08
BOLDUC JR, ROBERT J.	\$245.00
BONPIETRO, DEREK	\$2,544.96
BOSTON CO GOLF & ATHLETIC FIELDS	\$1,100.00
BOSTON MUSEUM OF SCIENCE	\$112.50
BOSTON, BRIAN	\$379.05
BOUCHARD, TOM	\$300.00
BOUGIE, JANE	\$175.00
BOUGIE, JOHN	\$442.46
BOURBON, ANTHONY	\$58.96
BOUTHILLETTE, STEVE	\$189.92
BOYS TO MEN	\$5,000.00
BRADBURY, TERRI A.	\$80.60
BRADY SCREEN PRINT	\$27.75
BRAFFITT, MARGARET	\$276.69
BRETON, DARLENE	\$217.88
BRIDGES TRANSITIONS CO	\$700.00
BRIGHAM YOUNG UNIVERSITY	\$983.00
BRIGHTPOINT LITERACY	\$209.28
BRINK, BECKY ANN	\$1,008.95
BRINSER, JODY	\$89.50
BROCK, EDITH	\$211.77
BROCKINGTON, JOHN	\$125.86
BROCK'S PLYWOOD SALES	\$1,214.44
BROOKS, MICHELLE	\$444.92
BROOKS, NANCY	\$371.28
BROWN, CAROLYN	\$181.96
BROWN, FERN	\$116.50
BROWN, KENDRA	\$178.50

BROWN, RETA	\$280.08
BRYANT-GAFFNEY, PRISCILLA	\$20.00
BUDGET DOCUMENT TECHNOLOGY	\$12,515.93
BUILDING BLOCKS PED. THERAPY	\$63,963.00
BUNK, CATHERINE	\$181.06
BURBANK, RACHEL	\$129.14
BURNELL, PAUL	\$80.10
BURNS, CHRISTINA	\$12.95
BURPEE'S SIGN CO	\$1,228.00
BUSINESS EQUIPMENT UNLIMITED	\$80,652.50
BUSSIERE, STEVE	\$136.00
BUTTERFIELD, KIRK	\$66.54
BYTESPEED LLC	\$34,137.00
BYU INDEPENDENT STUDY	\$1,210.00
C & H DISTRIBUTORS, LLC	\$2,120.59
C C I	\$135.00
C N BROWN CO.	\$325,711.01
CABLES FOR LESS, LLC	\$208.85
CALDWELL, DAVID	\$96.82
CALENDARS	\$57.38
CALICO INDUSTRIES INC	\$2,192.00
CALLOWAY HOUSE INC	\$206.75
Camerota	\$2,400.00
CAMIRE, KATHY	\$400.20
CAMIRE, MARK	\$74.50
CAMPAIGN CONSULTATION INC.	\$1,125.00
CANFIELD SYSTEMS INC	\$855.00
CANTARA, JAMES	\$60.00
CANTER COURSES	\$970.00
CAPSTONE	\$825.83
CARL J LAMB ELEMENTARY	\$1,306.41
CAROLINA BIOLOGICAL SUPPLY	\$2,796.49
CARON, LOUISE	\$36.00
CARPENTER, LISA	\$31.12
CARQUEST AUTO PARTS	\$19.99
CASAS	\$145.20
CASCO BAY DIESEL	\$781.29
CBE TECHNOLOGIES	\$840.00
CEC	\$198.00
CED INC.	\$5,440.75
CEGS BOOSTERS	\$250.00
CENGAGE LEARNING	\$14,992.47
CENTER FOR CIVIC EDUCATION	\$812.00
CENTER FOR COMMUNICATION	\$211,095.00
CENTER FOR WILDLIFE	\$250.00
CENTRAL FURN. & APPL. INC	\$7,703.99
CENTRAL MAINE POWER	\$111,900.55
CENTRAL PAPER PRODUCTS CO.	\$25,722.05
CENTRAL POLY CORPORATION	\$3,144.00
CENTRAL TIRE CO	\$2,495.45
CERAMIC PUBLICATIONS COMPANY	\$34.95

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CHAIKLIN, KATHERINE	\$11,648.50
CHAIR SLIPPRS	\$121.13
CHAMBERLAIN, CRAIG	\$113.72
CHAMBERLAIN, JAMIE	\$300.66
CHANNING BETE	\$69.65
CHAPAIS, GAIL	\$298.03
CHASE, JANINE	\$50.00
CHASE, MATTHEW	\$462.52
CHELSEA HOUSE PUBLISHERS	\$330.10
CHEMSEARCH	\$528.19
CHESSIE, STEPHEN	\$69.04
CHEVALIER, RICHARD	\$175.00
CHEWONKI FOUNDATION INC	\$3,693.00
CHILD ABUSE PREVENTION COUNCIL	\$285.00
CHILD THERAPY TOYS	\$27.09
CHILDSWORK/ CHILDSPLAY	\$58.95
CHILDTHERAPYTOYS.COM, LLC	\$8.60
CHOICE LITERACY INC.	\$3,835.00
CHURCH MUSIC SYSTEMS	\$141.00
CINTAS FIRE PROTECTION	\$8,790.25
CIVIELLO, NICOLE	\$18.46
CJ'S FINE LINES	\$1,550.00
CLARK, GLORIA	\$175.00
CLARK, TERYN	\$525.00
CLARKE, MERRELL	\$19.74
CLASSROOM DIRECT	\$2,113.21
CLASSROOM SUPPLY MART	\$450.51
CLEAN-O-RAMA CO INC	\$17,083.69
CLEMENSON ENTERPRISES, INC.	\$198.50
CLEVELAND, BECKY	\$105.50
CLOVERLAND FARMS DISC GOLF	\$45.00
COASTAL HOUSE	\$4,209.36
COASTAL METAL FAB, INC.	\$974.73
COLELLO, JIMMY	\$81.25
COLLEY, SUSAN	\$166.60
COLLINS EDUCATION ASSOCIATES	\$1,045.00
COLLINS SPORTS CENTER	\$73.50
COLLINS SPORTS MEDICINE	\$2,929.50
COLLINS, ROBERT	\$201.48
COLSON, TANIA	\$52,872.33
COMMITTEE FOR CHILDREN	\$74.00
COMPASS LEARNING INC.	\$42,390.00
COMPTIA	\$195.00
CONNECTICUT VALLEY BIOLOGICAL	\$2,922.01
CONY FIELD HOCKEY	\$100.00
CONY GIRLS LACROSSE	\$150.00
COOLEY, LEW-ANN LEEN	\$600.00
CORRIVEAU, TRACEY	\$175.00
COTE, JOHN	\$317.58
COTE, PAMELA	\$544.42
COTE, ROLAND R.	\$3,500.00

COTE, RONALD A	\$20,465.00
COUNSELING SERVICES INC	\$338,282.00
COUNTRY LIVING	\$9.97
COURTNEY CLEANERS	\$1,119.15
COUSIN'S VIDEO	\$461.34
COUTU, KRISTEN	\$65,172.94
COUTURE, JOHN	\$309.94
COVENEY, SUSAN	\$84.33
CREPEAU, JASON	\$130.00
CRETEAU'S STUDIO	\$285.00
CRISIS MANAGEMENT INSTITUTE, INC.	\$19.75
CRITICS CHOICE VIDEO AND DVD	\$86.23
CRIZMAC ART & CULTURAL MATERIALS	\$70.89
CULINARY ARTS CATERING	\$168.00
CUNNINGHAM SECURITY SYSTEMS	\$2,548.50
CURRICULUM ASSOCIATES	\$589.21
CURTIS COMPANY	\$445.70
CURTIS LAKE CHURCH	\$250.00
CUSTODIAL PARTNERS, LLC	\$401.51
CUSTOM CLIMATE CONTROL	\$8,053.54
CUSTOM COACH & LIMOUSINE	\$2,945.00
CUSTOM COMPUTER SPEC., INC.	\$99.00
CUTTEN, ANN	\$76.50
CVS PHARMACY	\$1,316.08
CYBERGUYS.COM	\$815.09
CYCLEMANIA	\$876.95
CYR, ELIZABETH	\$118.00
D & N SALES AND SERVICE	\$711.24
DANIELS, JENNIFER	\$141.00
DATA MANAGAEEMENT INC	\$950.70
DAVIE, JENNIFER	\$270.00
DAVIS SR., BRETT	\$155.82
DAVIS, SUSAN	\$308.22
DAY, GERALDINE	\$175.00
DAYTON SAND & GRAVEL CO INC	\$2,183.00
DCM INSTRUCTIONAL SYSTEMS	\$437.42
DEB & DUKE MONOGRAMMERS	\$557.00
DEERING, MICHELE E.	\$50.00
DEFILIPP, CHRISTINA	\$525.00
DELANEY CONSULTING LLC	\$49,042.50
DELANO, STEVE	\$99.88
DELCOURT, JOSHUA	\$1,645.00
DELL BUSINESS CREDIT	\$157.98
DELMAR THOMSON LEARNING	\$321.08
DEMACON INC.	\$4,000.00
DEMARCO, RAY	\$125.00
DEMARETT, RAYMOND	\$125.00
DEMERS, JOEL	\$56.86
DEMERS, TYSON	\$305.76
DENNIS PAPER & FOOD SERVICE	\$7,601.80
DEPARTMENT OF EDUCATION	\$200.00

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DEPT OF HEALTH & HUMAN SERV.	\$700.00
DESCOTEAUX, SCOTT	\$310.90
DESHAIES, MICHAEL	\$102.35
DESJARDINS, ANTHONY	\$59.60
DESJARDINS, REBECCA	\$394.40
DESVEAUX, DAUREEN	\$167.52
DIBBLE & SONS PARK EQUIP, INC.	\$6,784.35
DICK BLICK ART MATERIALS	\$3,315.86
DICKSON, SHIRLEY	\$68.24
DIFFERENT ROADS TO LEARNING	\$211.63
DIGI-BLOCK	\$513.50
DINEEN, WILLIAM	\$61.60
DIPALMA, STEVE	\$103.50
DISCOUNT SCHOOL SUPPLY	\$1,377.68
DISCOVERY EDUCATION	\$9,270.00
DIXIE OFFICE PRODUCTS	\$85.00
DIXON, ANNA	\$89.95
DOIRON, JOSEPH	\$245.53
DOIRON, MATTHEW	\$684.00
DON-RITE PLUMING INC.	\$600.00
DORR, DAVID	\$2,163.76
DOUGLAS, JEFF	\$89.78
DOVER PUBLICATIONS	\$59.07
DOVER SCHOOL DISTRICT	\$910.00
DOWNEAST ENERGY & BLDG SUP	\$46,410.67
DOWNEAST FLOWERS & GIFTS	\$1,885.06
DOWNS, LUCINDA	\$10.20
DOYLE, AMANDA	\$118.32
DR RONALD ROY	\$159.00
DRAMATIC PUBLISHING	\$325.00
DRAPER, RICHARD	\$170.76
DRISKO, DANIEL	\$119.99
DROUIN, MICHAEL	\$69.27
DROWN, WAYNE	\$179.56
DRUMMOND WOODSUM	\$95,986.90
DRYSDALE, SCOTT	\$294.18
DUBOVIK, MELISSA	\$1,251.00
DUDLEY, JASON	\$125.00
DUMAIS, GREG	\$24.00
DUNLAP CABLING, INC.	\$13,289.65
DURANT, BRENDA	\$227.25
DURRANCE, STEVEN	\$262.24
EAGLESON, PAMELA	\$90.00
EAI EDUCATION	\$546.39
EASTERN BAG & PAPER GROUP	\$19,592.00
EASTERN BOOK CO	\$616.22
EASTERN FIRE SERVICES, INC.	\$1,130.00
EASTERN MAINE COMM COLLEGE	\$2,550.00
EASY WAY SAFETY SERVICES, INC.	\$473.00
EBSCO	\$2,313.93
ECS LEARNING SYSTEMS INC	\$49.66

EDHELPER.COM	\$199.90
EDISON PRESS	\$1,468.42
ED'S BATTERIES	\$408.00
ED'S BATTERIES, INC	\$275.10
EDUCATION INC	\$101.08
EDUCATION WEEK	\$242.88
EDUCATIONAL DESIGN, LLC	\$1,515.00
EDUCATIONAL LEARN. GAMES, INC.	\$15.42
EDUCATIONAL MEDIA CORP	\$19.90
EDUCATORS PUBLISHING SERVICE	\$33.86
EDUPRESS	\$25.90
EDWARDS, DUANE	\$1,725.00
ELECTRONIX EXPRESS	\$476.20
ELI JOURNALS	\$107.00
ELSEVIER	\$1,324.48
EMEDCO INC	\$178.10
EMERY, STEVEN R	\$176.08
EMPLOYEE HEALTH & BENEFITS	\$32,085.82
ENCHANTED LEARNING	\$500.00
ENMAN, JEFFREY M.	\$35,112.00
ENSLOW PUBLISHERS, INC.	\$164.62
ENVIRONMENTAL SAFETY	\$875.00
EPES	\$157.50
EPS/SCHOOL SPEC. INTERVENTION	\$2,685.11
EPS/SCHOOL SPEC. INTERVENTION	\$2,968.43
ES FOODS	\$6,096.00
ETA/CUISENAIRE	\$67.14
EVAN-MOOR	\$67.96
EVERYDAY MATHEMATICS	\$19,803.28
F W WEBB COMPANY	\$1,600.23
FACEY, RYAN	\$73.00
FACTORY GYM SERVICE INC	\$4,200.00
FAIR POINT COMMUNICATIONS	\$820.86
FAMILY PLANNING ASSOC. OF ME	\$85.00
FANTINI BAKING CO., INC.	\$43,152.86
FARLEY, JUSTINE	\$5.00
FARM SANCTUARY - EAST	\$55.00
FARMER, WALTER J.	\$122.16
FARNSWORTH, SHANNON	\$125.70
FASTENAL COMPANY	\$539.55
FAT BRAIN TOYS	\$109.89
FAVORABLE IMPRESSIONS	\$39.96
FECTEAU, TIMOTHY	\$1,389.76
FEIGLESON, STEVE	\$232.74
FIANDACA, JENNIFER	\$38,288.25
FIFIELD, RICHARD	\$91.54
FILE SAVERS	\$600.00
FINDLEN, ANITA W	\$473.60
FINK, KATHLEEN	\$155.20
FINNEGAN, JOSEPH	\$129.36
FINNEY COMPANY	\$27.45

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FIRST STUDENT INC	\$1,464,717.17
FISHER JAMES INC	\$110.00
FITNESS ZONE	\$400.00
FITZGERALD, RICHARD	\$128.50
FLAG WAVERS	\$216.40
FLAGHOUSE INC	\$593.64
FLANNERY, LAURIE	\$1,962.00
FLEMING VAUGHN, LINDA	\$289.63
FLINN SCIENTIFIC INC	\$1,620.46
FOLEY, SEAN	\$51.04
FOLLETT EDUCATIONAL SERV.	\$2,101.85
FOLLETT LIBRARY RES.	\$6,480.32
FOLLETT SOFTWARE CO.	\$4,039.19
FONTAINE, ROBERT	\$82.74
FORBES, CONNIE	\$361.24
FORBESS, CAROL	\$272.47
FORMAX	\$656.25
FORTIER, THOMAS	\$140.26
FORTIN, SCOTT	\$298.85
FOSS, JOHN	\$118.07
FOSTER, BRAD	\$88.02
FOURNIER, RENE	\$48.67
FRANK, TAMMELYN	\$13,813.60
FRANKLIN ELECTRONIC PUB.	\$44.50
FRANKLIN PAINT CO INC	\$3,090.00
FRANSON, PATRICIA	\$74.00
FRED PRYOR SEMINARS	\$298.00
FREE SPIRIT PHOTOGRAPHIC SUP.	\$47.37
FREE SPIRIT PUBLISHING	\$141.45
FREESTYLE PHOTOGRAPHIC SUP.	\$2,930.82
FRENETTE CHRETIEN, ALTHEA	\$1,419.00
FRIENDSHIP HOUSE	\$220.55
FROMWILLER, BARBARA	\$479.97
FUNTOWN/SPLASHTOWN	\$1,711.00
G & E ROOFING CO., INC.	\$46,558.73
G & K SERVICES - MANCHESTER	\$4,098.16
GAGNON, ARMAND	\$250.00
GAGNON, RONALD	\$113.45
GALE GROUP	\$5,071.82
GALLAGHER, DAVID	\$82.74
GALLAGHER, JAMES	\$50.00
GALLANT, JONATHAN	\$204.86
GANDER PUBLISHING	\$28.80
GARNSEY BROTHERS	\$51,159.00
GARNSEY, ANNE	\$154.79
GAY, GERALD	\$200.00
GEAUMONT, MELINDA	\$292.60
GEEKS.COM	\$240.48
GENEST CONCRETE WORKS	\$3,499.20
GENEST PRECAST	\$1,700.00
GENUINE PARTS CO	\$6,233.54

GEORGE J FOSTER & CO INC	\$1,702.71
GET FIRED UP	\$120.00
GIBSON, TRACY	\$1,137.00
GILMAN, PAUL	\$117.10
GILMER, JOHN	\$263.22
GL SPORTS	\$418.94
GLASWORX	\$140.00
GLENCOE	\$5,783.21
GLS	\$542.11
GNADE, LYNN	\$459.61
GOLDSBERRY, JAN	\$4,919.54
GOODALE, REBECCA	\$2,000.00
GOODALL OCC. HEALTH CLINIC	\$1,548.00
GOODRICH, DONNA E	\$240.00
GOPHER SPORT	\$549.25
GORHAM SAVINGS LEASING GRP.	\$60,182.00
GOVCONNECTION INC	\$59,564.73
GRADY, MICHAEL	\$95.50
GRAINGER	\$1,262.70
GRAPHIC ARTS, SRTC	\$855.21
GRAYBAR ELECTRIC CO INC	\$141.38
GREAT BEGINNINGS	\$6,693.11
GREAT IDEAS FOR TEACHING	\$199.54
GREAT POTENTIAL PRESS, INC	\$175.89
GREAT SCHOOLS PARTNERSHIP	\$280.00
GREELY GIRLS' SOC. BOOSTERS	\$150.00
GREENE, PETER	\$335.00
GRIFFIN GREENHOUSE SUP., INC.	\$7,170.65
GRONDIN ENTERPRISES	\$65.00
GUARD, JASON	\$419.39
GUILLEMETTE PLUMBING	\$2,905.00
GUILLEMETTE'S FLOORING	\$26,648.69
GUM SPIRITS PRODUCTIONS	\$163.14
GUMDROP BOOKS	\$4,744.58
GUPTIL, KATHLEEN	\$50.00
GWI	\$10,000.00
GYM CLOSET	\$842.73
H A MAPES INC	\$28,123.24
H A STONE & SONS INC	\$23,855.76
H W WILSON COMPANY	\$540.00
HADWEN III, JOHN E.	\$225.98
HALL, MARCIA	\$103.01
HALLIDAY, CLAY	\$261.22
HAMBLIN, JOANNA	\$600.00
HAMEL, ELAINE	\$272.00
HAMILTON PHD, DANIEL	\$4,375.00
HAMILTON, DON	\$81.66
HAMMOND & STEPHENS	\$456.51
HAMPTON, SUSAN	\$936.00
HANNAFORD CHARGE SALES	\$11,317.22
HANSEN, SAMANTHA	\$286.00

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HANSON, DONNA	\$59.70
HARCOURT OUTLINES, INC.	\$161.88
HARCOURT OUTLINES, INC.	\$171.57
HARDCORE HOOPS	\$80.00
HARDWARE CONSULTANTS	\$22,217.00
HARMON II, JAMES	\$2,424.79
HARRISON, MICHAEL	\$1,211.65
HARTFORD EQUIPMENT INC.	\$3,658.37
HARTLEY, HOLLY	\$1,113.21
HARVARD EDUCATION LETTER	\$73.50
HASKELL, ROBERT	\$210.24
HATHAWAY, TROY	\$426.14
HAWTHORNE EDUCATIONAL SERV.	\$154.00
HCPRO, INC	\$438.00
HEADLIGHT AUDIO VISUAL	\$28,281.71
HEARLIHY	\$181.76
HEIKKINEN, RICHARD	\$240.55
HEINEMAN EDUCATIONAL BOOK	\$682.00
HEINEMANN	\$682.00
HEINEMANN	\$23,578.35
HEINEMANN-RAINTREE CLASSROOM	\$209.55
HELMREICH, ALAN	\$64.20
HERRICK SR., MALCOLM	\$40.00
HESS POMBER, MARTHA	\$1,659.27
HEWS, DAN	\$315.44
HICKS, ROGER	\$150.72
HIGH 5 ADVENTURE LEARNING	\$3,125.00
HIGH OUTPUT	\$3,535.00
HIGH TECH FIRE PROT. CO., INC.	\$59,096.80
HIGHSMITH	\$990.80
HIGHSMITH CO INC	\$887.28
HILLYARD - MANCHESTER	\$2,621.56
HILTON GARDEN INN	\$387.00
HISTORY EDUCATION	\$44.90
HITCHCOCK, JAYNE A.	\$300.00
HOBART SERVICES	\$3,650.72
HOBGOOD, JESSICA	\$465.38
HOBGOOD, LIANA M.	\$125.00
HOCTOR, NANCY	\$33.50
HODGDON, DONNA	\$1,200.00
HOGAN, JUDY	\$243.00
HOLT MCDUGAL	\$2,996.20
HOME DEPOT CREDIT SERVICES	\$710.63
HONEYWELL INTERNATIONAL INC.	\$26,355.75
HOPE FOUNDATION	\$534.60
HOUGHTON MIFFLIN COMPANY	\$6,552.38
HOWARD, LISA	\$38.03
HOWARD, THURLEY	\$175.00
HOWELL, RYAN	\$99.80
HTDEPOT.COM	\$212.01
HUBERT COMPANY	\$127.85

HUGHES, PATRICIA	\$421.05
HUNTS PHOTO	\$599.94
HURD LUMBER	\$180.00
IKON OFFICE SOLUTIONS	\$27,240.28
INNOVATIVE LEARNING CONCEPTS	\$737.90
INSTITUTIONAL INTERIORS	\$7,650.00
INTEGRATIONS	\$31.98
INTEGRYS ENERGY SERVICES INC.	\$172,482.22
INTERNATIONAL READING ASSOC.	\$108.00
IT'S ELEMENTARY	\$191.40
J & M TAXI	\$12,903.00
J E FOSS	\$1,113.75
J W PEPPER & SON INC	\$1,413.99
JACKSON HIRSH INC	\$312.37
JACQUES, JONATHAN	\$419.86
JALBERT, RONALD	\$379.60
JAMECO ELECTRONICS	\$1,372.95
JANELLE PUBLICATIONS INC	\$227.00
JANSEN, JODY	\$117.72
JARRY, ROBERT	\$61.50
JAYPRO SPORTS LLC	\$3,452.62
JEFFREY A SIMPSON INC	\$906.85
JEPSON, RICHARD	\$116.97
JILL SCHACHT AND ASSOC., INC.	\$79,310.00
JOBS FOR MAINE'S GRAD.,INC.	\$48,000.00
JOHN DEERE LANDSCAPES/LESCO	\$2,913.40
JOHNSTON, JOHN	\$83.28
JONES SCHOOL SUPPLY CO., INC.	\$52.00
JONES, CHARLOTTE J.	\$358.40
JONES, NINA	\$109.24
JOSTENS INC	\$3,643.53
JOURNAL TRIBUNE	\$1,623.26
JTE MULTIMEDIA, LLC	\$84.85
JUDKINS, RANDALL L	\$925.00
JUDKINS, SARAH	\$100.00
JUNIOR LIBRARY GUILD	\$4,188.00
KAHLER, MARTIN	\$274.46
KANE, MICHAEL	\$1,326.00
KBS MUSIC	\$1,536.40
KEENE, LAURIE	\$50.00
KELVIN ELECTRONICS INC	\$2,294.66
KENNEBUNK ANIMAL WELFARE SOC.	\$250.00
KENNEY, KATE	\$38,708.64
KERRIGAN, CONSTANCE	\$199.17
KET ENTERPRISE	\$32.00
KEYES INSURANCE	\$1,778.55
KIDS CONSORTIUM	\$6,700.00
KISHIMOTO, MARIANNE	\$175.00
KLERITEC	\$723.77
KNOWLEDGE UNLIMITED	\$370.80
KOLOSOWSKI, PATRICIA	\$370.85

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KONE INC.	\$14,651.10
KRALOVEC, CLARICE	\$384.00
KUCSMA, MICHAEL	\$612.80
L J'S PIZZERIA	\$306.22
L L BEAN INC	\$653.94
L V ALLEN & SONS INC	\$31,561.50
LACHANCE BROTHERS	\$12.50
LACHANCE, DANIEL	\$219.84
LACHANCE, RON	\$300.00
LACLAIRE, ARLINE	\$175.00
LAERDAL MEDICAL CORP	\$223.88
LAFAYETTE PTO	\$632.72
LAJEUNESSE, GUY	\$194.92
Lajoie, DENNIS	\$183.13
LAKARI, CARL	\$55.43
LAKE REGION HARDWOOD FLOORS	\$6,990.00
LAKESHORE LEARNING	\$1,719.76
LAMARRE, GREG	\$57.10
LAMB, BRUCE	\$164.82
LAMBERT, BETHANY	\$2,274.00
LAMBERT, KEVIN	\$50.00
LAMONTAGNE, PAUL	\$125.00
LAMOREAU, SUSAN	\$345.90
LAMPERT, ALLEN	\$100.98
LANDRY, RICHARD	\$83.99
LANE, JEFF	\$125.00
LANGUAGE, LIT. AND LEARNING	\$975.00
LANIEWSKI, JEFF	\$115.80
LAPOINTE, KIM	\$97.89
LAROSE, PATRICIA	\$50.46
LAUNDERITE CLEANERS	\$325.93
LAVALLEE, JOHN	\$198.18
LAVIGNE, ANITA	\$211.40
LAWRENCE, CYNTHIA	\$330.25
LAWSON PRODUCTS INC	\$2,680.46
LEACH, TAMMIE	\$87.90
LEADING EDGE TOOL SUPPLY	\$586.85
LEBLANC, DAVID	\$54.60
LECLERC, CHRIS	\$676.42
LEET, PATRICIA	\$162.72
LEGERE, JAMES	\$62.50
LEGERE, LISA	\$440.00
LEGERE, ROLAND H	\$845.97
LEGG, GARY	\$178.70
LEGO EDUCATION	\$346.75
LEHOUX, CANDACE	\$438.42
LEIGHTON EXCAVATION	\$540.00
LESLIE UNIVERSITY	\$600.00
LESSARD, JAMES	\$122.82
LESSARD, MARK	\$125.00
LETILLIER, FRED	\$64.88

LEVASSEUR, PETER	\$1,023.06
LEXISNEXIS OCC HEALTH SOLUTIONS	\$75.00
LIBRARY STORE	\$1,154.08
LIBRARY VIDEO COMPANY	\$1,547.47
LIFE IS GOOD KIDS FOUNDATION	\$523.30
LINCOLN HANEY ENG. ASSOC.	\$517.50
LINCOLN PRESS CORP	\$21,484.95
LINGUISYSTEMS INC	\$901.80
LIPPINCOTT WILLIAMS & WILKINS	\$1,026.06
LITERACY VOL. OF SANFORD	\$2,647.00
LIZOTTE, SUSAN	\$903.39
LMI	\$199.50
LOKKEN, LINDSEY	\$54.61
LONGDON COMPANY, INC.	\$10,525.00
LONGMAN	\$48.29
LOUNSBURY, CATHY	\$1,336.27
LOWE'S	\$3,966.98
LOWE'S BUSINESS ACCOUNT	\$10,669.58
LOWRY, LAWRENCE	\$40.80
LOYOLA PRESS	\$266.71
LOZIER, CYNTHIA A.	\$135.00
LRP PUBLICATIONS	\$847.00
LUNCHBYTE SYSTEMS INC	\$12,417.44
LYDON, PAM	\$70.26
M A E A	\$20,217.08
M A M L E	\$95.00
M D STETSON COMPANY	\$5,484.55
M E N C	\$198.00
M E S C A CONFERENCE REGIS.	\$120.00
M F ATHLETICS	\$208.40
M M E A	\$250.00
M P A	\$7,715.00
M S A D #3	\$2,473.04
M S A D #60	\$10,422.70
M S A D 60	\$30,652.89
M S M A	\$9,402.95
M S M A WORKERS COMP	\$133,628.00
MACCONNELL, JUDITH	\$454.44
MACDONALD, JAMES	\$61.50
MACDONALD, THERESA	\$1,149.15
MACEACHERN, ANN	\$418.71
MACLEAN, DAVID A	\$428.00
MACTE	\$5,013.73
MADHATTER GRAPHICS	\$170.00
MADSEC	\$735.00
MADSEN, HARRY	\$81.86
MAGGIO, CASSANDRA	\$161.38
MAGNET STREET	\$510.85
MAHPERD	\$600.00
MAIEWSKI, MICHAEL	\$350.40
MAILBOX	\$89.85

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MAINE A S C D	\$337.00
MAINE ACADEMIC DECATHLON	\$318.00
ME ALLIANCE FOR ARTS ED.	\$50.00
MAINE ASSOCIATION	\$35.00
MAINE BAND DIRECTOR ASSOC.	\$175.00
ME BAND DIR. ASSOC., INC.	\$200.00
ME COMPACT FOR HIGHER ED.	\$25.00
ME COUNCIL FOR ENG.LANG. ARTS	\$150.00
ME COUNCIL FOR THE SOC STUDIES	\$50.00
ME CURRICULUM LEADERS ASSOC.	\$1,525.00
MAINE DEPARTMENT OF EDUCATION	\$120.00
MAINE DEVELOPMENT FOUNDATION	\$130.00
MAINE EDUCATORS' CONSORTIUM	\$2,475.00
MAINE INFO NETWORK	\$525.00
ME INTERSCHOLASTIC SWIM LEAGUE	\$50.00
MAINE MAN, INC.	\$255.00
ME MOTOR TRANSPORT ASSOC.	\$25.00
MAINE MUNICIPAL BOND BANK	\$48,178.82
ME MUNICIPAL EMP. HEALTH TRUST	\$507.38
MAINE NUTRITION COUNCIL	\$95.00
MAINE PAPER & JANITORIAL PROD.	\$7,918.67
MAINE PREP	\$4,000.00
ME PUB. EMP. RETIRE. SYS.	\$19,101.16
MAINE REGIONAL SCHOOL UNIT 21	\$255.00
MAINE SCHOOL BOARDS ASSOC.	\$5,470.00
MAINE SCHOOL NUTRITION ASSN.	\$175.00
ME SCHOOLSITE HEALTH PROMOTION	\$510.00
MAINE STATE BAR ASSOCIATION	\$275.00
MAINE SUPPORT NETWORK	\$165.00
MAINE TURNPIKE AUTHORITY	\$785.73
MALTESE, JANE	\$175.00
MANCINI, JOHN	\$55.10
MANN, NATHAN	\$117.00
MAPLESTONE	\$76,074.00
MARASS, ELIZABETH	\$825.00
MARASS, JESSICA	\$1,230.99
MARGARET CHASE SMITH PTG	\$3,541.79
MARGARET CHASE SMITH SCHOOL	\$3,260.13
MARGOLES, DORIS	\$86.00
MARIA FOX AS ATTORNEY	\$1,250.00
MARK'S PLUMBING	\$9,905.01
MARSHWOOD H S ATH DEPT.	\$450.00
MARSHWOOD MUSIC BOOSTERS	\$125.00
MARTI ANDREWS MA CCC A	\$12,020.00
MARTIN, DEAN	\$28.50
MARTIN, JUDY	\$406.00
MARTIN, KEVIN	\$191.88
MARTIN, WILLIAM	\$88.02
MARTINEAU, RICHARD	\$125.00
MARY RUTH BOOKS INC.	\$959.09
MASTRACCIO, JOSEPH	\$1,137.00

MATHEWS, KAREN	\$1,456.00
MAYER JOHNSON LLC	\$90.40
MCCALL MD, BARBARA	\$6,139.00
MCCALLUM, NANCY	\$120.00
MCCALMON, MARY JANE	\$20,756.10
MCCARTHY, KATHRYN M.	\$120.00
MCDONALD PUBLISHING CO.	\$81.50
MCDONALD, CHRISTOPHER	\$58.86
MCGEHEE, KAREN	\$14.97
MCGINNIS, MICHAEL	\$1,450.00
MCGRAW HILL COMPANIES	\$10,677.80
MCGUIRE, BETHANY	\$103.31
MCKAY, THOMAS J.	\$650.00
MCLEOD, JASON	\$73.32
MEDCALF FLAKER, KATHI	\$3,884.85
MEDCO SUPPLY COMPANY	\$43.75
MELLO SMELLO	\$110.00
MELLO, DEBRA	\$175.00
METCALF, GREGORY M.	\$207.26
METEVIER, MARTIN L	\$493.78
METRITECH INC	\$100.00
METROCAST CABLEVISION	\$16,200.00
MIAAA	\$540.00
MICHAUD, PATRICIA	\$175.00
MICHAUD, TONY	\$300.00
MIDWEST TECHNOLOGY PRODS	\$429.10
MIKE'S SHEET METAL	\$3,905.00
MIKINI STITCHING	\$125.00
MILIANO, KAREN	\$168.69
MILLIARD, RICHARD	\$107.36
MIRAVIA LLC	\$75.40
MLM	\$2,000.00
MODERN SCHOOL SUPPLIES	\$164.87
MONDO PUBLISHING	\$64.80
MONGEON, ELIZABETH	\$121.46
MONK, MICHAEL J	\$305.44
MONTANARO, KAREN	\$1,426.50
MONTROSE SANFORD HYDRAULICS	\$181.31
MOORE MEDICAL LLC	\$6,057.36
MOORE, DANIEL M.	\$131.34
MOORE, DENNIS	\$136.42
MORIN, DENISE	\$148.18
MORIN, MICHAEL	\$17.60
MORNING DEW LANDSCAPING INC.	\$1,282.00
MORTEN HANSEN	\$750.00
MOULTON, JOHN D.	\$100.00
MSC INDUSTRIAL SUPPLY CO.	\$16,400.62
MSFSA	\$180.00
MSI PRODUCTS	\$1,515.42
MULLER, GEORGE H.	\$264.34
MULTI HEALTH SYSTEMS INC	\$495.00

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MULTI-STATE BILLING	\$6,110.37
MURPHY, JOHN	\$125.00
MURRAY, ELLEN	\$104.18
MUSIC & ARTS CENTER, INC.	\$8,121.28
MUSICIAN'S FRIEND	\$1,908.48
MY LEARNING PLAN	\$6,561.00
N A C A C	\$174.00
N A E S P	\$467.00
N A S C O	\$162.57
N E A S C	\$2,915.00
N M S A	\$280.00
N W E A	\$32,412.50
NARCISO, THOMAS	\$734.68
NASCO	\$6,252.12
NASON, MARY	\$204.25
NASON, SARA	\$47.00
NASSON COMMUNITY CTR.	\$104,838.55
NASSP	\$1,252.70
NATIONAL BALSA	\$312.56
NAT'L COUNCIL FOR THE SOC. STUD	\$107.75
NATIONAL DISTRIBUTORS INC.	\$23,095.16
NAT'L FIRE PROTECTION ASSOC.	\$150.00
NATIONAL GEO. EXPLORER	\$169.40
NATIONAL GEO.SCHOOL PUB	\$695.18
NATIONAL LAMINATING INC	\$616.90
NATIONAL LIFE WORK CENTER	\$472.94
NAT'L TECHNICAL HONOR SOCIETY	\$289.00
NAT'L ELEV. INSPEC.SERV.INC.	\$725.00
NCS PEARSON INCORPORATED	\$13,193.37
NEAL SCHUMAN PUBLISHERS	\$137.45
NEEC	\$550.00
NEGLEY JR., SCOTT R	\$560.00
NEUBERT, ERIC	\$200.00
NEUBERT, NANCY	\$101.60
NEW ENGLAND ASSOCIATION	\$3,145.00
NEW ENGLAND BLDG.MATERIALS	\$17,648.25
NEW ENGLAND COMM INC	\$1,889.76
NEW ENGLAND FACILITY SALES	\$1,575.00
NEW ENGLAND INDUSTRIAL TRUCK	\$332.43
NEW HARBINGER	\$152.40
NEW READERS PRESS	\$328.40
NIMCO INC	\$217.80
NIXON CO	\$1,026.50
NOBLE GIRLS' SOCCER	\$200.00
NOBLE HIGH SCHOOL	\$68.91
NOBLE HIGH SCHOOL ATH DEPT.	\$250.00
NOCTI	\$171.00
NORTH COUNTRY TRACTOR, INC.	\$20,876.40
NORTHCENTER FOODSERVICE	\$396,452.68
NORTHEAST ELECTRICAL DISTR	\$19,770.48
N'EAST FOUNDATION FOR CHILD. INC	\$278.46

NORTHEAST HISTORIC FILM	\$29.95
NORTHEAST NURSERY, INC.	\$472.20
NORTHEAST RECORD RETENTION	\$125.00
NORTHERN MACHINERY	\$2,000.00
NORTHSTAR STEEL AND ALUMINUM	\$1,655.45
NOSEK, JAMES	\$520.54
NSI	\$8,411.00
OAKES, KIMBERLY	\$184.80
OAKHURST DAIRY	\$108,667.88
OBRIEN & SONS	\$118.00
O'BRIEN, CRAIG	\$119.98
OCEANSIDE RUBBISH, INC.	\$36,210.55
OFFICE DEPOT	\$76.96
OLDHAM INNOVATIVE RES., LLC	\$129,956.04
O'LEARY, TIMOTHY	\$233.34
O-N ENTERPRISES INC	\$450.00
ONE COMMUNICATIONS CORP.	\$39,411.83
ORCA BOOK PUBLISHERS	\$84.86
ORCIANI, JANE	\$755.22
ORIENTAL TRADING COMPANY	\$38.96
ORIGINAL CRISPY PIZZA	\$21,328.93
ORR, TOM	\$80.86
OSBURN, LORI	\$81.98
OTT COMMUNICATIONS	\$9,114.32
OUTSIDE THE CLASSROOM, INC.	\$12,224.72
OYSTER RIVER HIGH SCHOOL	\$250.00
P & E SUPPLY CORP	\$157.76
PALMER LANE UPHOLSTERY	\$80.00
PAPA, ANDY	\$120.60
PARADIS, ROBERT	\$73.10
PARENT INSTITUTE	\$128.70
PARENT PARTIES	\$350.00
PARENT, KRISTY	\$1,205.53
PARISEAU, TRACY	\$15.65
PARK SEED WHOLESALE	\$673.74
PARKER, CRYSTAL	\$147.40
PARSLOW, WAYNE	\$107.98
PARSONS JR, JAMES	\$860.00
PARTY PLUS	\$1,630.00
PATIN, ANDREW	\$526.46
PAUL, BRADLEY	\$80.86
PBS DISTRIBUTION	\$64.33
PBS EDUCATIONAL MEDIA	\$87.85
PCI EDUCATIONAL PUBLISHING	\$854.53
PDT ARCHITECTS	\$5,728.20
PEAP	\$258.50
PEARSON EDUCATION	\$295.63
PEARSON LEARNING GROUP	\$352.64
PEPIN, MICHAEL	\$125.00
PEPIN, SUSAN	\$284.38
PEREIRA, SCOTT	\$250.64

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PERFECT HEALTH SUPPLIES, INC	\$944.83
PERFECTION LEARNING CORP	\$11,936.19
PERFECTO'S OF MAINE	\$514.80
PERKINS PAPER	\$1,348.71
PERKINS, DELMONT	\$125.00
PERKINS, JOSIE	\$239.49
PERMA BOUND	\$1,238.25
PERRY, NANCY	\$81.70
PETERMANN, MATTHEW	\$2,274.00
PETERSON, PAMELA	\$35.00
PETERSON, THOMAS	\$124.28
PETIT, SUSAN	\$252.00
PETRIN, GARY	\$309.38
PETROLEUM MAINT. SYS. INC	\$5,715.20
PETTIS, DIANA	\$2,205.56
PHANEUF, NICOLAS	\$500.00
PHI DELTA KAPPA INTERNATIONAL	\$90.00
PHIPPS, RACHEL	\$685.26
PI-CONE SOUTH LEAGUE	\$435.00
PINE TREE CALIBRATIONS	\$1,544.00
PINE TREE FOOD EQUIP INC	\$5,598.98
PINE TREE WASTE, INC.	\$1,048.08
PINETTE, JENNIFER	\$3,333.00
PIONEER LIVING	\$895.00
PIONEER VALLEY ED. PRESS	\$4,032.08
PIROTTA, SERGIO	\$12,450.00
PITMAN	\$3,592.80
PITNEY BOWES	\$340.23
PITNEY BOWES	\$1,752.00
PITNEY BOWES PURCHASE POWER	\$473.93
PITSCO EDUCATION	\$2,961.80
PLANK ROAD PUBLISHING	\$247.72
PLANTRONICS, INC.	\$150.00
POLAND SPRING	\$1,353.78
POLICHRONOPOULOS, JOEL	\$167.92
POMBRIANT, TYTHIAN	\$390.36
PORTLAND COMPUTER COPY	\$4,541.12
PORTLAND GLASS	\$25,196.23
PORTLAND POTTERY	\$3,581.59
PORTLAND PRESS HERALD	\$4,341.54
PORTSMOUTH FORD LINC., MERC.	\$320.26
POSITIVE PROMOTIONS	\$1,230.65
POTTER, CHUCK	\$2,762.65
POWERS, KYLE	\$68.56
PRECISION WEATHER SERV. LLC	\$350.00
PRESTIGE BOX CORP	\$104.77
Prevention Reserch Institute Inc	\$2,685.00
PRIMARY CONCEPTS	\$715.74
PRITZ, STEVE	\$500.62
PROCARE THERAPY, INC.	\$66,783.06
PROFESSIONAL PAINTING	\$38,260.00

PROJECT AWARE	\$11,175.00
PROP SENIOR VOL. PRO.	\$3,316.95
PRORIDER INC.	\$302.25
PRUFROCK PRESS	\$19.95
PSAT/NMSQT	\$52.00
PSYCHOLOGICAL CORP	\$971.25
PURCHASE POWER	\$10,464.83
QBS, INC.	\$1,588.00
QUILL CORPORATION	\$1,534.97
R & H THEATRICALS	\$104.61
R & W ENGRAVING	\$712.92
R M FLAGG COMPANY	\$17,266.03
R PEPIN & SONS INC	\$923.70
R.A.L.B. LLC	\$60.00
RACKET & FITNESS CENTER, INC.	\$525.00
RADIO SHACK	\$767.61
RAIN STORM INC.	\$275.00
RANCOURT, MARY	\$126.06
RANCOURT, RENE	\$111.22
RANGER RICK	\$59.85
RANKS, REBECCA	\$750.00
RAY'S LOCKSMITH SERVICE	\$28,105.69
READ CUSTOM SOILS	\$1,456.00
REALLY GOOD STUFF INC	\$4,806.63
REC ROOM PUBLISHING LLC	\$69.00
RECONNECTING YOUTH, INC.	\$555.97
RECORDED BOOKS INC	\$579.42
RED & WHITE FOUNDATION	\$1,859.38
REDMOND, EDWARD	\$205.92
REED, MATTHEW	\$320.32
REED, RICHARD	\$58.71
REGAN, KATHY	\$189.99
REGAN, MATT	\$96.36
REGIS, JESSICA	\$142.76
REINER, SCOTT	\$62.24
REMEDIA PUBLICATIONS INC	\$563.90
REMICK, SHARON	\$131.75
RENY, ROBERT	\$1,770.74
REO WINDOW SHADE COMPANY	\$479.93
RES/COMM CARPET CLEANING	\$800.00
RESEARCH AND EDUCATION ASSOC	\$575.36
RESOURCES FOR EDUCATORS	\$1,212.00
RESOURCES FOR READING	\$1,236.66
REXEL CLS	\$600.00
RHODE ISLAND NOVELTY	\$63.30
RICE, JOHN	\$82.42
RICHARD, WANDA	\$34.15
RICHARDS REFRIGERATION	\$99,966.02
RICKER, MICHAEL	\$111.56
RIDDELL/ALL AM.SPORTS CORP.	\$1,276.28
RIGBY EDUCATION	\$713.57

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RIVERSIDE PUBLISHING COMPANY	\$554.40
RIZZO, MILISSA	\$132.00
ROB SMITH	\$73.82
ROBERTS, DOUGLAS	\$1,320.47
ROBERTS, JOANNE	\$298.20
ROBOTEVENTS.COM	\$275.00
ROCHE, TIM	\$162.58
ROCHESTER 100 INC	\$315.00
ROCK AND LEARN	\$169.92
ROCKINGHAM ELEC. SUP. CO INC	\$732.81
ROCKLER WOODWORKING	\$2,169.59
RODGERS & HAMMERSTEIN	\$1,273.50
RODGERS AERO TECH	\$2,460.77
ROEDER-KNIGHT, SUSAN	\$24.99
ROGERS SUPA DOLLAR	\$238.44
ROSA, DEBORAH	\$12,165.00
ROSCIA, STEVEN	\$79.10
ROSEN PUBLISHING GROUP	\$627.65
ROTARY CLUB	\$440.00
ROTHWELL, ROBERT	\$315.12
ROUX, KAREN	\$1,376.52
ROWAN, ROBERT	\$473.52
ROY, DAN	\$55.10
ROY, PAUL	\$83.62
RSU #57	\$3,310.00
RUNYON KERSTEEN OUELLETTE	\$13,600.00
RUTH'S REUSABLE RESOURCES	\$10,515.00
S M A A	\$2,844.00
S M A E A	\$145.00
S M I T H ELEV. INSPECTIONS LC	\$245.00
S M M S A C	\$1,099.55
S. SEIDERS, INC.	\$38,056.00
SAFEGUARD	\$188.68
SALVACION, D. DAVID	\$285.16
SAMEDAYMUSIC.COM	\$68.00
SAMMONS PRESTON	\$280.24
SAMMONS, THOMAS	\$318.60
SANBORN, DEBORAH	\$195.26
SANFORD BUTCHER SHOP	\$1,057.88
SANFORD COMMUNITY ADULT ED.	\$10,952.12
SANFORD COUNTRY CLUB	\$392.00
SANFORD FLOORING INC	\$4,329.25
SANFORD HIGH SCHOOL	\$620.00
SANFORD HIGH SCHOOL	\$13,702.35
SANFORD HOUSE OF PIZZA	\$86.00
SANFORD INST.FOR SAVINGS - 1497	\$33,018.67
SANFORD INST. FOR SAVINGS 0225	\$41,886.42
SANFORD INST. FOR SAVINGS 1935	\$17,832.41
SANFORD JUNIOR HIGH SCHOOL	\$3,133.98
SANFORD PARKS AND RECREATION	\$200.00
SANFORD POLICE DEPARTMENT	\$139,564.73

SANFORD REG'L TECH. CENTER	\$6,281.47
SANFORD REG'AL TECH. CENTER	\$37.95
SANFORD SCHOOL NUTRITION PRO.	\$34,583.61
SANFORD SEWERAGE DISTRICT	\$33,975.30
SANFORD SEWING MACHINES	\$1,052.00
SANFORD SOUND	\$39.98
SANFORD SPRINGVALE DEVEL. CORP	\$40,861.97
SANFORD SPRINGVALE HIST. SOC.	\$70.00
SANFORD WATER DISTRICT	\$22,164.07
CHAMBER OF COMMERSE	\$539.00
SANFORD/SPRINGVALE SOC ASSOC	\$5,000.00
SANFORD/SPRINGVALE YMCA	\$1,750.00
SARGENT, KATHY	\$2,759.95
SAUCIER, ABEL	\$104.03
SAWYER, KARI	\$224.42
SAWYER, MARC	\$88.54
SCARBOROUGH H S BOOSTERS	\$125.00
SCHATZABEL, STACEY	\$88.20
SCHIAVI LEASING CORP	\$120,036.00
SCHILLING, ROBERT	\$104.24
SCHNELL, SARAH	\$44.22
SCHOFF, MICHAEL	\$61.50
SCHOLASTIC	\$2,180.43
SCHOLASTIC	\$10,370.41
SCHOLASTIC BOOK CLUBS INC.	\$5,957.00
SCHOLASTIC BOOK FAIRS - 14	\$294.23
SCHOLASTIC BOOK FAIRS - 14	\$425.75
SCHOLASTIC READ 180	\$2,100.00
SCHOLASTIC STORE ONLINE	\$542.45
SCHOOL HEALTH ALERT	\$44.00
SCHOOL HEALTH CORPORATION	\$575.28
SCHOOL MATE	\$450.00
SCHOOL NURSE SUPPLY	\$1,819.88
SCHOOL NUTRITION ASSOCIATION	\$120.25
SCHOOL OUTFITTERS	\$228.48
SCHOOL SPECIALTIES	\$73,526.58
SCHOOL ZONE PUBLISHING CO.	\$1,281.34
SCHOOLDUDE.COM	\$11,721.05
SCHOOLHOUSE MUSIC SERVICES	\$1,710.00
SCHOOLLAW.COM	\$1,339.00
SCHOOLS, NATHAN	\$64.78
SCHROETER, KIMBERLY	\$253.44
SCHULZ, STEVEN	\$95.39
SCIENCE COMPANION	\$4,081.94
SCIENCE KIT & BOREAL LAB	\$173.95
SCOTT FORESMAN/AWL	\$3,121.15
SCULLY, JEFFREY	\$58.86
SEACOAST SCIENCE CENTER	\$300.00
SEACOAST HARDWOOD	\$3,895.84
SEACOAST LANGUAGE SERVICE	\$3,312.00
SEARCH INSTITUTE	\$550.00

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SEARCH INSTITUTE TRAINING	\$2,298.00
SECOND GROWTH	\$6,500.00
SECURERMS	\$300.00
SENECA DATA DISTRIBUTORS, INC.	\$17,833.00
SENTRY GLASS INC	\$326.40
SEVIGNY, ELAINE	\$36.25
SEWICK, AMY	\$1,130.04
SHAW, GARY	\$286.36
SHAW, JOHN	\$125.00
SHELLEY, SARAH	\$97.52
SHERWIN WILLIAMS	\$15,751.11
SIGNWAREHOUSE.COM	\$658.03
SILK SCREEN SUPPLIES	\$2,379.64
SIROIS, JEREMIE	\$80.10
SIROIS, NORMAN	\$216.48
SK SCIENCE KIT	\$113.79
SKELTON TAINTOR & ABBOTT	\$17,210.00
SMART SHOPPER	\$266.59
SMART TECHNOLOGIES CORPORATION	\$2,097.00
SMEML	\$150.00
SMILE MAKERS INC	\$460.70
SMITH, MILTON	\$44.00
SMITTY'S CINEMA	\$150.00
SO PORTLAND S'BALL BOOSTERS	\$250.00
SOCIAL STUDIES SCHOOL SERVICE	\$3,407.59
SODEXO, INC. & AFFILIATES	\$435.00
SOPRIS WEST INC	\$11.56
SOULE-PARENT, BETTY	\$223.09
SOUTH CAROLINA ED. COMM.	\$649.00
SOUTH PORTLAND SCHOOL DEPT	\$139.00
SOUTH WESTERN THOMSON LEARN.	\$737.59
SOUTHARD, JOYCE	\$125.86
SOUTHARD'S CARPENTRY LLC	\$200.00
SOUTHERN MAINE CABLING	\$17,947.92
SO. MAINE COMMUNICATION	\$3,554.50
SO. ME YOUTH F'BALL LEAGUE	\$175.00
SOUTHPAW ENTERPRISES, INC	\$445.02
SPAULDING, SHIRLEY	\$91.16
SPECIAL NEEDS	\$92.00
SPM, INC	\$130.00
SPORT DECALS	\$355.88
SPORTIME	\$1,642.70
SPORTS FIELDS INC	\$1,163.40
SPRAGUE PLUMBING & HEATING	\$8,238.10
SPRINGBOARD	\$320.10
SPRINGVALE HARDWARE	\$19,650.61
SPRINGVALE NURSERIES	\$150.00
SPRINGVALE PUBLIC LIBRARY	\$50.00
SPRUSANSKY, JANE	\$125.00
SPURWINK	\$43,842.55
Spycor Building Products	\$1,082.30

ST CYR, FRED	\$79.43
ST JOSEPH'S COLLEGE	\$5,840.00
ST PIERRE, JOYCE	\$445.00
ST. MARY'S MEDICAL CENTER	\$100.00
STADIUM SYSTEM, INC.	\$12,305.89
STAMP FULFILLMENT SERVICE	\$753.60
STANDARD WATERPROOFING, INC.	\$37,313.80
STANLEY, GREGORY	\$154.41
STAPLES	\$1,777.17
STAPLES BUSINESS ADVANTAGE	\$3,474.46
STAPLES CREDIT PLAN	\$8,446.40
STAPLES CREDIT PLAN	\$8,795.15
STAPLES CREDIT PLAN	\$10,422.83
STAPLES, SHAWN	\$68.34
STARBIRD MUSIC SHOPPE	\$199.32
STATE CHEM MANUFACTURING CO	\$771.24
STEAMATIC OF PORTLAND INC	\$1,040.00
STENHOUSE	\$60.49
STERICYCLE INC	\$63.00
STEVENSON, JOHN	\$62.50
STILPHEN, SUSAN	\$950.00
STONE, JOSH	\$193.60
STONE, LINDA	\$175.00
STOPA, JAMES	\$2,770.09
STRAFFORD LEARNING CENTER	\$55,846.60
STRAT. FOR A STRONGER SANFORD	\$56,156.60
STUDICA, INC.	\$552.50
STUTZ ELEC. MOTOR & CONTROLS	\$900.00
SUB BUILDERS INC	\$6,156.25
SUBSCRIPTION SERVICE OF AM.	\$891.86
SUGARLOAF RESERVATIONS	\$1,200.00
SUKALAS, MITCH	\$192.00
SULLIVAN, DANIEL J	\$83.28
SUNDANCE/NEWBRIDGE	\$904.42
SUPER DUPER PUBLISHING	\$347.55
SURPLUS BUSINESS ASSETS	\$5,910.00
SURRAN, SHANNON	\$122.42
SURVEYMONKEY.COM	\$200.00
SUTTIE, JOHN	\$83.04
SWAN ISLAND PRESS	\$266.00
SWEETSER CHILDRENS HOME	\$485,064.85
SWEETSER TRAINING INSTITUTE	\$85.00
SWEETWATER	\$255.20
SWISH	\$25,810.59
SYLVAIN, MARIANNE	\$156.06
SYNTIRO	\$600.00
SYSCO FOOD SERVICES OF	\$2,052.63
SYSTEMATICS INC	\$132.00
T D BANKNORTH	\$1,424.45
TASTY BRANDS,LLC	\$9,140.38
TAYLOR RENTAL CENTER	\$4,875.80

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TAYLOR RENTAL CENTER	\$8,900.45
TAYLOR, ANGELA	\$40.67
TAYLOR, SCOTT	\$178.48
TCI	\$4,411.23
TEACH AND LEARN SHOP	\$62.02
TEACHER CREATED RESOURCES	\$109.26
TEACHER DIRECT	\$93.80
TEACHER WEB INC	\$409.50
TEACHERS' CURRICULUM INSTITUTE	\$523.20
TEACHER'S DISCOUNT	\$100.87
TEACHERS DISCOVERY	\$106.34
TEXAS INSTRUMENTS	\$1,300.00
THE COLLEGE BOARD	\$49,731.86
THE COLLEGEBOARD	\$3,990.00
THE DEPOT	\$100.00
THE EASTERN BAG & PAPER GRP	\$316.00
THE MACSMITH	\$6,562.00
THEOHARIDES, DAVID	\$341.74
THERAPY SHOPPE	\$43.92
THERIAULT, SCOTT	\$194.85
THERRIEN, ROBERT	\$319.40
THINK SOCIAL PUBLISHING INC	\$194.00
THOMPSON PUBLISHING SUB. CTR	\$378.50
THOMPSON, MICHAEL	\$480.00
THORNE, DAVE	\$61.60
THORNTON ACADEMY	\$281.25
THORNTON ACADEMY SOFTBALL	\$250.00
THORNTON, KRISTIN	\$23.50
TICE ASSOCIATES	\$2,307.00
TIGER DIRECT	\$4,270.49
TIGERDIRECT.COM	\$7,263.47
TILTON, SCOTT	\$91.54
TIME FOR KIDS	\$477.36
TIMES RECORD	\$4,028.74
TIMMINS, WILLIAM	\$87.90
TOLAN, EDWARD	\$99.34
TOMS TEAM SALES	\$20,124.80
TONY'S SEWING MACHINES	\$825.00
TOOTHAKER, DEBORAH	\$65.00
TOURANGEAU, PAMELA	\$18,406.00
TOWN OF SANFORD	\$689.68
TOWN OF SANFORD	\$3,806.26
TOWN OF SANFORD	\$7,527.41
TOY CONNECTION INC.	\$56.30
TRACTOR SUPPLY CREDIT PLAN	\$83.92
TRAFTON CENTER	\$200.00
TRANCHEMONTAGNE, CHARLIE	\$377.91
TRANE U.S., INC.	\$155,884.82
TRAVEL LEADERS	\$3,479.40
TREADWELL, DANIELLE	\$300.00
TREASUER STATE OF MAINE	\$80.00

TREASURE BAY	\$98.80
TREASURER STATE OF MAINE	\$75.00
TREASURER STATE OF MAINE	\$150.00
TREASURER STATE OF MAINE	\$205.00
TREASURER STATE OF MAINE	\$500.00
TREASURER STATE OF MAINE	\$1,600.00
TREASURER STATE OF MAINE	\$2,540.00
TREASURER, STATE OF MAINE	\$560.00
TREASURER, STATE OF MAINE	\$645.00
TREASURER, STATE OF MAINE	\$175,159.00
TREMBLAY PT, NICHOLE	\$54,064.00
TRI STATE FIRE PROT., LLC	\$65.20
TRIARCO ARTS & CRAFTS	\$160.50
TROTT, LOUIS	\$136.98
T-SHIRT TIME	\$1,200.00
TUNE TOWN MUSIC GEAR	\$500.00
TURGEON, STEVE	\$1,534.72
TURNER, LARRY	\$91.54
TUSHIN, MATTHEW	\$257.58
TWOMBLEY, CAROL	\$175.00
TYLER TECHNOLOGIES, INC	\$3,308.24
U S BANK CORP TRUST BOS.	\$177,488.80
U S CELLULAR	\$28,576.46
U S GAMES	\$172.37
U S POSTMASTER	\$1,772.96
ULINE	\$60.32
UNION LEADER CORPORATION	\$359.60
UNITED ART & EDUCATION	\$248.99
UNITED BUSINESS SUPPLUY	\$109.99
UNITED DISTR. CO., INC	\$1,697.35
UNIVERSAL PUBLISHING	\$168.30
UNIVERSITY CAP & GOWN	\$106.75
UNIVERSITY OF COLORADO	\$588.00
UNIVERSITY OF MAINE	\$437.50
UNIVERSITY OF MAINE	\$1,602.00
UM AT FARMINGTON	\$1,092.00
UNIV OF NEW ENGLAND	\$4,800.00
UNIVERSITY OF NEW HAMPSHIRE	\$8,063.00
UNIV OF NEW HAVEN/PLTW	\$2,876.00
UNIVERSITY OF PHOENIX	\$510.00
UNIVERSITY OF SO. MAINE	\$5,325.00
UNIV OF SOUTHERN MAINE	\$2,580.00
UNIV OF SOUTHERN MAINE	\$41,106.50
UPSTART	\$889.18
US GAMES	\$1,096.09
USA TODAY	\$390.00
USI	\$500.16
UTRECHT ART SUPPLIES	\$1,300.83
VALLEY NAT'L GASES - AG&T	\$14,065.06
VANTAGE LEARNING USA LLC	\$150.00
VARSITY SPIRIT FASHIONS	\$107.95

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VERMETTE, DIANA	\$240.25
VERMETTE, LOIS	\$1,350.72
VERMETTE, ROLAND	\$89.22
VETTER, CRYSTAL	\$1,171.94
VEX ROBOTICS	\$1,798.22
VILLAGE BY THE SEA	\$6,683.66
VILLAGE SLICE	\$114.30
VILLARI'S SELF DEFENSE CENTER	\$2,193.48
VIRTUAL H S GLOBAL CONS.	\$3,500.00
VISION TRAINING ASSOCIATES	\$1,470.00
W B HUNT CO INC	\$2,848.39
W B MASON COMPANY INC	\$52,931.11
W C CRESSEY & SON INC	\$1,416.53
WALDO COUNTY TECH CENTER	\$89.50
WALKER, DIANA	\$1,199.22
WALKER, MARYALICE	\$229.54
WALKER, STEVE	\$9.68
WALMART COMMUNITY BRC	\$9,774.15
WALSH, MEGAN	\$893.34
WALTERS, SUSAN A.	\$11,962.00
WALTON, GLENN A	\$300.00
WARD, MICHAEL J.	\$395.00
WARDS NATURAL SCIENCE	\$312.23
WARRENS OFFICE SUPPLIES	\$8,497.64
WAY, KEVIN	\$149.96
WAY, TONYA	\$605.00
WEBB, ROBERT	\$97.58
WEEKLY READER CORPORATION	\$2,729.08
WEISER EDUCATIONAL	\$110.81
WELLS HIGH SCHOOL	\$130.00
WERNER, DAWNA M.	\$375.00
WESTBROOK HIGH SCHOOL	\$125.00
WESTBROOK HIGH SCHOOL	\$745.00
WESTBROOK SCHOOL DEPT	\$12,152.00
WESTERN PSYCH SERV	\$175.80
WESTGATE, KRISTINA	\$6,285.30
WHITCOMB ASSOCIATES	\$5,100.51
WHITE, ELIZABETH A.	\$235.75
WHITE, JACQUELINE	\$22.53
WHITE, JENNIFER	\$59.48
WHITE, KERRIE	\$1,040.81
WHITEHEAD PSY D, CHARLES B	\$10,855.00
WHITEHOUSE, DANIKA	\$397.00
WHITTEN, PATRICIA	\$175.00
WHOLE PERSON ASSOCIATES	\$23.95
WILBUR G SHAW HARDWARE	\$1,530.57
WILCOX, RON	\$81.02
WILD SIDE NORTH INC.	\$2,242.92
WILLARD SCHOOL	\$472.85
WILLARD, ARTHUR	\$90.97
WILLEY, DAVE	\$109.10

WILLIAM V MACGILL & CO	\$3,368.98
WILLIAMS, KENDRA A.	\$6,079.75
WILLIAMS, MICHEAL	\$70.96
WILLIAMS, PHILIP	\$221.98
WILSON LANGUAGE TRAINING	\$125.40
WILSON, MICHELLE A.	\$225.00
WIND RIVER ENVIRON. LLC	\$2,944.75
WINDHAM HIGH SCHOOL	\$91.00
WINDING BROOK TURF FARM	\$8.70
WINDY CITY NOVELTIES	\$140.08
WING, MARGARET	\$175.00
WINSHIP, FLOYD	\$230.92
WINSHIP, WENDY	\$1,131.42
WINSOR PT, PAMELA	\$17,500.00
WIRELESS GENERATION INC	\$4,216.70
WOOD, ERNEST J	\$143.20
WOOD, MELODY	\$493.17
WOODCOCK, JON	\$183.96
WORKOUT FITNESS STORE	\$1,596.00
WORLD BOOK INC	\$869.00
WRIGHT GROUP	\$15,778.35
WRIGHT, JOAN	\$870.92
XPEDEX	\$5,595.10
XPEDX	\$2,213.64
Y M C A	\$8,500.00
YCACC	\$1,500.00
YCCA	\$44,917.18
YCCC	\$6,892.60
YORK COUNTY J H MUSIC FES.	\$190.00
YCSA	\$60.00
Y.C. SWIM OFFICIALS ASSOC.	\$675.00
YORK SCHOOL DEPARTMENT	\$2,125.00
YORK/CUMBER. CTY FOOD PUR. COOP.	\$50.00
YOUNG, ALLAN	\$422.99
YOUNG, WAYNE	\$600.00
YOUR MAINE CONNECTION	\$7,327.65
ZANER BLOSER EDUCATION PUB	\$2,377.30
ZAYED, SALAH	\$399.00
ZIPPY COPY CENTER	\$2,429.29
ZOLL MEDICAL CORPORATION	\$100.72

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ACCOUNTS 1000	FOR: GENERAL FUND	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
10505000 TOWN COUNCIL								
10505000	500125	29,000	0	29,000	31,374.78	.00	-2,374.78	108.2%*
10505000	500203	0	0	0	979.50	.00	-979.50	100.0%*
10505000	500205	21,878	0	21,878	22,850.00	.00	-972.00	104.4%*
10505000	500206	376	0	376	155.00	.00	221.00	41.2%
10505000	500208	250	0	250	267.00	.00	-17.00	106.8%*
10505000	500300	1,200	0	1,200	923.27	.00	276.73	76.9%
10505000	500302	100	0	100	.00	.00	100.00	.0%
10505000	500303	150	0	150	.00	.00	150.00	.0%
10505000	500401	0	0	0	128.09	.00	-128.09	100.0%*
TOTAL TOWN COUNCIL		52,954	0	52,954	56,677.64	.00	-3,723.64	107.0%

10510000 VOTER REGISTRATION								
10510000	500115	300	0	300	.00	.00	300.00	.0%
10510000	500125	14,348	0	14,348	8,534.04	.00	5,813.96	59.5%
10510000	500200	1,400	0	1,400	1,106.00	.00	294.00	79.0%
10510000	500201	1,225	0	1,225	1,232.00	.00	-7.00	100.6%*
10510000	500207	220	0	220	.00	.00	220.00	.0%
10510000	500208	150	0	150	82.50	.00	67.50	55.0%
10510000	500210	69	0	69	.00	.00	69.00	.0%
10510000	500300	8,013	0	8,013	9,577.89	.00	-1,564.89	119.5%*
10510000	500301	450	0	450	241.27	.00	208.73	53.6%
10510000	500302	98	0	98	.00	.00	98.00	.0%
10510000	500303	310	0	310	.00	.00	310.00	.0%
TOTAL VOTER REGISTRATION		26,583	0	26,583	20,773.70	.00	5,809.30	78.1%

10515000 ADMINISTRATION								
10515000	500100	265,617	0	265,617	271,413.93	.00	-5,796.89	102.2%*
10515000	500125	15,000	0	15,000	16,775.00	.00	-1,775.00	111.8%*
10515000	500151	2,402	0	2,402	3,603.44	.00	-1,201.72	150.0%*
10515000	500175	3,600	0	3,600	3,600.00	.00	.00	100.0%
10515000	500200	0	0	0	193.20	.00	-193.20	100.0%*
10515000	500201	24,100	0	24,100	28,386.40	.00	-4,286.40	117.8%*

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ACCOUNTS 1000	FOR: GENERAL FUND	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
10515000	500205	4,518	0	4,518	4,344.08	.00	173.92	96.2%
10515000	500206	1,000	0	1,000	-144.80	.00	1,144.80	14.5%
10515000	500207	500	0	500	398.90	.00	101.10	79.8%
10515000	500208	400	0	400	52.50	.00	347.50	13.1%
10515000	500209	148	0	148	178.20	.00	-30.00	120.2%*
10515000	500300	800	0	800	285.89	.00	514.11	35.7%
10515000	500301	3,750	0	3,750	8,309.69	.00	-4,559.69	221.6%*
10515000	500302	2,000	0	2,000	1,274.79	.00	725.21	63.7%
10515000	500303	3,750	0	3,750	7,383.00	.00	-3,633.00	196.9%*
10515000	500305	400	0	400	229.00	.00	171.00	57.3%
10515000	500351	35,520	0	35,520	37,657.89	.00	-2,137.89	106.0%*
10515000	500401	100	0	100	.00	.00	100.00	.0%
10515000	500404	300	0	300	1,267.49	.00	-967.49	422.5%*
TOTAL ADMINISTRATION		363,905	0	363,905	385,208.60	.00	-21,303.64	105.9%

10520000 PERSONNEL								
10520000	500100	93,950	0	93,950	53,095.15	.00	40,854.81	56.5%
10520000	500125	0	0	0	28,353.64	.00	-28,353.64	100.0%*
10520000	500200	1,500	0	1,500	287.25	.00	1,212.75	19.2%
10520000	500201	540	0	540	942.55	.00	-402.55	174.5%*
10520000	500203	1,000	0	1,000	.00	.00	1,000.00	.0%
10520000	500205	570	0	570	160.00	.00	410.00	28.1%
10520000	500206	2,100	0	2,100	773.78	.00	1,326.22	36.8%
10520000	500208	5,455	0	5,455	2,472.51	.00	2,982.49	45.3%
10520000	500209	624	0	624	81.00	.00	543.00	13.0%
10520000	500210	400	0	400	422.25	.00	-22.25	105.6%*
10520000	500300	1,000	0	1,000	801.55	.00	198.45	80.2%
10520000	500301	600	0	600	824.99	.00	-224.99	137.5%*
10520000	500302	1,000	0	1,000	952.53	.00	47.47	95.3%
10520000	500303	400	0	400	438.00	.00	-38.00	109.5%*
10520000	500305	0	0	0	3,437.40	.00	-3,437.40	100.0%*
10520000	500401	200	0	200	.00	.00	200.00	.0%
TOTAL PERSONNEL		109,339	0	109,339	93,042.60	.00	16,296.36	85.1%

10525000 PLANNING								
10525000	500100	105,749	0	105,749	108,279.01	.00	-2,530.25	102.4%*

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ACCOUNTS 1000	FOR: GENERAL FUND	ORIGINAL APPROP	TRANFRS/ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
10525000	500151 SICK	2,712	0	2,712	.00	.00	2,711.68	.0%
10525000	500200 NON CONTRACT SERVI	5,000	0	5,000	200.75	.00	4,799.25	4.0%
10525000	500201 CONTRACT SERVICES	3,900	0	3,900	2,228.83	.00	771.17	74.3%
10525000	500205 DUES	800	0	800	661.00	.00	139.00	82.6%
10525000	500206 EDUCATION	750	0	750	304.00	.00	446.00	40.5%
10525000	500207 TRAVEL	750	0	750	.00	.00	750.00	.0%
10525000	500208 ADVERTISING	2,000	0	2,000	1,562.92	.00	437.08	78.1%
10525000	500209 SUBSCRIPTIONS	800	0	800	377.00	.00	423.00	47.1%
10525000	500210 TRAINING	500	0	500	450.00	.00	50.00	90.0%
10525000	500300 SUPPLIES	250	0	250	2,742.68	.00	-2,492.68	1097.1%*
10525000	500301 POSTAGE	500	0	500	107.77	.00	392.23	21.6%
10525000	500302 OFFICE SUPPLIES	800	0	800	605.30	.00	194.70	75.7%
10525000	500303 PRINTED SUPPLIES	400	0	400	96.00	.00	304.00	24.0%
10525000	500305 EQUIPMENT	400	0	400	.00	.00	400.00	.0%
10525000	500401 VEHICLE GASOLINE	200	0	200	136.61	.00	63.39	68.3%
TOTAL PLANNING		124,610	0	124,610	117,751.87	.00	6,858.57	94.5%

10530000 ECONOMIC GROWTH COUNCIL

10530000	500100 FULL TIME SALARIES	145,433	0	145,433	106,427.95	.00	39,005.05	73.2%
10530000	500151 SICK	0	0	0	15,435.14	.00	-15,435.14	100.0%*
10530000	500200 NON CONTRACT SERVI	0	0	0	6,060.00	.00	-6,060.00	100.0%*
10530000	500201 CONTRACT SERVICES	29,700	0	29,700	35,124.40	.00	-5,424.40	118.3%*
10530000	500206 EDUCATION	0	0	0	240.00	.00	-240.00	100.0%*
10530000	500207 TRAVEL	3,500	0	3,500	1,088.18	.00	2,411.82	31.1%
10530000	500208 ADVERTISING	0	0	0	1,120.60	.00	-1,120.60	100.0%*
10530000	500210 TRAINING	600	0	600	25.00	.00	575.00	4.2%
10530000	500300 SUPPLIES	750	0	750	1,118.21	.00	-368.21	149.1%*
10530000	500302 OFFICE SUPPLIES	0	0	0	26.22	.00	-26.22	100.0%*
10530000	500303 PRINTED SUPPLIES	0	0	0	210.00	.00	-210.00	100.0%*
10530000	500305 EQUIPMENT	0	0	0	6,005.00	.00	-6,005.00	100.0%*
10530000	500311 SUPPLIES - SOFTWARE	0	0	0	4,029.00	.00	-4,029.00	100.0%*
10530000	500312 SUPPLIES - COMPUTE	0	0	0	17.84	.00	-17.84	100.0%*
10530000	500351 UTILITIES TELEPHON	900	0	900	570.00	.00	330.00	63.3%
TOTAL ECONOMIC GROWTH COUNCIL		180,883	0	180,883	177,497.54	.00	3,385.46	98.1%

10535000 INFORMATION SYSTEMS

10535000	500100 FULL TIME SALARIES	117,613	0	117,613	119,081.38	.00	-1,468.30	101.2%*
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ACCOUNTS 1000	FOR: GENERAL FUND	ORIGINAL APPROP	TRANFRS/ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
10535000	500151 SICK	2,719	0	2,719	3,168.36	.00	-449.16	116.5%*
10535000	500200 NON CONTRACT SERVI	5,088	0	5,088	2,960.76	.00	2,127.24	58.2%
10535000	500201 CONTRACT SERVICES	139,697	0	139,697	141,973.17	.00	-2,276.17	101.6%*
10535000	500203 CONSULTANTS FEES	0	0	0	150.00	.00	-150.00	100.0%*
10535000	500207 TRAVEL	1,200	0	1,200	65.60	.00	1,134.40	5.5%
10535000	500210 TRAINING	4,000	0	4,000	250.00	.00	3,750.00	6.3%
10535000	500300 SUPPLIES	200	0	200	.00	.00	200.00	.0%
10535000	500301 POSTAGE	100	0	100	1.39	.00	98.61	1.4%
10535000	500302 OFFICE SUPPLIES	250	0	250	23.79	.00	226.21	9.5%
10535000	500304 SMALL TOOLS	100	0	100	.00	.00	100.00	.0%
10535000	500305 EQUIPMENT	0	0	0	223.63	.00	-223.63	100.0%*
10535000	500306 EQUIPMENT MAINTENA	300	0	300	21.81	.00	278.19	7.3%
10535000	500308 EQUIPMENT - NETWOR	1,500	0	1,500	6,920.61	.00	-5,420.61	461.4%*
10535000	500309 EQUIPMENT - COMPUT	4,000	0	4,000	2,289.42	.00	1,710.58	57.2%
10535000	500310 EQUIPMENT - PRINTE	3,500	0	3,500	2,944.68	.00	555.32	84.1%
10535000	500311 SUPPLIES - SOFTWARE	7,700	0	7,700	5,852.57	.00	1,847.43	76.0%
10535000	500312 SUPPLIES - COMPUTE	3,000	0	3,000	2,895.90	.00	104.10	96.5%
10535000	500313 SUPPLIES - PRINTER	12,000	0	12,000	10,297.04	.00	1,702.96	85.8%
10535000	500351 UTILITIES TELEPHON	9,974	0	9,974	10,524.40	.00	-550.36	105.5%*
TOTAL INFORMATION SYSTEMS		312,941	0	312,941	309,644.51	.00	3,296.81	98.9%

10545000 ASSESSING

10545000	500100 FULL TIME SALARIES	80,365	0	80,365	79,780.71	.00	584.33	99.3%
10545000	500151 SICK	1,742	0	1,742	1,000.96	.00	740.64	57.5%
10545000	500200 NON CONTRACT SERVI	2,640	0	2,640	1,300.25	.00	1,339.75	49.3%
10545000	500201 CONTRACT SERVICES	60,736	0	60,736	60,060.02	.00	675.98	98.9%
10545000	500205 DUES	245	0	245	235.00	.00	10.00	95.9%
10545000	500206 EDUCATION	2,500	0	2,500	918.72	.00	1,581.28	36.7%
10545000	500207 TRAVEL	300	0	300	7.50	.00	292.50	2.5%
10545000	500208 ADVERTISING	100	0	100	88.08	.00	11.92	88.1%
10545000	500209 SUBSCRIPTIONS	810	0	810	752.75	.00	57.25	92.9%
10545000	500301 POSTAGE	290	0	290	255.20	.00	64.80	77.7%
10545000	500302 OFFICE SUPPLIES	1,000	0	1,000	506.40	.00	493.60	50.6%
10545000	500303 PRINTED SUPPLIES	4,260	0	4,260	3,753.41	.00	506.59	88.1%
10545000	500305 EQUIPMENT	500	0	500	14.97	.00	485.03	3.0%
10545000	500351 UTILITIES TELEPHON	480	0	480	480.00	.00	.00	100.0%
10545000	500400 VEHICLE OPERATION	500	0	500	.00	.00	500.00	.0%
10545000	500401 VEHICLE GASOLINE	750	0	750	452.52	.00	297.48	60.3%
10545000	500404 VEHICLE MAINTENANC	750	0	750	272.44	.00	477.56	36.3%
TOTAL ASSESSING		157,968	0	157,968	149,848.93	.00	8,118.71	94.9%

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ACCOUNTS FOR: 1000 GENERAL FUND	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
10550000 TREASURER/TOWN CLERK							
<u>10550000 500100 FULL TIME SALARIES</u>	103,827	0	103,827	95,497.56	.00	8,329.28	92.0%
<u>10550000 500151 SICK</u>	2,272	0	2,272	1,889.00	.00	383.20	83.1%
<u>10550000 500200 NON CONTRACT SERVI</u>	5,590	0	5,590	5,521.00	.00	69.00	98.8%
<u>10550000 500201 CONTRACT SERVICES</u>	195	0	195	196.33	.00	-1.33	100.7%*
<u>10550000 500205 DUES</u>	60	0	60	85.00	.00	-25.00	141.7%*
<u>10550000 500206 EDUCATION</u>	210	0	210	.00	.00	210.00	.0%
<u>10550000 500207 TRAVEL</u>	340	0	340	.00	.00	340.00	.0%
<u>10550000 500209 SUBSCRIPTIONS</u>	130	0	130	130.00	.00	.00	100.0%
<u>10550000 500300 SUPPLIES</u>	0	0	0	50.00	.00	-50.00	100.0%*
<u>10550000 500301 POSTAGE</u>	1,471	0	1,471	1,346.77	.00	123.83	91.6%
<u>10550000 500302 OFFICE SUPPLIES</u>	689	0	689	624.05	.00	65.01	90.6%
<u>10550000 500303 PRINTED SUPPLIES</u>	550	0	550	423.00	.00	127.00	76.9%
TOTAL TREASURER/TOWN CLERK	115,334	0	115,334	105,762.71	.00	9,570.99	91.7%
10555000 TOWN CLERK/TAX COLLECTOR							
<u>10555000 500100 FULL TIME SALARIES</u>	215,695	0	215,695	238,689.47	.00	-22,993.99	110.7%*
<u>10555000 500151 SICK</u>	2,958	0	2,958	10,874.50	.00	-7,917.00	367.7%*
<u>10555000 500200 NON CONTRACT SERVI</u>	12,075	0	12,075	12,060.00	.00	15.00	99.9%
<u>10555000 500201 CONTRACT SERVICES</u>	420	0	420	229.83	.00	190.17	54.7%
<u>10555000 500205 DUES</u>	82	0	82	90.00	.00	-8.00	109.8%*
<u>10555000 500206 EDUCATION</u>	500	0	500	.00	.00	500.00	.0%
<u>10555000 500207 TRAVEL</u>	550	0	550	348.44	.00	201.56	63.4%
<u>10555000 500208 ADVERTISING</u>	1,600	0	1,600	1,506.75	.00	93.25	94.2%
<u>10555000 500209 SUBSCRIPTIONS</u>	50	0	50	20.00	.00	30.00	40.0%
<u>10555000 500210 TRAINING</u>	549	0	549	260.00	.00	289.00	47.4%
<u>10555000 500300 SUPPLIES</u>	0	0	0	103.00	.00	-103.00	100.0%*
<u>10555000 500301 POSTAGE</u>	9,037	0	9,037	9,272.22	.00	-235.62	102.6%*
<u>10555000 500302 OFFICE SUPPLIES</u>	1,801	0	1,801	1,401.22	.00	399.62	77.8%
<u>10555000 500303 PRINTED SUPPLIES</u>	306	0	306	236.00	.00	70.00	77.1%
<u>10555000 500305 EQUIPMENT</u>	186	0	186	289.97	.00	-103.97	155.9%*
TOTAL TOWN CLERK/TAX COLLECTOR	245,808	0	245,808	275,381.40	.00	-29,572.98	112.0%
10560000 GENERAL ASSISTANCE							
<u>10560000 500100 FULL TIME SALARIES</u>	49,916	0	49,916	50,137.24	.00	-221.40	100.4%*
FOR 2011 13							
ACCOUNTS FOR: 1000 GENERAL FUND	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
<u>10560000 500125 PART TIME SALARIES</u>	14,498	0	14,498	13,831.14	.00	666.46	95.4%
<u>10560000 500200 NON CONTRACT SERVI</u>	180,761	0	180,761	137,405.00	.00	43,355.56	76.0%*
<u>10560000 500201 CONTRACT SERVICES</u>	120	0	120	1,030.28	.00	-910.28	858.6%*
<u>10560000 500203 CONSULTANTS FEES</u>	100	0	100	.00	.00	100.00	.0%
<u>10560000 500205 DUES</u>	30	0	30	30.00	.00	.00	100.0%
<u>10560000 500206 EDUCATION</u>	150	0	150	120.00	.00	30.00	80.0%
<u>10560000 500207 TRAVEL</u>	250	0	250	340.47	.00	-90.47	136.2%*
<u>10560000 500208 ADVERTISING</u>	45	0	45	45.00	.00	.00	100.0%
<u>10560000 500209 SUBSCRIPTIONS</u>	25	0	25	18.20	.00	6.80	72.8%
<u>10560000 500301 POSTAGE</u>	75	0	75	49.79	.00	25.21	66.4%*
<u>10560000 500302 OFFICE SUPPLIES</u>	100	0	100	126.95	.00	-26.95	127.0%*
<u>10560000 500303 PRINTED SUPPLIES</u>	25	0	25	.00	.00	25.00	.0%
<u>10560000 500351 UTILITIES TELEPHON</u>	480	0	480	480.00	.00	.00	100.0%
TOTAL GENERAL ASSISTANCE	246,574	0	246,574	203,614.07	.00	42,959.93	82.6%
10565000 HEALTH OFFICER							
<u>10565000 500201 CONTRACT SERVICES</u>	1,000	0	1,000	1,000.00	.00	.00	100.0%
TOTAL HEALTH OFFICER	1,000	0	1,000	1,000.00	.00	.00	100.0%
10570000 LEGAL SERVICES							
<u>10570000 500200 NON CONTRACT SERVI</u>	0	0	0	67,481.63	.00	-67,481.63	100.0%*
<u>10570000 500201 CONTRACT SERVICES</u>	90,000	0	90,000	91,891.74	.00	-1,891.74	102.1%*
TOTAL LEGAL SERVICES	90,000	0	90,000	159,373.37	.00	-69,373.37	177.1%
10575200 INSURANCE PROPERTY & CASUALTY							
<u>10575200 500201 CONTRACT SERVICES</u>	170,000	0	170,000	171,657.00	.00	-1,657.00	101.0%*
TOTAL INSURANCE PROPERTY & CASUALTY	170,000	0	170,000	171,657.00	.00	-1,657.00	101.0%
10575250 EMPLOYEE INSURANCE/BENEFITS							
<u>10575250 500020 GROUP LIFE EXPENSE</u>	1,836	0	1,836	2,253.53	.00	-417.53	122.7%*

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ACCOUNTS 1000	FOR: GENERAL FUND	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
10575250	500025 UNEMPLOYMENT COMP	38,842	0	38,842	37,362.00	.00	1,480.00	96.2%
10575250	500030 INCOME PROTECTION	84,590	0	84,590	84,036.01	.00	553.99	99.3%
10575250	500035 WORKER'S COMPENSAT	374,890	0	374,890	299,856.54	.00	75,033.46	80.0%
10575250	500040 SOCIAL SECURITY EX	735,000	0	735,000	698,207.83	.00	36,792.17	95.0%
10575250	500045 MEDICAL INSURANCE	1,490,733	0	1,490,733	1,671,173.63	.00	-180,440.63	112.1%*
10575250	500050 RETIREMENT PROGRAM	23,000	0	23,000	20,098.03	.00	2,901.97	87.4%
10575250	500900 TRANSFER	0	22,800	22,800	.00	.00	22,800.00	.0%
TOTAL EMPLOYEE INSURANCE/BENEFITS		2,748,891	22,800	2,771,691	2,812,987.57	.00	-41,296.57	101.5%
11010100 FIRE DEPARTMENT								
11010100	500100 FULL TIME SALARIES	2,061,953	0	2,061,953	1,969,958.20	.00	91,995.24	95.5%
11010100	500115 OVER TIME SALARIES	340,860	0	340,860	279,517.69	.00	61,342.37	82.0%
11010100	500125 PART TIME SALARIES	7,740	0	7,740	5,277.24	.00	2,463.06	68.2%
11010100	500150 HOLIDAY	76,787	0	76,787	74,140.46	.00	2,646.74	96.6%
11010100	500151 SICK	28,849	0	28,849	45,185.98	.00	-16,337.47	156.6%*
11010100	500200 NON CONTRACT SERVI	5,849	0	5,849	3,024.00	.00	2,825.00	51.7%
11010100	500201 CONTRACT SERVICES	714,085	0	714,085	739,511.20	.00	-25,426.20	103.6%*
11010100	500205 DUES	2,935	0	2,935	2,404.00	.00	531.00	81.9%
11010100	500206 EDUCATION	1,300	0	1,300	.00	.00	1,300.00	.0%
11010100	500207 TRAVEL	11,800	0	11,800	4,288.73	.00	7,511.27	36.3%
11010100	500208 ADVERTISING	500	0	500	157.57	.00	342.43	31.5%
11010100	500209 SUBSCRIPTIONS	2,620	0	2,620	2,673.95	.00	-53.95	102.1%*
11010100	500210 TRAINING	20,405	0	20,405	10,766.94	.00	9,638.06	52.8%
11010100	500300 SUPPLIES	32,670	0	32,670	27,437.32	.00	5,232.68	84.0%
11010100	500301 POSTAGE	2,728	0	2,728	2,046.53	.00	681.47	75.0%
11010100	500302 OFFICE SUPPLIES	3,150	0	3,150	2,586.44	.00	563.56	82.1%
11010100	500303 PRINTED SUPPLIES	4,100	0	4,100	668.66	.00	3,431.34	16.3%
11010100	500304 SMALL TOOLS	800	0	800	467.82	.00	332.18	58.5%
11010100	500305 EQUIPMENT	41,700	0	41,700	30,812.88	.00	10,887.12	73.9%
11010100	500306 EQUIPMENT MAINTENA	19,237	0	19,237	16,835.40	.00	2,401.60	87.5%
11010100	500307 BUILDING MAINTENAN	15,810	0	15,810	28,020.80	.00	-12,210.80	177.2%*
11010100	500351 UTILITIES TELEPHON	3,396	0	3,396	3,239.29	.00	156.71	95.4%
11010100	500352 UTILITIES FUEL OIL	22,971	0	22,971	13,147.96	.00	9,823.04	57.2%
11010100	500353 UTILITIES PROPANE	7,052	0	7,052	6,218.37	.00	833.63	88.2%
11010100	500354 UTILITIES WATER	1,800	0	1,800	1,924.50	.00	-124.50	106.9%*
11010100	500355 UTILITIES SEWER	1,800	0	1,800	1,910.70	.00	-110.70	106.2%*
11010100	500356 UTILITIES ELECTRIC	22,000	0	22,000	18,599.51	.00	3,400.49	84.5%
11010100	500401 VEHICLE GASOLINE	10,924	0	10,924	7,792.75	.00	3,131.05	71.3%
11010100	500402 VEHICLE DIESEL FUE	34,780	0	34,780	28,737.56	.00	6,042.44	82.6%
11010100	500404 VEHICLE MAINTENANC	62,000	0	62,000	40,443.69	.00	21,556.31	65.2%

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ACCOUNTS 1000	FOR: GENERAL FUND	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
11010100	500501 RADIO MAINTENANCE	6,000	0	6,000	5,445.49	.00	554.51	90.8%
TOTAL FIRE DEPARTMENT		3,568,601	0	3,568,601	3,373,241.63	.00	195,359.68	94.5%
11090040 POLICE DEPARTMENT								
11090040	500100 FULL TIME SALARIES	2,083,703	0	2,083,703	1,910,172.62	.00	173,530.22	91.7%
11090040	500115 OVER TIME SALARIES	172,838	0	172,838	158,366.82	.00	14,470.96	91.6%
11090040	500150 HOLIDAY	101,585	0	101,585	88,791.72	.00	12,793.68	87.4%
11090040	500151 SICK	65,939	0	65,939	54,946.00	.00	10,993.00	83.3%
11090040	500175 ALLOWANCES	16,752	0	16,752	16,287.00	.00	465.00	97.2%
11090040	500200 NON CONTRACT SERVI	8,045	0	8,045	2,119.72	.00	5,925.28	26.3%
11090040	500201 CONTRACT SERVICES	62,458	0	62,458	57,956.59	.00	4,501.41	92.8%
11090040	500205 DUES	1,804	0	1,804	1,420.00	.00	384.00	78.7%
11090040	500206 EDUCATION	13,207	0	13,207	14,441.15	.00	-1,234.15	109.3%*
11090040	500207 TRAVEL	5,000	0	5,000	5,190.83	.00	-190.83	103.8%*
11090040	500208 ADVERTISING	500	0	500	.00	.00	500.00	.0%
11090040	500209 SUBSCRIPTIONS	5,360	0	5,360	4,632.18	.00	727.82	86.4%
11090040	500210 TRAINING	20,020	0	20,020	10,492.78	.00	9,527.22	52.4%
11090040	500300 SUPPLIES	25,660	0	25,660	13,773.55	.00	11,886.45	53.7%
11090040	500301 POSTAGE	2,160	0	2,160	1,294.23	.00	865.77	59.9%
11090040	500302 OFFICE SUPPLIES	5,615	0	5,615	2,928.42	.00	2,686.58	52.2%
11090040	500303 PRINTED SUPPLIES	3,000	0	3,000	1,178.42	.00	1,821.58	39.3%
11090040	500304 SMALL TOOLS	300	0	300	.00	.00	300.00	.0%
11090040	500305 EQUIPMENT	1,000	0	1,000	39,250.89	.00	-38,250.89	3925.1%*
11090040	500306 EQUIPMENT MAINTENA	0	0	0	215.00	.00	-215.00	100.0%*
11090040	500307 BUILDING MAINTENAN	0	0	0	1,496.72	.00	-1,496.72	100.0%*
11090040	500311 SUPPLIES - SOFTWARE	0	0	0	900.00	.00	-900.00	100.0%*
11090040	500351 UTILITIES TELEPHON	2,760	0	2,760	2,613.90	.00	146.10	94.7%
11090040	500352 UTILITIES FUEL OIL	2,000	0	2,000	.00	.00	2,000.00	.0%
11090040	500353 UTILITIES PROPANE	0	0	0	4,619.58	.00	-4,619.58	100.0%*
11090040	500354 UTILITIES WATER	2,000	0	2,000	886.90	.00	1,113.10	44.3%
11090040	500355 UTILITIES SEWER	1,000	0	1,000	2,634.21	.00	-1,634.21	263.4%*
11090040	500356 UTILITIES ELECTRIC	25,000	0	25,000	32,031.67	.00	-7,031.67	128.1%*
11090040	500400 VEHICLE OPERATION	11,500	0	11,500	4,052.80	.00	7,447.20	35.2%
11090040	500401 VEHICLE GASOLINE	68,020	0	68,020	80,675.60	.00	-12,655.60	118.6%*
11090040	500404 VEHICLE MAINTENANC	24,600	0	24,600	20,535.89	.00	4,064.11	83.5%
TOTAL POLICE DEPARTMENT		2,731,826	0	2,731,826	2,533,905.19	.00	197,920.83	92.8%
11090080 SANFORD REGIONAL COMMUNICATION								
11090080	500100 FULL TIME SALARIES	752,490	0	752,490	746,647.61	.00	5,842.55	99.2%

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11090080	500115 OVER TIME SALARIES	113,925	0	113,925	231,910.13	.00	-117,985.53	203.6%*
11090080	500125 PART TIME SALARIES	28,172	0	28,172	72,734.57	.00	-44,562.88	258.2%*
11090080	500150 HOLIDAY	40,585	0	40,585	32,060.80	.00	8,524.13	79.0%*
11090080	500151 SICK	4,662	0	4,662	8,441.68	.00	-3,779.40	181.1%*
11090080	500175 ALLOWANCES	4,320	0	4,320	4,005.00	.00	315.00	92.7%*
11090080	500200 NON CONTRACT SERVI	1,050	0	1,050	3,247.44	.00	-2,197.44	309.3%*
11090080	500201 CONTRACT SERVICES	3,705	0	3,705	5,229.94	.00	-1,524.94	141.2%*
11090080	500205 DUES	400	0	400	92.00	.00	308.00	23.0%*
11090080	500206 EDUCATION	3,000	0	3,000	30.00	.00	2,970.00	1.0%*
11090080	500207 TRAVEL	800	0	800	2,514.08	.00	-1,714.08	314.3%*
11090080	500209 SUBSCRIPTIONS	0	0	0	450.00	.00	-450.00	100.0%*
11090080	500210 TRAINING	4,090	0	4,090	4,225.00	.00	-135.00	103.3%*
11090080	500300 SUPPLIES	0	0	0	6,197.83	.00	-6,197.83	100.0%*
11090080	500301 POSTAGE	300	0	300	1,095.83	.00	-795.83	365.3%*
11090080	500302 OFFICE SUPPLIES	5,036	0	5,036	3,035.49	.00	2,000.51	60.3%*
11090080	500303 PRINTED SUPPLIES	0	0	0	1,193.00	.00	-1,193.00	100.0%*
11090080	500305 EQUIPMENT	100	0	100	5,223.79	.00	-5,123.79	5223.8%*
11090080	500306 EQUIPMENT MAINTENA	0	0	0	1,492.40	.00	-1,492.40	100.0%*
11090080	500311 SUPPLIES - SOFTWARE	0	0	0	530.00	.00	-530.00	100.0%*
11090080	500312 SUPPLIES - COMPUTE	0	0	0	64.00	.00	-64.00	100.0%*
11090080	500351 UTILITIES TELEPHON	16,720	0	16,720	12,635.71	.00	4,084.29	75.6%*
11090080	500401 VEHICLE GASOLINE	0	0	0	49.80	.00	-49.80	100.0%*
11090080	500501 RADIO MAINTENANCE	56,430	0	56,430	60,214.24	.00	-3,784.48	106.7%*
TOTAL SANFORD REGIONAL COMMUNICATION		1,035,784	0	1,035,784	1,203,320.34	.00	-167,535.92	116.2%*

11090085 POLICE CROSSING GUARDS

11090085	500125 PART TIME SALARIES	31,304	0	31,304	29,242.44	.00	2,061.56	93.4%
11090085	500151 SICK	903	0	903	.00	.00	903.00	.0%
11090085	500300 SUPPLIES	500	0	500	91.15	.00	408.85	18.2%
TOTAL POLICE CROSSING GUARDS		32,707	0	32,707	29,333.59	.00	3,373.41	89.7%

11090090 POLICE OTHER

11090090	500551 POLICE OUTSIDE JOB	0	0	0	24,548.04	.00	-24,548.04	100.0%*
TOTAL POLICE OTHER		0	0	0	24,548.04	.00	-24,548.04	100.0%*

11090095 POLICE SCHOOL RESOURCE OFFICER

11090095	500100 FULL TIME SALARIES	98,862	0	98,862	100,484.09	.00	-1,621.69	101.6%*
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ACCOUNTS 1000	FOR: GENERAL FUND	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
11090095	500115 OVER TIME SALARIES	14,194	0	14,194	8,615.98	.00	5,577.67	60.7%
11090095	500150 HOLIDAY	5,704	0	5,704	4,712.73	.00	990.87	82.6%
11090095	500151 SICK	2,816	0	2,816	734.63	.00	2,081.05	26.1%
11090095	500175 ALLOWANCES	1,392	0	1,392	1,392.00	.00	.00	100.0%
11090095	500201 CONTRACT SERVICES	2,400	0	2,400	.00	.00	2,400.00	.0%
11090095	500205 DUES	200	0	200	.00	.00	200.00	.0%
11090095	500206 EDUCATION	3,000	0	3,000	.00	.00	3,000.00	.0%
11090095	500207 TRAVEL	4,000	0	4,000	3,109.13	.00	890.87	77.7%
11090095	500210 TRAINING	4,360	0	4,360	1,000.00	.00	3,360.00	22.9%
11090095	500300 SUPPLIES	2,000	0	2,000	.00	.00	2,000.00	.0%
11090095	500302 OFFICE SUPPLIES	710	0	710	.00	.00	710.00	.0%
TOTAL POLICE SCHOOL RESOURCE OFFICER		139,637	0	139,637	120,048.56	.00	19,588.77	86.0%

11511150 DEPARTMENT OF PUBLIC WORKS

11511150	500100 FULL TIME SALARIES	898,790	0	898,790	866,395.86	.00	32,394.58	96.4%
11511150	500115 OVER TIME SALARIES	73,603	0	73,603	56,020.29	.00	17,582.71	76.1%
11511150	500125 PART TIME SALARIES	23,040	0	23,040	23,766.00	.00	-726.00	103.2%*
11511150	500151 SICK	21,472	0	21,472	22,620.73	.00	-1,148.81	105.4%*
11511150	500175 ALLOWANCES	10,375	0	10,375	10,024.19	.00	350.81	96.6%
11511150	500200 NON CONTRACT SERVI	77,933	0	77,933	97,348.65	.00	-19,415.65	124.9%*
11511150	500201 CONTRACT SERVICES	336,243	0	336,243	412,352.65	.00	-76,109.65	122.6%*
11511150	500205 DUES	1,200	0	1,200	644.00	.00	556.00	53.7%
11511150	500206 EDUCATION	1,500	0	1,500	902.00	.00	598.00	60.1%
11511150	500207 TRAVEL	250	0	250	560.70	.00	-310.70	224.3%*
11511150	500208 ADVERTISING	1,000	0	1,000	290.34	.00	709.66	29.0%*
11511150	500209 SUBSCRIPTIONS	250	0	250	560.00	.00	-310.00	224.0%*
11511150	500210 TRAINING	800	0	800	-230.00	.00	1,030.00	28.8%
11511150	500300 SUPPLIES	327,175	0	327,175	291,898.86	.00	35,276.14	89.2%
11511150	500301 POSTAGE	500	0	500	221.74	.00	278.26	44.3%*
11511150	500302 OFFICE SUPPLIES	1,750	0	1,750	1,010.36	.00	739.64	57.7%
11511150	500303 PRINTED SUPPLIES	750	0	750	1,225.00	.00	-475.00	163.3%*
11511150	500305 EQUIPMENT	8,400	0	8,400	479.99	.00	7,920.01	5.7%
11511150	500306 EQUIPMENT MAINTENA	3,000	0	3,000	3,302.17	.00	-302.17	110.1%*
11511150	500307 BUILDING MAINTENAN	2,000	0	2,000	.00	.00	2,000.00	.0%
11511150	500351 UTILITIES TELEPHON	0	0	0	1,169.42	.00	-1,169.42	100.0%*
11511150	500352 UTILITIES FUEL OIL	16,812	0	16,812	14,457.83	.00	2,354.07	86.0%*
11511150	500353 UTILITIES PROPANE	5,160	0	5,160	3,878.02	.00	1,281.98	75.2%*
11511150	500354 UTILITIES WATER	975	0	975	1,017.21	.00	-42.21	104.3%*
11511150	500355 UTILITIES SEWER	1,650	0	1,650	1,544.00	.00	106.00	93.6%
11511150	500356 UTILITIES ELECTRIC	173,754	0	173,754	159,434.49	.00	14,319.51	91.8%

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11511150	500400	VEHICLE OPERATION	125,000	0	125,000	87,819.11	.00	37,180.89	70.3%
11511150	500401	VEHICLE GASOLINE	11,320	0	11,320	10,045.72	.00	1,274.28	88.7%
11511150	500402	VEHICLE DIESEL FUE	118,400	0	118,400	110,465.59	.00	7,934.41	93.3%
11511150	500404	VEHICLE MAINTENANC	25,000	0	25,000	48,766.82	.00	-23,766.82	195.1%*
11511150	500500	RADIO OPERATION	650	0	650	.00	.00	650.00	.0%
11511150	500501	RADIO MAINTENANCE	3,500	0	3,500	3,384.22	.00	115.78	96.7%
TOTAL DEPARTMENT OF PUBLIC WORKS			2,272,252	0	2,272,252	2,231,375.96	.00	40,876.30	98.2%
11512225 ENVIRONMENTAL SERVICES									
11512225	500100	FULL TIME SALARIES	237,413	0	237,413	230,221.80	.00	7,191.48	97.0%
11512225	500115	OVER TIME SALARIES	16,572	0	16,572	14,644.80	.00	1,927.60	88.4%
11512225	500125	PART TIME SALARIES	0	0	0	2,143.75	.00	-2,143.75	100.0%*
11512225	500151	SICK	6,074	0	6,074	9,794.71	.00	-3,721.20	161.3%*
11512225	500175	ALLOWANCES	1,875	0	1,875	1,584.90	.00	290.10	84.5%
11512225	500200	NON CONTRACT SERVI	102,052	0	102,052	75,165.58	.00	26,886.42	73.7%
11512225	500201	CONTRACT SERVICES	1,099,077	0	1,099,077	1,021,985.16	.00	77,091.84	93.0%
11512225	500204	ENGINEERING FEES	15,000	0	15,000	23,090.68	.00	-8,090.68	153.9%*
11512225	500207	TRAVEL	720	0	720	740.60	.00	-20.60	102.9%*
11512225	500208	ADVERTISING	0	0	0	4,200.00	.00	-4,200.00	100.0%*
11512225	500210	TRAINING	200	0	200	25.00	.00	175.00	12.5%
11512225	500300	SUPPLIES	108,554	0	108,554	62,446.75	.00	46,107.25	57.5%
11512225	500301	POSTAGE	360	0	360	370.33	.00	-10.33	102.9%*
11512225	500302	OFFICE SUPPLIES	1,100	0	1,100	.00	.00	1,100.00	.0%
11512225	500303	PRINTED SUPPLIES	1,500	0	1,500	1,498.50	.00	1.50	99.9%
11512225	500305	EQUIPMENT	300	0	300	.00	.00	300.00	.0%
11512225	500306	EQUIPMENT MAINTENA	4,119	0	4,119	.00	.00	4,119.10	.0%
11512225	500307	BUILDING MAINTENAN	500	0	500	380.00	.00	120.00	76.0%
11512225	500354	UTILITIES WATER	400	0	400	224.10	.00	175.90	56.0%
11512225	500356	UTILITIES ELECTRIC	18,000	0	18,000	13,426.56	.00	4,573.44	74.6%
11512225	500404	VEHICLE MAINTENANC	29,700	0	29,700	22,268.26	.00	7,431.74	75.0%
TOTAL ENVIRONMENTAL SERVICES			1,643,516	0	1,643,516	1,484,211.48	.00	159,304.81	90.3%
11513240 RECREATION									
11513240	500100	FULL TIME SALARIES	142,184	0	142,184	143,698.61	.00	-1,515.01	101.1%*
11513240	500125	PART TIME SALARIES	109,867	0	109,867	101,419.50	.00	8,447.50	92.3%
11513240	500151	SICK	3,435	0	3,435	2,344.48	.00	1,090.48	68.3%

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ACCOUNTS 1000	FOR: GENERAL FUND	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED	
11513240	500175	ALLOWANCES	225	0	225	225.00	.00	.00	100.0%
11513240	500200	NON CONTRACT SERVI	6,425	0	6,425	2,440.00	.00	3,985.00	38.0%
11513240	500201	CONTRACT SERVICES	3,396	0	3,396	1,412.34	.00	1,983.66	41.6%
11513240	500205	DUES	400	0	400	440.00	.00	-40.00	110.0%*
11513240	500206	EDUCATION	1,000	0	1,000	50.00	.00	950.00	5.0%
11513240	500207	TRAVEL	800	0	800	272.86	.00	527.14	34.1%
11513240	500208	ADVERTISING	0	0	0	480.00	.00	-480.00	100.0%*
11513240	500209	SUBSCRIPTIONS	0	0	0	18.20	.00	-18.20	100.0%*
11513240	500210	TRAINING	305	0	305	313.95	.00	-8.95	102.9%*
11513240	500300	SUPPLIES	9,480	0	9,480	1,103.18	.00	8,376.82	11.6%*
11513240	500301	POSTAGE	300	0	300	348.85	.00	-48.85	116.3%*
11513240	500302	OFFICE SUPPLIES	1,800	0	1,800	840.68	.00	959.32	46.7%
11513240	500303	PRINTED SUPPLIES	1,000	0	1,000	127.00	.00	873.00	12.7%
11513240	500306	EQUIPMENT MAINTENA	0	0	0	150.00	.00	-150.00	100.0%*
11513240	500351	UTILITIES TELEPHON	1,080	0	1,080	1,080.00	.00	.00	100.0%
11513240	500401	VEHICLE GASOLINE	1,840	0	1,840	1,297.78	.00	541.72	70.6%
11513240	500404	VEHICLE MAINTENANC	1,500	0	1,500	-368.00	.00	1,868.00	24.5%
11513240	500501	RADIO MAINTENANCE	150	0	150	.00	.00	150.00	.0%
TOTAL RECREATION			285,186	0	285,186	257,694.43	.00	27,491.63	90.4%
11513260 PARKS									
11513260	500100	FULL TIME SALARIES	112,566	0	112,566	112,492.44	.00	74.04	99.9%
11513260	500115	OVER TIME SALARIES	7,246	0	7,246	5,327.53	.00	1,918.77	73.5%
11513260	500125	PART TIME SALARIES	60,768	0	60,768	59,309.19	.00	1,458.81	97.6%
11513260	500151	SICK	2,598	0	2,598	2,271.26	.00	326.50	87.4%
11513260	500175	ALLOWANCES	1,275	0	1,275	1,099.78	.00	175.22	86.3%
11513260	500200	NON CONTRACT SERVI	12,615	0	12,615	10,844.01	.00	1,770.99	86.0%
11513260	500201	CONTRACT SERVICES	24,000	0	24,000	9,785.37	.00	14,214.63	40.8%
11513260	500205	DUES	150	0	150	110.00	.00	40.00	73.3%
11513260	500206	EDUCATION	300	0	300	352.00	.00	-52.00	117.3%*
11513260	500207	TRAVEL	0	0	0	7.00	.00	-7.00	100.0%*
11513260	500208	ADVERTISING	0	0	0	10.00	.00	-10.00	100.0%*
11513260	500209	SUBSCRIPTIONS	10	0	10	.00	.00	10.00	.0%
11513260	500210	TRAINING	0	0	0	150.00	.00	-150.00	100.0%*
11513260	500300	SUPPLIES	23,965	0	23,965	27,825.47	.00	-3,860.47	116.1%*
11513260	500302	OFFICE SUPPLIES	250	0	250	.00	.00	250.00	.0%
11513260	500304	SMALL TOOLS	550	0	550	57.76	.00	492.24	10.5%
11513260	500305	EQUIPMENT	1,720	0	1,720	1,957.22	.00	-237.22	113.8%*
11513260	500306	EQUIPMENT MAINTENA	4,810	0	4,810	3,701.43	.00	1,108.57	77.0%
11513260	500307	BUILDING MAINTENAN	5,300	0	5,300	119.56	.00	5,180.44	2.3%

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ACCOUNTS 1000	FOR: GENERAL FUND		ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
11513260	500351	UTILITIES TELEPHON	600	0	600	600.00	.00	.00	100.0%
11513260	500352	UTILITIES FUEL OIL	1,853	0	1,853	1,866.51	.00	-14.01	100.8%*
11513260	500354	UTILITIES WATER	3,190	0	3,190	2,290.01	.00	899.99	71.8%
11513260	500355	UTILITIES SEWER	1,520	0	1,520	1,500.80	.00	19.20	98.7%
11513260	500356	UTILITIES ELECTRIC	13,600	0	13,600	13,618.46	.00	-18.46	100.1%*
11513260	500401	VEHICLE GASOLINE	4,245	0	4,245	3,919.84	.00	325.16	92.3%
11513260	500402	VEHICLE DIESEL FUE	5,920	0	5,920	4,191.29	.00	1,728.71	70.8%
11513260	500404	VEHICLE MAINTENANC	5,660	0	5,660	4,583.90	.00	1,076.10	81.0%
11513260	500500	RADIO OPERATION	300	0	300	446.00	.00	-146.00	148.7%*
TOTAL PARKS			295,011	0	295,011	268,436.83	.00	26,574.21	91.0%
11513275 MTN. VIEW ACRES									
11513275	500200	NON CONTRACT SERVI	500	0	500	.00	.00	500.00	.0%
11513275	500307	BUILDING MAINTENAN	0	0	0	3,105.33	.00	-3,105.33	100.0%*
TOTAL MTN. VIEW ACRES			500	0	500	3,105.33	.00	-2,605.33	621.1%
11513280 TOWN HALL/TOWN HALL ANNEX									
11513280	500100	FULL TIME SALARIES	109,784	0	109,784	115,233.37	.00	-5,449.41	105.0%*
11513280	500115	OVER TIME SALARIES	2,681	0	2,681	78.83	.00	2,602.05	2.9%
11513280	500125	PART TIME SALARIES	29,382	0	29,382	11,925.45	.00	17,456.95	40.6%
11513280	500151	SICK	2,978	0	2,978	2,001.16	.00	976.72	67.2%
11513280	500175	ALLOWANCES	1,050	0	1,050	677.46	.00	372.54	64.5%
11513280	500200	NON CONTRACT SERVI	13,135	0	13,135	4,249.15	.00	8,885.85	32.3%
11513280	500201	CONTRACT SERVICES	4,563	0	4,563	3,769.22	.00	794.12	82.6%
11513280	500205	DUES	385	0	385	795.00	.00	-410.00	206.5%*
11513280	500206	EDUCATION	1,500	0	1,500	395.00	.00	1,105.00	26.3%
11513280	500207	TRAVEL	0	0	0	1,487.49	.00	-1,487.49	100.0%*
11513280	500210	TRAINING	0	0	0	40.00	.00	-40.00	100.0%*
11513280	500300	SUPPLIES	15,100	0	15,100	6,738.69	.00	8,361.31	44.6%
11513280	500302	OFFICE SUPPLIES	600	0	600	.00	.00	600.00	.0%
11513280	500304	SMALL TOOLS	300	0	300	.00	.00	300.00	.0%
11513280	500305	EQUIPMENT	3,850	0	3,850	1,145.65	.00	2,704.35	29.8%
11513280	500306	EQUIPMENT MAINTENA	8,850	0	8,850	9,148.81	.00	-298.81	103.4%*
11513280	500307	BUILDING MAINTENAN	4,500	0	4,500	3,592.60	.00	907.40	79.8%
11513280	500351	UTILITIES TELEPHON	600	0	600	600.00	.00	.00	100.0%
11513280	500352	UTILITIES FUEL OIL	40,755	0	40,755	27,095.26	.00	13,659.74	66.5%
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ACCOUNTS 1000	FOR: GENERAL FUND		ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
11513280	500354	UTILITIES WATER	2,350	0	2,350	2,227.96	.00	122.04	94.8%
11513280	500355	UTILITIES SEWER	3,650	0	3,650	2,281.80	.00	1,368.20	62.5%
11513280	500356	UTILITIES ELECTRIC	66,979	0	66,979	39,225.62	.00	27,753.12	58.6%
11513280	500500	RADIO OPERATION	1,000	0	1,000	.00	.00	1,000.00	.0%
11513280	500501	RADIO MAINTENANCE	100	0	100	.00	.00	100.00	.0%
TOTAL TOWN HALL/TOWN HALL ANNEX			314,092	0	314,092	232,708.52	.00	81,383.68	74.1%
11514000 AIRPORT									
11514000	500100	FULL TIME SALARIES	74,298	0	74,298	74,888.62	.00	-591.02	100.8%*
11514000	500115	OVER TIME SALARIES	5,996	0	5,996	2,774.58	.00	3,221.26	46.3%
11514000	500125	PART TIME SALARIES	43,995	0	43,995	35,101.79	.00	8,893.57	79.8%
11514000	500151	SICK	1,715	0	1,715	1,145.94	.00	568.62	66.8%
11514000	500175	ALLOWANCES	900	0	900	1,112.03	.00	-212.03	123.6%*
11514000	500200	NON CONTRACT SERVI	7,610	0	7,610	-1,672.10	.00	9,282.10	22.0%
11514000	500201	CONTRACT SERVICES	18,184	0	18,184	18,184.00	.00	.00	100.0%
11514000	500205	DUES	450	0	450	350.00	.00	100.00	77.8%
11514000	500206	EDUCATION	200	0	200	418.00	.00	-218.00	209.0%*
11514000	500207	TRAVEL	5,396	0	5,396	4,614.64	.00	781.36	85.5%
11514000	500208	ADVERTISING	1,000	0	1,000	778.91	.00	221.09	77.9%
11514000	500210	TRAINING	350	0	350	105.00	.00	245.00	30.0%
11514000	500300	SUPPLIES	3,660	0	3,660	1,201.36	.00	2,458.64	32.8%
11514000	500301	POSTAGE	200	0	200	182.24	.00	17.76	91.1%
11514000	500302	OFFICE SUPPLIES	100	0	100	209.43	.00	-109.43	209.4%*
11514000	500303	PRINTED SUPPLIES	100	0	100	107.00	.00	-7.00	107.0%*
11514000	500304	SMALL TOOLS	300	0	300	238.16	.00	61.84	79.4%
11514000	500305	EQUIPMENT	3,500	0	3,500	2,154.47	.00	1,345.53	61.6%
11514000	500306	EQUIPMENT MAINTENA	2,695	0	2,695	4,192.24	.00	-1,497.24	155.6%*
11514000	500307	BUILDING MAINTENAN	3,000	0	3,000	1,809.01	.00	1,190.99	60.3%
11514000	500351	UTILITIES TELEPHON	1,380	0	1,380	1,090.46	.00	289.54	79.0%
11514000	500352	UTILITIES FUEL OIL	0	0	0	1,257.60	.00	-1,257.60	100.0%*
11514000	500353	UTILITIES PROPANE	2,500	0	2,500	1,835.63	.00	664.37	73.4%
11514000	500354	UTILITIES WATER	300	0	300	314.96	.00	-14.96	105.0%*
11514000	500355	UTILITIES SEWER	240	0	240	273.00	.00	-33.00	113.8%*
11514000	500356	UTILITIES ELECTRIC	13,760	0	13,760	12,120.41	.00	1,639.59	88.1%
11514000	500400	VEHICLE OPERATION	3,080	0	3,080	111.09	.00	2,968.91	3.6%
11514000	500401	VEHICLE GASOLINE	1,132	0	1,132	602.47	.00	529.53	53.2%
11514000	500402	VEHICLE DIESEL FUE	7,650	0	7,650	9,101.31	.00	-1,451.31	119.0%*
11514000	500404	VEHICLE MAINTENANC	2,000	0	2,000	936.14	.00	1,063.86	46.8%
11514000	500500	RADIO OPERATION	500	0	500	.00	.00	500.00	.0%
11514000	500501	RADIO MAINTENANCE	250	0	250	.00	.00	250.00	.0%

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ACCOUNTS FOR: 1000 GENERAL FUND	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED	
TOTAL AIRPORT	206,440	0	206,440	175,538.39	.00	30,901.97	85.0%	
12015300 HISTORICAL COMMITTEE								
12015300 500700 HISTORICAL COMMITTEE	9,894	0	9,894	9,894.00	.00	.00	100.0%	
TOTAL HISTORICAL COMMITTEE	9,894	0	9,894	9,894.00	.00	.00	100.0%	
12015305 FOURTH OF JULY COMMITTEE								
12015305 500700 FOURTH OF JULY COM	9,167	0	9,167	9,167.00	.00	.00	100.0%	
TOTAL FOURTH OF JULY COMMITTEE	9,167	0	9,167	9,167.00	.00	.00	100.0%	
12015320 VETERANS MEMORIAL								
12015320 500700 VETERANS MEMORIAL	5,238	0	5,238	5,238.00	.00	.00	100.0%	
TOTAL VETERANS MEMORIAL	5,238	0	5,238	5,238.00	.00	.00	100.0%	
12015325 YCCA/SANFORD TRANSIT								
12015325 500700 YCCA/SANFORD TRANS	13,352	0	13,352	13,352.00	.00	.00	100.0%	
TOTAL YCCA/SANFORD TRANSIT	13,352	0	13,352	13,352.00	.00	.00	100.0%	
12015340 CHILDREN'S CENTER								
12015340 500700 CHILDREN'S CENTER	7,879	0	7,879	7,879.00	.00	.00	100.0%	
TOTAL CHILDREN'S CENTER	7,879	0	7,879	7,879.00	.00	.00	100.0%	
12015360 SANFORD FOOD PANTRY								
12015360 500700 SANFORD FOOD PANTRY	4,146	0	4,146	4,146.00	.00	.00	100.0%	
FOR 2011 13								
ACCOUNTS FOR: 1000 GENERAL FUND	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED	
TOTAL SANFORD FOOD PANTRY	4,146	0	4,146	4,146.00	.00	.00	100.0%	
12015370 SO. ME. AGENCY ON AGING								
12015370 500700 SO. ME. AGENCY ON	1,235	0	1,235	1,235.00	.00	.00	100.0%	
TOTAL SO. ME. AGENCY ON AGING	1,235	0	1,235	1,235.00	.00	.00	100.0%	
12015380 TRAFTON SENIOR CITIZEN CENTER								
12015380 500700 TRAFTON SENIOR CIT	7,328	0	7,328	7,328.00	.00	.00	100.0%	
TOTAL TRAFTON SENIOR CITIZEN CENTER	7,328	0	7,328	7,328.00	.00	.00	100.0%	
12015390 CHILD ABUSE PREVENTION COUNCIL								
12015390 500700 CHILD ABUSE PREVEN	1,000	0	1,000	1,000.00	.00	.00	100.0%	
TOTAL CHILD ABUSE PREVENTION COUNCIL	1,000	0	1,000	1,000.00	.00	.00	100.0%	
12015395 YCCA CORPORATION								
12015395 500700 YCCA CORPORATION	5,515	0	5,515	5,515.00	.00	.00	100.0%	
TOTAL YCCA CORPORATION	5,515	0	5,515	5,515.00	.00	.00	100.0%	
12015405 LITERACY VOLUNTEERS OF SANFORD								
12015405 500700 LITERACY VOLUNTEER	12,000	0	12,000	12,000.00	.00	.00	100.0%	
TOTAL LITERACY VOLUNTEERS OF SANFORD	12,000	0	12,000	12,000.00	.00	.00	100.0%	
12015435 NASSON COMMUNITY CENTER								
12015435 500700 NASSON COMMUNITY C	4,365	0	4,365	4,365.00	.00	.00	100.0%	

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ACCOUNTS FOR: 1000 GENERAL FUND	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
TOTAL NASSON COMMUNITY CENTER	4,365	0	4,365	4,365.00	.00	.00	100.0%
12015445 BIDDEFORD FREE CLINIC							
<u>12015445 500700 BIDDEFORD FREE CLI</u>	300	0	300	300.00	.00	.00	100.0%
TOTAL BIDDEFORD FREE CLINIC	300	0	300	300.00	.00	.00	100.0%
12015450 YORK COUNTY FOOD RESCUE							
<u>12015450 500700 YORK COUNTY FOOD R</u>	1,746	0	1,746	1,746.00	.00	.00	100.0%
TOTAL YORK COUNTY FOOD RESCUE	1,746	0	1,746	1,746.00	.00	.00	100.0%
12516510 GOODALL MEMORIAL LIBRARY							
<u>12516510 500700 GOODALL MEMORIAL L</u>	398,006	0	398,006	398,006.00	.00	.00	100.0%
TOTAL GOODALL MEMORIAL LIBRARY	398,006	0	398,006	398,006.00	.00	.00	100.0%
12516515 SPRINGVALE PUBLIC LIBRARY							
<u>12516515 500700 SPRINGVALE PUBLIC</u>	153,000	0	153,000	153,000.00	.00	.00	100.0%
TOTAL SPRINGVALE PUBLIC LIBRARY	153,000	0	153,000	153,000.00	.00	.00	100.0%
12517420 OAKDALE CEMETERY							
<u>12517420 500100 FULL TIME SALARIES</u>	34,107	0	34,107	.00	.00	34,106.80	.0%
<u>12517420 500125 PART TIME SALARIES</u>	41,804	0	41,804	.00	.00	41,804.00	.0%
<u>12517420 500208 ADVERTISING</u>	125	0	125	.00	.00	125.00	.0%
<u>12517420 500300 SUPPLIES</u>	4,500	0	4,500	.00	.00	4,500.00	.0%
<u>12517420 500301 POSTAGE</u>	40	0	40	.00	.00	40.00	.0%

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ACCOUNTS FOR: 1000 GENERAL FUND	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
<u>12517420 500302 OFFICE SUPPLIES</u>	50	0	50	.00	.00	50.00	.0%
<u>12517420 500303 PRINTED SUPPLIES</u>	100	0	100	.00	.00	100.00	.0%
<u>12517420 500304 SMALL TOOLS</u>	200	0	200	.00	.00	200.00	.0%
<u>12517420 500305 EQUIPMENT</u>	4,000	0	4,000	.00	.00	4,000.00	.0%
<u>12517420 500306 EQUIPMENT MAINTENA</u>	1,000	0	1,000	.00	.00	1,000.00	.0%
<u>12517420 500307 BUILDING MAINTENAN</u>	500	0	500	.00	.00	500.00	.0%
<u>12517420 500351 UTILITIES TELEPHON</u>	500	0	500	.00	.00	500.00	.0%
<u>12517420 500354 UTILITIES WATER</u>	120	0	120	.00	.00	120.00	.0%
<u>12517420 500355 UTILITIES SEWER</u>	200	0	200	.00	.00	200.00	.0%
<u>12517420 500356 UTILITIES ELECTRIC</u>	360	0	360	.00	.00	360.00	.0%
<u>12517420 500400 VEHICLE OPERATION</u>	500	0	500	.00	.00	500.00	.0%
<u>12517420 500401 VEHICLE GASOLINE</u>	1,500	0	1,500	.00	.00	1,500.00	.0%
<u>12517420 500402 VEHICLE DIESEL FUE</u>	300	0	300	.00	.00	300.00	.0%
<u>12517420 500404 VEHICLE MAINTENANC</u>	1,000	0	1,000	.00	.00	1,000.00	.0%
TOTAL OAKDALE CEMETERY	90,906	0	90,906	.00	.00	90,905.80	.0%
12517425 RIVERSIDE CEMETERY							
<u>12517425 500700 RIVERSIDE CEMETERY</u>	34,484	0	34,484	34,484.00	.00	.00	100.0%
TOTAL RIVERSIDE CEMETERY	34,484	0	34,484	34,484.00	.00	.00	100.0%
13000000 DEBT							
<u>13000000 500832 GENERAL OBLIGATION</u>	1,299,884	0	1,299,884	1,250,859.41	.00	49,024.59	96.2%
TOTAL DEBT	1,299,884	0	1,299,884	1,250,859.41	.00	49,024.59	96.2%
13500190 MISCELLANEOUS							
<u>13500190 500833 TIF FINANCING PLAN</u>	0	0	0	522,306.52	.00	-522,306.52	100.0%*
TOTAL MISCELLANEOUS	0	0	0	522,306.52	.00	-522,306.52	100.0%
13500195 MISCELLANEOUS							
<u>13500195 500830 BANK SERVICE CHARG</u>	0	0	0	2,759.81	.00	-2,759.81	100.0%*

Fiscal Year 2010-2011 ~ Year to date budget report

FOR 2011 13								
ACCOUNTS FOR: 1000 GENERAL FUND		ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
TOTAL MISCELLANEOUS		0	0	0	2,759.81	.00	-2,759.81	100.0%
14000000 RESERVE ACCOUNTS								
<u>14000000 500824 PAYROLL RESERVE</u>		21,668	0	21,668	21,668.00	.00	.00	100.0%
TOTAL RESERVE ACCOUNTS		21,668	0	21,668	21,668.00	.00	.00	100.0%
14500000 COUNTY TAX								
<u>14500000 500825 COUNTY TAX</u>		808,389	0	808,389	808,388.73	.00	.27	100.0%
TOTAL COUNTY TAX		808,389	0	808,389	808,388.73	.00	.27	100.0%

To view a full copy of the municipal audit please visit the Town web-site at

www.sanfordmaine.org



TOWN OF SANFORD

FINANCIAL OVERVIEW

Presented by:
 Hank Farrah
 RUNYON KERSTEEN OUELLETTE

Recently, the Town of Sanford completed the financial audit process. The Town has received an unqualified opinion which means the financial statements are fairly stated in all material respects. The Town reported two significant deficiencies in internal control over financial reporting and two findings in regards to its federal programs (both involving the School Department). The remainder of this publication is dedicated to providing you with the financial results for fiscal year 2011. We hope you find this information useful and understandable. Finally, we wish to express our appreciation to all those who were so helpful to us during the audit process. It truly is a pleasure working with your staff.

INSIDE

2. General Fund Assets
3. General Fund Liabilities
4. General Fund - Fund Balance
5. General Fund Revenues
6. General Fund Expenditures
7. Comparisons to Other Municipalities
8. General Fund Revenues
9. General Fund Expenditures

About this presentation

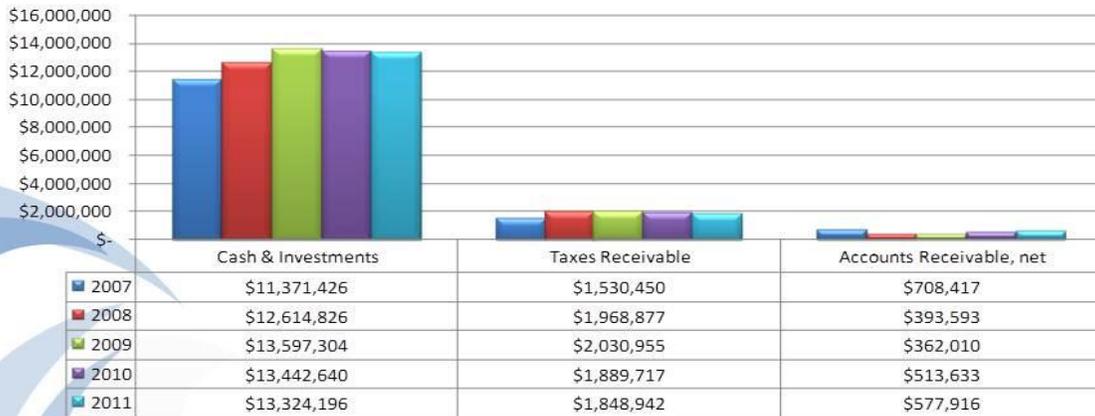
This presentation is intended as a tool to assist the Town of Sanford's Town Council and management in understanding its financial operating results. The information contained in this publication should be read in conjunction with the audited financial statements and related disclosures and should not be used for any other purposes without the expressed consent of RUNYON KERSTEEN OUELLETTE.

Please contact us at 207-773-2986 or 1-800-486-1784
 20 Long Creek Drive, South Portland, ME 04106



TOWN OF SANFORD

General Fund Assets



Observations:

- Cash and investments are shown net of amounts due to and from other funds
- Taxes receivable decreased over \$40K
- Accounts receivable increased over \$64K



TOWN OF SANFORD

General Fund Liabilities



Observations:

- Accounts Payable decreased over \$405K as a result of timing differences
- Accrued payroll, represents payroll earned prior to June 30th but not yet paid
- Deferred revenue represents taxes still unpaid 60 days after the end of the year



TOWN OF SANFORD

General Fund - Fund Balance



Observations:

- Total fund balance increased over \$110K
- Committed fund balance represents amounts for the capital plan
- Assigned fund balance is made up of various reserves and use of surplus
- Unassigned decreased over \$975k from prior year



TOWN OF SANFORD

General Fund Revenues

	Budget	Actual	Variance
Taxes	26,535,600	26,595,964	60,364
Licenses and Permits	2,937,947	2,154,814	(783,133)
Intergovernmental Revenues	24,164,421	24,070,714	(93,707)
Investment Income	100,000	93,519	(6,481)
Other	176,067	248,197	72,130
Use of Surplus & Carryforwards	2,030,224	-	(2,030,224)
Transfers from Other Funds	-	85,000	85,000
Total	55,944,259	53,248,208	(2,696,051)

Observations:

- Licenses and permits came in under budget due to the PAYT not passing
- Other was over budget due to the receipt of employee benefit reimbursements and airport revenues



TOWN OF SANFORD

General Fund Expenditures

	Budget	Actual	Variance
General Government	4,969,590	5,040,223	(70,633)
Public Services	1,860,790	1,606,137	254,653
Public Safety	7,368,918	7,284,397	84,521
Public Works	3,915,768	3,715,587	200,181
Education	33,193,084	32,754,040	439,044
County Tax	808,389	808,389	-
Other	699,687	546,735	152,952
Debt Service	1,299,884	1,250,859	49,025
Capital Improvement Plan	1,828,149	186,062	1,642,087
Transfers to Other Funds	-	25,244	(25,244)
Total	55,944,259	53,217,673	2,726,586

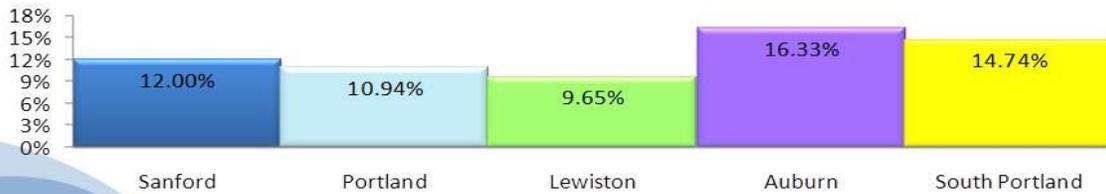
Observations:

- The largest savings in public services came under the cemetery and town hall lines
- Other contains the budgeted overlay of \$155K
- Capital improvement plan is carried over to next year and is committed in fund balance

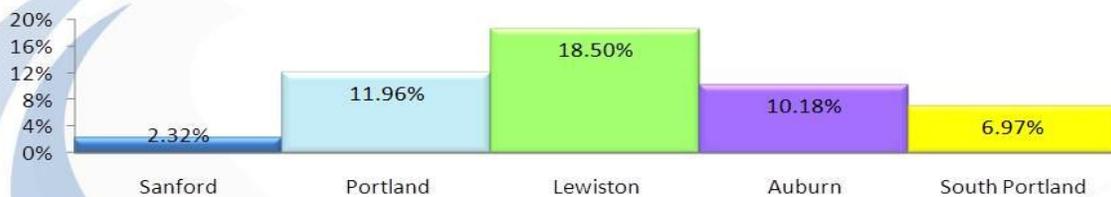


CITY OF SANFORD

Unassigned Fund Balance as a % of Budget Compared to Other Municipalities

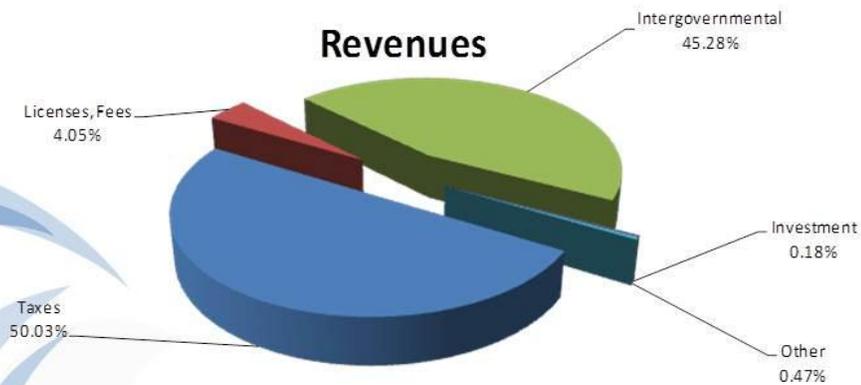


Debt Service as a % of Budget Compared to Other Municipalities



CITY OF SANFORD

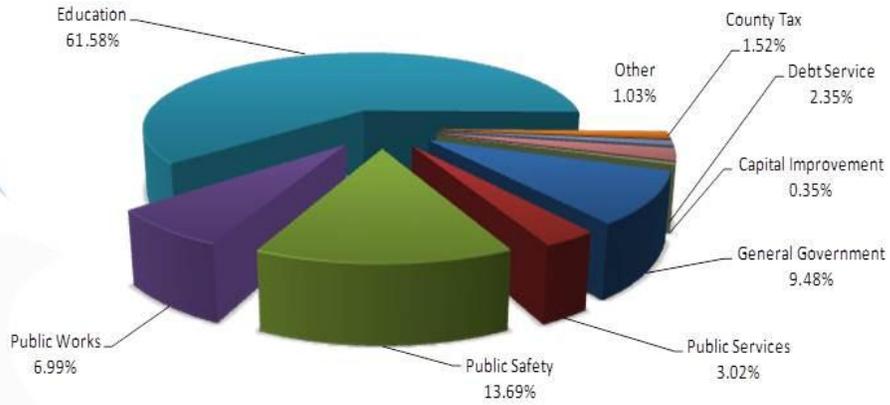
2011 General Fund Revenues



CITY OF SANFORD

2011 General Fund Expenditures

Expenditures



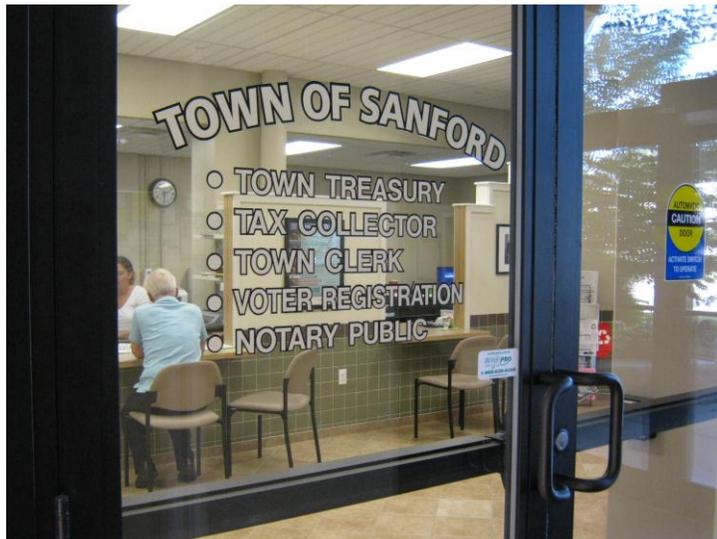
Town Hall Office Changes

We are pleased to announce that the Town Clerk/Tax Collector, Treasurer and Voter Registrar are all easily accessible in one location, on the ground level of the Town Hall Annex.



Entrance from Town Hall Parking lot

Entrance from Main Street



Entrance into the new offices is now on the ground level.

Office Hours

*Monday – Friday
8:00am to 5:00pm
Closed Holidays*

Thank you for your patience during this transition